

Income Statement - 2013/14 (Financial Plan)

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
REVENUE										
Rates & Annual Charges	-\$9,350,847	-\$9,799,326	-\$10,270,632	-\$10,766,411	-\$11,136,581	-\$11,532,366	-\$11,754,553	-\$11,984,740	-\$12,223,213	-\$12,470,271
User Charges & Fees	-\$5,651,452	-\$6,153,701	-\$6,440,510	-\$6,741,877	-\$7,058,556	-\$7,391,341	-\$7,741,074	-\$8,108,634	-\$8,494,951	-\$8,901,006
Interest & Investment Revenue	-\$682,200	-\$682,200	-\$682,200	-\$682,200	-\$682,200	-\$682,200	-\$682,200	-\$682,200	-\$682,200	-\$682,200
Other Revenues	-\$2,705,733	-\$2,711,572	-\$2,717,611	-\$2,817,538	-\$2,917,679	-\$2,924,363	-\$2,931,277	-\$2,938,430	-\$2,945,828	-\$2,953,482
Grants & Contributions provided for Operating Purposes	-\$5,688,315	-\$5,946,226	-\$6,078,085	-\$6,227,654	-\$6,311,455	-\$6,631,510	-\$6,647,612	-\$6,911,089	-\$7,067,868	-\$7,237,006
Grants & Contributions provided for Capital Purposes	-\$6,183,786	-\$1,095,750	-\$1,104,250	-\$1,182,750	-\$1,086,250	-\$1,086,250	-\$3,161,250	-\$3,136,250	-\$1,086,250	-\$1,086,250
	-\$30,262,332	-\$26,388,775	-\$27,293,289	-\$28,418,429	-\$29,192,720	-\$30,248,030	-\$32,917,966	-\$33,761,342	-\$32,500,311	-\$33,330,215
EXPENDITURE										
Employee Benefits & On-Costs	\$7,837,860	\$8,044,386	\$8,270,533	\$8,505,754	\$8,748,270	\$8,998,311	\$9,256,110	\$9,521,912	\$9,795,967	\$10,078,534
Borrowing Costs	\$472,858	\$563,667	\$546,497	\$606,801	\$669,065	\$651,426	\$832,865	\$1,009,182	\$982,121	\$949,988
Materials & Contracts	\$7,791,771	\$8,318,708	\$8,500,702	\$8,610,711	\$8,795,908	\$8,966,472	\$9,190,046	\$9,339,099	\$9,533,809	\$9,734,364
Depreciation & Amortisation	\$7,083,165	\$7,083,165	\$7,083,165	\$7,083,165	\$7,083,165	\$7,083,165	\$7,083,165	\$7,083,165	\$7,083,165	\$7,071,581
Other Expenses	\$3,176,380	\$3,301,519	\$3,439,170	\$3,702,429	\$3,822,996	\$4,039,244	\$4,250,391	\$4,573,201	\$4,742,649	\$5,020,914
	\$26,362,034	\$27,311,445	\$27,840,066	\$28,508,861	\$29,119,405	\$29,738,617	\$30,612,578	\$31,526,558	\$32,137,712	\$32,855,381
	-\$3,900,298	\$922,670	\$546,777	\$90,432	-\$73,315	-\$509,413	-\$2,305,389	-\$2,234,783	-\$362,599	-\$474,835

Total Cash Summary - 2013/14 (Financial Plan)

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Income										
Administration	-\$2,433,063	-\$2,436,793	-\$2,440,791	-\$2,538,761	-\$2,637,049	-\$2,642,006	-\$2,647,343	-\$2,653,094	-\$2,659,299	-\$2,666,000
Public Order & Safety	-\$435,712	-\$542,198	-\$457,850	-\$539,021	-\$475,108	-\$568,004	-\$502,366	-\$604,383	-\$519,844	-\$592,654
Health	-\$25,166	-\$25,856	-\$26,571	-\$27,311	-\$28,079	-\$28,873	-\$29,697	-\$30,550	-\$31,434	-\$32,349
Environment	-\$1,856,564	-\$2,187,188	-\$2,280,386	-\$2,378,210	-\$2,480,891	-\$2,588,670	-\$2,701,801	-\$2,820,551	-\$2,945,201	-\$3,076,043
Community Services & Education	-\$45,240	-\$45,799	-\$46,379	-\$46,979	-\$47,602	-\$48,246	-\$48,914	-\$49,605	-\$50,322	-\$51,064
Housing & Community Amenities	-\$286,000	-\$296,296	-\$306,963	-\$318,013	-\$329,462	-\$341,322	-\$353,610	-\$366,340	-\$379,528	-\$393,191
Water Supply	-\$3,736,430	-\$3,841,531	-\$3,951,859	-\$4,067,673	-\$4,189,247	-\$4,316,868	-\$4,450,837	-\$4,591,470	-\$4,739,099	-\$4,894,073
Sewerage Services	-\$3,948,534	-\$4,106,988	-\$4,267,973	-\$4,431,711	-\$4,446,595	-\$4,462,220	-\$6,478,622	-\$6,495,839	-\$4,513,912	-\$4,532,885
Recreation & Culture	-\$104,397	-\$125,333	-\$135,363	-\$213,490	-\$116,718	-\$120,050	-\$198,488	-\$177,038	-\$130,702	-\$134,484
Mining, Manufacture & Construction	-\$84,434	-\$87,474	-\$165,623	-\$93,885	-\$97,265	-\$175,766	-\$104,394	-\$108,152	-\$187,046	-\$116,079
Transport & Communication	-\$5,473,749	-\$1,792,095	-\$1,797,026	-\$1,802,006	-\$1,807,038	-\$1,808,622	-\$1,810,262	-\$1,811,959	-\$1,813,714	-\$1,815,531
Economic Affairs	-\$2,513,723	-\$1,167,647	-\$1,223,783	-\$1,283,033	-\$1,345,574	-\$1,411,593	-\$1,481,291	-\$1,554,877	-\$1,632,574	-\$1,714,618
Howlong Town Improvement	-\$333,548	-\$324,040	-\$334,910	-\$346,171	-\$357,837	-\$369,924	-\$382,446	-\$395,418	-\$408,858	-\$422,781
General Purpose	-\$8,973,774	-\$9,397,237	-\$9,845,206	-\$10,319,241	-\$10,821,009	-\$11,352,288	-\$11,713,981	-\$12,087,800	-\$12,474,158	-\$12,873,477
	-\$30,250,332	-\$26,376,475	-\$27,280,681	-\$28,405,506	-\$29,179,474	-\$30,234,453	-\$32,904,050	-\$33,747,078	-\$32,485,690	-\$33,315,229
Expenses										
Governance	\$628,499	\$613,816	\$649,575	\$695,788	\$642,468	\$659,629	\$717,286	\$770,452	\$714,143	\$733,375
Administration	\$3,664,955	\$3,645,261	\$3,694,707	\$3,745,651	\$3,798,140	\$3,852,222	\$3,907,949	\$3,965,371	\$4,024,544	\$4,085,524
Public Order & Safety	\$625,393	\$663,506	\$652,545	\$685,141	\$701,857	\$729,822	\$736,887	\$763,310	\$767,414	\$772,980
Health	\$272,812	\$280,396	\$288,280	\$296,479	\$305,009	\$313,888	\$323,039	\$332,568	\$342,496	\$352,844
Environment	\$3,409,173	\$3,961,242	\$4,057,643	\$4,157,202	\$4,260,033	\$4,366,255	\$4,475,992	\$4,589,372	\$4,706,529	\$4,827,603
Community Services & Education	\$306,174	\$312,534	\$329,090	\$325,847	\$332,814	\$339,999	\$347,359	\$354,950	\$362,779	\$370,858
Housing & Community Amenities	\$732,034	\$765,040	\$800,398	\$838,316	\$879,022	\$922,766	\$969,822	\$1,020,490	\$1,075,099	\$1,134,012
Water Supply	\$3,290,926	\$3,378,389	\$3,470,845	\$3,568,693	\$3,672,370	\$3,782,350	\$3,899,155	\$4,023,354	\$4,155,572	\$4,296,491
Sewerage Services	\$3,543,359	\$3,592,580	\$3,660,268	\$3,730,035	\$3,807,507	\$3,890,992	\$4,179,110	\$4,468,083	\$4,560,112	\$4,654,001
Recreation & Culture	\$2,715,269	\$2,729,067	\$2,805,244	\$2,865,049	\$2,948,756	\$3,016,661	\$3,096,768	\$3,181,504	\$3,271,233	\$3,366,354

Total Cash Summary - 2013/14 (Financial Plan)

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Mining, Manufacture & Construction	\$221,374	\$251,611	\$232,017	\$237,599	\$243,360	\$249,308	\$255,448	\$261,786	\$268,329	\$275,084
Transport & Communication	\$5,502,203	\$5,551,160	\$5,601,547	\$5,653,408	\$5,706,788	\$5,761,735	\$5,818,220	\$5,876,363	\$5,936,216	\$5,997,833
Economic Affairs	\$1,201,864	\$1,317,996	\$1,348,189	\$1,459,035	\$1,569,733	\$1,600,482	\$1,632,043	\$1,664,432	\$1,697,663	\$1,731,748
Howlong Town Improvement	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000
General Purpose	\$184,000	\$184,000	\$184,000	\$184,000	\$184,000	\$184,000	\$184,000	\$184,000	\$184,000	\$184,000
	\$26,316,034	\$27,264,600	\$27,792,349	\$28,460,243	\$29,069,857	\$29,688,109	\$30,561,077	\$31,474,035	\$32,084,131	\$32,800,708

Less Expenses not involving flow of Funds

Depreciation	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,071,581
	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,083,165	-\$7,071,581

Less Non-Operating Funds Employed

Loan Funds Used	\$0	-\$1,330,000	\$0	\$0	\$0	\$0	-\$2,500,000	-\$2,500,000	\$0	\$0
Reserve Funds Used	-\$1,087,987	\$177,909	\$389,349	\$1,040,507	\$1,475,187	\$1,601,715	-\$2,641,772	-\$3,435,049	\$1,205,560	\$1,169,410
	-\$1,087,987	-\$1,152,091	\$389,349	\$1,040,507	\$1,475,187	\$1,601,715	-\$5,141,772	-\$5,935,049	\$1,205,560	\$1,169,410

Add Funds deployed for Non-Operating Purposes

Capital Works	\$11,895,586	\$7,093,550	\$5,911,550	\$5,699,421	\$5,465,087	\$5,772,174	\$14,262,696	\$14,932,668	\$5,890,108	\$5,996,364
Repayment of Loans	\$209,364	\$240,159	\$257,328	\$271,093	\$239,244	\$238,008	\$289,317	\$345,753	\$372,813	\$404,947
	\$12,104,950	\$7,333,709	\$6,168,878	\$5,970,514	\$5,704,332	\$6,010,182	\$14,552,013	\$15,278,421	\$6,262,921	\$6,401,312

(Surplus) / Deficit	(\$501)	(\$13,423)	(\$13,271)	(\$17,408)	(\$13,264)	(\$17,612)	(\$15,897)	(\$12,836)	(\$16,244)	(\$15,380)
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Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Governance					
Operating Revenues					
Service: Governance					
Election From Reserve	\$0	\$0	\$0	\$0	-\$52,500
Planning from Reserve (Carry Over Works)	\$0	-\$10,000	\$0	\$0	\$0
	\$0	-\$10,000	\$0	\$0	-\$52,500
	\$0	-\$10,000	\$0	\$0	-\$52,500
Operating Expenditure					
Service: Governance					
Councillors Expenses	\$169,100	\$178,904	\$183,287	\$187,779	\$192,383
Staff Expenses	\$278,886	\$291,900	\$269,668	\$277,687	\$285,968
Office Expenses	\$22,000	\$25,300	\$25,933	\$26,581	\$27,245
Subscriptions	\$50,000	\$51,250	\$52,531	\$53,845	\$55,191
Delegates Expenses	\$18,300	\$18,758	\$19,226	\$19,707	\$20,200
Section 356 Expenses	\$2,500	\$2,563	\$2,627	\$2,692	\$2,760
Audit Services	\$32,000	\$38,800	\$39,495	\$40,207	\$40,938
Strategic Planning	\$40,000	\$20,000	\$20,000	\$40,000	\$0
Election Expenses	\$65,000	\$0	\$0	\$0	\$70,000
Council Chambers Maintenance	\$1,000	\$1,025	\$1,051	\$1,077	\$1,104
Election To Reserve	\$0	\$17,500	\$17,500	\$17,500	\$0
	\$678,786	\$645,999	\$631,316	\$667,075	\$695,788
	\$678,786	\$645,999	\$631,316	\$667,075	\$695,788

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Administration					
Operating Revenues					
Service: Corporate Support					
Section 603 Certificates	-\$20,500	-\$21,013	-\$21,538	-\$22,076	-\$22,628
Sundry Income	-\$1,050	-\$1,050	-\$1,050	-\$1,050	-\$1,050
Legal Fees - Recovery	-\$21,000	-\$35,000	-\$35,875	-\$36,772	-\$37,691
Telephone Fees - Recovery	-\$1,000	-\$1,000	-\$1,000	-\$1,000	-\$1,000
Sale of Industrial Land	\$0	\$0	\$0	\$0	-\$93,679
Water & Sewer Civic Centre Lease Payment	-\$70,000	-\$70,000	-\$70,000	-\$70,000	-\$70,000
	-\$113,550	-\$128,063	-\$129,463	-\$130,898	-\$226,048
Service: Engineering & Works					
Sundry Income	-\$700	-\$700	-\$700	-\$700	-\$700
	-\$700	-\$700	-\$700	-\$700	-\$700
Service: Other Support Services					
Plant Hire Fees	-\$2,000,000	-\$2,000,000	-\$2,000,000	-\$2,000,000	-\$2,000,000
Motor Vehicle Lease	-\$21,185	-\$23,300	-\$25,630	-\$28,193	-\$31,012
Fuel Rebate	-\$50,000	-\$50,000	-\$50,000	-\$50,000	-\$50,000
Sundry Income	-\$6,000	-\$6,000	-\$6,000	-\$6,000	-\$6,000
Oncost Employee Overheads	-\$225,000	-\$225,000	-\$225,000	-\$225,000	-\$225,000
	-\$2,302,185	-\$2,304,300	-\$2,306,630	-\$2,309,193	-\$2,312,012
	-\$2,416,435	-\$2,433,063	-\$2,436,793	-\$2,440,791	-\$2,538,761
Operating Expenditure					
Service: Corporate Support					
Staff Expenses	\$725,000	\$742,500	\$765,780	\$789,816	\$814,634
Office Expenses	\$218,882	\$260,850	\$263,546	\$269,385	\$275,370
Valuation Fees	\$39,618	\$41,000	\$42,025	\$43,076	\$44,153
Interest on Loans	\$154,134	\$150,441	\$146,482	\$142,238	\$137,688
Principle on Loans	\$52,099	\$55,792	\$59,751	\$63,995	\$68,545
Sewer Administration Fee	-\$150,310	-\$154,815	-\$159,456	-\$164,239	-\$169,167
Water Administration Fee	-\$302,930	-\$312,069	-\$321,488	-\$331,194	-\$341,198
Domestic Waste Administration Fee	-\$40,000	-\$43,000	-\$46,000	-\$47,495	-\$49,039
	\$696,493	\$740,699	\$750,640	\$765,582	\$780,986

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Administration					
Service: Engineering & Works					
Staff Expenses	\$789,000	\$833,560	\$855,841	\$878,846	\$902,598
Asset Management Expenses	\$40,000	\$41,225	\$42,488	\$43,790	\$45,132
Office Expenses	\$39,000	\$39,975	\$40,974	\$41,999	\$43,049
Insurances	\$204,000	\$188,930	\$193,653	\$198,495	\$203,457
Works Depot Expenses	\$78,000	\$138,000	\$81,404	\$85,021	\$88,869
Storeman Expenses	\$55,000	\$56,788	\$58,633	\$60,539	\$62,506
Depreciation	\$53,532	\$53,532	\$53,532	\$53,532	\$53,532
Sewer Administration Fee	-\$390,500	-\$402,203	-\$414,261	-\$426,686	-\$439,489
Water Administration Fee	-\$390,501	-\$402,282	-\$414,423	-\$426,936	-\$439,831
Domestic Waste Administration Fee	-\$20,000	-\$22,000	-\$24,000	-\$24,710	-\$25,441
	\$457,531	\$525,525	\$473,840	\$483,888	\$494,382
Service: Other Support Services					
Plant Expenses	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000
Council Offices	\$58,500	\$39,375	\$40,272	\$41,191	\$42,133
Wages Staff	\$1,142,000	\$1,220,440	\$1,258,542	\$1,297,875	\$1,338,481
Workers Compensation Insurances	\$250,000	\$330,000	\$338,250	\$346,706	\$355,374
Depreciation	\$138,548	\$138,548	\$138,548	\$138,548	\$138,548
Sewer Administration Fee	-\$218,840	-\$225,398	-\$232,156	-\$239,119	-\$246,294
Water Administration Fee	-\$369,300	-\$380,442	-\$391,924	-\$403,757	-\$415,952
Domestic Waste Administration Fee	-\$35,000	-\$38,000	-\$41,000	-\$42,213	-\$43,462
Plant Depreciation	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000
	\$2,365,908	\$2,484,523	\$2,510,532	\$2,539,232	\$2,568,828
	\$3,519,932	\$3,750,747	\$3,735,013	\$3,788,702	\$3,844,195

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Public Order & Safety					
Operating Revenues					
Service: Fire Protection					
Grant - Fire Control Operations (B & C Items)	-\$184,641	-\$168,087	-\$197,575	-\$187,128	-\$206,734
Grant - Fire Control (Capital Works)	-\$86,000	-\$55,000	-\$70,000	-\$50,000	-\$50,000
Contributions - Berrigan Shire Council	-\$239,325	-\$201,643	-\$263,246	-\$208,935	-\$270,076
	-\$509,966	-\$424,730	-\$530,821	-\$446,063	-\$526,810
Service: Animal Control					
Fees	-\$10,500	-\$10,878	-\$11,270	-\$11,675	-\$12,096
	-\$10,500	-\$10,878	-\$11,270	-\$11,675	-\$12,096
Service: Enforcement of Local Govt Regs					
Sale of Resuscitation Posters	-\$100	-\$104	-\$107	-\$111	-\$115
	-\$100	-\$104	-\$107	-\$111	-\$115
	-\$520,566	-\$435,712	-\$542,198	-\$457,850	-\$539,021
Operating Expenditure					
Service: Fire Protection					
Contribution - Bush Fire Council	\$137,387	\$141,308	\$110,517	\$146,451	\$110,169
Bush Fire Control Expenses	\$357,025	\$332,673	\$397,604	\$346,621	\$411,292
Depreciation	\$11,584	\$11,584	\$11,584	\$11,584	\$11,584
Contribution - Fire Commission	\$37,000	\$37,925	\$38,873	\$39,845	\$40,841
	\$542,996	\$523,490	\$558,578	\$544,501	\$573,886
Service: Animal Control					
Control of Dogs	\$64,000	\$66,005	\$68,073	\$70,207	\$72,408
Control of Cats	\$7,900	\$8,137	\$8,380	\$8,631	\$8,890
Control of Straying Stock	\$6,500	\$6,704	\$6,914	\$7,131	\$7,354
Depreciation	\$968	\$968	\$968	\$968	\$968
	\$79,368	\$81,813	\$84,335	\$86,937	\$89,620
Service: Emergency Services					
State Emergency Expenses	\$19,600	\$20,090	\$20,592	\$21,107	\$21,635
	\$19,600	\$20,090	\$20,592	\$21,107	\$21,635
	\$641,964	\$625,393	\$663,506	\$652,545	\$685,141

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Health					
Operating Revenues					
Service: Admin & Inspection					
Licences Fees	-\$10,000	-\$10,360	-\$10,733	-\$11,119	-\$11,520
	-\$10,000	-\$10,360	-\$10,733	-\$11,119	-\$11,520
Service: Health Centre					
Hire Charges	-\$8,500	-\$8,806	-\$9,123	-\$9,451	-\$9,792
	-\$8,500	-\$8,806	-\$9,123	-\$9,451	-\$9,792
Service: Food Control					
Inspection Fees	-\$6,000	-\$6,000	-\$6,000	-\$6,000	-\$6,000
	-\$6,000	-\$6,000	-\$6,000	-\$6,000	-\$6,000
	-\$24,500	-\$25,166	-\$25,856	-\$26,571	-\$27,311
Operating Expenditure					
Service: Admin & Inspection					
Staff Expenses	\$100,000	\$196,500	\$202,318	\$208,324	\$214,526
Office Expenses	\$7,000	\$7,175	\$7,354	\$7,538	\$7,727
	\$107,000	\$203,675	\$209,672	\$215,862	\$222,253
Service: Health Centre					
Health Centre Expenses	\$35,462	\$35,900	\$37,488	\$39,181	\$40,990
Depreciation	\$27,237	\$27,237	\$27,237	\$27,237	\$27,237
	\$62,699	\$63,137	\$64,725	\$66,418	\$68,227
Service: Food Control					
Inspections	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
	\$175,699	\$272,812	\$280,396	\$288,280	\$296,479

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
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Function: Environment

Operating Revenues

Service: Noxious Plants & Insect/Vermin Control

Operating Grant	-\$49,500	-\$50,405	-\$51,665	-\$52,957	-\$54,281
	-\$49,500	-\$50,405	-\$51,665	-\$52,957	-\$54,281

Service: Other Environmental Protection

Drum Muster - Grant	-\$3,000	-\$3,000	-\$3,000	-\$3,000	-\$3,000
	-\$3,000	-\$3,000	-\$3,000	-\$3,000	-\$3,000

Service: Solid Waste Management

Domestic Waste Annual Charges	-\$202,080	-\$202,040	-\$202,040	-\$202,040	-\$202,040
Domestic Waste User Charges	-\$1,135,565	-\$1,216,519	-\$1,415,820	-\$1,486,611	-\$1,560,942
Non- Domestic Waste User Charges	-\$126,233	-\$133,325	-\$139,991	-\$146,991	-\$154,340
Waste Disposal Charges	-\$152,000	-\$170,000	-\$280,000	-\$294,000	-\$308,700
Sale of Recycled Materials	-\$3,000	-\$3,108	-\$3,220	-\$3,336	-\$3,456
Domestic Waste Subsidy - Pensioner Rate Rebates	-\$77,205	-\$78,167	-\$91,452	-\$91,452	-\$91,452
Domestic Waste Reserve	\$0	-\$81,148	\$0	\$0	\$0
	-\$1,696,083	-\$1,884,307	-\$2,132,523	-\$2,224,430	-\$2,320,930
	-\$1,748,583	-\$1,937,712	-\$2,187,188	-\$2,280,386	-\$2,378,210

Operating Expenditure

Service: Noxious Plants & Insect/Vermin Control

Inspector Expenses	\$158,050	\$162,218	\$166,930	\$171,781	\$176,775
Pests Expenses	\$2,000	\$2,000	\$2,050	\$2,101	\$2,154
	\$160,050	\$164,218	\$168,980	\$173,882	\$178,928

Service: Other Environmental Protection

Advertising	\$2,000	\$2,050	\$2,101	\$2,154	\$2,208
Subscription to Murray Darling Association	\$2,500	\$2,563	\$2,627	\$2,692	\$2,760
Subscriptions - Others	\$2,500	\$2,563	\$2,627	\$2,692	\$2,760
Drum Muster Expenses	\$3,000	\$3,075	\$3,152	\$3,231	\$3,311
Other Environmental Protection Expenses	\$7,000	\$7,175	\$7,354	\$7,538	\$7,727
	\$17,000	\$17,425	\$17,861	\$18,307	\$18,765

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Environment					
Service: Solid Waste Management					
Domestic Waste	\$1,256,235	\$1,577,874	\$1,709,312	\$1,780,103	\$1,854,434
Non Domestic Waste	\$515,030	\$672,311	\$1,132,008	\$1,163,329	\$1,195,570
Non Domestic Waste Depreciation	\$10,795	\$10,795	\$10,795	\$10,795	\$10,795
	\$1,782,060	\$2,260,980	\$2,852,114	\$2,954,227	\$3,060,799
Service: Street Cleaning					
Street Cleaning	\$258,000	\$276,000	\$284,258	\$292,766	\$301,532
	\$258,000	\$276,000	\$284,258	\$292,766	\$301,532
Service: Drainage					
Drainage	\$114,000	\$116,000	\$119,395	\$122,891	\$126,491
Depreciation	\$574,550	\$574,550	\$574,550	\$574,550	\$574,550
	\$688,550	\$690,550	\$693,945	\$697,441	\$701,041
	\$2,905,660	\$3,409,173	\$4,017,157	\$4,136,622	\$4,261,065

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Community Services & Education					
Operating Revenues					
Service: Administration & Education					
Project Grants	-\$1,000	\$0	\$0	\$0	\$0
Training Subsidies	-\$15,000	-\$15,540	-\$16,099	-\$16,679	-\$17,279
	-\$16,000	-\$15,540	-\$16,099	-\$16,679	-\$17,279
Service: Aged Persons & Disabled					
Senior Citizen Grant	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0
Service: Childrens Services					
Baby Restraint Rentals	-\$1,000	-\$200	-\$200	-\$200	-\$200
Pre School Insurance Contributions	-\$5,000	-\$5,000	-\$5,000	-\$5,000	-\$5,000
Baby Playgroup Program - CDSE Grant	-\$8,000	\$0	\$0	\$0	\$0
Festival of Fun for Kids - Contributions	-\$24,000	-\$20,000	-\$20,000	-\$20,000	-\$20,000
Youth Services - Grants & Contributions	-\$10,440	-\$4,500	-\$4,500	-\$4,500	-\$4,500
	-\$48,440	-\$29,700	-\$29,700	-\$29,700	-\$29,700
	-\$64,440	-\$45,240	-\$45,799	-\$46,379	-\$46,979
Operating Expenditure					
Service: Administration & Education					
Staff Expenses	\$50,000	\$54,120	\$55,879	\$57,695	\$59,570
Office Expenses	\$3,500	\$3,575	\$3,664	\$3,756	\$3,850
Safety Programs	\$9,000	\$9,000	\$9,225	\$9,456	\$9,692
Volunteer Support	\$2,500	\$2,563	\$2,627	\$2,692	\$2,760
Community Projects	\$4,700	\$4,700	\$4,818	\$4,938	\$5,061
Community Grants	\$35,000	\$30,000	\$30,750	\$31,519	\$32,307
Staff Training	\$75,000	\$75,000	\$76,875	\$78,797	\$80,767
Depreciation	\$500	\$409	\$409	\$409	\$409
	\$180,200	\$179,367	\$184,246	\$189,261	\$194,415
Service: Aged Persons & Disabled					
Senior Citizen Week Expenses	\$2,000	\$2,050	\$2,101	\$2,154	\$2,208
Safety Programs	\$0	\$0	\$0	\$0	\$0
	\$2,000	\$2,050	\$2,101	\$2,154	\$2,208

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Community Services & Education					
Service: Childrens Services					
Baby Restraint Installations	\$1,000	\$1,029	\$1,058	\$1,089	\$1,120
Childrens Centre	\$16,300	\$8,646	\$9,005	\$9,384	\$9,786
Toy Library Expenses	\$2,274	\$2,370	\$2,528	\$2,700	\$2,888
Youth Centre	\$24,400	\$20,560	\$21,082	\$31,617	\$22,165
Pre-School Expenses	\$14,000	\$14,475	\$14,837	\$15,208	\$15,588
Festival of Fun for Kids	\$29,000	\$25,000	\$25,000	\$25,000	\$25,000
Childrens Center Depreciation	\$2,457	\$2,457	\$2,457	\$2,457	\$2,457
Youth Centre Depreciation	\$7,652	\$7,652	\$7,652	\$7,652	\$7,652
Pre-School Depreciation	\$42,568	\$42,568	\$42,568	\$42,568	\$42,568
	\$139,651	\$124,757	\$126,187	\$137,675	\$129,224
	\$321,851	\$306,174	\$312,534	\$329,090	\$325,847

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
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Function: Housing & Community Amenities

Operating Revenues

Service: Public Cemeteries

Interment Fees	-\$110,000	-\$113,960	-\$118,063	-\$122,313	-\$126,716
	-\$110,000	-\$113,960	-\$118,063	-\$122,313	-\$126,716

Service: Street Lighting

Grant	-\$26,000	-\$27,000	-\$27,972	-\$28,979	-\$30,022
	-\$26,000	-\$27,000	-\$27,972	-\$28,979	-\$30,022

Service: Town Planning

Fees	-\$140,000	-\$145,040	-\$150,261	-\$155,671	-\$161,275
	-\$140,000	-\$145,040	-\$150,261	-\$155,671	-\$161,275

Service: Other Community Amenities

Contributions - Sec 94	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0

-\$276,000 -\$286,000 -\$296,296 -\$306,963 -\$318,013

Operating Expenditure

Service: Public Cemeteries

Public Cemeteries	\$155,000	\$132,000	\$135,825	\$139,763	\$143,816
Depreciation	\$4,669	\$4,669	\$4,669	\$4,669	\$4,669
	\$159,669	\$136,669	\$140,494	\$144,432	\$148,485

Service: Public Conveniences

Public Conveniences	\$111,500	\$115,575	\$119,244	\$123,078	\$127,088
Depreciation	\$44,339	\$44,339	\$44,339	\$44,339	\$44,339
	\$155,839	\$159,914	\$163,583	\$167,417	\$171,427

Service: Street Lighting

Street Lighting Charges	\$170,000	\$187,000	\$205,700	\$226,270	\$248,897
	\$170,000	\$187,000	\$205,700	\$226,270	\$248,897

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
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Function: Housing & Community Amenities

Service: Town Planning

Staff Expenses	\$146,345	\$158,000	\$162,664	\$167,479	\$172,451
Office Expenses	\$17,200	\$17,200	\$17,630	\$18,071	\$18,523
Legal Expenses	\$40,000	\$50,000	\$51,250	\$52,531	\$53,845
Consultants Fees	\$20,000	\$10,000	\$10,250	\$10,506	\$10,769
Review of LEP	\$0	\$5,000	\$5,125	\$5,253	\$5,384
	\$223,545	\$240,200	\$246,919	\$253,840	\$260,971

Service: Other Community Amenities

Public Clock	\$2,000	\$2,000	\$2,050	\$2,101	\$2,154
West Corurgan - Water Rights	\$1,700	\$1,700	\$1,743	\$1,786	\$1,831
Public Clock Depreciation	\$551	\$551	\$551	\$551	\$551
Community Vegetable Garden	\$0	\$4,000	\$4,000	\$4,000	\$4,000
	\$4,251	\$8,251	\$8,344	\$8,438	\$8,535
	\$713,304	\$732,034	\$765,040	\$800,398	\$838,316

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Water Supply					
Operating Revenues					
Service: Water Supply					
User Charges - Balldale Water	-\$20,000	-\$21,000	-\$22,050	-\$23,153	-\$24,310
Grant - Balldale Water	\$0	\$0	\$0	\$0	\$0
Access Charges	-\$1,319,701	-\$1,360,000	-\$1,360,000	-\$1,360,000	-\$1,360,000
User Charges	-\$2,013,900	-\$2,040,000	-\$2,142,000	-\$2,249,100	-\$2,361,555
Extra Charges	-\$18,000	-\$18,000	-\$18,000	-\$18,000	-\$18,000
Interest on Investments	-\$125,000	-\$125,000	-\$125,000	-\$125,000	-\$125,000
Fees	-\$55,000	-\$56,980	-\$59,031	-\$61,156	-\$63,358
Pensioner Rate Subsidy	-\$64,051	-\$65,450	-\$65,450	-\$65,450	-\$65,450
Contributions to Section 64	-\$50,000	-\$50,000	-\$50,000	-\$50,000	-\$50,000
Transfer From Reserve	\$0	-\$609,718	-\$330,624	\$0	\$0
Contribution to Fluoride	-\$80,000	\$0	\$0	\$0	\$0
	-\$3,745,652	-\$4,346,148	-\$4,172,155	-\$3,951,859	-\$4,067,673
	-\$3,745,652	-\$4,346,148	-\$4,172,155	-\$3,951,859	-\$4,067,673

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Water Supply					
Operating Expenditure					
Service: Water Supply					
Balldale Water	\$32,694	\$32,694	\$33,114	\$33,546	\$33,990
Admin Expenses	\$31,500	\$30,000	\$30,750	\$31,519	\$32,307
Strategic Planning	\$7,500	\$0	\$0	\$0	\$0
Corporate Support Expenses	\$1,062,730	\$1,089,298	\$1,116,531	\$1,144,444	\$1,173,055
Treatment Plant Expenses	\$955,000	\$874,000	\$914,353	\$957,869	\$1,004,839
Pumping Stations Expenses	\$130,000	\$134,000	\$143,695	\$154,254	\$165,759
Mains Expenses	\$147,500	\$136,500	\$140,186	\$143,974	\$147,865
Meters & Services Expenses	\$63,000	\$66,500	\$68,466	\$70,492	\$72,578
Reservoirs Expenses	\$8,500	\$6,000	\$6,161	\$6,327	\$6,497
Bores Depreciation	\$7,547	\$7,547	\$7,547	\$7,547	\$7,547
Rates on Properties	\$7,200	\$7,500	\$7,770	\$8,050	\$8,340
Water Resources Licences	\$56,000	\$53,000	\$54,325	\$55,683	\$57,075
Abandonments - Pensioner Rates	\$116,529	\$119,000	\$119,000	\$119,000	\$119,000
Contribution to Water Saving ovals Project	\$50,000	\$0	\$0	\$0	\$0
Asset Management	\$45,000	\$46,350	\$47,741	\$49,174	\$50,651
Civic Centre Lease	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Telemetry Expense	\$7,500	\$8,500	\$8,713	\$8,930	\$9,154
Transfer to Reserve	\$0	\$0	\$0	\$316,200	\$69,115
Treatment Plant Depreciation	\$268,205	\$268,205	\$268,205	\$268,205	\$268,205
Pumping Stations Depreciation	\$37,051	\$37,051	\$37,051	\$37,051	\$37,051
Mains Depreciation	\$280,828	\$280,828	\$280,828	\$280,828	\$280,828
Reservoirs Deprecation	\$58,953	\$58,953	\$58,953	\$58,953	\$58,953
	\$3,408,237	\$3,290,926	\$3,378,389	\$3,787,045	\$3,637,808
	\$3,408,237	\$3,290,926	\$3,378,389	\$3,787,045	\$3,637,808

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Sewerage Services					
Operating Revenues					
Service: Sewerage Services					
Access Charges	-\$3,148,720	-\$3,355,825	-\$3,501,410	-\$3,648,887	-\$3,798,445
User Charges	-\$240,000	-\$252,000	-\$264,600	-\$277,830	-\$291,722
Extra Charges	-\$20,000	-\$20,000	-\$20,000	-\$20,000	-\$20,000
Interest on Investments	-\$130,000	-\$130,000	-\$130,000	-\$130,000	-\$130,000
Fees	-\$7,200	-\$7,459	-\$7,728	-\$8,006	-\$8,294
Trade Waste Charges	-\$35,000	-\$35,000	-\$35,000	-\$35,000	-\$35,000
Plant Hire Fees	-\$35,000	-\$35,000	-\$35,000	-\$35,000	-\$35,000
Pensioner Rate Subsidy	-\$62,003	-\$63,250	-\$63,250	-\$63,250	-\$63,250
Grant - Reused Sewer	\$0	\$0	\$0	\$0	\$0
Grant - Treatment Plant	\$0	\$0	\$0	\$0	\$0
Contributions to Section 64	-\$50,000	-\$50,000	-\$50,000	-\$50,000	-\$50,000
Transfer From Reserve	\$0	\$0	\$0	\$0	\$0
	-\$3,727,923	-\$3,948,534	-\$4,106,988	-\$4,267,973	-\$4,431,711
	-\$3,727,923	-\$3,948,534	-\$4,106,988	-\$4,267,973	-\$4,431,711

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Sewerage Services					
Operating Expenditure					
Service: Sewerage Services					
Interest on Loans	\$333,107	\$322,417	\$311,133	\$299,657	\$286,342
Principle on Loans	\$145,103	\$153,572	\$162,636	\$174,111	\$168,395
Admin Expenses	\$1,500	\$2,000	\$2,050	\$2,101	\$2,154
Strategic Planning	\$20,000	\$15,000	\$0	\$0	\$0
Corporate Support Expenses	\$759,650	\$778,641	\$798,107	\$818,060	\$838,511
Treatment Works Expenses	\$745,000	\$718,000	\$744,838	\$773,080	\$802,832
Effluent Disposal Expenses	\$45,000	\$55,000	\$57,200	\$59,532	\$62,008
Sewer Mains Expenses	\$196,000	\$173,000	\$178,023	\$183,193	\$188,517
Pumping Station Expenses	\$345,000	\$331,000	\$349,070	\$368,518	\$389,468
EPA Licences	\$30,000	\$28,000	\$28,700	\$29,418	\$30,153
Pollution Insurance	\$50,000	\$52,500	\$53,813	\$55,158	\$56,537
Rates On Properties	\$5,100	\$6,000	\$6,216	\$6,440	\$6,672
Abandonments - Pensioner Rates	\$112,826	\$115,000	\$115,000	\$115,000	\$115,000
Plant Expenses	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Civic Centre Lease	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Asset Management	\$45,000	\$46,350	\$47,741	\$49,174	\$50,651
Telemetry Equipment Expenses	\$10,000	\$9,000	\$9,240	\$9,486	\$9,740
Transfer To Reserve	\$0	\$31,554	\$394,722	\$979,544	\$784,231
Reticulation Analysis	\$0	\$9,000	\$9,000	\$9,000	\$9,000
Treatment Works Depreciation	\$397,296	\$397,296	\$397,296	\$397,296	\$397,296
Sewer Mains Depreciation	\$352,221	\$352,221	\$352,221	\$352,221	\$352,221
Pumping Station Depreciation	\$62,933	\$62,933	\$62,933	\$62,933	\$62,933
	\$3,725,736	\$3,728,485	\$4,149,938	\$4,813,923	\$4,682,661
	\$3,725,736	\$3,728,485	\$4,149,938	\$4,813,923	\$4,682,661

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Recreation & Culture					
Operating Revenues					
Service: Public Libraries					
Library per capita grant	-\$41,000	-\$42,025	-\$43,076	-\$44,153	-\$45,256
Library - Building Howlong	\$0	\$0	\$0	\$0	\$0
Library - Special Project Grant	-\$10,000	-\$10,000	-\$10,000	-\$10,000	-\$10,000
Library Grant	\$0	\$0	-\$18,000	\$0	\$0
	-\$51,000	-\$52,025	-\$71,076	-\$54,153	-\$55,256
Service: Community Centres					
Rents - Corowa Civic Centre	-\$5,000	-\$4,000	-\$4,144	-\$4,293	-\$4,448
Rents - Mulwala Civic Centre	-\$3,000	-\$4,000	-\$4,144	-\$4,293	-\$4,448
Rents - Corowa Library & Resource Centre	\$0	\$0	\$0	\$0	\$0
Rents - Howlong Resource Centre	-\$250	-\$200	-\$207	-\$215	-\$222
	-\$8,250	-\$8,200	-\$8,495	-\$8,801	-\$9,118
Service: Public Halls					
Rents - Corowa Memorial Hall	-\$7,500	-\$4,000	-\$4,144	-\$4,293	-\$4,448
Rents - Corowa Oddfellows Hall	-\$1,000	-\$700	-\$725	-\$751	-\$778
	-\$8,500	-\$4,700	-\$4,869	-\$5,044	-\$5,226
Service: Swimming Pools					
Fees - Howlong Swimming Pool	-\$21,000	-\$21,756	-\$22,539	-\$23,351	-\$24,191
	-\$21,000	-\$21,756	-\$22,539	-\$23,351	-\$24,191
Service: Sporting Grounds					
Grants - Water Saving of Ovals	-\$150,000	\$0	\$0	\$0	\$0
	-\$150,000	\$0	\$0	\$0	\$0
Service: Parks & Gardens					
Rent - Mulwala Foreshore	-\$8,000	-\$8,288	-\$8,586	-\$8,895	-\$9,216
Rent - Howlong Reserves	-\$9,100	-\$9,428	-\$9,767	-\$10,119	-\$10,483
Grant - Boat Ramps	\$0	\$0	\$0	\$0	-\$75,000
Contributions - Fishing Platform	-\$50,000	\$0	\$0	\$0	\$0
Grant - Regional Playground	\$0	\$0	\$0	-\$25,000	-\$25,000
	-\$67,100	-\$17,716	-\$18,353	-\$44,014	-\$119,699
	-\$305,850	-\$104,397	-\$125,333	-\$135,363	-\$213,490

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Recreation & Culture					
Operating Expenditure					
Service: Public Libraries					
Library - Special Projects	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Library Expenses	\$153,000	\$209,100	\$215,321	\$231,737	\$228,356
Depreciation	\$7,935	\$7,935	\$7,935	\$7,935	\$7,935
Contribution to RRL	\$226,000	\$169,868	\$174,115	\$178,468	\$182,929
RRL Setup	\$0	\$49,000	\$0	\$0	\$0
	\$396,935	\$445,903	\$407,370	\$428,140	\$429,220
Service: Museums					
Museums	\$10,200	\$10,560	\$10,824	\$11,095	\$11,372
Depreciation	\$30,756	\$30,756	\$30,756	\$30,756	\$30,756
	\$40,956	\$41,316	\$41,580	\$41,851	\$42,128
Service: Art Galleries					
Special Projects	\$0	\$10,000	\$10,000	\$10,000	\$10,000
	\$0	\$10,000	\$10,000	\$10,000	\$10,000
Service: Community Centres					
Corowa Civic Centre	\$380,315	\$293,000	\$313,158	\$335,036	\$358,800
Corowa Library & Resource Centre	\$0	\$0	\$0	\$0	\$0
Mulwala Civic Centre	\$33,100	\$34,493	\$35,863	\$37,314	\$38,854
Howlong Community Centre	\$21,500	\$22,390	\$23,293	\$24,249	\$25,262
Depreciation	\$194,678	\$194,678	\$194,678	\$194,678	\$194,678
	\$629,593	\$544,561	\$566,991	\$591,277	\$617,594
Service: Public Halls					
Corowa Memorial Hall	\$46,828	\$48,727	\$50,669	\$52,726	\$54,905
Corowa Oddfellows Hall	\$18,300	\$19,131	\$19,906	\$20,729	\$21,601
Depreciation	\$334,832	\$334,832	\$334,832	\$334,832	\$334,832
	\$399,960	\$402,690	\$405,408	\$408,287	\$411,338
Service: Other Culture Services					
Art & Historical	\$12,000	\$15,000	\$15,000	\$15,000	\$15,000
	\$12,000	\$15,000	\$15,000	\$15,000	\$15,000

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Recreation & Culture					
Service: Swimming Pools					
Corowa Swimming Pool	\$14,805	\$15,484	\$15,913	\$16,355	\$16,810
Howlong Swimming Pool	\$110,170	\$113,300	\$116,597	\$119,992	\$123,487
Mulwala Pool	\$1,000	\$1,025	\$1,051	\$1,077	\$1,104
Depreciation	\$105,439	\$105,439	\$105,439	\$105,439	\$105,439
	\$231,414	\$235,248	\$239,000	\$242,863	\$246,840
Service: Sporting Grounds					
John Foord Oval	\$35,000	\$36,125	\$37,111	\$38,129	\$39,182
Lonsdale Reserve	\$40,000	\$28,000	\$28,828	\$29,682	\$30,566
Lowe Square	\$40,000	\$52,000	\$53,600	\$55,270	\$57,015
Ball Park Oval	\$15,000	\$20,000	\$20,920	\$21,902	\$22,951
Morris Park	\$9,000	\$9,500	\$9,918	\$10,361	\$10,834
Aerodrome Sports Oval	\$2,000	\$2,000	\$2,058	\$2,117	\$2,178
Purchase of Water	\$12,000	\$12,480	\$12,979	\$13,498	\$14,038
Depreciation	\$235,533	\$235,533	\$235,533	\$235,533	\$235,533
	\$388,533	\$395,638	\$400,945	\$406,493	\$412,297
Service: Parks & Gardens					
Parks, Gardens & Reserves	\$464,585	\$526,000	\$543,183	\$561,050	\$579,636
Playgrounds	\$20,500	\$20,000	\$20,545	\$21,105	\$21,681
Depreciation	\$67,017	\$67,017	\$67,017	\$67,017	\$67,017
	\$552,102	\$613,017	\$630,745	\$649,172	\$668,334
Service: Other Sports & Recreation					
Boat Ramps	\$7,500	\$4,000	\$4,100	\$4,203	\$4,308
Depreciation	\$6,667	\$6,667	\$6,667	\$6,667	\$6,667
Art & Historical - Heritage Expenses	\$1,200	\$1,230	\$1,261	\$1,292	\$1,325
	\$15,367	\$11,897	\$12,028	\$12,162	\$12,299
	\$2,666,860	\$2,715,269	\$2,729,067	\$2,805,244	\$2,865,049

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Mining, Manufacture & Construction					
Operating Revenues					
Service: Building Control					
Fees - Building	-\$81,500	-\$84,434	-\$87,474	-\$90,623	-\$93,885
	-\$81,500	-\$84,434	-\$87,474	-\$90,623	-\$93,885
Service: Quarries & Pits					
Gravel Royalties	\$0	\$0	\$0	-\$75,000	\$0
Transfer from Reserves	\$0	-\$25,200	-\$50,200	-\$25,200	-\$25,200
	\$0	-\$25,200	-\$50,200	-\$100,200	-\$25,200
	-\$81,500	-\$109,634	-\$137,674	-\$190,823	-\$119,085
Operating Expenditure					
Service: Building Control					
Building Control	\$206,040	\$194,325	\$199,562	\$204,968	\$210,550
Depreciation	\$1,849	\$1,849	\$1,849	\$1,849	\$1,849
	\$207,889	\$196,174	\$201,411	\$206,817	\$212,399
Service: Quarries & Pits					
Operating Expenses	\$30,000	\$25,200	\$25,200	\$25,200	\$25,200
Acquisition Costs	\$60,000	\$0	\$25,000	\$0	\$0
Depreciation	\$0	\$0	\$0	\$0	\$0
Transfer to Reserve	\$0	\$0	\$0	\$75,000	\$0
	\$90,000	\$25,200	\$50,200	\$100,200	\$25,200
	\$297,889	\$221,374	\$251,611	\$307,017	\$237,599

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
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Function: Transport & Communication

Operating Revenues

Service: Urban Roads

Grant - Roads to Recovery	-\$655,250	-\$1,823,000	-\$655,250	-\$655,250	-\$655,250
Grant - RTA Melbourne St	-\$200,000	-\$200,000	-\$200,000	-\$200,000	-\$200,000
Section 94 Contributions	-\$15,000	-\$15,000	-\$15,000	-\$15,000	-\$15,000
Road Opening Permits	-\$3,000	-\$2,590	-\$2,683	-\$2,780	-\$2,880
	-\$873,250	-\$2,040,590	-\$872,933	-\$873,030	-\$873,130

Service: Sealed Rural Roads

Reimbursements - Regional Roads	-\$450,000	-\$450,000	-\$450,000	-\$450,000	-\$450,000
Reimbursements - State Roads	-\$175,000	-\$175,000	-\$175,000	-\$175,000	-\$175,000
Reimbursements - Flood Recovery	-\$2,232,000	-\$2,518,786	\$0	\$0	\$0
	-\$2,857,000	-\$3,143,786	-\$625,000	-\$625,000	-\$625,000

Service: Unsealed Rural Roads

Rents - Unused Roads	-\$285	-\$295	-\$306	-\$317	-\$328
	-\$285	-\$295	-\$306	-\$317	-\$328

Service: Footpaths

Contributions to Cycleway	\$0	-\$32,500	-\$33,750	-\$35,000	-\$36,250
Contributions to PAMP	-\$15,000	-\$19,500	-\$21,750	-\$24,000	-\$26,250
	-\$15,000	-\$52,000	-\$55,500	-\$59,000	-\$62,500

Service: Aerodrome

User Charges	-\$17,345	-\$17,969	-\$18,616	-\$19,287	-\$19,981
Grant - Capital for Runway	-\$671,000	\$0	\$0	\$0	\$0
	-\$688,345	-\$17,969	-\$18,616	-\$19,287	-\$19,981

Service: Other Transport & Communication

Contribution - Kerb & Guttering (Owners)	-\$2,000	-\$2,072	-\$2,147	-\$2,224	-\$2,304
Contribution - Culverts (Owners)	-\$1,000	-\$1,036	-\$1,073	-\$1,112	-\$1,152
Contribution - Road Safety Officer	\$0	-\$16,000	-\$16,520	-\$17,057	-\$17,611
	-\$3,000	-\$19,108	-\$19,740	-\$20,393	-\$21,067

Service: State Roads (IWO)

Users Charges (RMS)	-\$400,000	-\$200,000	-\$200,000	-\$200,000	-\$200,000
	-\$400,000	-\$200,000	-\$200,000	-\$200,000	-\$200,000
	-\$4,836,880	-\$5,473,749	-\$1,792,095	-\$1,797,026	-\$1,802,006

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Transport & Communication					
Operating Expenditure					
Service: Urban Roads					
Urban Roads	\$404,000	\$404,000	\$415,203	\$426,721	\$438,564
Depreciation	\$406,090	\$406,090	\$406,090	\$406,090	\$406,090
	\$810,090	\$810,090	\$821,293	\$832,811	\$844,654
Service: Sealed Rural Roads					
Local Sealed Rural Roads	\$238,000	\$397,000	\$407,675	\$418,641	\$429,907
Regional Sealed Rural Roads	\$469,000	\$316,000	\$316,000	\$316,000	\$316,000
State Sealed Rural Roads	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000
Depreciation	\$2,368,589	\$2,368,589	\$2,368,589	\$2,368,589	\$2,368,589
	\$3,250,589	\$3,256,589	\$3,267,264	\$3,278,230	\$3,289,496
Service: Unsealed Rural Roads					
Unsealed Rural Roads	\$206,000	\$470,000	\$482,913	\$496,186	\$509,830
Depreciation	\$0	\$0	\$0	\$0	\$0
	\$206,000	\$470,000	\$482,913	\$496,186	\$509,830
Service: Bridges					
Bridges	\$0	\$0	\$0	\$0	\$0
Depreciation	\$85,924	\$85,924	\$85,924	\$85,924	\$85,924
	\$85,924	\$85,924	\$85,924	\$85,924	\$85,924
Service: Footpaths					
Footpaths	\$49,000	\$48,000	\$49,418	\$50,878	\$52,381
Cycleways	\$15,000	\$7,000	\$7,183	\$7,370	\$7,562
Footpath Depreciation	\$169,311	\$169,311	\$169,311	\$169,311	\$169,311
Cycleways Depreciation	\$0	\$0	\$0	\$0	\$0
	\$233,311	\$224,311	\$225,911	\$227,558	\$229,254
Service: Aerodrome					
Aerodromes	\$68,000	\$69,000	\$70,995	\$73,049	\$75,163
Depreciation	\$18,027	\$18,027	\$18,027	\$18,027	\$18,027
	\$86,027	\$87,027	\$89,022	\$91,076	\$93,190

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
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Function: Transport & Communication

Service: Parking Areas

Parking Areas	\$13,500	\$14,108	\$14,754	\$15,443	\$16,178
Bus Shelters	\$7,500	\$7,697	\$7,900	\$8,108	\$8,321
Depreciation	\$34,047	\$34,047	\$34,047	\$34,047	\$34,047
	\$55,047	\$55,852	\$56,701	\$57,598	\$58,546

Service: Other Transport & Communication

Kerb & Gutter Maintenance & Repair	\$15,500	\$8,000	\$8,215	\$8,436	\$8,663
Vehicle Crossing Maintenance & Repair	\$5,000	\$2,000	\$2,058	\$2,117	\$2,178
Street Trees Beautification M & R	\$198,000	\$175,000	\$180,125	\$185,403	\$190,837
Road & Traffic Signs M & R	\$15,500	\$15,000	\$15,450	\$15,914	\$16,391
Rural Villages - Signposting	\$9,500	\$5,000	\$5,144	\$5,292	\$5,444
Howlong Town Improvement Contribution	\$70,811	\$73,360	\$76,001	\$78,737	\$81,571
Rural Addressing	\$2,000	\$2,050	\$2,101	\$2,154	\$2,208
Road Safety Officer	\$0	\$32,000	\$33,040	\$34,114	\$35,222
	\$316,311	\$312,410	\$322,133	\$332,165	\$342,514

Service: State Roads (IWO)

State Roads (IWO)	\$400,000	\$200,000	\$200,000	\$200,000	\$200,000
	\$400,000	\$200,000	\$200,000	\$200,000	\$200,000
	\$5,443,299	\$5,502,203	\$5,551,160	\$5,601,547	\$5,653,408

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Economic Affairs					
Operating Revenues					
Service: Caravan Parks					
Lease Rentals	-\$109,091	-\$109,091	-\$109,091	-\$109,091	-\$109,091
Licence Fees	-\$5,000	-\$5,000	-\$5,000	-\$5,000	-\$5,000
	-\$114,091	-\$114,091	-\$114,091	-\$114,091	-\$114,091
Service: Tourism					
Tourist Income	-\$94,800	-\$51,400	-\$53,250	-\$55,167	-\$57,153
Marketing Income	-\$16,750	-\$13,600	-\$14,090	-\$14,597	-\$15,122
Transfer From Reserve	-\$22,000	-\$20,567	\$0	\$0	\$0
	-\$133,550	-\$85,567	-\$67,340	-\$69,764	-\$72,276
Service: Area Promotion					
Street Banner Erection Fees	-\$2,000	-\$2,072	-\$2,147	-\$2,224	-\$2,304
	-\$2,000	-\$2,072	-\$2,147	-\$2,224	-\$2,304
Service: Saleyards & Markets					
User Charges	-\$550,000	-\$715,000	-\$758,677	-\$804,198	-\$852,450
Grant - Saleyards (Stage 1)	-\$600,000	-\$1,400,000	\$0	\$0	\$0
	-\$1,150,000	-\$2,115,000	-\$758,677	-\$804,198	-\$852,450
Service: RMS Agency					
RMS Charges	-\$130,000	-\$134,680	-\$139,528	-\$144,552	-\$149,755
	-\$130,000	-\$134,680	-\$139,528	-\$144,552	-\$149,755
Service: Other Business Undertaking					
Rents - Shops, Offices & Other Property	-\$30,000	-\$31,080	-\$32,199	-\$33,358	-\$34,559
User Charges - Private Works	-\$50,000	-\$51,800	-\$53,665	-\$55,597	-\$57,598
	-\$80,000	-\$82,880	-\$85,864	-\$88,955	-\$92,157
	-\$1,609,641	-\$2,534,290	-\$1,167,647	-\$1,223,783	-\$1,283,033
Operating Expenditure					
Service: Caravan Parks					
Caravan Parks	\$38,000	\$39,098	\$40,098	\$41,125	\$42,177
Depreciation	\$60,636	\$60,636	\$60,636	\$60,636	\$60,636
	\$98,636	\$99,734	\$100,734	\$101,761	\$102,813

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Economic Affairs					
Service: Tourism					
Council Expenses	\$116,785	\$149,400	\$153,378	\$157,485	\$161,726
Tourism Expenses	\$97,930	\$27,767	\$28,336	\$28,920	\$29,518
Marketing Expenses	\$53,730	\$57,800	\$39,004	\$40,844	\$42,757
Depreciation	\$1,286	\$1,286	\$1,286	\$1,286	\$1,286
	\$269,731	\$236,253	\$222,004	\$228,535	\$235,287
Service: Area Promotion					
Contribution to Tourism	\$48,000	\$44,200	\$45,305	\$46,438	\$47,599
Advertising Advantages of Area	\$10,000	\$10,250	\$10,506	\$10,769	\$11,038
Events Risk Management	\$61,000	\$61,000	\$62,983	\$65,029	\$67,143
Events Misc Support	\$25,000	\$20,000	\$20,500	\$21,013	\$21,538
Shire Events - Grants Program	\$20,000	\$20,515	\$21,043	\$21,585	\$22,142
Street Banner Erection Expenses	\$3,000	\$2,000	\$2,050	\$2,101	\$2,154
	\$167,000	\$157,965	\$162,387	\$166,935	\$171,613
Service: Economic Development & Promotion					
Staff Expenses	\$71,050	\$73,359	\$75,743	\$78,205	\$80,747
Office Expenses	\$1,200	\$1,230	\$1,261	\$1,292	\$1,325
Interest on Loans	\$0	\$0	\$0	\$0	\$79,738
Principle on Loans	\$0	\$0	\$0	\$0	\$13,362
Programs	\$0	\$5,000	\$5,000	\$5,000	\$5,000
	\$72,250	\$79,589	\$82,004	\$84,497	\$180,172
Service: Saleyards & Markets					
Interest on Loans	\$0	\$0	\$106,052	\$104,601	\$103,033
Principle on Loans	\$0	\$0	\$17,772	\$19,222	\$20,791
Saleyards	\$330,193	\$365,376	\$374,717	\$384,380	\$394,379
Payment of Internal Loan	\$0	\$157,344	\$67,856	\$103,716	\$160,998
	\$330,193	\$522,720	\$566,396	\$611,920	\$679,200
Service: RMS Agency					
Staff Expenses	\$105,620	\$111,620	\$115,248	\$118,993	\$122,860
Office Expenses	\$1,000	\$5,525	\$5,551	\$5,577	\$5,604
	\$106,620	\$117,145	\$120,798	\$124,570	\$128,464

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Economic Affairs					
Service: Other Business Undertaking					
Other Property	\$57,000	\$67,059	\$69,037	\$71,082	\$73,198
Private Works	\$50,000	\$51,475	\$52,994	\$54,559	\$56,171
Other Property Depreciation	\$27,269	\$27,269	\$27,269	\$27,269	\$27,269
	\$134,269	\$145,803	\$149,300	\$152,910	\$156,637
	\$1,178,699	\$1,359,208	\$1,403,624	\$1,471,128	\$1,654,186

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
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Function: Howlong Town Improvement

Operating Revenues

Service: Howlong Town Improvement

Rates	-\$202,796	-\$218,088	-\$225,939	-\$234,073	-\$242,500
Extra Charges	-\$2,200	-\$2,200	-\$2,200	-\$2,200	-\$2,200
Subsidy - Pensioner Rate Rebates	-\$9,900	-\$9,900	-\$9,900	-\$9,900	-\$9,900
Contributions	-\$70,811	-\$73,360	-\$76,001	-\$78,737	-\$81,571
Grants	\$0	-\$20,000	\$0	\$0	\$0
Interest on Investments	-\$20,000	-\$10,000	-\$10,000	-\$10,000	-\$10,000
	-\$305,707	-\$333,548	-\$324,040	-\$334,910	-\$346,171
	-\$305,707	-\$333,548	-\$324,040	-\$334,910	-\$346,171

Operating Expenditure

Service: Howlong Town Improvement

Abandonments - Pensioner Rates	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000
	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000
	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: General Purpose					
Operating Revenues					
Service: Rates & Extra Charges					
Rates - Business	-\$466,576	-\$501,761	-\$536,884	-\$574,466	-\$614,679
Rates - Farmland	-\$1,306,342	-\$1,403,071	-\$1,501,286	-\$1,606,376	-\$1,718,822
Extra Charges	-\$22,000	-\$22,000	-\$22,000	-\$22,000	-\$22,000
Rates - Residential	-\$2,149,528	-\$2,310,062	-\$2,471,766	-\$2,644,790	-\$2,829,925
	-\$3,944,446	-\$4,236,894	-\$4,531,937	-\$4,847,632	-\$5,185,426
Service: Grants & Subsidies					
Financial Assistance Grant	-\$4,135,923	-\$4,280,680	-\$4,409,100	-\$4,541,373	-\$4,677,615
Subsidy - Pensioner Rate Rebates	-\$103,445	-\$101,200	-\$101,200	-\$101,200	-\$101,200
	-\$4,239,368	-\$4,381,880	-\$4,510,300	-\$4,642,573	-\$4,778,815
Service: Interest					
Interest on Investments	-\$355,000	-\$355,000	-\$355,000	-\$355,000	-\$355,000
	-\$355,000	-\$355,000	-\$355,000	-\$355,000	-\$355,000
	-\$8,538,814	-\$8,973,774	-\$9,397,237	-\$9,845,206	-\$10,319,241
Operating Expenditure					
Service: Rates & Extra Charges					
Abandonments - Pensioner Rates	\$188,230	\$184,000	\$184,000	\$184,000	\$184,000
	\$188,230	\$184,000	\$184,000	\$184,000	\$184,000
	\$188,230	\$184,000	\$184,000	\$184,000	\$184,000

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Capital Works					
Operating Revenues					
Service: Office Equipment					
Networking	-\$5,000	-\$5,000	-\$5,000	-\$5,000	-\$5,000
Server	\$0	\$0	\$0	\$0	-\$25,000
Business Software	\$0	-\$350,000	\$0	\$0	\$0
	-\$5,000	-\$355,000	-\$5,000	-\$5,000	-\$30,000
Service: Buildings					
Corowa Swimming Pool	\$0	-\$60,000	\$0	-\$1,190,000	\$0
	\$0	-\$60,000	\$0	-\$1,190,000	\$0
Service: Other Structures					
Saleyards Upgrade - Stage 1	-\$600,000	-\$1,400,000	-\$1,330,000	\$0	\$0
Regional Playground	\$0	\$0	\$0	\$0	-\$25,000
Corowa Boat Ramps	\$0	\$0	\$0	\$0	-\$75,000
Fishing Platform - Mulwala	\$0	\$0	\$0	\$0	\$0
	-\$600,000	-\$1,400,000	-\$1,330,000	\$0	-\$100,000
Service: Roads					
Regional Roads	-\$134,000	-\$134,000	-\$134,000	-\$134,000	-\$134,000
Melbourne Street	-\$400,000	-\$547,000	-\$400,000	-\$400,000	-\$400,000
Roads to Recovery	-\$455,250	-\$1,476,000	-\$455,250	-\$455,250	-\$455,250
RTA Flood Works (Rural Roads)	-\$2,232,000	-\$2,518,786	\$0	\$0	\$0
Urban Roads	-\$15,000	-\$15,000	-\$15,000	-\$15,000	-\$15,000
	-\$3,236,250	-\$4,690,786	-\$1,004,250	-\$1,004,250	-\$1,004,250
Service: Footpaths					
PAMP	-\$15,000	-\$19,500	-\$21,750	-\$24,000	-\$26,250
Footpaths Delivery Program	\$0	-\$32,500	-\$33,750	-\$35,000	-\$36,250
	-\$15,000	-\$52,000	-\$55,500	-\$59,000	-\$62,500
Service: Water					
Water Mains Grant	-\$50,000	-\$50,000	-\$50,000	-\$50,000	-\$50,000
	-\$50,000	-\$50,000	-\$50,000	-\$50,000	-\$50,000
Service: Sewer					
Sewer Mains Grant	-\$50,000	-\$50,000	-\$50,000	-\$50,000	-\$50,000
Sewer Equipment Capital Replacement Program	\$0	\$0	\$0	\$0	\$0
	-\$50,000	-\$50,000	-\$50,000	-\$50,000	-\$50,000

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
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Function: Capital Works

Service: Howlong Town Improvement

Reserve Transfers	-\$21,749	-\$162,752	-\$2,260	\$8,610	\$0
	-\$21,749	-\$162,752	-\$2,260	\$8,610	\$0
	-\$3,977,999	-\$6,820,538	-\$2,497,010	-\$2,349,640	-\$1,296,750

Operating Expenditure

Service: Office Equipment

Computers	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Networking	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Server	\$0	\$0	\$0	\$0	\$25,000
Business Software	\$0	\$350,000	\$0	\$0	\$0
	\$20,000	\$370,000	\$20,000	\$20,000	\$45,000

Service: Plant & Equipment

Work Plant	\$1,000,000	\$600,000	\$600,000	\$600,000	\$600,000
Sprinkler Systems	\$0	\$21,000	\$0	\$0	\$0
New Garbage Bin Surrounds	\$0	\$0	\$0	\$0	\$0
	\$1,000,000	\$621,000	\$600,000	\$600,000	\$600,000

Service: Buildings

Mulwala Civic Centre	\$0	\$25,000	\$0	\$0	\$0
Corowa Depot	\$3,500	\$0	\$0	\$10,000	\$0
Toilet Block Upgrades	\$30,000	\$30,000	\$20,000	\$20,000	\$15,000
Corowa Ball Park Caravan Park	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Bushfire Buildings	\$86,000	\$55,000	\$70,000	\$50,000	\$50,000
Corowa Lawn Cemetery	\$0	\$5,000	\$0	\$0	\$0
Corowa Civic Centre	\$0	\$10,000	\$0	\$0	\$0
Oddfellows Hall	\$0	\$0	\$15,000	\$0	\$0
Corowa Swimming Pool	\$0	\$60,000	\$0	\$1,190,000	\$0
Building Capital Renewal Program	\$0	\$0	\$0	\$0	\$0
Energy Efficiency Upgrades	\$0	\$7,500	\$0	\$0	\$0
Corowa Pre School	\$0	\$3,000	\$0	\$0	\$0
Mulwala Museum	\$0	\$7,500	\$0	\$0	\$0
Mulwala Depot	\$0	\$0	\$0	\$10,000	\$0
Mulwala Pre-School	\$0	\$3,000	\$0	\$0	\$0
	\$139,500	\$226,000	\$125,000	\$1,300,000	\$85,000

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Capital Works					
Service: Other Structures					
Saleyards Upgrade - Stage 1	\$600,000	\$1,400,000	\$1,330,000	\$0	\$0
Riverfront Master Plan Improvements	\$60,000	\$40,000	\$50,000	\$50,000	\$50,000
Regional Playground	\$0	\$0	\$0	\$0	\$150,000
Corowa Boat Ramps	\$0	\$0	\$0	\$0	\$150,000
Fishing Platform - Mulwala	\$0	\$0	\$0	\$0	\$0
Lonsdale Reserve Master Plan	\$0	\$45,000	\$45,000	\$45,000	\$45,000
Public Art	\$0	\$4,000	\$4,000	\$4,000	\$4,000
Honour Ave/Federation Ave Landscaping	\$0	\$10,000	\$0	\$0	\$0
Miss Ross Hill Rehabilitation	\$0	\$0	\$0	\$10,000	\$0
Mulwala Park Gates	\$0	\$0	\$0	\$5,000	\$0
Corowa Skate Park	\$0	\$5,000	\$0	\$0	\$0
Corowa Lawn Cemetery	\$0	\$0	\$0	\$60,000	\$0
	\$660,000	\$1,504,000	\$1,429,000	\$174,000	\$399,000
Service: Roads					
Regional Roads	\$134,000	\$134,000	\$134,000	\$134,000	\$134,000
Rural Roads	\$390,000	\$423,000	\$490,000	\$490,000	\$390,000
Melbourne Street	\$400,000	\$547,000	\$400,000	\$400,000	\$400,000
Roads to Recovery	\$655,250	\$1,476,000	\$475,250	\$684,250	\$895,250
RTA Flood Works (Rural Roads)	\$2,232,000	\$2,518,786	\$0	\$0	\$0
Urban Roads	\$156,000	\$559,000	\$556,000	\$360,000	\$387,000
	\$3,967,250	\$5,657,786	\$2,055,250	\$2,068,250	\$2,206,250
Service: Drainage					
Drainage Capital Replacement Program	\$0	\$0	\$0	\$0	\$100,000
Drainage Delivery Program	\$0	\$139,000	\$175,000	\$186,000	\$115,000
	\$0	\$139,000	\$175,000	\$186,000	\$215,000
Service: Footpaths					
Corowa High School	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
PAMP	\$0	\$27,000	\$30,500	\$34,000	\$37,500
Footpaths Delivery Program	\$30,000	\$95,000	\$97,500	\$100,000	\$72,500
Footpaths Capital Renewal Program	\$2,000	\$2,000	\$2,000	\$2,000	\$32,000
	\$36,000	\$128,000	\$134,000	\$140,000	\$146,000

Delivery Program - 2013/14 (Financial Plan)

Item	Last Year	Year 1	Year 2	Year 3	Year 4
Function: Capital Works					
Service: Water					
Water Mains Capital Replacement Program	\$0	\$0	\$0	\$400,000	\$400,000
Water Mains Delivery Program	\$0	\$745,000	\$684,000	\$150,000	\$300,000
Water Equipment Delivery Program	\$0	\$930,500	\$730,000	\$235,000	\$50,000
Water Equipment Capital Renewal Program	\$0	\$0	\$0	\$0	\$300,000
Balldale Water	\$0	\$50,000	\$50,000	\$50,000	\$50,000
	\$0	\$1,725,500	\$1,464,000	\$835,000	\$1,100,000
Service: Sewer					
Sewer Mains Delivery Program	\$0	\$15,000	\$200,000	\$150,000	\$100,000
Sewer Mains Capital Replacement Program	\$0	\$0	\$0	\$0	\$225,000
Sewer Equipment Delivery Program	\$0	\$1,031,000	\$583,000	\$130,000	\$0
Sewer Equipment Capital Replacement Program	\$0	\$0	\$0	\$0	\$195,000
Sewer Manhole Capital Replacement Program	\$0	\$0	\$0	\$0	\$43,000
Sewer Pump Station Well Capital Replacement Program	\$0	\$0	\$0	\$0	\$12,000
	\$0	\$1,046,000	\$783,000	\$280,000	\$575,000
Service: Howlong Town Improvement					
Howlong Town Improvement Delivery Program	\$10,000	\$420,000	\$250,000	\$250,000	\$0
Howlong Lowe Square Masterplan	\$58,300	\$58,300	\$58,300	\$58,300	\$58,300
Howlong Town Improvement Capital Work Program	\$0	\$0	\$0	\$0	\$269,871
	\$68,300	\$478,300	\$308,300	\$308,300	\$328,171
	\$5,891,050	\$11,895,586	\$7,093,550	\$5,911,550	\$5,699,421