

INDEPENDENT PRICING AND REGULATORY TRIBUNAL

REVIEW OF MULTI-PERIL CROP INSURANCE INCENTIVE MEASURES

Tribunal Members

**Dr Peter Boxall AO, Chairman
Ms Catherine Jones
Mr Ed Willett**

Members of the Secretariat

Mr Hugo Harmstorf, Ms Liz Harloe, Ms Jessica Robinson

At

**Corinthian Meeting Room
SMC Conference & Function Centre
66 Goulburn Street, Sydney NSW 2000**

On Tuesday, 2 August 2016, at 10.00am

1 **OPENING REMARKS**

2
3 THE CHAIRMAN: Good morning, my name is Peter Boxall and
4 I am the chair of IPART. I would like to begin by
5 acknowledging that this hearing is being held on the
6 traditional lands of the Gadigal people of the Eora
7 Nation.
8
9 This is a great turnout, and thank you all very much
10 for making time to attend today's hearing on multi-peril
11 crop insurance. With me today are my fellow Tribunal
12 members, Catherine Jones and Ed Willett.
13
14 Today's hearing provides both you and IPART with the
15 opportunity to consider issues relating to our draft report
16 released last month. This is a public hearing and forms
17 part of the public consultation process that the Tribunal
18 undertakes. Transcribers are present to record the
19 proceedings, and the transcript will be publicly available.
20 So that we can have a complete record, please introduce
21 yourself when you start to speak.
22
23 This hearing is also being webcast. Online
24 participants are able to submit questions.
25
26 We didn't put a time on the agenda but I anticipate
27 going to about 12 o'clock with a short break around 11.
28
29 In early 2016 IPART finalised a framework to evaluate
30 drought programs. Subsequently, the Government has asked
31 us to evaluate five measures, all aimed at increasing the
32 uptake of multi-peril crop insurance, against the
33 framework.
34
35 Firstly we found that multi-peril crop insurance could
36 play an indirect role in increasing crop farmers'
37 self-reliance during droughts. However we also found that
38 multi-peril crop insurance is unlikely to displace
39 government assistance, such as concessional drought loans
40 and farm household support payments.
41
42 This means that if the Government supports multi-peril
43 crop insurance, it is likely to require additional funds.
44
45 Of the five measures we evaluated, we found that
46 additional weather stations and an upfront subsidy comply
47 with our droughts framework, and that the business skills

1 program can be redesigned to comply. The stamp duty waiver
2 and information sharing measures do not comply.
3
4 We assessed the benefit cost ratios and found that
5 additional weather stations delivered the greatest net
6 benefit. Accordingly, we ranked them first.
7
8 We ranked the business skills program second because
9 it can be redesigned to comply with the framework and it
10 delivered the second highest net benefit.
11
12 The upfront premium was ranked third, with a modest
13 net benefit that depends on productivity gains, which The
14 CIE will discuss in its presentation.
15
16 The stamp duty waiver, which is ranked fourth, didn't
17 comply with the framework and has a benefit cost ratio
18 of 1.
19
20 The CIE was unable to estimate the benefit cost ratio
21 for sharing RAA information and it did not comply with the
22 framework, so we ranked it fifth.
23
24 Today we are interested in stakeholders' views on our
25 recommendation and findings. We are also interested in
26 exploring further sources of information to inform the cost
27 benefit analysis.
28
29 Firstly Liz Harloe from IPART's Secretariat will
30 present our recommendation and findings and the review
31 process. Then The CIE will present their cost benefit
32 analysis. We will then open the hearing for discussion
33 firstly from round table participants and then from the
34 floor.
35
36 I now invite Liz to present.
37
38 **IPART PRESENTATION**
39
40 MS HARLOE: Thank you, Peter. My name is Liz Harloe, I am
41 a member of IPART's Secretariat, and I have been involved
42 in the review of multi-peril crop insurance incentive
43 measures.
44
45 Today I will quickly provide an overview of the
46 context for the review, our terms of reference and the
47 review process. I will then summarise IPART's draft

1 findings and then outline the next steps in the review
2 process.
3
4 In October 2015, the New South Wales Government
5 engaged IPART to develop a framework for evaluating drought
6 programs. We delivered a final report containing our
7 drought evaluation framework late last year. The drought
8 framework was designed to enable the Government to identify
9 the suite of drought systems measures that both accords
10 with the Intergovernmental Agreement on National Drought
11 Program Reform and delivers the greatest net benefit per
12 dollar spent.
13
14 So just to outline IPART's framework: a program will
15 comply with the drought framework if it's well designed
16 drought assistance, and this requires it to fulfil
17 requirements such as addressing at least one of the IGA's
18 objectives; being consistent with the IGA's core
19 principles; being effective, efficient and equitable. It
20 also needs to complement other New South Wales and
21 Commonwealth Government programs. Then the benefits of the
22 program also need to be able to be estimated.
23
24 If it meets all these requirements, it passes the
25 framework, and the final step is to measure the net
26 benefits of each program and rank them.
27
28 In March this year, the New South Wales Government
29 asked IPART to assess five measures against our drought
30 framework, and these were identified as possible ways to
31 increase the uptake of multi-peril crop insurance.
32 Firstly, the Farm Business Skills Professional Development
33 Program, which provides a subsidy for professional
34 development relating to risk, financial and business
35 management, farm business planning and drought
36 preparedness.
37
38 Another measure is to install 28 additional weather
39 stations, and this project is already underway.
40
41 Sharing information with insurers. This measure
42 involves providing insurers with access to the Rural
43 Assistance Authority's information. The RAA administers
44 Commonwealth and state rural assistance programs and holds
45 data to support applications for assistance.
46
47 Then there is the proposed measure to waiver the 2.5%

1 stamp duty on multi-peril crop insurance premiums to reduce
2 the upfront cost for farmers, and it would apply for five
3 years.
4
5 The upfront premium subsidy involves providing
6 a direct subsidy for multi-peril crop insurance premiums to
7 again reduce the upfront cost to farmers. We were asked to
8 design the subsidy, and we investigated a 5-year subsidy at
9 50% for two years and 25% for three years.
10
11 So far in the review we have released an information
12 paper in April. We received eight submissions from
13 stakeholders on that, and we engaged The CIE to conduct
14 a cost benefit analysis on each of the five measures, and
15 Derek Quirke from The CIE will run through his method and
16 results on that.
17
18 We also conducted targeted consultation with insurers,
19 government bodies and New South Wales farmers.
20
21 Two weeks ago IPART released the draft report for the
22 review, and stakeholders can now provide submissions in
23 response to our draft findings.
24
25 So to outline the draft findings: firstly, our draft
26 finding is that multi-peril crop insurance could play an
27 indirect role in increasing crop farmers' self-reliance
28 during droughts. This is because potentially it could
29 increase the productivity of farmers in good seasons so
30 they can self-insure in times of drought.
31
32 We also found that multi-peril crop insurance is
33 unlikely to displace government assistance during drought.
34 This is because multi-peril crop insurance is unlikely to
35 be offered at affordable premiums during drought. Also,
36 insurers currently offer multi-peril crop insurance to
37 cropping farmers, and 80% of current government assistance
38 goes to livestock farmers. Further, the farmers that are
39 most likely to encounter financial difficulties are the
40 least likely to purchase the insurance.
41
42 Now our draft position on the five measures. So this
43 table sets out the measures by rank, and it shows whether
44 the measure complies with the drought framework and the net
45 benefits of each of the measures.
46
47 We ranked the measure to install 28 additional weather

1 stations first, and this is because it does comply with the
2 drought framework, and it delivers the most benefit per
3 dollar spent. It has a benefit cost ratio of 1.9 to 1.
4
5 We ranked the Farm Business Skills Development Program
6 second. It does not comply with the drought framework but
7 we ranked it second because it can be redesigned to comply
8 with the framework, and it also has a positive benefit cost
9 ratio of 1.5 to 1.
10
11 Our draft report recommends that this program is
12 redesigned to remove the overlap between it and the
13 Commonwealth Managing Farmers Program, and that program
14 provides rebates for advice and assessments to help farmers
15 prepare for new insurance policies.
16
17 We ranked third the upfront premium subsidy. It
18 complies with the drought framework, but as the benefits
19 only just outweighed the costs with a benefit cost ratio of
20 1.1 to 1 in the most likely scenario, we ranked it third.
21
22 Ranking fourth is the 5-year stamp duty waiver. It
23 does not comply with the drought framework, and also it
24 would not be effective in increasing uptake of multi-peril
25 crop insurance. This is because stamp duty is only 2.5% in
26 New South Wales. It also overlaps the upfront premium
27 subsidy, which we think is a more effective way of reducing
28 the cost of insurance for farmers, and the benefit cost
29 ratio is also close to 1, so we ranked it fourth.
30
31 Sharing information with insurers does not comply with
32 the drought framework because we found that it would not be
33 effective. The benefit cost ratio also could not be
34 calculated, so we ranked this program last.
35
36 After our public hearing, we invite submissions on our
37 draft report until 15 August, and we will then deliver
38 a final report to Government in October.
39
40 Thank you, Peter.
41
42 THE CHAIRMAN: Thank you very much, Liz. I will now
43 invite Derek Quirke from The CIE to present the cost
44 benefit analysis.
45
46 **CIE PRESENTATION**
47

1 MR DEREK QUIRKE (The CIE): Thanks, Peter. Seeing as we
2 have a relatively short time, I will get straight into it.
3
4 I will open up with our draft report findings. We
5 were commissioned to objectively quantify the benefits and
6 costs for, in total, five measures. As outlined by Liz, in
7 terms of the farm business skills, our main conclusion was
8 that these funds cannot be used to fund the upfront audit
9 of MPCCI audit costs. It overlaps with a range of other
10 Commonwealth and industry provided programs. It is
11 relevant across a wide, broad spectrum of sectors within
12 agriculture, and so therefore it is not particularly
13 relevant to the grain sector, but in line with our
14 experience across agriculture, the benefits would be in
15 line with those other training and extension programs that
16 are already available.
17
18 In terms of measure 2a, the installation of rain
19 gauges and weather stations, it essentially improves the
20 information for both growers and insurers over the
21 long-term, and therefore it is quite difficult to actually
22 estimate what the quantum of that benefit is, but for our
23 purposes, we have examined the benefit cost analysis of
24 previous similar investments in understanding climate or
25 better understanding climate forecasting capability, and
26 drew the conclusion that this additional investment would
27 be marginal to those previous investments.
28
29 For measure 2b, the sharing of just the information
30 that goes on the industry, the objective of this measure is
31 essentially to improve the accessibility of existing
32 paper-based information. It complements a range of
33 information that's already available out there, and, for
34 example, insurers would already have substantial databases
35 of their own across the sector. So because of these
36 complementary attributes, we have to assume that there is
37 a small but positive benefit.
38
39 In terms of the stamp duty waiver, our modelling
40 indicates that there is a limited increase in uptake, this
41 will result in a limited increase in uptake, because of the
42 small cost reduction, it's smaller than 2.5%. Because of
43 this limited change in uptake, there is not going to be
44 productivity benefit, there is unlikely to be any
45 productivity benefit, and the benefits, the way these
46 benefits are calculated, really comes down to the relative
47 efficiency of taxes, one tax versus another. So our

1 conclusion is that it is very small. It's a very marginal
2 improvement.
3
4 The main focus of our quantification was the reduction
5 in upfront cost of insurance premium. It became quite
6 clear early on that government involvement in this market
7 would not be worth it without productivity gains that are
8 largely unanticipated or unexpected from the sector. The
9 wider the uptake, the more likely you are to get these
10 productivity gains, and so therefore get a net benefit from
11 the scheme. And, really, for the low and medium scenarios
12 that we examined, only a small productivity benefit is
13 actually required to get a net benefit from the government
14 involvement in this area.
15
16 So I would like to quickly focus on some of the
17 rationale behind these findings. On the left-hand side
18 there, there is a range of rationale for why the government
19 at this stage should be involved in providing upfront
20 subsidies to MPCI, and on the right-hand side there are our
21 findings and some reasonings.
22
23 One suggestion is that it could substitute for
24 existing government insurance assistance. As Liz pointed
25 out, this is pretty unlikely, because of the distribution
26 of the current assistance towards livestock producers,
27 whereas MPCIs target primarily grain production. Another
28 rationale is it leads to unanticipated productivity change,
29 and we found that this is the most likely avenue of these
30 benefits from such a scheme.
31
32 We also, in addition, found that it was unlikely to
33 accelerate structural adjustment within the industry,
34 improve access to capital, and the access to capital issue
35 was particularly in reference to the cropping sector;
36 unlikely to address information asymmetries for insurers,
37 unlikely because the structure of all these products now
38 incorporates full disclosure by businesses to the insurer;
39 and the small level of current stamp duty, it's unlikely to
40 influence additional uptake of MPCI policies at the margin.
41
42 So some important context for our findings was that
43 when we contacted some stakeholders in the industry, one of
44 the key problems was that it was very hard to articulate
45 especially what form the policies were going to take, so it
46 was hard for people to assess what they were actually
47 commenting on. And that's simply because a lot of these

1 products are still under development, they are being
2 trialled to rather select or high-end customers within the
3 industry, and there are a number of options being
4 investigated. We know from the consultation that price is
5 a key factor, but there is a range of other attributes in
6 policies, including coverages and compliance requirements,
7 that all factor into the decision whether or not to uptake
8 MPCI.
9
10 So the industry is really conscious, the insurance
11 industry is really conscious of offering sufficiently low
12 price points to increase uptake, but it's also about ways,
13 mechanisms of mitigating loss in catastrophic production
14 years.
15
16 One of the things we observed was that there was
17 actually, from an insurer's perspective, they needed to
18 have quite a geographic spread so they could manage their
19 loss ratios in the long-term, which sort of indicates
20 a national scheme would be more preferential to a state
21 scheme.
22
23 Just quickly, three baseline price scenarios were
24 considered, \$14, \$22 and \$30. Current premiums of \$30 plus
25 in the market out there; products now being trialled in the
26 \$20 to \$25 range. As I said, the market is evolving, we
27 think that there are probably around 70 policies at
28 the moment in New South Wales, and that represents between
29 3% and 6% of specialist cropping farms.
30
31 This is already outlined, the price scenarios, but
32 I think it's important: the second major dot point there is
33 to highlight that multi-peril crop insurance actually
34 applies to winter cereals as a group, it excludes the
35 summer cereals and fodder crops, but it is really focused
36 on wheat, barley and canola, which accounts for 90% of
37 state GVP, so it's all about those three commodities,
38 really.
39
40 Just quickly, consultation with industry, because it's
41 early days, people within the industry are still
42 considering their options, but we determined a number of
43 key lessons. People without traditional or named crop
44 insurance are unlikely to go on to upgrade to MPCI. The
45 first to move, as we know already, are in specialist
46 cropping, and usually within the top 1 or 2% of best
47 practice growers in the state. The subsidy will quite

1 clearly encourage testing of the MPCI product or the range
2 of products that are being offered out there. Because of
3 the testing period and the subsidy, the drop-out rate after
4 the subsidy period could be significant.
5
6 So the initial recommendations by farming consultants
7 is basically to wait and see or to strategically use MPCI.
8
9 So essentially there is a very strong link between
10 price, quantity, that's the number of farms that uptake
11 MPCI, and the potential benefits. So in that traditional
12 left-hand column of numbers there, we can see that
13 essentially there's a base number in specialist cropping of
14 about 4,750 farms in New South Wales. The baseline,
15 without any intervention in the market by 2021, there would
16 be 145, basically 155 policies. And then the uptake varies
17 with price, of course, with the maximum uptake at \$14 of
18 1,220 farms, reducing to 920 farms for the \$22 or medium
19 scenario.
20
21 This would involve average premiums for farms say for
22 the medium or the \$22 per hectare scenario to be \$15,000
23 per farm.
24
25 One of the rules of thumb that was used out there by
26 the consultants is that \$30,000 per farm would probably be
27 the limit for your average farmer.
28
29 So what are the potential flow-through benefits from
30 multi-peril crop insurance? There's two key ones. There's
31 the transfer of risk to the market, and we are seeing
32 professional or best practice farmers doing this at
33 the moment. But this transfer of risk is really difficult;
34 in fact, it's impossible to quantify.
35
36 The second major benefits are these productivity
37 benefits in terms of farmers' ability to catch up on best
38 management practice. This is where the benefits of society
39 lie, and this is where the benefits from the benefit cost
40 analysis come through, and it is far more amenable to
41 quantification.
42
43 So the potential benefits of catching up to best
44 management practice are substantial. So the difference in
45 any one district between the best manager, a BMP farmer,
46 and someone at the other end of the distribution, is
47 anywhere between 30% and 50%. That's in terms of

1 production. In terms of marketing, it could be anywhere
2 between 10% and 20%. So you can actually see that there is
3 potentially a lot of scope for catch up. But the benefits
4 really are conditional on who actually takes it up. The
5 people who are the furthest away from best management
6 practice are the most unlikely to take up MPCI and
7 therefore get the benefits.
8
9 The three main contributing factors to this scope for
10 catch up was conservative input use, and this is mainly
11 following the 2007/08 drought; management capability in
12 terms of timing of operations, seeding, spraying; and
13 improved marketing strategy.
14
15 After consulting with people in the industry, we
16 thought in terms that the largest benefit would come
17 from -- taking a more risk neutral approach to input use
18 would be the largest avenue for benefits, flow-on benefits
19 from adopting MPCI.
20
21 So after consulting with some people in the industry,
22 we came to the conclusion that, taking a conservative
23 approach, the largest net productivity benefit would be
24 around 10%. So that's a combination of increased yield
25 from more neutral input use, plus also a small marketing
26 benefit in there. But because not everyone who would
27 actually take up MPCI would get the full 10%, there would be
28 a spectrum between no benefits, because there's people who
29 are already at best practice, right through to those who
30 uptake MPCI who are the furthest away from best practice,
31 there would be a possibility of about a 3.3% gain.
32
33 Of course, for the highest price per hectare scenario,
34 there would be pretty small benefits, because uptake would
35 be limited to basically people who are already at best
36 practice.
37
38 So today I wanted to hear really about this link
39 between uptaking MPCI and the expected productivity gains.
40 And because this link is so difficult to get a handle on,
41 we looked at three particular cases.
42
43 There was no anticipated productivity gains. MPCI
44 brings these productivity gains forward by five years, and
45 the productivity gains wouldn't have happened without
46 adopting MPCI.
47

1 As we have already noted, the stamp duty waiver has
2 a very small marginal effect. But focusing on the benefits
3 from the subsidy to MPCI, without productivity gains, from
4 a social benefit costs point of view, without flow-on
5 productivity gains, the subsidy would not be worth it.
6
7 In case 2, where the gains are brought forward for
8 five years, the benefits of subsidising MPCI are still
9 there, but they are 45% lower than in the case without --
10 with full productivity gains.
11
12 In the case of where these productivity gains would
13 not have happened without the adoption of MPCI, there's net
14 benefits in all cases, except the \$30 per hectare case, and
15 that's because in that high scenario, high price scenario,
16 all the people who are uptaking it are basically confined
17 to producers who are already at best practice, so there is
18 pretty limited scope for productivity gains.
19
20 I am winding up now. But I wanted to also recognise
21 that there is also a benefit there from the transfer of
22 risk to the market, which hasn't been quantified.
23
24 Thanks, Peter.
25
26 THE CHAIRMAN: Thank you very much, Derek. So I now
27 invite discussion from around the table. There are three
28 participants that have provided PowerPoint presentations.
29 All participants should attempt to limit their
30 contributions to a maximum of five minutes.
31
32 So first I would like to invite Jonathan Barratt from
33 CelsiusPro to present their response.
34
35 **CELSIUSPRO PRESENTATION**
36
37 MR JONATHAN BARRATT (CelsiusPro): Just stop me after five
38 minutes, if someone is timing.
39
40 Thanks very much for inviting me here to speak.
41 I guess, at the end of the day, it's a topic which we all
42 are pretty keen to be looked after in terms of how we can
43 help farmers, certainly how the insurance sector can
44 certainly fit in.
45
46 Just a small PowerPoint presentation, this is my draft
47 response. CelsiusPro, so we have been established since

1 2008, we are specialists in index insurance, single-index
2 and single-peril insurance.
3
4 CPA applauds the State Government's initiative and
5 IPART's involvement. I would just like to say throughout
6 the whole process we have found them all very helpful, and
7 when they didn't understand particular topics, they
8 certainly put their hand up, and we came and helped them
9 out.
10
11 I guess in the private sector, just like to pass on a few comments.
12 Where there is a risk, there is a market and climate risk is no
13 different, I say there is always a great stigma in terms of
14 climate, and that is a great problem but we have insurance
15 products out there for other types of risk, whether it is
16 a car or any other thing, there is an insurance product
17 that probably meets that. I don't think this should be any
18 different.
19
20 As we specialise in single-indexing insurance, single
21 peril insurance, there is a vibrant market. You know, on
22 our panel of dealers, we have up to five major reinsurers
23 that sought after our business. Every time we put out
24 a contract it's a bid where people want our business. So
25 when I look at the actual market, I think that when you
26 look at it, there is a market for this risk; it's simply
27 a matter of trying to access it and trying to inform people
28 on how to access it.
29
30 One of the biggest issues I guess which came about
31 from the report is that climate factors facing our farmers
32 shift. Each year, the farmer's risk profile changes.
33 I was just having a chat to Mark Martin over there about
34 this year, and I think the focus that we have I
35 understand, is on drought, but there is also a focus
36 where you look at the balance sheets of farmers, and this
37 year could just be one of the toughest years that they've
38 ever had. We all look at it and say, well, they've got
39 plenty of rain, but when you look at the cost
40 mechanisms involved in producing the crops, this year could
41 be very tough more so than what we have
42 seen in the drought years. In the drought years, we know
43 growers don't put those inputs into the market, and there
44 are reasons for that, because they know they are not going
45 to get yield, but in the wet they're going to throw
46 the kitchen sink at it, and that to me is
47 an issue because they've got more costs.

1 When we look at single-peril, obviously there's a
2 focus on the weather. 80% of the inputs for farmers is
3 weather related. Insurance products need to be able to
4 adapt and be flexible to encompass all climatic risks.
5
6 I guess, when we have this discussion, that's not
7 excluded. When I look at the multi-peril contracts,
8 I think they are a good thing, but I think more work needs
9 to be done perhaps to put some form of single peril in
10 there.
11
12 I also feel that the focus should be on all climatic
13 events, not just drought. My experience tells me that
14 other climatic events for growers are just as devastating.
15 You know, when we look at that, it's not a case -- we're
16 not just looking at say just a broadacre farm. We had
17 calls from potato farmers. We had people from
18 chickpea growers, mung bean growers, when it gets to
19 36 degrees, the whole crop is wiped out.
20
21 So when we look at these generic style of products,
22 they have to be across the whole board to help the farmer,
23 and I think that just focusing on drought, I think that we
24 have to look further afield.
25
26 I think one of the interesting take homes, and it was
27 obviously picked up a little bit by Derek and also Liz, was
28 that the discussion has been about, you know, it doesn't
29 cover other parts of the agricultural market. In fact,
30 when you are looking at 70% to 80% of the subsidy going to
31 livestock, you start to think, well what's wrong with that
32 sector?
33
34 I look at the work we have done internationally where
35 we cover 5,500 farmers in Kenya from the NDVI product which
36 actually helps them, it is a direct subsidy in terms of
37 insurance against drought, the NDVI is a proxy between lack
38 of rainfall and heat, so it is perfect for partials, and
39 I look at what we have done there where we have
40 underwritten and helped structure cover for World Bank,
41 the Kenyan government, a local insurance broker, you can
42 see that these sorts of projects can be done.
43
44 When I look at the BOM, when I look at the work that
45 Steve puts in with his team, you can see that these sorts
46 of products, remotely sensed products, in my mind are more
47 of the future. The NDVI is just one which will actually

1 top off in terms of catering for that 70% of people who
2 aren't covered.
3
4 In my mind, the focus should be on insurance products
5 for all the sectors that they can use. Once again, it is
6 a generic transfer. We have downstream effects.
7 Obviously, if something happens to the farmer, he doesn't
8 make his income, but what about the local store? What
9 about the events, what about the agricultural supply area They
10 are all affected as well. They don't perhaps get the subsidies that
11 they should get from the Government, but their businesses hurt
12 just as much.
13
14 So when I look at it, and I look at how this can
15 affect everybody, in my mind, there needs to be more of a
16 generic style of cover that people can choose if they have
17 issues.
18
19 I guess, in my experience, it just tells me that it's
20 across the whole industry where we have these effects as
21 a result of the weather, and, sure, it could be flood. It
22 could be drought. It could be heatwaves. It could be one of the
23 biggest topics this year - is that because everyone has
24 thrown a lot of money at the crops this year - that we have
25 significant risk on the table, more so than perhaps in
26 a drought year, where we have chances of washouts, chances
27 of a downgrade. If you are making hay, you are sort of
28 cutting it on to a high moisture profile, you've all of
29 a sudden got a 50% downgrade. If you are producing durum
30 wheat, 50% downgrade. When you look at some of the
31 costings, in particular for wheat at the moment, where
32 you've got international prices so low, a downgrade will
33 actually put in a loss year for that grower when in fact he
34 should have made a profit.
35
36 Yes, Peter.
37
38 THE CHAIRMAN: I am on five minutes.
39
40 MR BARRATT: Good, I am just about to finish. The focus
41 on the sectors, insurance products need to encompass small
42 business. Technology is only getting better, and I think
43 that this is also a key. Remotely sensed point source
44 weather data in my mind evolves our ability to build
45 relevant insurances, and this to me is a big focus.
46 Whether it's evapotranspiration, radiation, soil moisture,
47 indexes can be built and insurances can be provided.

1 We put a list together of reasons of why we think and
2 how we think we can improve multi-peril crop insurance.
3 I think there is a place for it, but I think it needs to be
4 improved.
5
6 Of course we concur with what IPART has done there. Just by
7 way of a quick point, if you look at single peril index insurance,
8 you can have a risk transfer mechanism on an average contract of
9 £1.8 billion today. That's all in the market if you need
10 it. So when you look at these types of cover, they are
11 there.
12
13 Quick summary, you can just read it, because I have
14 covered it, and because I have obviously hit the buzzer.
15
16 Thank you.
17
18 THE CHAIRMAN: Thank you very much, Jonathan.
19
20 Next we have David Blackett of Innovative Risk
21 Transfer.
22
23 **INNOVATIVE RISK TRANSFER PRESENTATION**
24
25 MR DAVID BLACKETT (Innovative Risk Transfer): Firstly,
26 thank you IPART for giving us the opportunity to make this
27 presentation.
28
29 I am going to basically address the findings, which is
30 the brief that we were given. So I am going to go firstly
31 quickly through the business skills findings
32 recommendations, because we agree with these findings and
33 recommendations, and we don't really have anything else to
34 say on them.
35
36 We also agree with additional weather stations and the
37 findings on the sharing of information. I don't think
38 there's necessarily a strong correlation between drought
39 relief funding and what an insurance payout would be, so I
40 don't see them as being of great use.
41
42 So what I want to do is focus on the findings on stamp
43 duty and also on multi-peril crop cover.
44
45 So basically the finding is that the stamp duty
46 doesn't achieve the objectives, and they are going to be
47 complementary.

1 We've got problems with this. Taking the issue of
2 complementarity first: if you are going to subsidise the
3 premium, yes, it is a complementary measure. But I don't
4 think anywhere you are saying that you are actually going
5 to subsidise the premium. So I think it's not going to be
6 complementary.
7
8 The other issue is whether it's actually effective.
9 If the premium's not going to be subsidised, then why add
10 disincentive to self-reliance? I think one of the major
11 focuses here is we want farmers to be self-reliant.
12 I don't think there is any advantage in taxing
13 self-reliance, because you are actually turning around and
14 giving a negative incentive.
15
16 So I think basically the cost benefit analysis has
17 actually looked at this the wrong way around. I have been
18 selling crop insurance since 1987, and I'm pretty certain
19 that I have never come across a farmer that's going to say:
20 deal me in if you're not charging me stamp duty. So
21 I don't think you are going to get five or six extra
22 policies out of this, I think you are going to get zero.
23 But what you are going to get, and what I have seen, is
24 a number of farmers who you sell the premium, and then it's
25 a struggle, and you get to that stamp duty, and they say:
26 look, I'm just -- I'm not going to buy it. So I know there
27 are farmers out there who have not bought because of stamp
28 duty.
29
30 Now, the report says, and other participants have
31 said, that on an average premium of \$25,000 you are only
32 going to save \$625. Well, that's more than most
33 farmers are spending on public liability insurance. If the
34 average premium is \$25,000, that's double what most farmers
35 are currently paying for farm pack business. So if you
36 are trying to sell this, you are saying, we want to sell
37 you a 300% increase in the cost of insurance, and, by the
38 way, we are going to hit you with a tax on top of that.
39
40 So in an underwriting perspective, I would say to you
41 that if I am developing a product, and we are currently
42 trying to develop a product, I would be looking to try and
43 keep the proportion of costs to 22.5%. If you are then
44 adding a 2.5% stamp duty to that, you are adding to the
45 costs of this product by 11%. It sounds like a small
46 amount, but in actual fact it is a big amount of money, and
47 selling a \$25,000 premium is tough enough. And most

1 farmers, when they look at this, they are going to say:
2 well, what's the payback? What I'm saying implicit in this
3 is that if I'm limiting my cost to 22.5%, then payback is
4 77.5%, which is about what payback for multi-peril crop
5 insurance is at the moment. So taking that down to 75% by
6 putting in an extra tax is not helpful.
7
8 So we are not advocating or asking for assistance
9 paying for MPCCI insurance; please, don't make it harder for
10 us.
11
12 Now, multi-peril crop insurance, the upfront premium
13 subsidy. We agree with the findings, but we think that you
14 are asking the wrong questions. I don't think there is an
15 indirect role or indirect benefit for multi-peril crop
16 insurance. I think there is a direct benefit, and we are
17 missing that in the cost benefit analysis. And I also
18 think that if the product is designed properly, then you
19 are going to be able to replace the concessional loans and
20 farm household support payments. So we are basically
21 disagreeing with it.
22
23 So the draft report is written based on the view that
24 MPCCI may have an indirect impact. We think it should have
25 a direct impact. If it doesn't have a direct impact then
26 the product is wrong. Why would you buy an MPCCI product if
27 it's only going to give you productivity gains. I think
28 the previous speaker pointed out, or one of the speakers,
29 sorry, that you can't measure what the risk transfer
30 benefits are, but they should be a major benefit for the
31 rural community.
32
33 So if it's not providing a direct benefit, then the
34 product's flawed, and we believe that the existing products
35 in the market are flawed.
36
37 So if we look at IPART, we agree, and what IPART is
38 basically saying, we agree with this finding, is, well, if
39 you are offering an annual policy, in the good seasons,
40 farmers won't want to buy, and in bad seasons, the insurers
41 won't want to offer, so there is no market. It's
42 a dysfunctional product. So we agree with the assessment
43 from IPART.
44
45 IAG raised a good point, that there is a chronological
46 anti-risk selection, and this goes to the same question,
47 that in poor seasons it's not going to be offered by

1 insurers, and in good seasons, no one is going to want to
2 buy. So, again, we agree with this assessment from IPART.
3
4 I am just about finished.
5
6 So what's the solution? We are not the first people
7 to come up with this, this has been discussed in other
8 parts of the world, but the solution is quite simple, and
9 that is you need a multi-year policy; that there is no way
10 for you to insure a peril like drought on a year-by-year
11 basis. The potential for selection is just way too high.
12 So the simple solution that we are assuming is a multi-year
13 policy.
14
15 Thank you.
16
17 THE CHAIRMAN: Okay. Thank you very much David. Now
18 we call on Andrew Trotter from Latevo.
19
20 **LATEVO PRESENTATION**
21
22 MR ANDREW TROTTER (Latevo): Thanks everyone for coming
23 along today, it's great to see such a public discussion in
24 a hearing on such an important topic. Rather than going
25 through -- I am going to follow on from David, because his
26 representation of the findings were absolutely spot on in
27 terms of stamp duty, the fact that this actually does have
28 a direct impact in drought seasons, and I would welcome to
29 talk to some of the participants, because I know there are
30 some farmers here.
31
32 Just a show of hands, the farmers in the room, please?
33 Let's make sure we get these people to have some
34 discussion.
35
36 THE CHAIRMAN: Don't use up your five minutes.
37
38 MR TROTTER: It's all right. What we are talking about is
39 how we get the productivity gains, which is how we get
40 yield gap, you can read up there, but they are the major
41 issues that we have in our production system. We need to
42 understand where is our production at the moment. There
43 is a 17-year average on yield gap, and we are tracking
44 across the nation at about 52%, but you will notice the
45 east of Australia, the northern GRDC zone is at 49%
46 for the last 15 years. If you move that into a three-year
47 trending average, we have moved from 45-50% through to

1 about 55% in the northern region, but it's the lowest
2 increase in productivity gain in the nation, and why is
3 that so.
4
5 Another chart here shows the disparity between the
6 risk profile in New South Wales and WA, for example, and
7 I have zoomed in on the next one. The Western Australian
8 farmers have a situation where 90% of their yields are
9 greater than 60% of their average. It gives them the
10 confidence to invest in their farm businesses. In New
11 South Wales, 90% of our yields are above 35%. So if you
12 take that the other way, 10% of our yields are below 35% of
13 our average, and most farmers are running their businesses
14 at somewhere between 60% and 70% of their average income,
15 so it just shows you the greater severity of variability in
16 New South Wales compared to Western Australia, hence why it
17 is such a positive move for the New South Wales Government
18 to assist New South Wales farmers.
19
20 We can go through it here, but the most important
21 thing to scope when you are understanding what these income
22 protection measures are, it's three levels. You have
23 a community level, you have a personal level, and you have
24 a business level.
25
26 The hardest thing that we have found with farmers is
27 understanding how much this benefits their entire business.
28 The average cost in New South Wales this year was \$22
29 a hectare. A nudge policy of 50% is going to drive that
30 down to \$11. You can ask the farmers the difference in
31 purchasing a product, a new concept in the market, at
32 around the \$20 or \$15 mark versus around the \$10. It has
33 a very significant impact.
34
35 Like was previously said, if you get that
36 stabilisation into the farmers, they will then disseminate
37 those funds through the community level and also the
38 personal level, the mental health, some of the challenges
39 that we have in the bush. This is a very important policy
40 for the government to get behind, because if we can support
41 our farmers and give them a bit of a hand up so that they
42 can support themselves, they won't be there looking for
43 a handout when times are tough. And there is nothing more
44 difficult, when the bank won't give you any more money, you
45 can't afford to feed the family, you can't afford to put
46 next year's crop in, and it all starts to unhinge from
47 there.

1 The point of this is that insurance responds very
2 quickly. It responds far quicker than any government
3 measure. For example, last year, our first claim from
4 a Victorian farmer was processed and paid in full on
5 22 December last year, before a lot of the monies had been
6 received by the grain companies. So that just shows you
7 how quickly the insurance companies can respond if the
8 contracts are set up and in place.
9
10 But I will leave it at that. Thank you.
11
12 THE CHAIRMAN: Thank you very much, Andrew. Other
13 comments around the table? Philip, any comments?
14
15 MR PHILIP HEATH (IAG): Sure. Five minutes?
16
17 THE CHAIRMAN: No need to push it.
18
19 **COMMENTS FROM THE FLOOR**
20
21 **IAG PRESENTATION**
22
23 MR HEATH: So my name is Philip Heath, I represent IAG in
24 terms of rural brands in their insurance portfolio. It is
25 essentially giving CGU in the rural areas. IAG
26 welcomes the findings of the report and we support the
27 following views.
28
29 Certainly subsidies will increase the uptake of
30 multi-peril crop insurance. Increased uptake of
31 multi-peril crop insurance will increase crop farmers'
32 self-reliance.
33
34 From a stamp point, we don't agree with the view on
35 stamp duty. It is a psychological block for the purchase
36 of insurance.
37
38 Secondly, we did question whether increased weather
39 stations actually assists in long-term forecasting. Yes,
40 it will help in the short term forecast for farmers, but
41 long-term forecasts are more driven by other international
42 factors and not necessarily local conditions.
43
44 The third point. We do acknowledge that on face
45 value, increased multi-peril crop insurance would not
46 reduce drought payments by much, as per the report, based
47 on 80% of payments go to livestock farmers, but we would

1 also make the point: multi-peril crop insurance is in its
2 infancy in Australia. Grain, so wheat, barley, canola, is
3 only the first steps, and there is nothing to prevent
4 multi-peril crop insurance spreading to other farming
5 types. We have been asked to deal with and insure farmers
6 for a pineapple farm in Queensland, and we also take the
7 view that it can spread to livestock farming too.
8
9 Fourth point, we found it an interesting comment on
10 page 5 of the report that insurers will increase premiums
11 in drought years. We do not agree with this. Our pricing,
12 indeed most of industry pricing, is based on meeting the
13 capital costs over a longer term period and not single
14 years. As has been mentioned, we are interested in looking
15 at long-term contracts, multi-year contracts, and they will
16 be priced accordingly.
17
18 Lastly, other insurance incentives may apply at
19 renewals, and that renewal may coincide with a drought
20 year.
21
22 Lastly, we do acknowledge that the report deals with
23 a fixed framework in respect of drought, and therefore
24 misses other pertinent benefits. It has been mentioned by
25 other presenters about the increased financial stability.
26 Increased financial stability will increase investment by
27 farmers. It will also increase support from banks and
28 access to capital. We do believe, and it has been touched
29 on, that it will improve the mental health and better rural
30 conditions.
31
32 Lastly and not least, we do believe that multi-peril
33 crop insurance will increase the entry of young farmers
34 into the agricultural industry which we all know, from
35 a federal point of view, is a big issue.
36
37 Lastly, we would make the point that a multi-peril
38 crop insurance does deal with multi-perils and not just
39 drought, so whether that's pests, whether that's frost,
40 whether that's a drop in quality, a multi-peril crop
41 insurance will cover those, and therefore has benefits
42 wider than just drought.
43
44 Thank you.
45
46 THE CHAIRMAN: Okay. Thank you very much. Nigel, do you
47 want to say something?

1 MR NIGEL WOODEN (MPCI Australia): I will maybe just speak
2 here for a second. Thank you very much for your time.
3
4 A couple of interesting points, thanks very much.
5 I think multi-peril over a long-term, really important, powerful.
6 Some of the things we were questioning in the
7 report was just the subsidy's capacity to roll the benefit of the
8 subsidy over years, so multiple years, so signing up for
9 one year, two years, three years, perhaps not paying the full
10 benefit in the first year, but moving onto the second. That was
11 our overall contribution to where we thought additional
12 information can be helpful. Thanks.
13 THE CHAIRMAN: Thank you very much, Nigel. Moving on to
14 Danica.
15
16 MS DANICA LEYS (Country Women's Association NSW):
17 Thank you. Thank you all. I will be making some broad and
18 luckily brief statements on behalf of the Country Women's
19 Association.
20
21 My name is Danica Leys, I am CEO of the Country
22 Women's Association. The CWA is very pleased to be here
23 today to provide input to this public hearing. Our State
24 President Annette Turner is also here in the audience, and
25 we welcome the opportunity that we have to put forward the
26 views on behalf of our members.
27
28 From the outset we will say that CWA are not experts
29 in the finer details of insurance products. However, we
30 are experts on rural communities, which has already been
31 mentioned here this morning. In that regard, the
32 importance of designing out a policy that holds a more
33 resilient and self-reliant farming base cannot be
34 overstated.
35
36 Healthy, financially sound and productive agricultural
37 enterprises underpin rural communities across the state,
38 and whilst much of the evidence presented in previous
39 submissions to the report and here today will focus on the
40 core technical data around the uptake of MPCI, we are here
41 to ensure that the human face of the impacts on these
42 decisions is not overlooked.
43
44 IPART has an important job to do, and from what we
45 have been able to review so far, they have been doing
46 a very thorough and diligent job, and we are certainly in
47 agreement with the draft recommendations so far. But let

1 us not lose sight of what we want to achieve, and that's
2 a better outlook for rural communities, and that's really
3 what The CWA is all about.
4
5 Specifically back to drought policy, our members
6 consistently relay to us that drought policy, in their
7 view, in this state, is lacking strategic direction, and is
8 certainly lacking in terms of its effectiveness in
9 supporting the communities that need it the most. That
10 being said, it's a good opportunity that the Government is
11 taking the time now to address this issue in
12 a comprehensive fashion.
13
14 Multi-peril crop insurance is one part of the broader
15 picture when it comes to effective drought policy, and we
16 are pleased to see IPART recognise that as just a piece of
17 the puzzle rather than the solution as a whole.
18
19 We have already stated in our earlier submission and
20 taken the opportunity to state again now that we don't
21 think multi-peril crop insurance is the total answer to
22 good and effective drought policy. In some circles we find
23 it is perhaps being talked up a bit too much as a solution
24 when it's not. We do however welcome the further analysis
25 that's happening here today, in looking at the barriers to
26 uptake, and it's an important option that should be
27 considered in the mix.
28
29 We have been concerned with some comments that we
30 saw in initial submissions prior to the release of the
31 draft report from some insurers, including the notion of
32 making multi-peril crop insurance compulsory, as well as
33 the idea of making access to drought assistance dependent
34 on the purchase of a multi-peril crop insurance policy. We
35 would like to say at this stage that we reject both of
36 those suggestions. We don't think they are appropriate in
37 the Australian context. There are too many variable and
38 different sets of circumstances to realistically think that
39 that's a viable option for increasing uptake.
40
41 We were also concerned to see some providers
42 submitting a comment that farmers are slow adopters of new
43 technology and new business products. That is incorrect,
44 and I challenge anyone that has that somewhat antiquated
45 view of the agricultural business to reassess their stance.
46 Farmers are indeed savvy business individuals with often
47 very large risks to carry, combined with a variable

1 climate. They won't take up a product unless it does what
2 it says it is going to do, and they are really putting too
3 much at risk already to throw money into a product that
4 they are not sure about. This is why this review is so
5 important: to objectively analyse the barriers to entry,
6 and to consider the costs and benefits associated with
7 breaking those barriers down, if appropriate.
8
9 As I said before, we support the directions and
10 initial findings of the draft IPART report, we look forward
11 to more discussion over the morning, and we again thank you
12 for the opportunity to comment.
13
14 THE CHAIRMAN: Thank you very much, Danica. I was just
15 wanting to go to Steve from the Bureau of Meteorology,
16 then Mark and Nicholas, then back to Sonia and Nick, and
17 then we might take a break. Steve.
18
19 MR STEVE LELLYETT (Bureau of Meteorology): Thank you,
20 Chair, and thank you very much. I appreciate the
21 opportunity to talk at this round table.
22
23 My comments aren't going to be so much directed to the
24 insurance itself and its design, but more about what we
25 might be able to do moving forward from here. It was very
26 heartening to see the finding that the weather station
27 initiative was seen as a positive. It is a positive cost benefit
28 ratio estimated there.
29
30 There are three ways, I think, and each of these could
31 impinge on policy design, premiums, and help with the
32 information asymmetry between farmers and insurers. The
33 three sort of generic areas are historic data for the
34 long-term, and looking at the underlying basis of risk
35 associated with weather; current data, used for tracking
36 and assessing outcomes; and then seasonal forecasts, so
37 looking at the season ahead, encouraging improved
38 performance, but also understanding what risks there are in
39 the coming seasons.
40
41 It was mentioned also by one of the speakers that
42 satellite remote sensing could play a larger role. We
43 certainly have access to that kind of information that
44 could be leveraged, but that is something that needs to be
45 explored in another forum.
46
47 Going to the first, to historical long-term data, in

1 the past we have had direct interaction with the insurance
2 industry, particularly in relation to weather derivatives,
3 and in that point the impartiality and independence of the
4 observations was an important element, and I suspect that
5 that will continue to be the case.

6
7 One of the big challenges was the sparsity of
8 information, without having complete geographic coverage,
9 so it's just a question of individual observations, and
10 ensuring a place that isn't next to where the individual
11 observation is. However, we now have moved towards having
12 gridded analysis, so in other words a geographic mesh laid over
13 the top of the landscape, to estimate values of rainfall and other
14 climate parameters right across the whole of Australia, so for
15 most parameters down to a 5-kilometre resolution, and these
16 grids are both current as well as going back in time to the
17 early 1900s. So if they were deemed acceptable in terms of
18 interpolating between those data points, there is a scope
19 there for having some improved information for use in
20 designing insurance related products.

21
22 THE CHAIRMAN: You are saying that (indistinct).

23
24 MR LELLYETT: I am not sure that anybody is, but there is
25 an opportunity to leverage that capability there. And we
26 could actually go further in increasing the resolution not
27 just to 5 kilometres but down to 2.5 kilometres, or find
28 a scale which is getting much closer to actual farm scale,
29 and that's possible with some further investment in the
30 interpolation schemes and so forth. So there is a couple
31 of ways you can improve that. One is to take additional
32 observations, which the initiative is already underway
33 with the additional weather stations. Another way, as
34 just mentioned, is to improve the interpolation of the
35 grid itself.

36
37 So in that regard, we could improve the analysis
38 scheme with further investment. We could also start to
39 look at bringing in third party data and to fill in the
40 extra gaps in the network. In taking that kind of approach
41 we have to be very careful about data quality. It's a key
42 consideration. If you put poor quality data into an
43 analysis, you are going to get a poor quality analysis
44 coming out.

45
46 So we would be looking to set some standards there for
47 acceptance of that kind of data, and there is a possibility

1 that we could move in that direction. We haven't done it
2 yet, but again, with some additional investment, we could
3 head in that direction.

4
5 To the third area now, which was the seasonal
6 forecasts. There's two perspectives here. One is the
7 three-monthly forecasts that we are doing at the current
8 time, which is much more detailed and allows on-farm
9 decisions to be made, looking at the risks associated with
10 those three-month outlooks.

11
12 Three-month outlooks have been improved to look at
13 things such as the probability of exceeding a particular
14 amount of rainfall that's associated with a particular
15 decision. In fact, the whole probability distribution
16 of each of the parameters we can predict for is available and
17 could be utilised in designing insurance products. So
18 there is another opportunity there.

19
20 In addition, the model that underlies that seasonal
21 forecast is in the process of being upgraded and improved,
22 partly with White Paper funding from last year, federal
23 funding. What will come of that will be a new model with
24 increased resolution. The previous resolution was
25 250 kilometres. We will be moving down to 60. In the
26 future there is the possibility of going even further than
27 that. We will be making more regular updates, so rather
28 than the monthly update there will be weekly or biweekly
29 updates, and also with this kind of model we will see
30 improvements to the accuracy.

31
32 Looking into the future, the other things that we
33 could do with that when those improvements are being made,
34 we could, for example, look at other parameters, so at the
35 current time there is just a focus on temperature and
36 rainfall, but there are other things such as
37 evapotranspiration and so forth or evaporation that could
38 be taken out of these models, and we could look to doing
39 that. We could also look to extending the lead time of
40 forecasts from three months out towards six, and perhaps
41 even further than that. So we are actively looking at
42 that, but again, that's an area where we will eventually
43 head in that direction, but could be stimulated by some
44 upfront investment there.

45
46 Finally, there's the longer term outlook perspective
47 of seasonal forecasting, which goes beyond just a detailed

1 forecasting of three months to what's going to be the state
2 of the climate system next year or in the next six months
3 or nine months, for example. So that goes really to the
4 chances for El Nino and La Nina, which are the things that
5 drive drought, and flood episodes, or flood years, and
6 there is a fundamental risk shift going on in that swing
7 between those conditions. And the models that we have for
8 that aren't just for Australia, but they are global, and
9 the signals that come out of that have global implications,
10 so that means that insurers can also look at geographic
11 hedging across markets and not just in Australia. So that
12 may help to also stimulate some activity.
13
14 So, in summary, there's quite a bit more that we could
15 do, and the Bureau is interested in engaging with insurers
16 to understand how we might be able to tailor and package
17 our information better for use in designing policies or in
18 actual delivery of policies.
19
20 We would also be interested in investigating whether
21 it might be possible to find some baseline, a standard or a
22 package of offerings for the industry to help stimulate
23 growth, and that doesn't preclude the possibility of
24 individual tailoring for more specific policy design, but
25 it might help to get over some of the initial issues about
26 understanding the basis of risk.
27
28 THE CHAIRMAN: Okay. Thank you very much, Steve. Very
29 interesting.
30
31 I will call on Mark and then Nicholas.
32
33 MR MARK MARTIN (MarketAg): Thank you. Mark Martin
34 from MarketAg. We're independent commodity advisers.
35
36 I would just like to firstly read from a report from
37 RaboBank that was released this year in relation to the
38 current situation with commodity prices and decline in
39 farming returns, and that stated:
40
41 The use of crop insurance protects farm
42 revenue in deep yield loss conditions.
43 This insurance creates a safety net in
44 which the farmer has the ability to lock
45 in favourable prices months and years
46 before the crop is harvested. These
47 measures help to protect that farm income

1 over those times.
2
3 We have seen that example this year with the current
4 situation where we have probably a bin busting cropping
5 year in front of us, but we have alarming low prices, ten
6 year returns, we have had very little uptake by the farming
7 community with forward pricing to capture those prices
8 earlier on because of the concerns of what may take place
9 with production with the last ten years certainly giving
10 them those concerns.
11
12 If they had a safety net, as Rabo suggest the revenue
13 crop insurance does give American farmers, if they had that
14 in place, they would be able to take more activity with
15 their forward pricing. This in turn gives them more
16 consistency of their revenue streams on a year-by-year
17 basis. This in turn gives them a far greater access to
18 funds from the banks. It also gives the farmers themselves
19 the ability to sleep at night.
20
21 It was mentioned before that inputs dropped off from
22 the 2002, 2008 drought. Forward marketing also fell away
23 after that drought because there were some horrendous
24 stories of negative returns made from forward pricing at
25 that time. A revenue based insurance model or revenue
26 based insurance will protect from that. If farmers lift
27 from maybe doing 5-10% to 40-50% of their marketing, they
28 do have that consistency of return, and their businesses
29 would be insured that they would stay there.
30
31 One of the things about the program that we are
32 discussing here today, and I am looking at the subsidy for
33 the premium, is that it would encourage farmers into the
34 program. Once they are into the program, their networking,
35 their telling other farmers, will encourage others; they
36 will see by what takes place there.
37
38 An example of that is 15 to 20 years ago the Western
39 Australian government put in place a three to four year
40 subsidised program to give farmers access to consultants to
41 help the business skills of their farm. That is now part
42 and parcel of the WA farmer's life, and I must say, when we
43 look at the returns from WA farmers compared to east coast
44 farmers, who are using these skills or these outsourced
45 services, their returns are far more consistent and far
46 better.
47

1 One other thing I must add is that just the premium,
2 subsidised premium alone is not enough. The farmers need
3 to be upskilled into adopting these marketing programs.

4
5 I must say, one of the greatest travesties that I have
6 seen is that farmers have upskilled themselves very much
7 in the agronomic area, they will outsource that, they will
8 do it in their tax planning, and do it in their cash flow planning,
9 but their crop marketing has been left by the wayside, and I do
10 believe that if we are going to do this, the business
11 skills program should include crop marketing as well.

12
13 THE CHAIRMAN: Okay. Thank you very much, Mark. Now
14 Nicholas and then Sonia.

15
16 MR NICHOLAS SCOFIELD (Allianz): Nicholas Scofield from
17 Allianz. We would like to commend the government for
18 taking a serious look at MPCCI, and the need to make it
19 more affordable.

20
21 Just in terms of I think some of the key takeouts from
22 The CIE paper that Allianz agrees with entirely, and has
23 been saying similar things to Government for a while now.
24 The first is that the uptake of MPCCI is likely to be
25 limited in the absence of government intervention.

26
27 New South Wales crop farmers are highly sensitive to
28 MPC policy costs. There is potential for significant
29 unanticipated policy gains, and only modest unanticipated
30 improvements in productivity are required for a direct
31 subsidy to MPCCI to have a BCR greater than 1:1. The
32 potential improvement in productivity identified in your
33 report is conservative and plausible. They are all quotes
34 from The CIE report that we would endorse wholeheartedly.

35
36 In particular, I think we would say that not just the
37 improvement in productivity but the improvement in the
38 broader welfare gains to the community based on the
39 analysis is conservative.

40
41 One of the reasons for that is that there is a number
42 of aspects in the analysis and the conclusions that we
43 disagree with and, in a sense, bias, if you like, the
44 outcome of the analysis sort of in the negative direction.
45 The first is that it won't displace drought assistance. We
46 know from other studies like the WA study that drought
47 assistance crowds out insurance. I think the biggest thing

1 missing is that the analysis appears to look at MPCCI as
2 a sort of adjunct to the whole of the rest of the drought
3 assistance framework, whereas it really should be
4 considered as an integrated part of the existing system,
5 and when you look at it in those things, and the report has
6 found that MPCCI is -- well, it uses the word "conflict", so
7 it conflicts the drought relief measures. Another word
8 better suited, I think, is it substitutes for them.

9
10 There's certainly measures of the Commonwealth like
11 the farm household allowance and the farm management
12 deposits which in some respects are, if you like, direct
13 substitutes for the sort of assistance that the MPCCI is
14 hoping to provide, so I guess that just reinforces the need
15 for MPCCI to be considered as part of the whole drought
16 assistance framework that's at the Commonwealth level.

17
18 When you start considering that they may be offsetting
19 government revenue opportunities, then various aspects of
20 the analysis become more positive, so, for example, the
21 excess burden applied to per dollar of revenue raised of 35
22 cents in terms of the analysis would be negated if there
23 was a revenue neutral subsidy applied to MPCCI through the
24 reduction or eligibility for other measures. So that's
25 really the question about integrating into the other
26 existing drought relief payments in particular, and all
27 that can be done through product design.

28
29 Many of the other objections, in a sense, relate to
30 product design, and issues around the comment about it
31 won't displace drought expenditure, because 80% goes to
32 livestock. I mean, well, the industry never said it wasn't
33 possible to produce MPCCI products for the livestock sector,
34 and they exist overseas. It is somewhat of an odd comment,
35 to be frank. To me, it's like saying the Commonwealth
36 shouldn't spend any money trying to get people off the
37 Newstart Allowance because most of the income support
38 expenditure is in old age pensions and the DSP.

39
40 It can be extended more broadly, and in terms of the
41 expenditure spent on broadacre cropping, then, obviously,
42 if it can displace some of that, if the framework is
43 established in a way that integrates MPCCI into a whole
44 suite of assistance measures rather than have the analysis
45 just sort of sitting on the side, if you like, and then
46 drawing a range of conclusions about how it can fit before
47 it sort of bumps into other things.

1 I guess the last point we would make is a general
2 agreement of the analysis we thought would be better able
3 to draw out many of the welfare gains that extend beyond
4 farming. People have mentioned the speed at which claims
5 can be paid compared to, you know, establishing better
6 relief payments, and just the stability it gives to the
7 farm enterprise and production, and the way that that then
8 helps to recirculate that into the rural regional
9 communities during these sort of periods.

10

11 I guess the last point is we can provide this product
12 in greater periods, we don't price it up and down like a
13 yo-yo, it is priced more like flood insurance, we talk
14 about average return of 5, 10, 20, 50, 100 years, it is
15 priced on a more sustainable long-term basis. So we
16 disagree with various comments in relation to it wouldn't
17 be offered in drought. I mean, I think the last three
18 years the product has been available probably dispels that
19 claim by virtue of reality.

20

21 But in terms of the pricing and the foreseeability and
22 all the rest of it, there are other things like no claim
23 benefits. So there's various ways in which the product can
24 be designed and extended and tailored to fit into the New
25 South Wales situation and, you know, the federal and state
26 drought assistance framework.

27

28 THE CHAIRMAN: Okay, thank you very much, Nicholas.
29 Sonia.

30

31 MS SONIA O'KEEFE (NSW Farmers' Association): Thank you,
32 Peter. New South Wales Farmers. Thank you for giving us
33 the opportunity to be here today.

34

35 This is a big issue for our association, so I would
36 just like to also introduce Dan Cooper, who is also here
37 today representing New South Wales Farmers. He is part of
38 our Grains Committee, and he may have some comments to
39 make as the day goes on.

40

41 Drought and climate is one of the biggest impediments
42 to the productivity of the New South Wales farming sector
43 and the positive effect it has on regional communities.
44 New South Wales Farmers strongly endorses supporting
45 farmers to prepare for drought, assess and manage risk, and
46 deal with adverse impacts and conditions which are beyond
47 any reasonable capacity for preparation. It's the view of

1 New South Wales Farmers that such policy should be
2 considered as a co-investment with farmers and rural
3 communities to ensure that the negative impacts of climate
4 variability on the country and regional communities are
5 mitigated.

6

7 The importance of the impacts of climate variability
8 on regional communities should not be underestimated, with
9 drought deeply affecting the financial, social and mental
10 fabric of farming families and rural communities.

11 Therefore drought policy, both direct measures that are
12 targeted explicitly at farms for preparation, in-drought
13 assistance and post-drought recovery, as well as broader
14 more indirect support measures such as social support and
15 community support, cannot be considered in isolation.
16 Rather, drought policy must be considered from the broader
17 perspective of rural and regional development.

18

19 In this context of drought policy, New South Wales
20 Farmers welcomes the investigation by the New South Wales
21 government and IPART into the role of multi-peril crop
22 insurance products within drought policy and the role of
23 government to facilitate the development of a market for
24 such products. We support the Tribunal's findings that
25 there are a number of benefits that government support for
26 multi-peril crop insurance will bring to realising the
27 objectives of the Intergovernmental Agreement on that
28 policy reform, specifically that it will aid cropping
29 farmers to increase their sustainability and self-reliance.

30

31 Likewise, we welcome the Tribunal's acknowledgment of
32 the limitations of multi-peril crop insurance, recognising
33 that it is but one of the important tools that will assist
34 industry and government to meet the economic and regional
35 development objectives of drought policy. These
36 limitations include the limited multi-peril crop insurance
37 take up being made across the agricultural industry at this
38 present time, which at the present not only includes
39 coverage for livestock businesses but also the cropping of
40 summer grains and horticultural crops. Further, as IPART
41 recognised in the draft report, there are competing drought
42 risk management strategies available to farmers.

43

44 New South Wales Farmers agrees with the analysis that
45 the major impediment to the take up of multi-peril crop
46 insurance is the cost of premiums, particularly in
47 comparison to well understood drought risk management

1 strategies. Feedback from New South Wales Farmers
2 membership is that a premium of around 5% of insured amount
3 is what is considered commercially affordable.

4
5 We understand that in the development of the 5-year
6 subsidy program, IPART has sought to overcome the barriers
7 caused by current premium costs. However, New South Wales
8 Farmers recommends that as part of the investigation IPART
9 should examine other supply-side options that may result in
10 a lower lasting reduction to the structural costs of
11 multi-peril crop insurance. This recommendation is based
12 on the high proportion of administrative costs associated
13 with multi-peril insurance.

14
15 CIE reported in its draft report that the OECD
16 estimated administrative costs of a multi-peril premium
17 over and above the risk components to be approximately 30%.
18 Other OECD papers have estimated administrative costs of
19 multi-peril insurance mean that the premium could be 50%
20 higher than the actuarial costs of the insurance.
21 Therefore a well-targeted investment to lower
22 administration costs of multi-peril crop insurance such as
23 the adoption of existing yield prediction models may have
24 a longer lasting impact on demand than the proposed
25 subsidy.

26
27 Lastly, to highlight the benefit of multi-peril
28 insurance within drought policy, New South Wales Farmers
29 believes the draft report underestimates the value of
30 multi-peril insurance in indemnifying against risks of
31 drought in the cropping industry. It does so by not
32 considering the full range of factors that are considered
33 in determining planting intentions and therefore
34 over-estimates premium impacts of low soil moisture prior
35 to sowing.

36
37 Specifically, it fails to note that because of the
38 historical importance of in-season rainfall on crop success
39 in a uniform seasonal rainfall zone and indeed in southern
40 and western winter dominant rainfall zones, planting
41 intentions will not predominantly be based on a soil
42 moisture profile at that zone. This is a factor taken into
43 account in determining the actuarial risk of a policy. As
44 such, multi-peril insurance has the capacity to indemnify
45 a farmer in the uniform seasonal rainfall zone in seasons
46 where drought precipitates due to insignificant rainfall
47 during the crop's growing season.

1 Thank you.

2
3 THE CHAIRMAN: Thank you very much, Sonia. Nick.

4
5 MR NICK MILHAM (Department of Primary Industries):
6 Thanks, Peter. At this point I would just like to take the
7 opportunity to emphasise the importance that this
8 government places on this review, evidenced firstly by the
9 development, commissioning by IPART of the development of
10 the drought framework to ensure that we do have
11 a mechanism in place for robust and objective evaluation
12 of propositions for the New South Wales government to
13 provide further support to the farming sector and rural
14 communities particularly affected by drought, but more
15 broadly, and then the application of that framework to the
16 particular concept of multi-peril insurance. So I just
17 want to emphasise the fact that we do have a very strong
18 interest in the outcome of this review.

19
20 The government has already made a demonstrated
21 commitment to exploring what can be done appropriately in
22 relation to the multi-peril insurance market and the
23 development of appropriate products primarily in the
24 context of it being part of the drought policy framework
25 within New South Wales but appreciating it has broader
26 application than that. So it's been of great interest to
27 me to hear some of the things that have come forward today,
28 and I expect that it has been for IPART as well, to hear
29 I guess some of the other potential things that can be
30 looked at in relation to things like multi-year policies,
31 geographic hedging, perhaps also taking into account
32 perhaps more broadly the other benefits that have been
33 suggested can emanate from a wider uptake of multi-peril
34 insurance as a result of the evidence being put forward
35 today, and perhaps we will look forward to hearing more of
36 that being explored subsequent to morning tea.

37
38 THE CHAIRMAN: Thank you very much, Nick. I suggest that
39 we break now for ten minutes.

40
41 For those who haven't been to these sorts of hearings
42 before and are in the audience, you usually get a chance to
43 have a say, believe it or not. We will probably go beyond
44 12 o'clock, given the interest, but see you all back here
45 in ten minutes. Thank you.

46
47 **SHORT ADJOURNMENT**

1 THE CHAIRMAN: Welcome back. Thank you very much for
2 the discussion so far. It's been very interesting.
3
4 A number of you have broadened it out a bit, which we
5 are quite happy to go along with. Just to keep in mind
6 that the context of the review is multi-peril crop
7 insurance. We are more than happy to talk about
8 multi-peril insurance for livestock and other things as
9 well, which of course Nicholas suits better to a general
10 equilibrium approach.
11
12 Also I think it was David made a comment to the
13 effect, I don't want to verbal you here David, but to
14 the effect that a properly designed policy would be able to
15 assess the direct impact rather than just indirect impact,
16 so we would be most interested to hear any additional
17 comments on this, along these lines. That's great.
18
19 What we would like to do now is give some of the
20 people in the audience a chance to make some comments, and
21 then there will be also an opportunity for people around
22 the table to have another comment. I notice that Daniel is
23 sitting up here from the New South Wales Farmers.
24
25 So opening up to the audience. We have a roving mic.
26 In the middle and then down the front.
27
28 MR GREGOR PFITZER (Assetinsure Pty Ltd): Hi, Gregor
29 Pfitzer, Assetinsure.
30
31 We have been supporting the multi-peril crop
32 insurances on a regular basis for two years, and I just
33 want to highlight the underwriting and capacity decisions
34 were made at a time when El Nino was in full swing, so in
35 that sense, drought was always a consideration in that.
36
37 I don't want to reiterate what other speakers have
38 said, but I believe it was already mentioned that
39 significant payouts were made particularly in Victoria last
40 year, and that has shown that the policy is very effective.
41 Having said that, the demand in 2016 was probably lower
42 than expected, and for that, I only have two explanations.
43 One are the actual barriers to buying a product which is
44 not yet well known, and secondly the cost. So in that
45 sense, I believe I want to implement the IPART review
46 because I believe it would be a very effective measure if
47 you, for a limited period of time, helped in the uptake of

1 the product.
2
3 I also believe the decision is correct to suggest
4 a simple way of subsidy form, so to just make it dependent
5 on the building with a cap for equity makes a lot of sense.
6
7 I also agree with the statement that it is not
8 a problem that in the market there is a suite of different
9 multi-peril crop insurance policies, and it is more
10 important to get the train out of the station than to try
11 to design a system, particularly in Australia, with its
12 complicated federation, where everybody would agree and we
13 would still have to wait for 20 years to get something off
14 the ground.
15
16 So a simple approach which is effective, and I agree,
17 over time, there will be more improvements that can be made
18 in integrating the insurance into a more general framework,
19 and that can be achieved, but I think one should highlight
20 the dynamic nature of the market. So there is now a market
21 in its infancy, and that can be developed further, and also
22 that, experience suggests, will address the supply side
23 aspect, so there will be more players in that, and there
24 will be also more competition around the cost of
25 distribution and product design.
26
27 So I believe just keeping it simple with only one
28 additional comment: I agree that it makes very little sense
29 to still have a stamp duty on a product that is subsidised
30 on the other hand. So I would suggest that is taken into
31 account.
32
33 THE CHAIRMAN: Okay. Thank you very much, Gregor. Over
34 the front, Anna.
35
36 MR JOHN THOMSON (JBC Corporate): John Thomson.
37
38 I would like to direct my comments to the report which
39 commented on that agriculture had adequate capital. In our
40 opinion, our research suggests that's incorrect. It's
41 incorrect because, well, primarily of the increase in land
42 values since 2000, and you will find, when you look at
43 individual farm businesses, that they have reached their
44 lending value ratio limits or they have reached their
45 tolerance to risk with respect of borrowings.
46
47 When you bring in multi-year revenue insurance

1 policies, and these are multi-year revenue insurance
2 policies, we then have the capacity to fund seasonal
3 cropping programs using those insurance policies as
4 security. That then brings in a new level of funding, and
5 it brings a whole new raft of capital into agriculture.
6 This is not a criticism of the big four banks, but we know
7 the big four banks have reached their tolerance to their
8 exposure to agriculture, so we need to find other
9 innovative ways to fund our best and most efficient
10 farmers.
11
12 The second comment is that when you look at the
13 demographics of farmers, you will find that the most
14 productive farmers are in the top 25%. If you go down to
15 the 50% mark, they are the farmers who have the capacity to
16 become very productive farmers, with scale and further
17 investment.
18
19 When you look at the bottom 25% of farmers, no matter
20 what you do, they simply aren't going to get to those
21 productive levels required.
22
23 It then follows that if you can increase the amount of
24 working capital in the industry to allow the more
25 productive farmers access to the less productive farmers
26 without increasing personal debt, you will have a net
27 increase in productivity.
28
29 If you go and look at the WA numbers, which are well
30 recorded, we are looking in the medium rainfall areas at a
31 \$300 or \$400 a hectare difference in good years, and it is
32 primarily due to the strength of their balance sheet and
33 their uptake of innovation.
34
35 THE CHAIRMAN: What's your organisation, John?
36
37 MR THOMSON: I am an accountant.
38
39 THE CHAIRMAN: An accountant, okay. Thank you.
40
41 Other questions from the floor, comments? Yes.
42
43 MS SHARON MAGUIRE: Please excuse me if I read this. This
44 isn't my comfort zone at all.
45
46 My name is Sharon Maguire. My husband Kevin is beside
47 me and I live in Central Western New South Wales. We operate

1 a diverse mixed farm between Forbes, West Wyalong and
2 Condobolin My husband is a fifth generation farmer and I'm a
3 third generation farmer. Our property size is 2,706 hectares and
4 we have three sons, aged 21, 19 and 15. We have taken out
5 multi-peril crop insurance for the past three years including this
6 year. We have not had to claim in this time but suspect that if the
7 wet weather we are expecting does not get up then this year we
8 may be submitting our first claim. Currently we are experiencing
9 a flood in our area with the prediction that we will continue to
10 experience above normal rain for the next three months. Our
11 crops are very wet now and experiencing stress due to excess
12 moisture.
13 During the 2000 years we underwent some very tough and
14 stressful years. These years have taken a large toll on
15 both our family and also our farm, leaving us with a large
16 debt.
17
18 Setting the scene, we have always taken out crop
19 insurance for hail and fire as we considered it one of our
20 tools to mitigate risk. However, choosing to take out
21 multi-peril crop insurance was a huge decision for us. It
22 was very expensive, especially when you considered our debt
23 level. First we had to get our heads around the fact that
24 we were purchasing a relatively new product which we were
25 uncertain about, despite understanding the principle of it.
26 We knew no one else who had tried and tested it in our
27 region so we couldn't ask them about their experience.
28 Secondly, we then had to pay upfront the cost of preparing
29 an application for that insurance, which was not only
30 costly, but it also was very time consuming, and this was
31 all prior to us meeting our premiums. This was all very
32 difficult when we were struggling with money to start with.
33
34 However, we have been lucky. We are still intact
35 after those 2000 years both physically and emotionally.
36 Financially we are seriously dented, but we are intact. We
37 also have at least two very good driving forces to continue
38 to prosper. Our two eldest sons genuinely love farming and
39 want to return to the farm. Our third son, as I said, he's
40 15, he is still young, but he is indicating that that's
41 where he would like to end up.
42
43 It's to this point that I want to bring to your
44 attention something that wasn't actually discussed
45 previously in your report, although it has been touched on
46 very briefly today by Andrew from Latevo, I think it was
47 Philip from IGA, Danica from CWA and also Sonya from New

1 South Wales Farmers.
2
3 At no stage has the human aspect of farming families
4 been discussed. Our farmers and their families are one of
5 the most valuable resources that the rural sector has, and
6 the cost of their well-being has not been considered when
7 assessing the benefit of subsidising this form of
8 insurance.
9
10 I consider ourselves to be very lucky. We personally
11 have made it through many exceptional and stressful years.
12 Our community is very lucky because it hasn't really
13 experienced a suicide. We have only had to deal with
14 severe depression. I don't believe that our community is
15 free from suicide in our district yet. As mentioned, this
16 year could be just as harsh as a drought year, because we
17 have sunk everything into these crops. In our immediate
18 community we have recently had two farms sold. Both of the
19 farmers were suffering from depression due to the harshness
20 of our climate and its effect on their farms and families.
21 They lost their resilience to get up and have to constantly
22 fight the volatility of our markets and the weather in an
23 effort to make a living. One of these was my
24 brother-in-law. Both were good farmers and undertook good
25 management practices on their farms, but neither could
26 continue to function when placed under the ongoing stress
27 brought upon by the variability of their income flows.
28
29 Another neighbour spent a number of months in hospital
30 suffering a severe debilitating depression. He is
31 improving but he still struggles against the black dog. We
32 also have another neighbour who is suffering from
33 depression but is hanging in there with extra support.
34
35 All of these neighbours are within a 5 to
36 20 kilometres radius to ourselves and are well known to us.
37 Generally, farmers are very proud, and they are too proud
38 to talk about emotional distress, but with so many people
39 experiencing it within our district, it's made our
40 community very aware of the importance of good mental
41 health in our district and the rural sector.
42
43 In previous years when farmers truly flourished
44 there were stabilisation schemes in place for both food and fibre
45 such as the single desk for grain prices and wool floor prices.
46 We no longer have these stabilising influences on which to
47 hedge our income.

1 This lack of stability in the marketplace, the not
2 always predictable weather patterns and the mental health
3 status of our farmers has been a huge stress for them. It
4 is no wonder that the average age of death is lower in the
5 regional areas of Australia than in the City counterparts.
6
7 Regional Australia needs some stability, and I think
8 income protection, and that's how I prefer to think of
9 multi-peril crop insurance, can provide some stability.
10 I believe that it can inject the confidence in farmers to
11 sow their crops without the fear of failure and continuous
12 financial loss. I believe this would benefit our farmers'
13 physical and financial status of their farms and can more
14 importantly improve their mental health and their capacity
15 to make sound judgments.
16
17 I can only see positive attributes for the farming
18 sector if they too can be persuaded to purchase multi-peril
19 crop insurance. I believe that the biggest blocker for
20 taking out this form of insurance is its extremely
21 inhibitive cost. Providing incentives to farmers to
22 undertake this insurance can only be a plus providing the
23 opportunity is accessible to all farmers.
24
25 I firmly believe the farmers would much prefer to be
26 self-reliant, and I believe Andrew from Latevo said this
27 earlier, that they would actually prefer a hand up rather
28 than a handout. Any decision that the Government makes
29 must address and ensure the long-term well-being of
30 farmers, not solely focusing on economic benefits. This
31 will ensure continued resilience of rural communities and
32 also rural families in the longer term.
33
34 THE CHAIRMAN: Thank you very much, Sharon. That's very
35 eloquent. Thank you.
36
37 Other comments or questions? Any other comments or
38 questions from the floor?
39
40 MR SHANE PEASLEY: Hello, my name is Shane Peasley.
41 I have had multi-peril for the last three years. I think
42 today everyone has talked about drought. It's not only
43 drought, it's the floods that can mean grain growing is
44 undone. In the central west that's happening as we speak.
45
46 As I said, I have had it for three years, and my
47 production's probably increased \$80 to \$100 per hectare net

1 return, so I think the benefit from the Government for
2 income tax and GST revenue would be considerably better
3 than that 1 to 1.1 ratio you spoke about earlier.
4
5 Thank you.
6
7 THE CHAIRMAN: Thank you very much, Shane. Can you put
8 your finger on any particular issues about why your net
9 production per hectare has gone up?
10
11 MR SHANE PEASLEY: Just confidence. Instead of looking at
12 the sky and thinking what to do, just look at the
13 calendar, and this has got to be done, because, you know,
14 you've got a base price for your income.
15
16 THE CHAIRMAN: Okay. Thank you, that's very helpful.
17 Other comments or questions from the floor? I can't see
18 very well here because of the lights. Maybe, Daniel,
19 would you like to say something?
20
21 MR DANIEL COOPER (New South Wales Farmers' Association):
22
23 Thank you for the opportunity. By reference, I farm not
24 too far from the Maguires and Shane, just to the east.
25 Certainly if you put a bottle in the creek I think it
26 would end up at their place pretty quickly at the moment.
27
28 I think I reiterate what they say, I think IPART has
29 underestimated the potential upside that a successful
30 multi-peril crop insurance could play, could deliver to
31 agriculture. I think there is potentially more upside than
32 probably what has been stated.
33
34 I guess just a question to the reinsurer that's come
35 up, obviously, they'd preference a subsidy to get the costs
36 down, I am just wondering what -- I guess what I would say
37 to all the players in this space is what is going to get
38 the biggest bang for our buck? Our concern would be that a
39 potential subsidy is a sugar hit, and eventually when
40 that's weaned off the product can't stand alone.
41
42 So where is the biggest market failure? We are here
43 talking to some of the players that the cost of
44 administration is the biggest impediment. So I'm just
45 wondering, if we can hear from the reinsurers, where is
46 going to get the biggest bang for the dollar if the
47 government is going to contribute to this scheme, ensuring

1 that the potential of the multi-peril insurance market is
2 viable and can stand on its own two feet on its own, to
3 develop the evidence that's been outlined.
4
5 THE CHAIRMAN: Okay. Thanks a lot, Daniel.
6
7 Comments from around the table.
8
9 MR SCOFIELD: Nicholas from Allianz. One comment on that.
10 In terms of the design of the program, the analysis
11 predicts that at the end of the five years, the uptake
12 essentially halves or more. And while it's probably
13 easier to get a government into a temporary program than
14 a permanent one, I am happy to start with a temporary
15 program, but what I would say is that a step down after
16 the second year will have exactly the same effect.
17
18 So we know from our international experience that when
19 subsidies get reduced, participation falls, and I'm not
20 a farmer, but I guess if I'm looking at a subsidy program
21 and I know that after two years, the subsidy is going to
22 significantly reduce, I wonder whether that has an impact
23 on people's willingness to look a little bit into the
24 medium term and to consider whether it's even worth
25 starting.
26
27 So I think what we would say is that it's probably
28 better off at a sustainable level, and to make it up,
29 whether that means bringing the amount of subsidy down or
30 whatever, but obviously it's still got to be effective, but
31 at a sustainable level of subsidy rather than one that's
32 stepped down after a few years I think would be a better
33 design.
34
35 THE CHAIRMAN: Yes. I mean, it depends what we think is
36 the major problem. Is the major problem in introducing
37 farmers to the product and getting them into the system,
38 and then they can make up their own mind whether they want
39 to continue, or is the major problem that it's just not
40 financially viable for the insurance industry to offer
41 this product over the longer term without a subsidy?
42
43 MR SCOFIELD: Well, it's a bit of both, but I think the
44 emphasis is on the latter. Allianz is probably the
45 biggest agricultural insurer in the world, we are involved
46 in all these government industry type programs, in North
47 and South America, Eastern and Western Europe and Asia,

1 and the experience is that the risk price, if you like, of
2 the product is at a level which is regarded as cost
3 prohibitive to a majority of farmers, which means the
4 level of participation in an unsubsidised environment is
5 never likely to get much above 10%. Whereas in subsidised
6 environments, it's usually north of 60%, and can be north
7 of 80%. In some places it's mandatory, but talking about
8 offsetting expenditure in drought programs, obviously it
9 changes the whole equation. If you have penetration rates
10 of 70% as opposed to 7%, it changes the whole equation
11 I would have thought in terms of government expenditure on
12 drought relief in the broad.

13
14 THE CHAIRMAN: Okay. Thank you, Nicholas.

15

16 Other comments? So David and then John.

17

18 MR BLACKETT: I'm going to be slightly controversial.

19 I am actually not in favour of subsidies. I think

20 subsidies destroy innovation, and I think

21 why the product is flawed is it is effectively copying

22 subsidised programs from overseas, and I think that

23 one, it kills innovation but it also masks the costs,

24 because all that does is subsidises unrealistic costs.

25 I think if we are going to make this work properly in the

26 Australian context we have to be innovative and we have to

27 produce a product that stands on its own two feet.

28

29 If there is a subsidy, and I think there is a case for

30 a temporary subsidy to get the ball rolling, but at the end

31 of the day, when that stops, the product has to stand on

32 its own two feet. If the starting point is this only works

33 because there is a subsidy then the product's doomed.

34

35 THE CHAIRMAN: Okay. Thank you very much, David.

36

37 John then Daniel.

38

39 MR THOMSON: Again, I think the little bit that's missing

40 here this morning is the dynamic interaction between

41 productivity, pricing and innovation. And when you reduce

42 these and you can hedge your price you get a different

43 dynamic in farm management, and once you get that dynamic,

44 where you have the capacity to access more capital, more

45 risk capital or equity capital or debt capital, plus you

46 can pick that \$20 or \$30 up on pricing, and you have the

47 opportunity to get 5 to 10% improvement in productivity,

1 once a farm business gets accustomed to that level of
2 increased stability and increased revenue, they will just
3 see it simply as a financing cost. They won't see it as
4 an insurance cost. Especially in this low interest
5 environment.

6

7 THE CHAIRMAN: Good. Thank you very much, John. Daniel.

8

9 MR COOPER: Thanks. Just following on from the previous

10 question, Nicholas touched on it, and I certainly agree

11 with some of David's comments. I am just wondering,

12 again, Nicholas, is your view that after the sugar hit

13 finishes, the premiums will jump back up to where they are

14 today? I guess the impression we got was that the

15 government assisting start-up of multi-peril products

16 would build a pool to allow a buffer to reduce the cost of

17 the premiums. So do you think that five years is enough

18 to build a pool big enough, with that assistance, to then

19 stand on its own two feet, and premiums be lower, to

20 maintain uptake, or do you think that at the end of this

21 it will jump back to where it is and kill the product?

22

23 MR SCOFIELD: Look, people talked before about geographic

24 spread, and insurance is said to be the law of large

25 numbers, but ultimately, as well, the risk price is the

26 risk price. And I think the comment was made that 5% of

27 something insured is seen as an affordable level. You

28 know, while there is likely to be some gains from

29 geographic spread and larger numbers, they are still only

30 going to be modest in that sense. It is unlikely that

31 that will change that broader equation in terms of the

32 affordability of the product. You know, broadly speaking.

33 And certainly that's the experience in other countries.

34

35 People mentioned other countries, you know, killing

36 our farmers with their subsidised product, and that's

37 absolutely true. Part of the reason it's true is that

38 government expenditure up to a certain level on MPC type

39 subsidy programs is consistent with WTO rules, and all

40 our competitors are doing it effectively except for us.

41

42 So I certainly agree that at the end of the day it's

43 a question of, you know, finding that perfect balance

44 between the amount of penetration, and in a voluntary

45 arrangement, 100% is not going to be the equilibrium level.

46 Minimising the government subsidy, minimising the price of

47 the product, and I think, you know, as time evolves, the

1 product matures, and, if you like, the insurers and the
2 government working more as a partnership in terms of trying
3 to make the thing sustainable, we can find those
4 equilibriums. It's unlikely, based on international
5 experience, that an unsubsidised product would achieve the
6 best levels of penetration and things that flow from that
7 like geographical spread and just, you know, numbers in the
8 pool, et cetera.
9
10 THE CHAIRMAN: Okay. Thanks Nicholas.
11
12 MR DAVE CROWLEY (Delta Agribusiness): Dave Crowley
13 from Delta Agribusiness.
14
15 Our company over the past 18 months has established
16 a permanent weather station network of 72 stations spread
17 across the New South Wales cropping belt, and we are
18 currently in the process of rolling out a moisture probe
19 network to aid our growers with better production data and
20 to try and take away some of that production risk.
21
22 My question to the panel and to the insurers is will
23 more data points and better production data help in
24 reducing premiums over time?
25
26 THE CHAIRMAN: Thanks very much, Dave. Anybody like to
27 have a go at that one? David?
28
29 MR BLACKETT: I will kick it off. Look, more information
30 is always useful, but I don't think that alters the cost.
31 I think the major thing in terms of cost is product design
32 and flexibility in that, so growers can select a level of
33 their own risk tolerance they want to off-load through
34 risk transfer.
35
36 The other comment that I would make is that I don't
37 agree with other comments that have been made that farm
38 management deposits work against insurance. The kind of
39 product we are developing would work hand in hand with farm
40 management deposits, and I think that's an essential risk
41 management tool.
42
43 THE CHAIRMAN: Thanks, David. Andrew.
44
45 MR TROTTER: Dave, I would just like to add to the fact
46 that the more information we have about a farm, moisture,
47 it does have a large impact in the insurance offerings and our

1 product makes adjustments throughout the seasons. So if
2 we do have that information, it certainly gives us the
3 comfort to make sure that we can offer the farmer a little bit
4 more insurance, and pro rata that ends up a better deal for the
5 farmer.
6
7 The other point I would just like to make, just head
8 to head, if you look at a 2 tonne per hectare farm in
9 Western Australia versus New South Wales, to get the same
10 degree of coverage, the New South Wales farmer needs to pay \$7
11 per hectare more because of the extra volatility of New South
12 Wales and its inherent risk profile. New South Wales is
13 more riskier than the southern states when you look at the
14 long-term numbers. So a subsidy to help New South Wales
15 farmers would be good.
16
17 I would say we have just as many New South Wales
18 farmers proportionately as what we do in the other states,
19 because those farmers understand the risks within their
20 business, and they have been more than prepared to pay that
21 \$20-\$22 per hectare premium because they understand the
22 intrinsic benefits. It goes back to I think the comments
23 that John made, that once farmers understand those intrinsics
24 benefits, they stop looking at it as a \$22 per hectare
25 cost and they start seeing the advantages within their
26 business.
27
28 THE CHAIRMAN: Thank you very much, Andrew.
29
30 Steve, would you like to say anything on the comment
31 that Dave raised?
32
33 MR LELLYETT: Yes, thank you.
34
35 Look, I think that it goes back to the insurers and
36 what they like to use. Certainly, if they are going to
37 base their policies around individual station data, then that
38 helps, but there is this option now of the gridded data as
39 well. Ultimately, if we bring in third party data,
40 including information from Delta which would help
41 enormously on enhancing the products on offer.
42
43 THE CHAIRMAN: Thanks, Steve. Jonathan.
44
45 MR BARRATT: Yes, I would also like to add that if the
46 farmer has the data then we can correlate the data to, in
47 terms of what Steven said, in terms of interpolated data.

1 Then we have a dataset that we can approach reinsurers,
2 because all we are after is data which is precise, data
3 that you can base a policy on. So any form of data from
4 the farmer, we actually look at farmers with their rain
5 chart to try and compare what data they have to what data
6 BOM has. Once you have that, you have a line in the sand
7 which you can base your policies on. So anything like
8 that is always possible.

9
10 THE CHAIRMAN: Thanks, Jonathan. Yes.

11
12 MR JAMES: James from rural insurance agency. I just
13 want to go back to the question posed by Dan earlier about
14 how a subsidy in a slightly different form may make
15 a contribution. One of the challenges for multi-peril
16 crop insurance is the cost of administration, particularly
17 loss adjustment, and in Australia we have a particularly
18 big challenge in terms of the size of the country. I know
19 we are talking specifically about New South Wales, but in
20 terms of the rest of the world we have a big country with
21 a small amount of farmers, which poses a logistical
22 challenge.

23
24 If you look at the US programs, you have an
25 organisation called National Crop Insurance Services which
26 is in place to help look after loss adjustment, and I think
27 that's an area we should consider, I think it is
28 potentially relevant to insurers on a broader scale in
29 Australia.

30
31 I also then want to take the opportunity to agree with
32 something David Blackett said earlier. He was talking
33 about what would happen at the end of the period with the
34 subsidy which was considered. I think a subsidy which
35 lasts five years would give insurers in Australia time to
36 be innovative and come up with solutions which will survive
37 in a non-subsidised market. I think there is no doubt
38 experience around the world will show that multi-peril crop
39 insurance is very, very difficult in an unsubsidised market
40 and we are going to have to do something different to make
41 that work, so I want to agree with David's comment of what
42 he was suggesting.

43
44 THE CHAIRMAN: Thank you very much, James. Any other
45 comments or questions before we wrap up? Yes.

46
47 MR JON GAPES (Insurance Facilitators): Hi, I'm Jon from

1 Insurance Facilitators.

2
3 We have had MPCCI running for a number of years. One
4 of the main problems we see moving forwards in an
5 unsubsidised market is that we are pole apart. We have
6 some very innovative, fantastic farmers out there, if you
7 look around the world, our farmers are some of the most
8 innovative in the world because of the environment we live
9 in. The problem we have at the other end, the insurance
10 arm, is that we have to cap out effectively a number of
11 years, and we come up with our rate. So we are not in and
12 out every year like some others have proposed around here.
13 We see it as very long-term goals.

14
15 The problem we have is, unsubsidised, we have to have
16 a rate up here. A farmer is looking for a return every
17 three years, and they want a rate here. We are pole
18 apart. Without some sort of bridge, without some sort of
19 subsidy moving forward, I see this as a very hard task.

20
21 Thank you.

22
23 THE CHAIRMAN: Thank you, Jon. Sonia.

24
25 MS O'KEEFE: Peter, I just had a question for your panel
26 around the redesigning of the professional training
27 package.

28
29 So you've identified that there are some crossovers
30 with the federal package and the federal package, as we
31 understand it, was about a farmer being able to get advice
32 and to help put in the application if they took up
33 a policy. What you recommended for the redesigned New
34 South Wales package would be that the rebate would only be
35 available in relation to professional development
36 activities. So would you consider that if a farmer was
37 just seeking advice on an insurance policy, and got some
38 external paid for advice around that, does that fit in with
39 your redesigned plan, without actually taking up the
40 policy?

41
42 THE CHAIRMAN: Thanks, Sonia. Jessica?

43
44 MS JESSICA ROBINSON: Jessica from IPART. I think we see
45 an issue with an overlap between the Commonwealth program
46 and the business skills professional development program
47 in relation to that area, because farmers can get

1 a subsidy from the Commonwealth program for that
2 professional advice, and so there would be an issue with
3 complementarity if that part of the program was maintained
4 in the business skills professional development program.
5
6 THE CHAIRMAN: Feel free to put this in your submission or
7 to talk to us about it. This is a draft report, and
8 that's why we have these round tables.
9
10 Daniel.
11
12 MR COOPER: Thanks, Chairman. I just want to make one
13 comment from our business perspective, on the cap on
14 30,000 on the subsidy. At around \$22 a hectare it would
15 cost about a quarter of a million for our business to take out
16 multi-peril at that rate, so I think if rates are around
17 the \$10 mark, you know, we would definitely consider the
18 price, we would look at it, but at current levels it is
19 just prohibitive, that cap of \$30,000 subsidy, it's still over
20 200,000, still close to a quarter of a million. So that was
21 the point I was putting before, any subsidy that hits the
22 mark generally has an effect broadly on the uptake.
23
24 THE CHAIRMAN: Sure. Thanks, Daniel. Any last comments,
25 questions? John.
26
27 MR THOMSON: I actually work in the area of corporate
28 reorganisation and agribusiness. What's happened in
29 recent times where we have seen Chinese and European
30 investors coming to Australia, they have come to Australia
31 to actually buy grain, not actually to buy farms. And one
32 of the things that's stopped them investing in actual
33 production is volatility, because they just simply won't
34 tolerate losses. They will actually tolerate not making
35 any money, but they won't tolerate losses.
36
37 We are currently putting a deal together with the
38 Chinese to grow a specific sort of wheat in WA where we
39 plan to insure the whole lot over a diversified area. The
40 premium the growers will get will be \$30 to \$40/tonne. If
41 we can't get the right insurance onshore we have made
42 arrangements to go offshore with it.
43
44 That actually represents an opportunity for farmers in
45 Australia. It also highlights the risk of not having
46 a domestic insurance policy that's active, because we will
47 end up losing control of (a) the financing of some of these

1 crops, and also the marketing of these crops. So while
2 there is a fear that we may lose the farm, we also may lose
3 the markets and the input supply chains if we don't control
4 our volatility.
5
6 THE CHAIRMAN: Thanks, John. Before you go, can you just
7 let Anna know the name of your organisation, for the
8 transcript.
9
10 COMMENT VIA WEBCAST
11
12 MR MARK GREENSHIELDS (Monta Flora Agriculture): This is
13 a comment rather than a question: The Australian agriculture
14 sector currently sits at a significant point in its
15 history as the opportunities presented by an emerging
16 global middle class converge with the broad restructuring
17 of Australian agriculture with ageing management about to
18 hand control over to a younger demographic and the
19 associated restructuring of the family farm. Young
20 farmers impacted by this may themselves be quite
21 innovative but find they are restricted financially within
22 a restructured business as siblings are paid out and land
23 holdings split. Confidence is the most important
24 psychological contributor to performance in the business
25 world, and if Australia is to compete globally with an
26 agricultural sector characterised heavily by the family
27 farm model, then it is our view that multi-peril income
28 protection insurance should play a significant role in
29 building confidence into this business landscape and by
30 extension, its drought resilience.
31
32 THE CHAIRMAN: Okay. Any other questions or comments?
33 Any last comments from round the table? No.
34
35 CLOSING REMARKS
36
37 THE CHAIRMAN: Well, thank you very much. This has been
38 a really great session, very interesting, very
39 intellectually stimulating. I would like to thank you all
40 for participating today.
41
42 The transcript of today's proceedings will be
43 available on our website in a few days.
44
45 Just to remind you that submissions on our draft
46 report are due on 15 August and given the tight timeframe
47 we may be unable to accept late submissions. I will

- 1 deliver the final report to the Premier and the Minister
- 2 for Primary Industries in October.
- 3
- 4 Have a good afternoon. Thank you.
- 5
- 6 **AT 12.23PM THE TRIBUNAL WAS ADJOURNED
ACCORDINGLY**

02/08/16

52