

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**INCOME STATEMENT - CONSOLIDATED**

Scenario: Planned - 2.00% Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	9,277,000	9,341,951	9,828,274	10,109,632	10,400,366	10,706,601	11,023,335	11,350,971	11,689,940	12,040,692	12,403,688	12,779,410
User Charges & Fees	3,405,000	8,848,272	5,984,673	6,084,958	6,188,105	6,297,573	6,410,436	6,526,840	6,646,946	6,770,913	6,898,917	7,031,135
Other Revenues	1,156,000	2,208,364	2,270,066	2,292,148	2,314,288	2,336,848	2,359,630	2,382,850	2,406,304	2,429,988	2,453,912	2,478,075
Grants & Contributions provided for Operating Purposes	17,769,000	12,442,720	11,280,357	11,227,820	11,726,806	11,438,710	11,539,763	12,040,356	12,143,495	12,247,185	12,364,433	12,469,245
Grants & Contributions provided for Capital Purposes	8,338,000	16,181,785	12,466,000	90,000	-	-	-	-	-	-	-	-
Interest & Investment Revenue	796,000	412,546	408,602	443,380	543,276	574,129	714,794	774,639	949,111	1,134,649	1,214,252	1,645,260
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	263,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>41,004,000</b>	<b>49,436,638</b>	<b>42,238,972</b>	<b>30,248,938</b>	<b>31,173,841</b>	<b>31,354,861</b>	<b>32,048,958</b>	<b>33,076,656</b>	<b>33,836,796</b>	<b>34,624,427</b>	<b>35,336,202</b>	<b>36,404,125</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	8,068,000	8,278,841	8,505,219	8,683,795	8,821,371	8,980,123	9,170,552	9,309,049	9,480,675	9,655,480	9,833,522	10,014,869
Borrowing Costs	150,000	112,314	102,253	139,301	117,292	102,298	93,061	85,192	77,998	67,611	63,796	58,897
Materials & Contracts	13,349,000	14,674,614	11,589,201	11,882,665	12,165,660	12,096,528	12,352,206	12,457,518	12,759,293	12,713,658	13,044,978	13,153,426
Depreciation & Amortisation	7,298,000	7,659,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,990,000	5,036,788	4,476,803	3,851,764	3,914,625	4,061,924	4,058,839	4,128,983	4,200,397	4,418,089	4,397,099	4,472,431
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	597,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	3,070,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>36,522,000</b>	<b>35,762,462</b>	<b>32,348,381</b>	<b>32,232,430</b>	<b>32,693,853</b>	<b>32,915,778</b>	<b>33,349,563</b>	<b>33,655,647</b>	<b>34,193,268</b>	<b>34,529,743</b>	<b>35,014,300</b>	<b>35,374,528</b>
<b>Operating Result from Continuing Operations</b>	<b>4,482,000</b>	<b>13,674,176</b>	<b>9,890,591</b>	<b>(1,983,492)</b>	<b>(1,520,012)</b>	<b>(1,560,917)</b>	<b>(1,300,605)</b>	<b>(578,991)</b>	<b>(356,472)</b>	<b>94,684</b>	<b>321,902</b>	<b>1,029,597</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>4,482,000</b>	<b>13,674,176</b>	<b>9,890,591</b>	<b>(1,983,492)</b>	<b>(1,520,012)</b>	<b>(1,560,917)</b>	<b>(1,300,605)</b>	<b>(578,991)</b>	<b>(356,472)</b>	<b>94,684</b>	<b>321,902</b>	<b>1,029,597</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(3,856,000)</b>	<b>(2,507,609)</b>	<b>(2,575,409)</b>	<b>(2,073,492)</b>	<b>(1,520,012)</b>	<b>(1,560,917)</b>	<b>(1,300,605)</b>	<b>(578,991)</b>	<b>(356,472)</b>	<b>94,684</b>	<b>321,902</b>	<b>1,029,597</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**BALANCE SHEET - CONSOLIDATED**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals 2019/20	Current Year 2020/21	2021/22	2022/23	2023/24	2024/25	Projected Years					2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	12,623,000	6,616,800	4,923,871	5,119,512	5,034,861	6,077,926	7,587,110	8,870,367	9,811,692	10,524,267	11,496,926	12,806,943
Investments	9,500,000	9,337,851	9,337,851	9,337,851	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351
Receivables	8,829,000	7,817,613	6,907,160	5,091,854	5,245,700	5,280,836	5,383,815	5,546,365	5,650,223	5,748,693	5,852,994	5,961,803
Inventories	995,000	1,591,383	1,226,665	1,270,742	1,298,960	1,289,367	1,308,658	1,318,841	1,345,819	1,339,628	1,366,796	1,380,676
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	169,000	132,822	104,254	101,820	104,115	104,633	105,778	106,937	109,207	110,526	112,030	113,468
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>32,116,000</b>	<b>25,496,469</b>	<b>22,499,801</b>	<b>20,921,780</b>	<b>20,633,988</b>	<b>21,703,114</b>	<b>23,335,711</b>	<b>24,792,862</b>	<b>25,867,292</b>	<b>26,673,466</b>	<b>27,779,098</b>	<b>29,213,241</b>
<b>Non-Current Assets</b>												
Investments	11,500,000	11,901,681	11,201,681	11,401,681	11,089,181	11,339,181	11,639,181	12,039,181	12,939,181	13,489,181	13,989,181	14,739,181
Receivables	121,000	266,659	266,471	271,431	276,614	282,150	287,942	294,002	300,343	306,979	313,925	321,195
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	312,475,000	333,785,814	348,094,534	345,370,429	344,163,456	341,090,249	337,701,825	335,229,367	332,852,550	331,494,037	330,140,974	328,919,020
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000
Investments Accounted for using the equity method	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>324,825,000</b>	<b>346,683,154</b>	<b>360,291,686</b>	<b>357,772,541</b>	<b>356,258,251</b>	<b>353,440,580</b>	<b>350,357,948</b>	<b>348,291,550</b>	<b>346,821,074</b>	<b>346,019,197</b>	<b>345,173,080</b>	<b>344,708,396</b>
<b>TOTAL ASSETS</b>	<b>356,941,000</b>	<b>372,179,623</b>	<b>382,791,487</b>	<b>378,694,321</b>	<b>376,892,239</b>	<b>375,143,694</b>	<b>373,693,659</b>	<b>373,084,412</b>	<b>372,688,366</b>	<b>372,692,664</b>	<b>372,952,178</b>	<b>373,921,637</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,991,000	5,478,672	4,798,286	3,876,655	3,965,330	3,979,531	4,018,454	4,100,923	4,202,312	4,315,252	4,376,038	4,444,667
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	1,127,000	1,295,038	1,315,914	627,569	650,312	634,262	639,869	667,710	673,432	679,184	685,691	691,506
Lease liabilities	62,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	742,000	593,222	558,767	449,637	243,035	252,349	200,114	207,412	215,055	135,767	140,776	146,104
Provisions	2,149,000	2,210,359	2,256,930	2,304,430	2,352,877	2,402,291	2,452,691	2,504,099	2,556,533	2,557,452	2,558,388	2,559,341
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>8,071,000</b>	<b>9,577,290</b>	<b>8,929,897</b>	<b>7,258,291</b>	<b>7,211,554</b>	<b>7,268,433</b>	<b>7,311,128</b>	<b>7,480,144</b>	<b>7,647,332</b>	<b>7,687,655</b>	<b>7,760,894</b>	<b>7,841,619</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	5,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000
Borrowings	1,864,000	1,868,560	3,229,792	2,780,155	2,537,120	2,284,771	2,084,657	1,877,245	1,662,190	1,526,423	1,385,647	1,239,543
Provisions	4,753,000	4,744,597	4,752,031	4,759,600	4,767,302	4,775,144	4,783,134	4,791,273	4,799,566	4,804,624	4,809,773	4,815,015
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>6,622,000</b>	<b>6,680,157</b>	<b>8,048,823</b>	<b>7,606,755</b>	<b>7,371,422</b>	<b>7,126,915</b>	<b>6,934,791</b>	<b>6,735,518</b>	<b>6,528,756</b>	<b>6,398,047</b>	<b>6,262,420</b>	<b>6,121,558</b>
<b>TOTAL LIABILITIES</b>	<b>14,693,000</b>	<b>16,257,448</b>	<b>16,978,720</b>	<b>14,865,046</b>	<b>14,582,976</b>	<b>14,395,348</b>	<b>14,245,918</b>	<b>14,215,662</b>	<b>14,176,089</b>	<b>14,085,702</b>	<b>14,023,314</b>	<b>13,963,176</b>
<b>Net Assets</b>	<b>342,248,000</b>	<b>355,922,176</b>	<b>365,812,767</b>	<b>363,829,275</b>	<b>362,309,263</b>	<b>360,748,346</b>	<b>359,447,741</b>	<b>358,868,750</b>	<b>358,512,278</b>	<b>358,606,962</b>	<b>358,928,864</b>	<b>359,958,461</b>
<b>EQUITY</b>												
Retained Earnings	124,590,000	138,264,176	148,154,767	146,171,275	144,651,263	143,090,346	141,789,741	141,210,750	140,854,278	140,948,962	141,270,864	142,300,461
Revaluation Reserves	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	342,248,000	355,922,176	365,812,767	363,829,275	362,309,263	360,748,346	359,447,741	358,868,750	358,512,278	358,606,962	358,928,864	359,958,461
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>342,248,000</b>	<b>355,922,176</b>	<b>365,812,767</b>	<b>363,829,275</b>	<b>362,309,263</b>	<b>360,748,346</b>	<b>359,447,741</b>	<b>358,868,750</b>	<b>358,512,278</b>	<b>358,606,962</b>	<b>358,928,864</b>	<b>359,958,461</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**EQUITY STATEMENT - CONSOLIDATED**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	315,116,000	342,248,000	355,922,176	365,812,767	363,829,275	362,309,263	360,748,346	359,447,741	358,868,750	358,512,278	358,606,962	358,928,864
Adjustments to opening balance	(1,171,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>313,945,000</b>	<b>342,248,000</b>	<b>355,922,176</b>	<b>365,812,767</b>	<b>363,829,275</b>	<b>362,309,263</b>	<b>360,748,346</b>	<b>359,447,741</b>	<b>358,868,750</b>	<b>358,512,278</b>	<b>358,606,962</b>	<b>358,928,864</b>
Net Operating Result for the Year	4,482,000	13,674,176	9,890,591	(1,983,492)	(1,520,012)	(1,560,917)	(1,300,605)	(578,991)	(356,472)	94,684	321,902	1,029,597
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>4,482,000</b>	<b>13,674,176</b>	<b>9,890,591</b>	<b>(1,983,492)</b>	<b>(1,520,012)</b>	<b>(1,560,917)</b>	<b>(1,300,605)</b>	<b>(578,991)</b>	<b>(356,472)</b>	<b>94,684</b>	<b>321,902</b>	<b>1,029,597</b>
Other Comprehensive Income												
- Gain (loss) on revaluation of IPP&E	23,821,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>23,821,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>28,303,000</b>	<b>13,674,176</b>	<b>9,890,591</b>	<b>(1,983,492)</b>	<b>(1,520,012)</b>	<b>(1,560,917)</b>	<b>(1,300,605)</b>	<b>(578,991)</b>	<b>(356,472)</b>	<b>94,684</b>	<b>321,902</b>	<b>1,029,597</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>342,248,000</b>	<b>355,922,176</b>	<b>365,812,767</b>	<b>363,829,275</b>	<b>362,309,263</b>	<b>360,748,346</b>	<b>359,447,741</b>	<b>358,868,750</b>	<b>358,512,278</b>	<b>358,606,962</b>	<b>358,928,864</b>	<b>359,958,461</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**CASH FLOW STATEMENT - CONSOLIDATED**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals 2019/20 \$	Current Year 2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	Projected Years					2030/31 \$
							2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	9,029,000	9,356,127	9,763,729	10,081,380	10,370,935	10,675,189	10,990,586	11,316,826	11,654,336	12,003,563	12,364,966	12,739,025
User Charges & Fees	2,123,000	8,269,894	7,001,373	6,056,711	6,159,205	6,267,217	6,379,317	6,494,928	6,614,209	6,737,320	6,864,434	6,995,726
Investment & Interest Revenue Received	830,000	414,510	413,421	446,221	515,813	563,338	697,399	760,581	935,942	1,129,496	1,207,978	1,635,358
Grants & Contributions	25,175,000	30,036,896	23,713,640	12,396,608	11,691,162	11,463,864	11,530,977	11,996,723	12,134,527	12,238,169	12,354,235	12,460,132
Bonds & Deposits Received	103,000	-	-	-	-	-	-	-	-	-	-	-
Other	3,847,000	2,322,565	2,292,587	2,400,237	2,311,007	2,339,618	2,358,997	2,378,721	2,405,627	2,429,294	2,453,087	2,477,345
<b>Payments:</b>												
Employee Benefits & On-Costs	(8,116,000)	(7,991,759)	(8,434,703)	(8,626,969)	(8,764,866)	(8,922,140)	(9,111,052)	(9,248,372)	(9,418,798)	(9,648,332)	(9,826,246)	(10,007,462)
Materials & Contracts	(16,130,000)	(14,352,770)	(11,755,189)	(11,968,675)	(12,148,529)	(12,074,130)	(12,346,890)	(12,442,755)	(12,740,789)	(12,679,444)	(13,040,653)	(13,136,956)
Borrowing Costs	(147,000)	(106,111)	(91,567)	(136,185)	(113,647)	(97,720)	(88,421)	(80,238)	(72,970)	(62,508)	(58,263)	(53,274)
Bonds & Deposits Refunded	(15,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(4,044,000)	(4,415,194)	(4,562,172)	(3,899,672)	(3,905,484)	(4,049,385)	(4,055,830)	(4,121,322)	(4,190,433)	(4,399,077)	(4,395,029)	(4,463,480)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>12,655,000</b>	<b>23,534,160</b>	<b>18,341,119</b>	<b>6,749,656</b>	<b>6,115,597</b>	<b>6,165,850</b>	<b>6,355,081</b>	<b>7,055,091</b>	<b>7,321,651</b>	<b>7,748,481</b>	<b>7,924,509</b>	<b>8,646,415</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	27,000,000	760,468	700,000	-	900,000	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	569,000	650,500	388,000	481,400	448,500	638,500	298,002	675,004	507,006	614,511	625,572
Deferred Debtors Receipts	30,000	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	(23,000,000)	(1,000,000)	-	(200,000)	(200,000)	(250,000)	(300,000)	(400,000)	(900,000)	(550,000)	(500,000)	(750,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,219,000)	(29,725,608)	(22,711,327)	(6,183,248)	(6,932,011)	(5,078,250)	(4,932,048)	(5,469,722)	(5,947,918)	(6,777,856)	(6,930,594)	(7,071,194)
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(8,189,000)</b>	<b>(29,396,140)</b>	<b>(21,360,827)</b>	<b>(5,995,248)</b>	<b>(5,750,611)</b>	<b>(4,879,750)</b>	<b>(4,593,548)</b>	<b>(5,571,720)</b>	<b>(6,172,914)</b>	<b>(6,820,850)</b>	<b>(6,816,083)</b>	<b>(7,195,622)</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	598,228	1,920,000	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	(707,000)	(742,447)	(593,222)	(558,767)	(449,637)	(243,035)	(252,349)	(200,114)	(207,412)	(215,055)	(135,767)	(140,776)
Repayment of lease liabilities (principal repayments)	(77,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(784,000)</b>	<b>(144,219)</b>	<b>1,326,778</b>	<b>(558,767)</b>	<b>(449,637)</b>	<b>(243,035)</b>	<b>(252,349)</b>	<b>(200,114)</b>	<b>(207,412)</b>	<b>(215,055)</b>	<b>(135,767)</b>	<b>(140,776)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>3,682,000</b>	<b>(6,006,200)</b>	<b>(1,692,930)</b>	<b>195,642</b>	<b>(84,652)</b>	<b>1,043,065</b>	<b>1,509,184</b>	<b>1,283,257</b>	<b>941,325</b>	<b>712,576</b>	<b>972,659</b>	<b>1,310,017</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>8,941,000</b>	<b>12,623,000</b>	<b>6,616,800</b>	<b>4,923,871</b>	<b>5,119,512</b>	<b>5,034,861</b>	<b>6,077,926</b>	<b>7,587,110</b>	<b>8,870,367</b>	<b>9,811,692</b>	<b>10,524,267</b>	<b>11,496,926</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>12,623,000</b>	<b>6,616,800</b>	<b>4,923,871</b>	<b>5,119,512</b>	<b>5,034,861</b>	<b>6,077,926</b>	<b>7,587,110</b>	<b>8,870,367</b>	<b>9,811,692</b>	<b>10,524,267</b>	<b>11,496,926</b>	<b>12,806,943</b>
<b>Cash &amp; Cash Equivalents &amp; Investments - end of the year</b>	<b>33,623,000</b>	<b>27,856,333</b>	<b>25,463,403</b>	<b>25,859,045</b>	<b>25,074,393</b>	<b>26,367,458</b>	<b>28,176,642</b>	<b>29,859,899</b>	<b>31,701,224</b>	<b>32,963,800</b>	<b>34,436,459</b>	<b>36,496,475</b>
<b>Representing:</b>												
- External Restrictions	15,712,919	10,933,714	9,208,410	9,332,136	8,289,161	8,800,240	9,409,890	10,205,853	11,134,532	12,294,447	13,582,218	15,129,511
- Internal Restrictions	14,299,471	11,344,130	9,738,102	9,513,786	9,367,086	9,755,207	10,603,303	11,039,631	11,412,695	10,851,761	10,628,082	10,404,403
- Unrestricted	3,610,610	5,578,489	6,516,892	7,013,123	7,418,146	7,812,011	8,163,449	8,614,415	9,153,997	9,817,592	10,226,158	10,962,562
	<b>33,623,000</b>	<b>27,856,333</b>	<b>25,463,403</b>	<b>25,859,045</b>	<b>25,074,393</b>	<b>26,367,458</b>	<b>28,176,642</b>	<b>29,859,899</b>	<b>31,701,224</b>	<b>32,963,800</b>	<b>34,436,459</b>	<b>36,496,475</b>

Walgett Shire Council  
10 Year Financial Plan for the Years ending 30 June 2031  
**AVAILABLE WORKING CAPITAL - CONSOLIDATED**  
Scenario: Planned - 2.00% Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	32,116,000	25,496,469	22,499,801	20,921,780	20,633,988	21,703,114	23,335,711	24,792,862	25,867,292	26,673,466	27,779,098	29,213,241
Less: Total External Restrictions - Cash	(4,755,621)	-	-	-	-	-	-	-	-	-	(430,462)	(1,145,135)
Less: Current Internal Restrictions - Cash	(14,299,471)	(11,066,058)	(8,727,245)	(8,324,279)	(7,600,140)	(8,135,344)	(9,184,226)	(9,985,171)	(10,453,377)	(10,484,075)	(10,628,082)	(10,404,403)
Less: Current External Restrictions - Receivables	(812,000)	(709,127)	(771,713)	(794,314)	(829,011)	(865,745)	(904,560)	(945,492)	(987,992)	(1,032,438)	(1,078,985)	(1,127,726)
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Contract Assets & Contract Cost Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Contract Assets & Contract Cost Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)
Less: Deferred Debtors to be budgeted for in future years	(30,000)	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
<b>Available Current Assets</b>	<b>12,086,908</b>	<b>13,589,284</b>	<b>12,868,843</b>	<b>11,671,187</b>	<b>12,072,837</b>	<b>12,570,025</b>	<b>13,114,926</b>	<b>13,730,199</b>	<b>14,293,923</b>	<b>15,024,954</b>	<b>15,509,569</b>	<b>16,403,977</b>
Current Liabilities	8,071,000	9,577,290	8,929,897	7,258,291	7,211,554	7,268,433	7,311,128	7,480,144	7,647,332	7,687,655	7,760,894	7,841,619
Less: Current Borrowings	(742,000)	(593,222)	(558,767)	(449,637)	(243,035)	(252,349)	(200,114)	(207,412)	(215,055)	(135,767)	(140,776)	(146,104)
Less: Current ELE Provisions	(2,149,000)	(2,167,866)	(2,213,622)	(2,260,294)	(2,307,899)	(2,356,457)	(2,405,986)	(2,456,506)	(2,508,037)	(2,508,037)	(2,508,037)	(2,508,037)
Less: Current External Restrictions - Payables	(125,000)	(266,792)	(271,249)	(278,681)	(286,395)	(294,751)	(303,631)	(312,863)	(322,464)	(332,451)	(342,843)	(353,660)
Less: Current Internal Restrictions - Payables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Contract Liabilities	(1,127,000)	(1,295,038)	(1,315,914)	(627,569)	(650,312)	(634,262)	(639,869)	(667,710)	(673,432)	(679,184)	(685,691)	(691,506)
Less: Current Internal Restrictions - Contract Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
<b>Adjusted Current Liabilities</b>	<b>3,928,000</b>	<b>5,254,373</b>	<b>4,570,345</b>	<b>3,642,110</b>	<b>3,723,912</b>	<b>3,730,613</b>	<b>3,761,528</b>	<b>3,835,653</b>	<b>3,928,344</b>	<b>4,032,216</b>	<b>4,083,547</b>	<b>4,142,312</b>
<b>Available Working Capital</b>	<b>8,158,908</b>	<b>8,334,911</b>	<b>8,298,499</b>	<b>8,029,078</b>	<b>8,348,925</b>	<b>8,839,411</b>	<b>9,353,398</b>	<b>9,894,546</b>	<b>10,365,578</b>	<b>10,992,738</b>	<b>11,426,022</b>	<b>12,261,665</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Current Year 2020/21	Projected Years									
		2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31

- Within green benchmark (green min and/or green max)
- Within amber benchmark (amber min and/or amber max)
- Not within benchmark (amber min and/or amber max)
- Within green benchmark
- ↗ above green maximum and below amber maximum
- ↘ below green minimum and above amber minimum
- ↑ above amber maximum
- ↓ below amber minimum

**Council's Target Benchmarks**

**New Note 13 Ratios**

Operating Performance Ratio 1)	Snapshot	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>
	Actual Ratio	-7.54%	-8.65%	-6.88%	-4.88%	-4.98%	-4.06%	-1.75%	-1.05%	0.27%	0.91%	2.83%
Own Source Operating Revenue Ratio 1)	Snapshot	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>
	Actual Ratio	42.10%	43.78%	62.58%	62.38%	63.52%	63.99%	63.60%	64.11%	64.63%	65.01%	65.75%
Unrestricted Current Ratio	Snapshot	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>
	Actual Ratio	3.59	3.50	3.87	3.89	4.06	4.37	4.56	4.64	4.76	4.83	4.90
Debt Service Cover Ratio 1)	Snapshot	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
	Actual Ratio	6.16	7.48	8.22	11.06	18.00	18.72	25.17	25.92	27.73	40.39	43.89
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
	Actual Ratio	10.47%	10.72%	10.72%	10.76%	10.81%	10.85%	10.89%	10.93%	10.97%	11.01%	11.06%
Cash Expense Cover Ratio 1)	Snapshot	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>
	Actual Ratio	2.88	2.32	2.44	2.38	2.87	3.52	4.08	4.42	4.68	5.02	5.53

1) **different** Calculation to TCorp's calculation for same ratio

**New Special Schedule 7 Ratios**

Building & Infrastructure Renewals Ratio	Snapshot	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>
	Actual Ratio	322.71%	157.16%	214.67%	138.94%	74.59%	92.29%	92.85%	89.41%	88.76%	88.50%	0.00%
Infrastructure Backlog Ratio	Snapshot	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>
	Actual Ratio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Ratio	Snapshot	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>
	Actual Ratio	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.00	0.00	0.00
Capital Expenditure Ratio	Snapshot	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: green;">●</span> <span style="color: green;">—</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>	<span style="color: red;">●</span> <span style="color: red;">↓</span>
	Actual Ratio	3.78	2.86	0.65	0.84	0.60	0.56	0.68	0.69	0.82	0.82	0.84

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

		Current Year	Projected Years																	
		2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31								
			Within green benchmark (green min and/or green max)		Within amber benchmark (amber min and/or amber max)		Not within benchmark (amber min and/or amber max)		Within green benchmark				above green maximum and below amber maximum		below green minimum and above amber minimum		above amber maximum		below amber minimum	
<b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>																				
Debt Service Ratio		Snapshot	—	—	—	—	—	—	—	—	—	—								
		Actual Ratio	3.06%	2.71%	2.67%	2.11%	1.25%	1.22%	0.98%	0.96%	0.93%	0.63%	0.61%							
Rates & Annual Charges Coverage Ratio		Snapshot	↓	—	—	—	—	—	—	—	—	—								
		Actual Ratio	18.90%	23.27%	33.42%	33.36%	34.15%	34.40%	34.32%	34.55%	34.78%	35.10%	35.10%							

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

		Current Year	Projected Years									
		2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
<b>Fit For the Future (FFTF) Ratios</b>												
Operating Performance Ratio 1)	Snapshot											
	Actual Ratio	-7.54%	-8.65%	-6.88%	-4.88%	-4.98%	-4.06%	-1.75%	-1.05%	0.27%	0.91%	2.83%
Own Source Revenue Ratio 1)	Snapshot											
	Actual Ratio	42.10%	43.78%	62.58%	62.38%	63.52%	63.99%	63.60%	64.11%	64.63%	65.01%	65.75%
Building & Infrastructure Asset Renewal Ratio	Snapshot											
	Actual Ratio	322.71%	157.16%	214.67%	138.94%	74.59%	92.29%	92.85%	89.41%	88.76%	88.50%	0.00%
Infrastructure Backlog Ratio	Snapshot											
	Actual Ratio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Ratio	Snapshot											
	Actual Ratio	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.00	0.00	0.00
1) <b>different</b> Calculation to TCorp's calculation for same ratio												
<b>TCorp Ratios</b>												
Operating Performance Ratio 2)	Snapshot											
	Actual Ratio	-7.54%	-8.65%	-6.88%	-4.88%	-4.98%	-4.06%	-1.75%	-1.05%	0.27%	0.91%	2.83%
Own Source Operating Revenue Ratio 2)	Snapshot											
	Actual Ratio	36.80%	37.44%	53.54%	53.21%	54.23%	54.40%	54.05%	54.19%	54.33%	54.63%	54.42%
Unrestricted Current Ratio	Snapshot											
	Actual Ratio	3.59	3.50	3.87	3.89	4.06	4.37	4.56	4.64	4.76	4.83	4.90
Debt Service Cover Ratio 2)	Snapshot											
	Actual Ratio	6.16	7.48	8.22	11.06	18.00	18.72	25.17	25.92	27.73	40.39	43.89
Capital Expenditure Ratio	Snapshot											
	Actual Ratio	3.78	2.86	0.65	0.84	0.60	0.56	0.68	0.69	0.82	0.82	0.84



**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

		Current Year	Projected Years																	
		2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31								
			Within green benchmark (green min and/or green max)		Within amber benchmark (amber min and/or amber max)		Not within benchmark (amber min and/or amber max)		Within green benchmark				above green maximum and below amber maximum		below green minimum and above amber minimum		above amber maximum		below amber minimum	
Infrastructure Backlog Ratio	Snapshot Actual Ratio	 0.00	 0.00	 0.00	 0.00	 0.00	 0.00	 0.00	 0.00	 0.00	 0.00	 0.00								
Asset Maintenance Ratio	Snapshot Actual Ratio	 0.73	 0.73	 0.73	 0.73	 0.73	 0.73	 0.73	 0.73	 0.00	 0.00	 0.00								
Building & Infrastructure Renewals Ratio	Snapshot Actual Ratio	 322.71%	 157.16%	 214.67%	 138.94%	 74.59%	 92.29%	 92.85%	 89.41%	 88.76%	 88.50%	 0.00%								

2) **different** Calculation to OLG's Note 13 calculation for same ratio

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

		Current Year	Projected Years									
		2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			<ul style="list-style-type: none"> <li><span style="color: green;">●</span> Within green benchmark (green min and/or green max)</li> <li><span style="color: orange;">●</span> Within amber benchmark (amber min and/or amber max)</li> <li><span style="color: red;">●</span> Not within benchmark (amber min and/or amber max)</li> <li><span style="color: green;">—</span> Within green benchmark</li> <li><span style="color: orange;">↗</span> above green maximum and below amber maximum</li> <li><span style="color: orange;">↘</span> below green minimum and above amber minimum</li> <li><span style="color: red;">↑</span> above amber maximum</li> <li><span style="color: red;">↓</span> below amber minimum</li> </ul>									
<b>Other Ratios</b>												
Operating Surplus/(Deficit) Ratio - on total operating income	Snapshot	<span style="color: red;">●</span> ↓	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑
	Actual Ratio	-7.54%										
Operating Surplus/(Deficit) Ratio - on own sourced operating income	Snapshot	<span style="color: red;">●</span> ↓	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑
	Actual Ratio	-12.05%										
Net Financial Liabilities Ratio (Gearing Ratio)	Snapshot	<span style="color: red;">●</span> ↓	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑
	Actual Ratio	-2.31%										
Net Interest Coverage Ratio	Snapshot	<span style="color: red;">●</span> ↓	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑
	Actual Ratio	-0.61%										
Net Interest Coverage Ratio - adjusted by externally restricted investment income	Snapshot	<span style="color: red;">●</span> ↓	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑
	Actual Ratio	-0.28%										
Other Debtor Outstanding Percentage	Snapshot	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑
	Actual Ratio	17.96%										
Asset Renewal Ratio (all assets)	Snapshot	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑
	Actual Ratio	295.12%										
Asset Renewal Gap	Snapshot	<span style="color: red;">●</span> ↓	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑	<span style="color: red;">●</span> ↑
	Actual Ratio	0.00										

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
		● Within green benchmark (green min and/or green max)	— Within green benchmark ↗ above green maximum and below amber maximum ↘ below green minimum and above amber minimum ↑ above amber maximum ↓ below amber minimum								
<b>KPI within LG Financial Health Check Guidelines</b>											
Operational Result before capital Grants & Contributions	●	●	●	●	●	●	●	●	●	●	●
Unrestricted Current Ratio	●	●	●	●	●	●	●	●	●	●	●
Debt Service Ratio	●	●	●	●	●	●	●	●	●	●	●
Rates, Annual Charges, Interest & Extra Charges Outstanding	●	●	●	●	●	●	●	●	●	●	●
Building & Infrastructure Renewals Ratio	●	●	●	●	●	●	●	●	●	●	●

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**INCOME STATEMENT - GENERAL FUND**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	5,543,000	5,654,261	5,773,810	5,889,285	6,007,071	6,127,212	6,249,757	6,374,753	6,502,248	6,632,293	6,764,938	6,900,236
User Charges & Fees	2,427,000	8,175,795	5,273,798	5,338,292	5,403,815	5,471,778	5,540,908	5,611,233	5,682,785	5,755,592	5,829,688	5,905,104
Other Revenues	1,141,000	2,155,959	2,220,557	2,245,534	2,270,176	2,296,120	2,322,554	2,349,533	2,376,855	2,404,520	2,432,542	2,460,921
Grants & Contributions provided for Operating Purposes	13,452,000	12,402,234	11,239,588	11,186,748	11,685,428	11,397,022	11,497,762	11,998,039	12,100,858	12,204,226	12,321,149	12,425,632
Grants & Contributions provided for Capital Purposes	6,799,000	10,868,236	12,406,000	90,000	-	-	-	-	-	-	-	-
Interest & Investment Revenue	649,000	335,414	320,410	355,318	453,164	499,474	636,283	693,496	864,329	1,046,704	1,122,030	1,548,139
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	263,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>30,274,000</b>	<b>39,592,899</b>	<b>37,235,163</b>	<b>25,106,177</b>	<b>25,820,654</b>	<b>25,792,606</b>	<b>26,248,264</b>	<b>27,028,054</b>	<b>27,528,075</b>	<b>28,044,335</b>	<b>28,471,347</b>	<b>29,241,032</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	7,307,000	7,489,675	7,610,270	7,770,947	7,893,917	8,036,903	8,210,353	8,331,567	8,485,598	8,642,491	8,802,300	8,965,085
Borrowing Costs	143,000	112,314	102,253	139,301	117,292	102,298	93,061	85,192	77,998	67,611	63,796	58,897
Materials & Contracts	5,462,000	11,435,163	8,582,938	8,928,045	9,149,090	9,074,432	9,225,709	9,305,765	9,517,185	9,469,185	9,682,106	9,791,100
Depreciation & Amortisation	6,123,000	6,524,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,656,000	4,430,965	3,875,491	3,240,329	3,293,498	3,430,336	3,415,987	3,474,666	3,534,407	3,740,217	3,707,130	3,770,145
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	597,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	3,070,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>26,358,000</b>	<b>29,992,531</b>	<b>26,710,366</b>	<b>26,618,036</b>	<b>26,993,211</b>	<b>27,183,383</b>	<b>27,484,524</b>	<b>27,736,604</b>	<b>28,154,602</b>	<b>28,458,918</b>	<b>28,794,746</b>	<b>29,124,641</b>
<b>Operating Result from Continuing Operations</b>	<b>3,916,000</b>	<b>9,600,368</b>	<b>10,524,797</b>	<b>(1,511,859)</b>	<b>(1,172,557)</b>	<b>(1,390,777)</b>	<b>(1,236,260)</b>	<b>(708,550)</b>	<b>(626,527)</b>	<b>(414,583)</b>	<b>(323,399)</b>	<b>116,391</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>3,916,000</b>	<b>9,600,368</b>	<b>10,524,797</b>	<b>(1,511,859)</b>	<b>(1,172,557)</b>	<b>(1,390,777)</b>	<b>(1,236,260)</b>	<b>(708,550)</b>	<b>(626,527)</b>	<b>(414,583)</b>	<b>(323,399)</b>	<b>116,391</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(2,883,000)</b>	<b>(1,267,868)</b>	<b>(1,881,203)</b>	<b>(1,601,859)</b>	<b>(1,172,557)</b>	<b>(1,390,777)</b>	<b>(1,236,260)</b>	<b>(708,550)</b>	<b>(626,527)</b>	<b>(414,583)</b>	<b>(323,399)</b>	<b>116,391</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**BALANCE SHEET - GENERAL FUND**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals 2019/20	Current Year 2020/21	2021/22	2022/23	2023/24	2024/25	Projected Years					2030/31	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>													
<b>Current Assets</b>													
Cash & Cash Equivalents	7,086,000	3,492,690	2,825,065	3,096,980	3,355,303	4,137,289	5,336,823	6,224,117	7,136,763	7,239,423	7,424,311	7,937,036	
Investments	9,000,000	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	
Receivables	7,977,000	7,147,012	6,168,700	4,320,831	4,440,627	4,439,019	4,503,531	4,625,809	4,687,498	4,741,816	4,799,882	4,860,276	
Inventories	995,000	1,591,383	1,226,665	1,270,742	1,298,960	1,289,367	1,308,658	1,318,841	1,345,819	1,339,628	1,366,796	1,380,676	
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-	
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-	
Other	169,000	132,822	104,254	101,820	104,115	104,633	105,778	106,937	109,207	110,526	112,030	113,468	
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Current Assets</b>	<b>25,227,000</b>	<b>21,314,257</b>	<b>19,275,034</b>	<b>17,740,725</b>	<b>18,149,357</b>	<b>18,920,661</b>	<b>20,205,141</b>	<b>21,226,056</b>	<b>22,229,639</b>	<b>22,381,745</b>	<b>22,653,371</b>	<b>23,241,807</b>	
<b>Non-Current Assets</b>													
Investments	5,600,000	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649	
Receivables	118,000	184,613	173,538	174,088	174,648	175,223	175,810	176,407	177,016	177,636	178,268	178,911	
Inventories	-	-	-	-	-	-	-	-	-	-	-	-	
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-	
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-	
Infrastructure, Property, Plant & Equipment	259,358,000	274,177,505	287,469,416	285,370,209	283,498,677	281,140,036	278,460,400	276,690,850	275,010,956	274,343,273	273,674,836	273,131,193	
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-	
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	
Right of use assets	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	
Investments Accounted for using the equity method	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Non-Current Assets</b>	<b>265,805,000</b>	<b>280,740,766</b>	<b>294,021,602</b>	<b>291,922,945</b>	<b>290,051,973</b>	<b>287,693,908</b>	<b>285,014,858</b>	<b>283,245,906</b>	<b>281,566,620</b>	<b>280,899,557</b>	<b>280,231,752</b>	<b>279,688,753</b>	
<b>TOTAL ASSETS</b>	<b>291,032,000</b>	<b>302,055,024</b>	<b>313,296,637</b>	<b>309,663,671</b>	<b>308,201,330</b>	<b>306,614,569</b>	<b>305,219,999</b>	<b>304,471,961</b>	<b>303,796,259</b>	<b>303,281,302</b>	<b>302,885,123</b>	<b>302,930,560</b>	
<b>LIABILITIES</b>													
<b>Current Liabilities</b>													
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-	
Payables	3,866,000	5,211,880	4,527,037	3,597,974	3,678,934	3,684,779	3,714,822	3,788,061	3,879,848	3,982,800	4,033,195	4,091,007	
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-	
Contract liabilities	1,127,000	1,295,038	1,315,914	627,569	650,312	634,262	639,869	667,710	673,432	679,184	685,691	691,506	
Lease liabilities	62,000	-	-	-	-	-	-	-	-	-	-	-	
Borrowings	742,000	593,222	558,767	449,637	243,035	252,349	200,114	207,412	215,055	135,767	140,776	146,104	
Provisions	2,149,000	2,210,359	2,256,930	2,304,430	2,352,877	2,402,291	2,452,691	2,504,099	2,556,533	2,557,452	2,558,388	2,559,341	
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Current Liabilities</b>	<b>7,946,000</b>	<b>9,310,499</b>	<b>8,658,648</b>	<b>6,979,609</b>	<b>6,925,159</b>	<b>6,973,681</b>	<b>7,007,496</b>	<b>7,167,281</b>	<b>7,324,868</b>	<b>7,355,204</b>	<b>7,418,051</b>	<b>7,487,959</b>	
<b>Non-Current Liabilities</b>													
Payables	-	-	-	-	-	-	-	-	-	-	-	-	
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-	
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-	
Lease liabilities	5,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	
Borrowings	1,864,000	1,868,560	3,229,792	2,780,155	2,537,120	2,284,771	2,084,657	1,877,245	1,662,190	1,526,423	1,385,647	1,239,543	
Provisions	382,000	373,597	381,031	388,600	396,302	404,144	412,134	420,273	428,566	433,624	438,773	444,015	
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-	
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Non-Current Liabilities</b>	<b>2,251,000</b>	<b>2,309,157</b>	<b>3,677,823</b>	<b>3,235,755</b>	<b>3,000,422</b>	<b>2,755,915</b>	<b>2,563,791</b>	<b>2,364,518</b>	<b>2,157,756</b>	<b>2,027,047</b>	<b>1,891,420</b>	<b>1,750,558</b>	
<b>TOTAL LIABILITIES</b>	<b>10,197,000</b>	<b>11,619,656</b>	<b>12,336,471</b>	<b>10,215,364</b>	<b>9,925,581</b>	<b>9,729,597</b>	<b>9,571,287</b>	<b>9,531,799</b>	<b>9,482,625</b>	<b>9,382,250</b>	<b>9,309,471</b>	<b>9,238,516</b>	
<b>Net Assets</b>	<b>280,835,000</b>	<b>290,435,368</b>	<b>300,960,165</b>	<b>299,448,306</b>	<b>298,275,749</b>	<b>296,884,972</b>	<b>295,648,712</b>	<b>294,940,162</b>	<b>294,313,635</b>	<b>293,899,052</b>	<b>293,575,653</b>	<b>293,692,044</b>	
<b>EQUITY</b>													
Retained Earnings	97,271,000	106,871,368	117,396,165	115,884,306	114,711,749	113,320,972	112,084,712	111,376,162	110,749,635	110,335,052	110,011,653	110,128,044	
Revaluation Reserves	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-	
Council Equity Interest	280,835,000	290,435,368	300,960,165	299,448,306	298,275,749	296,884,972	295,648,712	294,940,162	294,313,635	293,899,052	293,575,653	293,692,044	
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Equity</b>	<b>280,835,000</b>	<b>290,435,368</b>	<b>300,960,165</b>	<b>299,448,306</b>	<b>298,275,749</b>	<b>296,884,972</b>	<b>295,648,712</b>	<b>294,940,162</b>	<b>294,313,635</b>	<b>293,899,052</b>	<b>293,575,653</b>	<b>293,692,044</b>	

Walgett Shire Council  
10 Year Financial Plan for the Years ending 30 June 2031  
EQUITY STATEMENT - GENERAL FUND  
Scenario: Planned - 2.00% Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	254,709,000	280,835,000	290,435,368	300,960,165	299,448,306	298,275,749	296,884,972	295,648,712	294,940,162	294,313,635	293,899,052	293,575,653
Adjustments to opening balance	(1,171,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>253,538,000</b>	<b>280,835,000</b>	<b>290,435,368</b>	<b>300,960,165</b>	<b>299,448,306</b>	<b>298,275,749</b>	<b>296,884,972</b>	<b>295,648,712</b>	<b>294,940,162</b>	<b>294,313,635</b>	<b>293,899,052</b>	<b>293,575,653</b>
Net Operating Result for the Year	3,916,000	9,600,368	10,524,797	(1,511,859)	(1,172,557)	(1,390,777)	(1,236,260)	(708,550)	(626,527)	(414,583)	(323,399)	116,391
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>3,916,000</b>	<b>9,600,368</b>	<b>10,524,797</b>	<b>(1,511,859)</b>	<b>(1,172,557)</b>	<b>(1,390,777)</b>	<b>(1,236,260)</b>	<b>(708,550)</b>	<b>(626,527)</b>	<b>(414,583)</b>	<b>(323,399)</b>	<b>116,391</b>
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	23,383,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	(2,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>23,381,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>27,297,000</b>	<b>9,600,368</b>	<b>10,524,797</b>	<b>(1,511,859)</b>	<b>(1,172,557)</b>	<b>(1,390,777)</b>	<b>(1,236,260)</b>	<b>(708,550)</b>	<b>(626,527)</b>	<b>(414,583)</b>	<b>(323,399)</b>	<b>116,391</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>280,835,000</b>	<b>290,435,368</b>	<b>300,960,165</b>	<b>299,448,306</b>	<b>298,275,749</b>	<b>296,884,972</b>	<b>295,648,712</b>	<b>294,940,162</b>	<b>294,313,635</b>	<b>293,899,052</b>	<b>293,575,653</b>	<b>293,692,044</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**CASH FLOW STATEMENT - GENERAL FUND**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	5,709,387	5,771,275	5,886,837	6,004,574	6,124,665	6,247,159	6,372,103	6,499,545	6,629,536	6,762,126	6,897,368
User Charges & Fees	-	7,556,542	6,296,498	5,315,564	5,380,724	5,447,827	5,516,546	5,586,450	5,657,569	5,729,934	5,803,576	5,878,526
Investment & Interest Revenue Received	-	282,853	327,655	359,339	426,929	490,010	620,272	680,881	852,663	1,043,118	1,117,390	1,539,940
Grants & Contributions	-	24,682,861	23,612,871	12,355,536	11,649,784	11,422,176	11,488,976	11,954,406	12,091,890	12,195,210	12,310,951	12,416,519
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	2,270,160	2,243,078	2,353,623	2,266,895	2,298,890	2,321,921	2,345,404	2,376,178	2,403,826	2,431,717	2,460,191
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(7,202,593)	(7,539,754)	(7,714,121)	(7,837,412)	(7,978,920)	(8,150,853)	(8,270,890)	(8,423,721)	(8,635,343)	(8,795,024)	(8,957,678)
Materials & Contracts	-	(11,303,013)	(8,745,074)	(9,017,018)	(9,134,970)	(9,055,284)	(9,223,893)	(9,294,564)	(9,502,308)	(9,438,663)	(9,681,540)	(9,778,456)
Borrowing Costs	-	(106,111)	(91,567)	(136,185)	(113,647)	(97,720)	(88,421)	(80,238)	(72,970)	(62,508)	(58,263)	(53,274)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(3,809,371)	(3,960,860)	(3,288,237)	(3,284,357)	(3,417,797)	(3,412,978)	(3,467,005)	(3,524,443)	(3,721,205)	(3,705,060)	(3,761,194)
<b>Net Cash provided (or used in) Operating Activities</b>	-	18,080,716	17,914,123	6,115,338	5,358,521	5,233,847	5,318,727	5,826,545	5,954,404	6,143,905	6,185,873	6,641,943
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	569,000	650,500	388,000	481,400	448,500	638,500	298,002	675,004	507,006	614,511	625,572
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(22,098,808)	(20,559,027)	(5,672,655)	(5,131,961)	(4,657,325)	(4,505,345)	(5,037,139)	(5,509,350)	(6,333,195)	(6,479,729)	(6,614,014)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(21,529,808)	(19,908,527)	(5,284,655)	(4,650,561)	(4,208,825)	(3,866,845)	(4,739,137)	(4,834,346)	(5,826,189)	(5,865,218)	(5,988,442)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	598,228	1,920,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(742,447)	(593,222)	(558,767)	(449,637)	(243,035)	(252,349)	(200,114)	(207,412)	(215,055)	(135,767)	(140,776)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(144,219)	1,326,778	(558,767)	(449,637)	(243,035)	(252,349)	(200,114)	(207,412)	(215,055)	(135,767)	(140,776)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(3,593,310)	(667,625)	271,916	258,323	781,986	1,199,534	887,294	912,646	102,660	184,888	512,724
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	7,086,000	3,492,690	2,825,065	3,096,980	3,355,303	4,137,289	5,336,823	6,224,117	7,136,763	7,239,423	7,424,311
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	<b>3,492,690</b>	<b>2,825,065</b>	<b>3,096,980</b>	<b>3,355,303</b>	<b>4,137,289</b>	<b>5,336,823</b>	<b>6,224,117</b>	<b>7,136,763</b>	<b>7,239,423</b>	<b>7,424,311</b>	<b>7,937,036</b>
Cash & Cash Equivalents - end of the year	7,086,000	3,492,690	2,825,065	3,096,980	3,355,303	4,137,289	5,336,823	6,224,117	7,136,763	7,239,423	7,424,311	7,937,036
Investments - end of the year	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>21,686,000</b>	<b>18,092,690</b>	<b>17,425,065</b>	<b>17,696,980</b>	<b>17,955,303</b>	<b>18,737,289</b>	<b>19,936,823</b>	<b>20,824,117</b>	<b>21,736,763</b>	<b>21,839,423</b>	<b>22,024,311</b>	<b>22,537,036</b>
<b>Representing:</b>												
- External Restrictions	3,775,919	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071
- Internal Restrictions	14,299,471	11,344,130	9,738,102	9,513,786	9,367,086	9,755,207	10,603,303	11,039,631	11,412,695	10,851,761	10,628,082	10,404,403
- Unrestricted	3,610,610	5,578,489	6,516,892	7,013,123	7,418,146	7,812,011	8,163,449	8,614,415	9,153,997	9,817,592	10,226,158	10,962,562
	<b>21,686,000</b>	<b>18,092,690</b>	<b>17,425,065</b>	<b>17,696,980</b>	<b>17,955,303</b>	<b>18,737,289</b>	<b>19,936,823</b>	<b>20,824,117</b>	<b>21,736,763</b>	<b>21,839,423</b>	<b>22,024,311</b>	<b>22,537,036</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**INCOME STATEMENT - WATER FUND**

Scenario: Planned - 2.00% Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	1,477,000	1,420,816	1,749,643	1,840,592	1,936,169	2,036,233	2,141,379	2,251,863	2,367,955	2,489,940	2,618,113	2,752,781
User Charges & Fees	933,000	598,251	634,464	667,772	702,833	741,488	782,270	825,295	870,688	918,576	969,098	1,022,396
Other Revenues	2,000	462,603	466,873	471,459	476,090	480,767	485,491	490,262	495,082	499,949	504,865	509,830
Grants & Contributions provided for Operating Purposes	4,142,000	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404
Grants & Contributions provided for Capital Purposes	1,527,000	4,720,789	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	55,000	12,433	22,476	22,405	23,634	24,820	28,610	31,146	34,689	37,629	41,683	46,358
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>8,136,000</b>	<b>7,225,296</b>	<b>2,883,860</b>	<b>3,012,632</b>	<b>3,149,130</b>	<b>3,293,712</b>	<b>3,448,154</b>	<b>3,608,970</b>	<b>3,778,818</b>	<b>3,956,498</b>	<b>4,144,163</b>	<b>4,341,769</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	537,000	560,000	571,200	582,624	591,946	602,009	612,845	623,876	635,106	646,538	658,176	670,023
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	5,710,000	1,326,315	1,293,441	1,313,716	1,334,735	1,357,427	1,381,862	1,406,733	1,432,055	1,457,831	1,484,070	1,510,783
Depreciation & Amortisation	736,000	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	318,000	598,742	599,235	609,323	618,981	629,406	640,631	652,056	663,688	675,529	687,584	699,858
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>7,301,000</b>	<b>3,242,359</b>	<b>3,221,178</b>	<b>3,262,965</b>	<b>3,302,964</b>	<b>3,346,144</b>	<b>3,392,640</b>	<b>3,439,967</b>	<b>3,488,151</b>	<b>3,537,200</b>	<b>3,587,132</b>	<b>3,637,966</b>
<b>Operating Result from Continuing Operations</b>	<b>835,000</b>	<b>3,982,937</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>835,000</b>	<b>3,982,937</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(692,000)</b>	<b>(737,852)</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>



**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**BALANCE SHEET - WATER FUND**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	508,000	-	225,793	413,794	697,216	1,030,875	1,421,460	1,824,261	2,347,386	2,847,731	3,534,322	4,116,121
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	504,000	372,135	435,559	458,273	482,156	507,592	534,356	562,518	592,150	623,328	656,133	690,649
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>1,012,000</b>	<b>372,135</b>	<b>661,353</b>	<b>872,067</b>	<b>1,179,372</b>	<b>1,538,467</b>	<b>1,955,816</b>	<b>2,386,779</b>	<b>2,939,536</b>	<b>3,471,059</b>	<b>4,190,455</b>	<b>4,806,770</b>
<b>Non-Current Assets</b>												
Investments	2,500,000	1,739,532	1,039,532	1,239,532	1,439,532	1,689,532	1,989,532	2,389,532	2,789,532	3,339,532	3,839,532	4,589,532
Receivables	-	60,480	70,703	74,391	78,268	82,399	86,746	91,320	96,133	101,197	106,526	112,133
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	29,051,000	34,515,581	34,583,279	33,925,977	33,268,675	32,611,373	31,954,071	31,296,769	30,639,467	29,982,165	29,324,863	28,667,561
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>31,551,000</b>	<b>36,315,593</b>	<b>35,693,515</b>	<b>35,239,900</b>	<b>34,786,475</b>	<b>34,383,304</b>	<b>34,030,349</b>	<b>33,777,621</b>	<b>33,525,132</b>	<b>33,422,894</b>	<b>33,270,921</b>	<b>33,369,226</b>
<b>TOTAL ASSETS</b>	<b>32,563,000</b>	<b>36,687,729</b>	<b>36,354,868</b>	<b>36,111,967</b>	<b>35,965,847</b>	<b>35,921,771</b>	<b>35,986,165</b>	<b>36,164,400</b>	<b>36,464,668</b>	<b>36,893,953</b>	<b>37,461,376</b>	<b>38,175,996</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	125,000	266,792	271,249	278,681	286,395	294,751	303,631	312,863	322,464	332,451	342,843	353,660
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>125,000</b>	<b>266,792</b>	<b>271,249</b>	<b>278,681</b>	<b>286,395</b>	<b>294,751</b>	<b>303,631</b>	<b>312,863</b>	<b>322,464</b>	<b>332,451</b>	<b>342,843</b>	<b>353,660</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>125,000</b>	<b>266,792</b>	<b>271,249</b>	<b>278,681</b>	<b>286,395</b>	<b>294,751</b>	<b>303,631</b>	<b>312,863</b>	<b>322,464</b>	<b>332,451</b>	<b>342,843</b>	<b>353,660</b>
<b>Net Assets</b>	<b>32,438,000</b>	<b>36,420,937</b>	<b>36,083,619</b>	<b>35,833,286</b>	<b>35,679,452</b>	<b>35,627,020</b>	<b>35,682,534</b>	<b>35,851,537</b>	<b>36,142,204</b>	<b>36,561,502</b>	<b>37,118,533</b>	<b>37,822,336</b>
<b>EQUITY</b>												
Retained Earnings	12,217,000	16,199,937	15,862,619	15,612,286	15,458,452	15,406,020	15,461,534	15,630,537	15,921,204	16,340,502	16,897,533	17,601,336
Revaluation Reserves	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	32,438,000	36,420,937	36,083,619	35,833,286	35,679,452	35,627,020	35,682,534	35,851,537	36,142,204	36,561,502	37,118,533	37,822,336
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>32,438,000</b>	<b>36,420,937</b>	<b>36,083,619</b>	<b>35,833,286</b>	<b>35,679,452</b>	<b>35,627,020</b>	<b>35,682,534</b>	<b>35,851,537</b>	<b>36,142,204</b>	<b>36,561,502</b>	<b>37,118,533</b>	<b>37,822,336</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**EQUITY STATEMENT - WATER FUND**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	31,347,000	32,438,000	36,420,937	36,083,619	35,833,286	35,679,452	35,627,020	35,682,534	35,851,537	36,142,204	36,561,502	37,118,533
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>31,347,000</b>	<b>32,438,000</b>	<b>36,420,937</b>	<b>36,083,619</b>	<b>35,833,286</b>	<b>35,679,452</b>	<b>35,627,020</b>	<b>35,682,534</b>	<b>35,851,537</b>	<b>36,142,204</b>	<b>36,561,502</b>	<b>37,118,533</b>
Net Operating Result for the Year	835,000	3,982,937	(337,318)	(250,333)	(153,834)	(52,432)	55,514	169,003	290,667	419,298	557,031	703,803
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>835,000</b>	<b>3,982,937</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	255,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	1,000	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>256,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>1,091,000</b>	<b>3,982,937</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>32,438,000</b>	<b>36,420,937</b>	<b>36,083,619</b>	<b>35,833,286</b>	<b>35,679,452</b>	<b>35,627,020</b>	<b>35,682,534</b>	<b>35,851,537</b>	<b>36,142,204</b>	<b>36,561,502</b>	<b>37,118,533</b>	<b>37,822,336</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**CASH FLOW STATEMENT - WATER FUND**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals 2019/20	Current Year 2020/21	2021/22	2022/23	2023/24	2024/25	Projected Years					2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	1,376,081	1,692,308	1,824,734	1,919,504	2,018,786	2,123,046	2,232,599	2,347,713	2,468,671	2,595,765	2,729,300
User Charges & Fees	-	639,126	628,464	662,253	697,024	735,083	775,513	818,166	863,167	910,641	960,727	1,013,565
Investment & Interest Revenue Received	-	39,775	20,472	21,851	23,052	24,210	27,969	30,473	33,982	36,886	40,902	45,537
Grants & Contributions	-	4,731,193	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	462,603	466,873	471,459	476,090	480,767	485,491	490,262	495,082	499,949	504,865	509,830
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(560,000)	(571,200)	(582,624)	(591,946)	(602,009)	(612,845)	(623,876)	(635,106)	(646,538)	(658,176)	(670,023)
Materials & Contracts	-	(1,136,621)	(1,297,293)	(1,310,753)	(1,331,724)	(1,354,176)	(1,378,362)	(1,403,171)	(1,428,428)	(1,454,139)	(1,480,312)	(1,506,956)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(598,742)	(599,235)	(609,323)	(618,981)	(629,406)	(640,631)	(652,056)	(663,688)	(675,529)	(687,584)	(699,858)
<b>Net Cash provided (or used in) Operating Activities</b>	-	4,953,415	350,793	488,001	583,422	683,659	790,585	902,801	1,023,125	1,150,345	1,286,591	1,431,799
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	760,468	700,000	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	(200,000)	(200,000)	(250,000)	(300,000)	(400,000)	(400,000)	(550,000)	(500,000)	(750,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(6,221,883)	(825,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
<b>Net Cash provided (or used in) Investing Activities</b>	-	(5,461,415)	(125,000)	(300,000)	(300,000)	(350,000)	(400,000)	(500,000)	(500,000)	(650,000)	(600,000)	(850,000)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(508,000)	225,793	188,001	283,422	333,659	390,585	402,801	523,125	500,345	686,591	581,799
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	508,000	-	225,793	413,794	697,216	1,030,875	1,421,460	1,824,261	2,347,386	2,847,731	3,534,322
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	-	<b>225,793</b>	<b>413,794</b>	<b>697,216</b>	<b>1,030,875</b>	<b>1,421,460</b>	<b>1,824,261</b>	<b>2,347,386</b>	<b>2,847,731</b>	<b>3,534,322</b>	<b>4,116,121</b>
Cash & Cash Equivalents - end of the year	508,000	-	225,793	413,794	697,216	1,030,875	1,421,460	1,824,261	2,347,386	2,847,731	3,534,322	4,116,121
Investments - end of the year	2,500,000	1,739,532	1,039,532	1,239,532	1,439,532	1,689,532	1,989,532	2,389,532	2,789,532	3,339,532	3,839,532	4,589,532
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>3,008,000</b>	<b>1,739,532</b>	<b>1,265,326</b>	<b>1,653,326</b>	<b>2,136,749</b>	<b>2,720,407</b>	<b>3,410,992</b>	<b>4,213,793</b>	<b>5,136,919</b>	<b>6,187,263</b>	<b>7,373,854</b>	<b>8,705,654</b>
<b>Representing:</b>												
- External Restrictions	2,966,871	2,136,285	1,495,074	1,642,715	1,842,986	2,101,271	2,422,013	2,807,299	3,261,841	3,788,928	4,393,768	5,081,278
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	41,129	(396,753)	(229,748)	10,611	293,763	619,136	988,979	1,406,494	1,875,078	2,398,335	2,980,086	3,624,376
	<b>3,008,000</b>	<b>1,739,532</b>	<b>1,265,326</b>	<b>1,653,326</b>	<b>2,136,749</b>	<b>2,720,407</b>	<b>3,410,992</b>	<b>4,213,793</b>	<b>5,136,919</b>	<b>6,187,263</b>	<b>7,373,854</b>	<b>8,705,654</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**

**INCOME STATEMENT - SEWER FUND**

Scenario: Planned - 2.00% Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	915,000	919,866	916,374	946,183	976,963	1,011,187	1,046,610	1,083,271	1,121,215	1,160,490	1,201,138	1,243,211
User Charges & Fees	-	1,378	1,378	1,423	1,469	1,520	1,573	1,628	1,685	1,744	1,805	1,868
Other Revenues	1,000	44,595	44,349	44,792	45,240	45,692	46,149	46,610	47,076	47,547	48,022	48,502
Grants & Contributions provided for Operating Purposes	10,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	56,000	48,870	49,887	49,828	49,769	49,835	49,901	49,997	50,093	50,316	50,539	50,763
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>982,000</b>	<b>1,014,709</b>	<b>1,011,988</b>	<b>1,042,226</b>	<b>1,073,441</b>	<b>1,108,234</b>	<b>1,144,233</b>	<b>1,181,506</b>	<b>1,220,069</b>	<b>1,260,097</b>	<b>1,301,504</b>	<b>1,344,344</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	145,000	150,000	153,000	156,060	158,557	161,252	164,155	167,110	170,118	173,180	176,297	179,470
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	697,000	921,719	588,711	579,795	589,229	599,577	610,368	641,235	631,399	642,762	654,331	666,110
Depreciation & Amortisation	190,000	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	16,000	7,081	2,077	2,112	2,146	2,182	2,221	2,261	2,302	2,343	2,385	2,428
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,048,000</b>	<b>1,284,527</b>	<b>949,515</b>	<b>943,694</b>	<b>955,659</b>	<b>968,738</b>	<b>982,471</b>	<b>1,016,333</b>	<b>1,009,546</b>	<b>1,024,012</b>	<b>1,038,740</b>	<b>1,053,735</b>
<b>Operating Result from Continuing Operations</b>	<b>(66,000)</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(66,000)</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(66,000)</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**BALANCE SHEET - SEWER FUND**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	4,014,000	2,381,729	1,583,150	1,472,366	1,375,718	1,394,906	1,430,403	1,463,246	1,035,262	1,126,549	1,238,106	1,370,980
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	136,000	137,346	136,825	141,275	145,871	150,981	156,270	161,744	167,410	173,274	179,343	185,625
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>4,150,000</b>	<b>2,519,075</b>	<b>1,719,975</b>	<b>1,613,641</b>	<b>1,521,589</b>	<b>1,545,887</b>	<b>1,586,673</b>	<b>1,624,990</b>	<b>1,202,672</b>	<b>1,299,823</b>	<b>1,417,449</b>	<b>1,556,605</b>
<b>Non-Current Assets</b>												
Investments	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,500,000	4,500,000	4,500,000	4,500,000
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	19,439,000	19,800,107	20,661,680	20,866,546	21,076,380	21,191,578	21,312,554	21,439,410	21,572,251	21,711,185	21,856,323	22,007,776
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>22,439,000</b>	<b>23,800,107</b>	<b>24,661,680</b>	<b>24,866,546</b>	<b>25,076,380</b>	<b>25,191,578</b>	<b>25,312,554</b>	<b>25,439,410</b>	<b>26,072,251</b>	<b>26,211,185</b>	<b>26,356,323</b>	<b>26,507,776</b>
<b>TOTAL ASSETS</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>	<b>28,064,381</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Assets</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>	<b>28,064,381</b>
<b>EQUITY</b>												
Retained Earnings	12,716,000	12,446,182	12,508,655	12,607,187	12,724,969	12,864,465	13,026,227	13,191,400	13,401,923	13,638,008	13,900,772	14,191,381
Revaluation Reserves	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	26,589,000	26,319,182	26,381,655	26,480,187	26,597,969	26,737,465	26,899,227	27,064,400	27,274,923	27,511,008	27,773,772	28,064,381
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>	<b>28,064,381</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**EQUITY STATEMENT - SEWER FUND**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	26,471,000	26,589,000	26,319,182	26,381,655	26,480,187	26,597,969	26,737,465	26,899,227	27,064,400	27,274,923	27,511,008	27,773,772
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>26,471,000</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>
Net Operating Result for the Year	(66,000)	(269,818)	62,473	98,532	117,782	139,496	161,762	165,173	210,523	236,085	262,764	290,609
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>(66,000)</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	183,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	1,000	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>184,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>118,000</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>	<b>28,064,381</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**CASH FLOW STATEMENT - SEWER FUND**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals 2019/20	Current Year 2020/21	2021/22	2022/23	2023/24	2024/25	Projected Years					2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	905,044	916,878	941,879	972,519	1,006,245	1,041,495	1,077,977	1,115,736	1,154,819	1,195,269	1,237,136
User Charges & Fees	-	1,378	1,378	1,423	1,469	1,520	1,573	1,628	1,685	1,744	1,805	1,868
Investment & Interest Revenue Received	-	62,346	49,904	49,681	49,618	49,667	49,727	49,817	49,906	50,123	50,339	50,556
Grants & Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	44,595	44,349	44,792	45,240	45,692	46,149	46,610	47,076	47,547	48,022	48,502
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(150,000)	(153,000)	(156,060)	(158,557)	(161,252)	(164,155)	(167,110)	(170,118)	(173,180)	(176,297)	(179,470)
Materials & Contracts	-	(921,719)	(588,711)	(579,795)	(589,229)	(599,577)	(610,368)	(641,235)	(631,399)	(642,762)	(654,331)	(666,110)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(7,081)	(2,077)	(2,112)	(2,146)	(2,182)	(2,221)	(2,261)	(2,302)	(2,343)	(2,385)	(2,428)
<b>Net Cash provided (or used in) Operating Activities</b>	-	(65,437)	268,721	299,808	318,913	340,113	362,200	365,426	410,585	435,948	462,422	490,054
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	(1,000,000)	-	-	-	-	-	-	(500,000)	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(566,834)	(1,067,300)	(410,593)	(415,561)	(320,925)	(326,703)	(332,583)	(338,568)	(344,661)	(350,865)	(357,180)
<b>Net Cash provided (or used in) Investing Activities</b>	-	(1,566,834)	(1,067,300)	(410,593)	(415,561)	(320,925)	(326,703)	(332,583)	(838,568)	(344,661)	(350,865)	(357,180)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(1,632,271)	(798,579)	(110,785)	(96,648)	19,188	35,497	32,843	(427,983)	91,287	111,557	132,874
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	4,014,000	2,381,729	1,583,150	1,472,366	1,375,718	1,394,906	1,430,403	1,463,246	1,035,262	1,126,549	1,238,106
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	<b>2,381,729</b>	<b>1,583,150</b>	<b>1,472,366</b>	<b>1,375,718</b>	<b>1,394,906</b>	<b>1,430,403</b>	<b>1,463,246</b>	<b>1,035,262</b>	<b>1,126,549</b>	<b>1,238,106</b>	<b>1,370,980</b>
Cash & Cash Equivalents - end of the year	4,014,000	2,381,729	1,583,150	1,472,366	1,375,718	1,394,906	1,430,403	1,463,246	1,035,262	1,126,549	1,238,106	1,370,980
Investments - end of the year	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,500,000	4,500,000	4,500,000	4,500,000
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>7,014,000</b>	<b>6,381,729</b>	<b>5,583,150</b>	<b>5,472,366</b>	<b>5,375,718</b>	<b>5,394,906</b>	<b>5,430,403</b>	<b>5,463,246</b>	<b>5,535,262</b>	<b>5,626,549</b>	<b>5,738,106</b>	<b>5,870,980</b>
<b>Representing:</b>												
- External Restrictions	7,014,000	6,310,467	5,807,812	6,056,505	6,331,443	6,735,354	7,169,301	7,613,669	8,111,921	8,644,627	9,213,315	9,819,583
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	-	71,262	(224,662)	(584,139)	(955,725)	(1,340,448)	(1,738,898)	(2,150,423)	(2,576,659)	(3,018,078)	(3,475,209)	(3,948,603)
	<b>7,014,000</b>	<b>6,381,729</b>	<b>5,583,150</b>	<b>5,472,366</b>	<b>5,375,718</b>	<b>5,394,906</b>	<b>5,430,403</b>	<b>5,463,246</b>	<b>5,535,262</b>	<b>5,626,549</b>	<b>5,738,106</b>	<b>5,870,980</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**INCOME STATEMENT - WASTE FUND**

Scenario: Planned - 2.00% Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	1,342,000	1,347,008	1,388,447	1,433,572	1,480,163	1,531,969	1,585,589	1,641,084	1,698,522	1,757,969	1,819,499	1,883,182
User Charges & Fees	45,000	72,848	75,033	77,471	79,988	82,787	85,685	88,684	91,788	95,001	98,326	101,767
Other Revenues	12,000	10,711	10,812	10,920	11,029	11,139	11,250	11,363	11,477	11,592	11,708	11,825
Grants & Contributions provided for Operating Purposes	165,000	30,082	30,365	30,668	30,974	31,284	31,597	31,913	32,233	32,555	32,880	33,209
Grants & Contributions provided for Capital Purposes	12,000	592,760	60,000	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	36,000	15,829	15,829	15,829	16,709	-	-	-	-	-	-	-
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,612,000</b>	<b>2,069,238</b>	<b>1,580,486</b>	<b>1,568,460</b>	<b>1,618,863</b>	<b>1,657,179</b>	<b>1,714,121</b>	<b>1,773,044</b>	<b>1,834,020</b>	<b>1,897,117</b>	<b>1,962,413</b>	<b>2,029,983</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	79,000	79,166	170,749	174,164	176,951	179,959	183,199	186,496	189,853	193,271	196,749	200,291
Borrowing Costs	7,000	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	1,480,000	1,456,921	1,596,636	1,541,666	1,580,853	1,561,962	1,640,081	1,618,703	1,702,840	1,677,500	1,767,696	1,738,436
Depreciation & Amortisation	249,000	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,815,000</b>	<b>1,708,549</b>	<b>1,939,847</b>	<b>1,888,292</b>	<b>1,930,266</b>	<b>1,914,383</b>	<b>1,995,742</b>	<b>1,977,661</b>	<b>2,065,155</b>	<b>2,043,233</b>	<b>2,136,907</b>	<b>2,111,189</b>
<b>Operating Result from Continuing Operations</b>	<b>(203,000)</b>	<b>360,689</b>	<b>(359,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(203,000)</b>	<b>360,689</b>	<b>(359,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(215,000)</b>	<b>(232,071)</b>	<b>(419,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>



**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**BALANCE SHEET - WASTE FUND**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	1,015,000	742,382	289,863	136,373	-	-	-	-	-	-	-	-
Investments	500,000	387,500	387,500	387,500	-	-	-	-	-	-	-	-
Receivables	212,000	161,120	166,076	171,474	177,047	183,243	189,657	196,295	203,165	210,276	217,636	225,253
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>1,727,000</b>	<b>1,291,001</b>	<b>843,439</b>	<b>695,346</b>	<b>177,047</b>	<b>183,243</b>	<b>189,657</b>	<b>196,295</b>	<b>203,165</b>	<b>210,276</b>	<b>217,636</b>	<b>225,253</b>
<b>Non-Current Assets</b>												
Investments	400,000	512,500	512,500	512,500	-	-	-	-	-	-	-	-
Receivables	3,000	21,567	22,230	22,953	23,699	24,528	25,387	26,275	27,195	28,146	29,132	30,151
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	4,627,000	5,292,621	5,380,159	5,207,697	6,319,724	6,147,262	5,974,800	5,802,338	5,629,876	5,457,414	5,284,952	5,112,490
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>5,030,000</b>	<b>5,826,688</b>	<b>5,914,889</b>	<b>5,743,150</b>	<b>6,343,423</b>	<b>6,171,790</b>	<b>6,000,187</b>	<b>5,828,613</b>	<b>5,657,071</b>	<b>5,485,560</b>	<b>5,314,084</b>	<b>5,142,641</b>
<b>TOTAL ASSETS</b>	<b>6,757,000</b>	<b>7,117,689</b>	<b>6,758,328</b>	<b>6,438,496</b>	<b>6,520,469</b>	<b>6,355,033</b>	<b>6,189,844</b>	<b>6,024,908</b>	<b>5,860,236</b>	<b>5,695,836</b>	<b>5,531,719</b>	<b>5,367,894</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	393,376	485,144	601,576	641,257	707,720	689,436	699,813	617,194
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>393,376</b>	<b>485,144</b>	<b>601,576</b>	<b>641,257</b>	<b>707,720</b>	<b>689,436</b>	<b>699,813</b>	<b>617,194</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>
<b>TOTAL LIABILITIES</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,764,376</b>	<b>4,856,144</b>	<b>4,972,576</b>	<b>5,012,257</b>	<b>5,078,720</b>	<b>5,060,436</b>	<b>5,070,813</b>	<b>4,988,194</b>
<b>Net Assets</b>	<b>2,386,000</b>	<b>2,746,689</b>	<b>2,387,328</b>	<b>2,067,496</b>	<b>1,756,093</b>	<b>1,498,889</b>	<b>1,217,268</b>	<b>1,012,651</b>	<b>781,516</b>	<b>635,400</b>	<b>460,906</b>	<b>379,700</b>
<b>EQUITY</b>												
Retained Earnings	2,386,000	2,746,689	2,387,328	2,067,496	1,756,093	1,498,889	1,217,268	1,012,651	781,516	635,400	460,906	379,700
Revaluation Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	2,386,000	2,746,689	2,387,328	2,067,496	1,756,093	1,498,889	1,217,268	1,012,651	781,516	635,400	460,906	379,700
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-

Total Equity

2,386,000	2,746,689	2,387,328	2,067,496	1,756,093	1,498,889	1,217,268	1,012,651	781,516	635,400	460,906	379,700
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**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**EQUITY STATEMENT - WASTE FUND**  
**Scenario: Planned - 2.00% Rate Pegging Increase**

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	2,589,000	2,386,000	2,746,689	2,387,328	2,067,496	1,756,093	1,498,889	1,217,268	1,012,651	781,516	635,400	460,906
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>2,589,000</b>	<b>2,386,000</b>	<b>2,746,689</b>	<b>2,387,328</b>	<b>2,067,496</b>	<b>1,756,093</b>	<b>1,498,889</b>	<b>1,217,268</b>	<b>1,012,651</b>	<b>781,516</b>	<b>635,400</b>	<b>460,906</b>
Net Operating Result for the Year	(203,000)	360,689	(359,361)	(319,832)	(311,403)	(257,204)	(281,621)	(204,617)	(231,135)	(146,116)	(174,494)	(81,206)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>(203,000)</b>	<b>360,689</b>	<b>(359,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>(203,000)</b>	<b>360,689</b>	<b>(359,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>2,386,000</b>	<b>2,746,689</b>	<b>2,387,328</b>	<b>2,067,496</b>	<b>1,756,093</b>	<b>1,498,889</b>	<b>1,217,268</b>	<b>1,012,651</b>	<b>781,516</b>	<b>635,400</b>	<b>460,906</b>	<b>379,700</b>

Walgett Shire Council  
10 Year Financial Plan for the Years ending 30 June 2031  
CASH FLOW STATEMENT - WASTE FUND  
Scenario: Planned - 2.00% Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	1,365,615	1,383,267	1,427,931	1,474,339	1,525,493	1,578,886	1,634,146	1,691,342	1,750,537	1,811,807	1,875,221
User Charges & Fees	-	72,848	75,033	77,471	79,988	82,787	85,685	88,684	91,788	95,001	98,326	101,767
Investment & Interest Revenue Received	-	29,535	15,389	15,350	16,215	(550)	(569)	(589)	(609)	(631)	(653)	(676)
Grants & Contributions	-	622,842	90,365	30,668	30,974	31,284	31,597	31,913	32,233	32,555	32,880	33,209
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	10,711	10,812	10,920	11,029	11,139	11,250	11,363	11,477	11,592	11,708	11,825
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(79,166)	(170,749)	(174,164)	(176,951)	(179,959)	(183,199)	(186,496)	(189,853)	(193,271)	(196,749)	(200,291)
Materials & Contracts	-	(1,456,921)	(1,596,636)	(1,541,666)	(1,580,853)	(1,561,962)	(1,640,081)	(1,618,703)	(1,702,840)	(1,677,500)	(1,767,696)	(1,738,436)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	-	565,465	(192,519)	(153,490)	(145,260)	(91,768)	(116,431)	(39,681)	(66,463)	18,284	(10,377)	82,619
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	-	-	900,000	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(838,083)	(260,000)	(1,284,489)	-	-	-	-	-	-	-	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(838,083)	(260,000)	(384,489)	-	-	-	-	-	-	-	-
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(272,618)	(452,519)	(153,490)	(529,749)	(91,768)	(116,431)	(39,681)	(66,463)	18,284	(10,377)	82,619
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	1,015,000	742,382	289,863	136,373	(393,376)	(485,144)	(601,576)	(641,257)	(707,720)	(689,436)	(699,813)
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	742,382	289,863	136,373	(393,376)	(485,144)	(601,576)	(641,257)	(707,720)	(689,436)	(699,813)	(617,194)
Cash & Cash Equivalents - end of the year	1,015,000	742,382	289,863	136,373	(393,376)	(485,144)	(601,576)	(641,257)	(707,720)	(689,436)	(699,813)	(617,194)
Investments - end of the year	900,000	900,000	900,000	900,000	-	-	-	-	-	-	-	-
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>1,915,000</b>	<b>1,642,382</b>	<b>1,189,863</b>	<b>1,036,373</b>	<b>(393,376)</b>	<b>(485,144)</b>	<b>(601,576)</b>	<b>(641,257)</b>	<b>(707,720)</b>	<b>(689,436)</b>	<b>(699,813)</b>	<b>(617,194)</b>
<b>Representing:</b>												
- External Restrictions	2,457,702	2,194,666	2,034,666	1,778,800	502,087	296,323	71,027	(92,667)	(277,576)	(394,469)	(534,065)	(599,030)
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(542,702)	(552,284)	(844,803)	(742,427)	(895,463)	(781,467)	(672,603)	(548,590)	(430,144)	(294,967)	(165,748)	(18,164)
	<b>1,915,000</b>	<b>1,642,382</b>	<b>1,189,863</b>	<b>1,036,373</b>	<b>(393,376)</b>	<b>(485,144)</b>	<b>(601,576)</b>	<b>(641,257)</b>	<b>(707,720)</b>	<b>(689,436)</b>	<b>(699,813)</b>	<b>(617,194)</b>

	Original Budget 2020/21	Revised Annual Budget 2020/21	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
<b>Operating Income</b>												
Governance	(11,241,548)	(11,278,617)	(11,406,233)	(11,458,254)	(11,726,041)	(11,945,149)	(12,257,687)	(12,493,614)	(12,846,196)	(13,213,411)	(13,476,726)	(14,094,030)
Corporate	(994,390)	(1,115,135)	(1,150,551)	(1,161,173)	(1,171,902)	(1,182,793)	(1,193,793)	(1,205,109)	(1,216,538)	(1,228,080)	(1,239,740)	(1,251,522)
Environmental	(180,050)	(252,138)	(250,476)	(253,084)	(255,557)	(258,236)	(260,944)	(263,683)	(266,456)	(269,259)	(272,099)	(274,971)
Waste	(1,511,444)	(1,476,478)	(1,520,486)	(1,568,460)	(1,618,863)	(1,657,179)	(1,714,121)	(1,773,044)	(1,834,020)	(1,897,117)	(1,962,413)	(2,029,983)
Tech	(13,560,501)	(17,525,001)	(13,348,972)	(13,493,294)	(14,038,373)	(13,800,633)	(13,955,138)	(14,510,492)	(14,669,735)	(14,830,910)	(15,007,056)	(15,172,218)
Water	(2,645,427)	(2,504,507)	(2,883,860)	(3,012,632)	(3,149,130)	(3,293,712)	(3,448,154)	(3,608,970)	(3,778,818)	(3,956,498)	(4,144,163)	(4,341,769)
Sewer	(1,151,560)	(1,014,709)	(1,011,988)	(1,042,226)	(1,073,441)	(1,108,234)	(1,144,233)	(1,181,506)	(1,220,069)	(1,260,097)	(1,301,504)	(1,344,344)
	(31,284,920)	(35,166,585)	(31,572,566)	(31,989,123)	(33,033,307)	(33,245,936)	(33,974,070)	(35,036,418)	(35,831,832)	(36,655,372)	(37,403,701)	(38,508,837)
General Fund	(27,487,933)	(31,647,369)	(27,676,718)	(27,934,265)	(28,810,736)	(28,843,990)	(29,381,683)	(30,245,942)	(30,832,945)	(31,438,777)	(31,958,034)	(32,822,724)
<b>Operating Expense</b>												
Governance	3,881,168	3,914,102	3,302,362	2,591,599	2,630,973	2,705,141	2,674,237	2,691,196	2,769,048	2,932,793	2,888,596	2,942,286
Corporate	6,859,414	7,265,353	7,130,383	7,225,724	7,371,048	7,398,173	7,567,550	7,670,686	7,711,347	7,818,482	7,993,443	8,098,255
Environmental	1,117,376	1,152,543	1,207,582	1,229,915	1,339,595	1,270,839	1,293,716	1,317,005	1,440,711	1,364,842	1,389,408	1,414,418
Waste	1,678,265	1,708,549	1,939,847	1,888,292	1,930,266	1,914,384	1,995,741	1,977,661	2,065,156	2,043,233	2,136,908	2,111,189
Tech	15,296,119	18,962,801	16,397,109	16,920,427	17,022,812	17,203,434	17,368,319	17,502,562	17,704,345	17,840,126	18,047,574	18,221,393
Water	3,093,989	3,242,359	3,221,178	3,262,965	3,302,964	3,346,144	3,392,640	3,439,967	3,488,151	3,537,200	3,587,132	3,637,966
Sewer	946,527	1,284,527	949,515	943,694	955,659	968,738	982,471	1,016,333	1,009,546	1,024,012	1,038,740	1,053,735
	32,872,858	37,530,234	34,147,976	34,062,615	34,553,317	34,806,853	35,274,674	35,615,410	36,188,305	36,560,688	37,081,800	37,479,241
Operating Result (Surplus)/Deficit	1,587,938	2,363,650	2,575,410	2,073,492	1,520,010	1,560,917	1,300,604	578,992	356,473	(94,684)	(321,901)	(1,029,596)
General Fund	28,832,342	33,003,348	29,977,283	29,855,956	30,294,694	30,491,971	30,899,563	31,159,110	31,690,608	31,999,476	32,455,928	32,787,540
General Fund Operating Result (Surplus)/Deficit	1,344,409	1,355,980	2,300,565	1,921,691	1,483,958	1,647,981	1,517,880	913,168	857,663	560,699	497,894	(35,184)
Water Fund Operating Result (Surplus)/Deficit	448,562	737,852	337,318	250,333	153,834	52,432	(55,514)	(169,003)	(290,667)	(419,298)	(557,031)	(703,803)
Sewer Fund Operating Result (Surplus)/Deficit	(205,033)	269,818	(62,473)	(98,532)	(117,782)	(139,496)	(161,762)	(165,173)	(210,523)	(236,085)	(262,764)	(290,609)

	Original Budget 2020/21	Revised Annual Budget 2020/21	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
<b>Capital Income</b>												
Governance	(2,392,910)	(2,392,910)	0	0	0	0	0	0	0	0	0	0
Corporate	(2,639,681)	(3,440,445)	(676,000)	(90,000)	0	0	0	0	0	0	0	0
Environmental	0	(402,966)	0	0	0	0	0	0	0	0	0	0
Waste	(60,000)	(592,760)	(60,000)	0	0	0	0	0	0	0	0	0
Tech	(13,819,800)	(5,655,186)	(14,300,500)	(388,000)	(481,400)	(448,500)	(638,500)	(298,002)	(675,004)	(507,006)	(614,511)	(625,572)
Water	(750,000)	(5,470,789)	0	0	0	0	0	0	0	0	0	0
Sewer	0	0	0	0	0	0	0	0	0	0	0	0
	(19,662,391)	(17,955,056)	(15,036,500)	(478,000)	(481,400)	(448,500)	(638,500)	(298,002)	(675,004)	(507,006)	(614,511)	(625,572)
General Fund	(18,912,391)	(12,484,267)	(15,036,500)	(478,000)	(481,400)	(448,500)	(638,500)	(298,002)	(675,004)	(507,006)	(614,511)	(625,572)
<b>Capital Expense</b>												
Governance	2,392,910	2,392,910	465,982	420,022	274,071	178,338	182,827	187,442	192,186	197,068	114,888	116,956
Corporate	3,276,319	6,345,128	1,338,509	386,526	388,672	552,931	515,263	403,000	328,000	350,000	580,000	690,000
Environmental	0	702,878	0	0	0	0	0	0	0	0	0	0
Waste	60,000	838,083	260,000	0	1,284,489	0	0	0	0	0	0	0
Tech	20,947,961	13,214,320	19,270,556	4,580,426	4,886,176	4,141,039	4,052,537	4,677,538	5,221,750	6,046,724	5,926,367	5,955,163
Water	1,180,056	6,221,883	825,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Sewer	539,034	566,834	1,067,300	410,593	415,560	320,924	326,703	332,583	338,568	344,661	350,865	357,180
	28,396,280	30,282,036	23,227,347	5,897,567	7,348,968	5,293,232	5,177,330	5,700,563	6,180,504	7,038,453	7,072,120	7,219,299
Capital Result (Surplus)/Deficit	8,733,889	12,326,980	8,190,847	5,419,567	6,867,568	4,844,732	4,538,830	5,402,561	5,505,500	6,531,447	6,457,609	6,593,727
General Fund Capex	26,677,190	23,493,319	21,335,047	5,386,974	6,833,408	4,872,308	4,750,627	5,267,980	5,741,936	6,593,792	6,621,255	6,762,119
General Fund Capital Result (Surplus)/Deficit	7,764,799	11,009,052	6,298,547	4,908,974	6,352,008	4,423,808	4,112,127	4,969,978	5,066,932	6,086,786	6,006,744	6,136,547

	Original Budget 2020/21	Revised Annual Budget 2020/21	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
<b>Net Reserves</b>												
Governance	(927,596)	(871,016)	(472,388)	37,824	38,040	(42,739)	35,236	35,466	35,700	(59,300)	41,950	41,950
Corporate	(475,000)	(2,256,636)	(230,000)	0	0	0	0	0	0	0	0	0
Environmental	58,750	(278,001)	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Waste	403	(263,036)	(160,000)	(255,866)	(1,276,713)	(205,764)	(225,296)	(163,694)	(184,909)	(116,893)	(139,596)	(64,965)
Tech	(1,763,140)	(2,155,536)	(918,640)	(277,140)	(199,740)	415,860	797,860	385,862	322,364	(516,634)	(280,629)	(280,629)
Water	(212,507)	(830,586)	(641,211)	147,641	200,271	258,285	320,742	385,286	454,542	527,087	604,840	687,510
Sewer	(200,882)	(703,533)	(502,655)	248,693	274,939	403,912	433,947	444,368	498,252	532,706	568,688	606,268
Net Reserves (Utilised) / Increased by	(3,519,972)	(7,358,344)	(2,909,894)	(83,848)	(948,203)	844,554	1,377,489	1,102,288	1,140,949	381,966	810,253	1,005,134
General Fund Net Reserves (Utilised) / Increased by	(3,106,583)	(5,824,225)	(1,766,028)	(480,182)	(1,423,413)	182,357	622,800	272,634	188,155	(677,827)	(363,275)	(288,644)
<b>Result</b>												
Governance	(8,287,976)	(8,235,531)	(8,110,277)	(8,408,809)	(8,782,957)	(9,104,409)	(9,365,388)	(9,579,510)	(9,849,261)	(10,142,850)	(10,431,292)	(10,992,838)
Corporate	6,026,662	6,798,265	6,412,341	6,361,077	6,587,818	6,768,311	6,889,020	6,868,577	6,822,810	6,940,402	7,333,703	7,536,733
Environmental	996,076	922,316	972,106	991,831	1,099,038	1,027,603	1,047,772	1,068,322	1,189,255	1,110,583	1,132,309	1,154,447
Waste	167,224	214,358	459,361	63,966	319,179	51,441	56,324	40,923	46,227	29,223	34,899	16,241
Tech	7,100,639	6,841,398	7,099,553	7,342,419	7,189,475	7,511,200	7,625,078	7,757,468	7,903,720	8,032,300	8,071,745	8,098,137
Water	666,111	658,360	521,107	497,974	454,105	410,717	365,228	316,283	263,875	207,789	147,809	83,707
Sewer	133,119	133,119	502,172	560,754	572,717	585,340	598,888	611,778	626,297	641,282	656,789	672,839
Consolidated Result including Depreciation (Surplus)/Deficit	6,801,855	7,332,286	7,856,363	7,409,211	7,439,375	7,250,203	7,216,922	7,083,841	7,002,922	6,818,728	6,945,961	6,569,265
General Fund Result including Depreciation (Surplus)/Deficit	6,002,625	6,540,807	6,833,084	6,350,483	6,412,553	6,254,146	6,252,806	6,155,780	6,112,750	5,969,657	6,141,363	5,812,719

<b>Walgett Shire Council</b>					
<b>5 Year Financial Plan for the Years ending 30 June 2026</b>					
<b>CAPITAL WORKS - PROGRAM - GENERAL FUND</b>					
<b>Project</b>	<b>Program</b>	<b>Dept</b>	<b>Construction Type: N - New, R - Renewal</b>	<b>Year</b>	<b>Budget</b>
11.04300.2550	Urban Road Reseals	Tech	Renewal	2021/22	100,255
11.10000.0021	Upgrade RR7716 Come by Chance Rd	Tech	New	2021/22	11,826,459
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Tech	Renewal	2021/22	2,540,000
11.10000.0034	Computer Equipment Replacement	Corp	Renewal	2021/22	23,000
11.10000.0035	Office Furniture & Equipment Replacement	Corp	Renewal	2021/22	16,000
11.10000.0145	Walgett Depot Upgrade	Tech	New	2021/22	1,920,000
11.10000.2200	Collarenebri Housing	Corp	Renewal	2021/22	15,000
11.10000.2201	Walgett Housing	Corp	Renewal	2021/22	29,000
11.10000.2202	Walgett Housing - Pool Managers Kitchen	Corp	Renewal	2021/22	12,000
11.10000.2203	Carinda Hall - Internal Painting	Corp	Renewal	2021/22	35,000
11.10000.2204	Collarenebri Tennis Club - Fence	Corp	Renewal	2021/22	17,000
11.10000.2205	Lightning Ridge Lions & Gem Parks - Picnic Shelters	Corp	New	2021/22	10,000
11.10000.2206	Lightning Ridge Wetlands	Corp	Renewal	2021/22	100,000
11.10000.2207	Walgett - Gray Park - Cultural Garden	Corp	New	2021/22	10,000
11.10000.2208	Burren Junction Bore Baths - Amenities	Corp	Renewal	2021/22	15,000
11.10000.2209	Burren Junction Sportsgrounds - Amenities	Corp	Renewal	2021/22	25,000
11.10000.2210	Walgett - Trevallion Park Shelters & Seating	Corp	New	2021/22	20,000
11.10000.2211	Carinda Swimming Pool - Amenities	Corp	Renewal	2021/22	40,000
11.10000.2212	Walgett Swimming Pool - Entrance Refurbishment	Corp	Renewal	2021/22	25,000
11.10000.2213	Walgett Swimming Pool - Pool Drainage	Corp	Renewal	2021/22	75,000
11.10000.2214	Footpath - Carinda	Tech	Renewal	2021/22	68,215
11.10000.2215	Footpath - Walgett	Tech	Renewal	2021/22	150,000
11.10000.2216	Footpath - Lightning Ridge	Tech	Renewal	2021/22	97,400
11.10000.2217	Reseals - Bugilbone Road	Tech	Renewal	2021/22	50,000
11.10000.2218	Reseals - Shire Roads	Tech	Renewal	2021/22	396,496
11.10000.2219	Upgrade - Aberfoyle Road between sealed sections	Tech	Renewal	2021/22	175,000
11.10000.2220	Kerb & Gutter - Walgett	Tech	Renewal	2021/22	300,000
11.10000.2221	Kerb & Gutter - Collarenebri	Tech	Renewal	2021/22	150,000
11.10000.2222	Kerb & Gutter - Lightning Ridge	Tech	Renewal	2021/22	120,000
11.10000.2223	Upgrade - RR457 Gundabloui Road Mungindi End	Tech	New	2021/22	600,000
11.10000.2224	Drainage - Burren Junction	Tech	Renewal	2021/22	100,000
11.10000.2225	Drainage - Collarenebri	Tech	Renewal	2021/22	150,000
11.10000.2226	Drainage - Carinda	Tech	Renewal	2021/22	50,000
11.10000.2227	Town & Villages refurbishment program	Corp	Renewal	2021/22	60,000
11.10000.2228	Tourist signage - Banjo Patterson poem's parks	Corp	New	2021/22	40,000
11.10000.2229	Walgett - Alex Trevallion Park improvements	Corp	New	2021/22	60,000
11.10000.2230	Lightning Ridge - Bird Hide	Corp	New	2021/22	50,000
11.10000.2231	Walgett Memorial Park Shade Shelter	Corp	New	2021/22	25,000
11.10000.2232	Walgett Memorial Park Display & Seating	Corp	New	2021/22	25,000



<b>Walgett Shire Council</b>					
<b>5 Year Financial Plan for the Years ending 30 June 2026</b>					
<b>CAPITAL WORKS - PROGRAM - GENERAL FUND</b>					
<b>Project</b>	<b>Program</b>	<b>Dept</b>	<b>Construction Type: N - New, R - Renewal</b>	<b>Year</b>	<b>Budget</b>
11.10000.2234	Walgett - Beautification	Corp	New	2021/22	40,000
11.10000.2235	Lightning Ridge Mega Park Pandora St	Corp	New	2021/22	511,000
11.10000.2236	Lightning Ridge Bore Baths Upgrade	Corp	Renewal	2021/22	400,000
11.10000.2401	Walgett Administration Centre - Front Garden	Corp	Renewal	2021/22	10,000
11.10000.0021	Seal - RR7716 Come by Chance Road	Tech	New	2022/23	602,585
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Tech	Renewal	2022/23	1,636,000
11.10000.0034	Computer Equipment Replacement	Corp	Renewal	2022/23	24,000
11.10000.0035	Office Furniture & Equipment Replacement	Corp	Renewal	2022/23	10,000
11.10000.2206	Lightning Ridge Wetlands	Corp	New	2022/23	100,000
11.10000.2227	Town & Villages refurbishment program	Corp	Renewal	2022/23	61,020
11.10000.2228	Tourist signage - Banjo Patterson poem's parks	Corp	New	2022/23	40,680
11.10000.2230	Lightning Ridge Bird Hide	Corp	New	2022/23	50,000
11.10000.2233	Walgett Parks Improvements	Corp	New	2022/23	60,000
11.10000.2234	Walgett Beautification	Corp	New	2022/23	40,000
11.10000.2300	Walgett Housing - Pool Managers Painting	Corp	New	2022/23	35,000
11.10000.2301	Lightning Ridge Housing Painting	Corp	Renewal	2022/23	20,000
11.10000.2302	Footpath - Walgett	Tech	Renewal	2022/23	300,000
11.10000.2303	Walgett - Gray Park - Play Equipment	Corp	Renewal	2022/23	25,000
11.10000.2304	Art & Culture Sculptures	Corp	New	2022/23	70,000
11.10000.2305	Kerb & Gutter - Walgett	Tech	Renewal	2022/23	350,000
11.10000.2306	Kerb & Gutter - Collarenebri	Tech	Renewal	2022/23	150,000
11.10000.2307	Reseal - Bugilbone Road	Tech	Renewal	2022/23	50,000
11.10000.2308	Reconstruct & Seal - Brewon Road 1 km	Tech	New	2022/23	300,000
11.10000.2309	Reseals - Shire Roads	Tech	Renewal	2022/23	553,667
11.10000.2310	Drainage - Converting open drains, spoon drains	Tech	New	2022/23	100,000
11.10000.2312	Burren Junction Bore Baths - Fence	Corp	Renewal	2022/23	20,000
11.10000.2313	Carinda Swimming Pool - Amenities	Corp	Renewal	2022/23	40,000
11.10000.2314	Collarenebri Pool - Entrance	Corp	Renewal	2022/23	90,000
11.10001.0104	RR383 Pilliga Road	Tech	Renewal	2022/23	100,255
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Tech	Renewal	2023/24	1,652,000
11.10000.0034	Computer Equipment Replacement	Corp	Renewal	2023/24	24,000
11.10000.0035	Office Furniture & Equipment Replacement	Corp	Renewal	2023/24	10,000
11.10000.2227	Town & Villages refurbishment program	Corp	Renewal	2023/24	61,996
11.10000.2228	Tourist signage - Banjo Patterson poem's parks	Corp	New	2023/24	41,331
11.10000.2233	Walgett Parks Improvements	Corp	Renewal	2023/24	60,000
11.10000.2234	Walgett Beautification	Corp	Renewal	2023/24	40,000
11.10000.2400	Rowena Hall - Fence	Corp	Renewal	2023/24	30,000
11.10000.2401	Walgett Administration Centre - Front Garden	Corp	Renewal	2023/24	25,000
11.10000.2402	Walgett Administration Centre - Foyer/carpet/parti	Corp	Renewal	2023/24	50,000

<b>Walgett Shire Council</b>					
<b>5 Year Financial Plan for the Years ending 30 June 2026</b>					
<b>CAPITAL WORKS - PROGRAM - GENERAL FUND</b>					
<b>Project</b>	<b>Program</b>	<b>Dept</b>	<b>Construction Type: N - New, R - Renewal</b>	<b>Year</b>	<b>Budget</b>
11.10000.2403	Footpath - Walgett	Tech	Renewal	2023/24	300,000
11.10000.2404	Lightning Ridge - Opal Park BBQ/Shelters	Corp	Renewal	2023/24	50,000
11.10000.2405	Lightning Ridge Lions and Gem Parks Shelters	Corp	Renewal	2023/24	10,000
11.10000.2406	Lightning Ridge - Spider Brown Oval - Amenities	Corp	Renewal	2023/24	45,000
11.10000.2407	Kerb & Gutter - Walgett	Tech	Renewal	2023/24	300,000
11.10000.2408	Kerb & Gutter - Collarenebri	Tech	Renewal	2023/24	113,000
11.10000.2409	Reseal - Bugilbone Road	Tech	Renewal	2023/24	50,000
11.10000.2410	Reseal - Shire Roads	Tech	Renewal	2023/24	122,615
11.10000.2411	Reconstruct & Seal - Brewon Road 1 km	Tech	Renewal	2023/24	300,000
11.10000.2412	Seal - Local Gravel Roads	Tech	New	2023/24	179,000
11.10000.2413	Reseal - Urban Roads	Tech	New	2023/24	387,254
11.10000.2414	Reseal - RR333 Carinda Road	Tech	Renewal	2023/24	100,000
11.10000.2415	Heavy Patch - RR383 Pilliga Road	Tech	Renewal	2023/24	100,000
11.10000.2416	Reseal - RR402 Gingie Road	Tech	Renewal	2023/24	108,086
11.10000.2417	Rehabilitation - RR329 Merrywinebone Road	Tech	Renewal	2023/24	800,000
11.10000.2418	Drainage - Converting open drains, spoon drains	Tech	Renewal	2023/24	50,000
11.10000.2419	Walgett Swimming Pool - Amenities	Corp	Renewal	2023/24	55,000
11.10000.2521	Carinda Swimming Pool - Amenities	Corp	Renewal	2023/24	35,000
11.10001.0104	SR112 Brewon Road	Tech	Renewal	2023/24	479,000
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Tech	Renewal	2024/25	1,003,500
11.10000.0034	Computer Equipment Replacement	Corp	Renewal	2024/25	25,000
11.10000.0035	Office Furniture & Equipment Replacement	Corp	Renewal	2024/25	11,000
11.10000.0067	Cryon Road - Seal Unsealed Road	Tech	Renewal	2024/25	300,000
11.10000.2227	Town & Villages refurbishment program	Corp	Renewal	2024/25	63,050
11.10000.2228	Tourist signage - Banjo Patterson poem's parks	Corp	New	2024/25	42,034
11.10000.2500	Lightning Ridge Housing Painting	Corp	Renewal	2024/25	20,000
11.10000.2501	Footpath - Walgett	Tech	Renewal	2024/25	300,000
11.10000.2502	Lightning Ridge - Spider Brown Oval - Lighting	Corp	New	2024/25	100,000
11.10000.2503	Art & Culture Sculptures	Corp	New	2024/25	70,000
11.10000.2504	Collarenebri Tennis Club - Amenities	Corp	Renewal	2024/25	90,000
11.10000.2505	Burren Junction Sportsgrounds - Portable Kitchen	Corp	Renewal	2024/25	130,000
11.10000.2506	Walgett River - Viewing Platforms	Corp	New	2024/25	50,000
11.10000.2507	Reseal - Bugilbone Road	Tech	Renewal	2024/25	50,000
11.10000.2508	Kerb & Gutter - Walgett	Tech	Renewal	2024/25	400,000
11.10000.2509	Kerb & Gutter - Collarenebri	Tech	Renewal	2024/25	150,000
11.10000.2510	Reseal - Shire Roads	Tech	Renewal	2024/25	181,000
11.10000.2513	Reseal - Urban Roads	Tech	Renewal	2024/25	381,532
11.10000.2514	Reseal - RR329 Merrywinebone Road	Tech	Renewal	2024/25	130,157
11.10000.2515	Reseal - SR333 Carinda Road	Tech	Renewal	2024/25	70,000

<b>Walgett Shire Council</b>					
<b>5 Year Financial Plan for the Years ending 30 June 2026</b>					
<b>CAPITAL WORKS - PROGRAM - GENERAL FUND</b>					
<b>Project</b>	<b>Program</b>	<b>Dept</b>	<b>Construction Type: N - New, R - Renewal</b>	<b>Year</b>	<b>Budget</b>
11.10000.2516	Reseal - RR402 Gingie Road	Tech	Renewal	2024/25	70,000
11.10000.2517	Reseal - RR7516 Billybingbone Road	Tech	Renewal	2024/25	74,000
11.10000.2518	RR383 Pilliga Road	Tech	Renewal	2024/25	70,000
11.10000.2519	Reconstruct - RR426 Ridge Road	Tech	Renewal	2024/25	300,000
11.10000.2520	Drainage - Converting open drains, spoon drains	Tech	Renewal	2024/25	48,000
11.04250.2552	Local Roads Gravel Resheeting	Tech	Renewal	2024/25	500,000
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Tech	Renewal	2025/26	811,500
11.10000.0034	Computer Equipment Replacement	Corp	Renewal	2025/26	25,000
11.10000.0035	Office Furniture & Equipment Replacement	Corp	Renewal	2025/26	11,000
11.10000.2227	Town & Villages refurbishment program	Corp	Renewal	2025/26	64,185
11.10000.2228	Tourist signage - Banjo Patterson poem's parks	Corp	New	2025/26	42,791
11.10000.2507	Reseal - Bugilbone Road	Tech	Renewal	2025/26	50,000
11.04250.2552	Local Roads Gravel Resheeting	Tech	Renewal	2025/26	600,000
11.10000.2600	Collarenebri Houses	Corp	Renewal	2025/26	20,000
11.10000.2601	Footpaths - Walgett	Tech	Renewal	2025/26	200,000
11.10000.2602	Footpaths - Lightning Ridge	Tech	Renewal	2025/26	200,000
11.10000.2603	Footpaths - Burren Junction	Tech	Renewal	2025/26	24,000
11.10000.2604	Cemeteries	Corp	Renewal	2025/26	50,000
11.10000.2605	Lightning Ridge Community Space	Corp	New	2025/26	50,000
11.10000.2606	Carinda Sportsground - Amenities	Corp	New	2025/26	100,000
11.10000.2607	Collarenebri Parks	Corp	New	2025/26	100,000
11.10000.2608	Lightning Ridge Spider Brown Oval - Bar Area	Corp	Renewal	2025/26	50,000
11.10000.2609	Walgett Showground - Bar Area	Corp	Renewal	2025/26	50,000
11.10000.2610	Kerb & Gutter - Collarenebri	Tech	Renewal	2025/26	150,000
11.10000.2611	Kerb & Gutter - Lightning Ridge	Tech	Renewal	2025/26	300,000
11.10000.2612	Kerb & Gutter - Walgett	Tech	Renewal	2025/26	324,000
11.10000.2613	Reseal - Local Roads	Tech	Renewal	2025/26	555,752
11.10000.2614	Reseal - RR7516 Billybingbone Road	Tech	Renewal	2025/26	100,000
11.10000.2615	Reseal - RR402 Gingie Road	Tech	Renewal	2025/26	100,000
11.10000.2616	RR383 Pilliga Road	Tech	Renewal	2025/26	100,000
11.10000.2617	Rehabilitation - RR329 Merrywinebone Road	Tech	New	2025/26	420,050

<b>Walgett Shire Council</b>				
<b>5 Year Financial Plan for the Years ending 30 June 2026</b>				
<b>CAPITAL WORKS - PROGRAM - WASTE</b>				
<b>Project</b>	<b>Program</b>	<b>Construction Type: N - New, R - Renewal</b>	<b>Year</b>	<b>Budget</b>
21.04804.1530	DWM Strategy Implementation	New	2021/22	60,000
	Equipment - Small Landfills	New	2021/22	200,000
21.04804.1522	Walgett - Landfill Cell	New	2023/24	1,284,489

**Walgett Shire Council**  
**5 Year Financial Plan for the Years ending 30 June 2026**  
**CAPITAL WORKS - PROGRAM - WATER FUND**

<b>Project</b>	<b>Program</b>	<b>Construction Type: N - New, R - Renewal</b>	<b>Year</b>	<b>Budget</b>
12.04822.2315	Walgett New shed for water treatment plant	Renewal	2021/22	80,000
12.04822.2356	Walgett Telemetry and Computerisation Replacement	Renewal	2021/22	90,000
12.04822.2357	Jetta for pipe work	New	2021/22	15,000
13.04846.2304	Lightning Ridge Telemetry and Computerisation	Renewal	2021/22	90,000
14.04688.2304	Collarenebri - Telemetry and Computerisation	Renewal	2021/22	40,000
14.04866.1668	Collarenebri Shed for cooling tower	New	2021/22	60,000
14.04866.2054	Collarenebri system asset replacement	Renewal	2021/22	200,000
19.04888.2304	Carinda telemetry system	Renewal	2021/22	50,000
19.04888.2304	Cumborah telemetry system	Renewal	2021/22	15,000
19.04888.2304	Grawin Control box for bore , CCTV and telemetry for bore	Renewal	2021/22	50,000
19.04888.2304	Rowena telemetry system	Renewal	2021/22	15,000
19.04888.2304	Villages - Telemetry and Computerisation	Renewal	2021/22	30,000
19.04888.2323	Cumborah electrical control box upgrade	Renewal	2021/22	15,000
19.04888.2472	Carinda bore upgrade ( pump and VSD)	Renewal	2021/22	30,000
19.04888.2472	Carinda Reservoir pumps and control box	Renewal	2021/22	30,000
19.04888.2476	Rowena Chlorination system	Renewal	2021/22	15,000
13.04846.1667	Lightning Ridge System Asset Replacement	Renewal	2022/23	100,000
12.04822.2054	Walgett System Asset Replacement	Renewal	2023/24	100,000
13.04846.1667	Collarenebri System Asset Replacement	Renewal	2024/25	100,000
14.04866.2054	Collarenebri System asset replacement	Renewal	2025/26	100,000
12.04822.2054	Walgett System Asset Replacement	Renewal	2026/27	100,000
13.04846.1667	Lightning Ridge System Asset Replacement	Renewal	2027/28	100,000
14.04866.2054	Collarenebri system asset replacement	Renewal	2028/29	100,000
12.04822.2054	Walgett System Asset Replacement	Renewal	2029/30	100,000
13.04846.1667	Lightning Ridge System Asset Replacement	Renewal	2030/31	100,000

<b>Walgett Shire Council</b>				
<b>5 Year Financial Plan for the Years ending 30 June 2026</b>				
<b>CAPITAL WORKS - PROGRAM - SEWER FUND</b>				
<b>Project</b>	<b>Program</b>	<b>Type: N - New, R - Renewal</b>	<b>Year</b>	<b>Budget</b>
15.04881.1854	Walgett Sewer main replacement	Renewal	2021/22	101,800
15.04886.2304	Walgett Telemetry and Computerisation	Renewal	2021/22	66,667
	Walgett Sewer relining / replacement	Renewal	2021/22	301,900
16.04902.0009	Lightning Ridge Effluent Pond Upgrade	Renewal	2021/22	100,000
16.04902.2304	Lightning Ridge Telemetry & Computerisation	Renewal	2021/22	66,667
16.04902.4096	Lightning Ridge Sewer mains replacement	Renewal	2021/22	101,800
17.04922.2304	Collarenebri telemetry and computeristaion upgrade	Renewal	2021/22	66,666
17.04922.4061	Collarenebri sewer main replacement	Renewal	2021/22	101,800
	Walgett STP change room	New	2021/22	60,000
	Walgett STP ponds	Renewal	2021/22	100,000
15.04881.1854	Walgett Sewer main replacement	Renewal	2022/23	103,531
16.04902.0009	Lightning Ridge Effluent Pond Upgrade	Renewal	2022/23	100,000
16.04902.4096	Lightning Ridge Sewer mains replacement	Renewal	2022/23	103,531
17.04922.4061	Collarenebri sewer main replacement	Renewal	2022/23	103,531
15.04881.1854	Walgett Sewer main replacement	Renewal	2023/24	105,187
16.04902.0009	Lightning Ridge Effluent Pond Upgrade	Renewal	2023/24	100,000
16.04902.4096	Lightning Ridge Sewer mains replacement	Renewal	2023/24	105,187
17.04922.4061	Collarenebri sewer main replacement	Renewal	2023/24	105,186
15.04881.1854	Walgett Sewer main replacement	Renewal	2024/25	106,974
16.04902.4096	Lightning Ridge Sewer mains replacement	Renewal	2024/25	106,975
17.04922.4061	Collarenebri sewer main replacement	Renewal	2024/25	106,975
15.04881.1854	Walgett Sewer main replacement	Renewal	2025/26	108,901
16.04902.4096	Lightning Ridge Sewer mains replacement	Renewal	2025/26	108,901
17.04922.4061	Collarenebri sewer main replacement	Renewal	2025/26	108,901

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**INCOME STATEMENT - CONSOLIDATED**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	9,277,000	9,341,951	9,764,722	9,936,090	10,166,194	10,410,019	10,662,516	10,924,045	11,194,996	11,475,777	11,766,802	12,068,508
User Charges & Fees	3,405,000	8,848,272	5,984,673	6,084,958	6,188,105	6,297,573	6,410,436	6,526,840	6,646,946	6,770,913	6,898,917	7,031,135
Other Revenues	1,156,000	2,208,364	2,270,066	2,292,148	2,314,288	2,336,848	2,359,630	2,382,850	2,406,304	2,429,988	2,453,912	2,478,075
Grants & Contributions provided for Operating Purposes	17,769,000	12,442,720	11,280,357	11,227,820	11,726,806	11,438,710	11,539,763	12,040,356	12,143,495	12,247,185	12,364,433	12,469,245
Grants & Contributions provided for Capital Purposes	8,338,000	16,181,785	12,466,000	90,000	-	-	-	-	-	-	-	-
Interest & Investment Revenue	796,000	412,546	408,602	443,380	543,276	574,129	714,794	774,639	949,111	1,134,649	1,214,252	1,645,260
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	263,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>41,004,000</b>	<b>49,436,638</b>	<b>42,175,420</b>	<b>30,075,396</b>	<b>30,939,669</b>	<b>31,058,279</b>	<b>31,688,139</b>	<b>32,649,730</b>	<b>33,341,852</b>	<b>34,059,512</b>	<b>34,699,316</b>	<b>35,693,223</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	8,068,000	8,278,841	8,505,219	8,683,795	8,821,371	8,980,123	9,170,552	9,309,049	9,480,675	9,655,480	9,833,522	10,014,869
Borrowing Costs	150,000	112,314	102,253	139,301	117,292	102,298	93,061	85,192	77,998	67,611	63,796	58,897
Materials & Contracts	13,349,000	14,674,614	11,589,201	11,882,665	12,165,660	12,096,528	12,352,206	12,457,518	12,759,293	12,713,658	13,044,978	13,153,426
Depreciation & Amortisation	7,298,000	7,659,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,990,000	5,036,788	4,476,803	3,851,764	3,914,625	4,061,924	4,058,839	4,128,983	4,200,397	4,418,089	4,397,099	4,472,431
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	597,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	3,070,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>36,522,000</b>	<b>35,762,462</b>	<b>32,348,381</b>	<b>32,232,430</b>	<b>32,693,853</b>	<b>32,915,778</b>	<b>33,349,563</b>	<b>33,655,647</b>	<b>34,193,268</b>	<b>34,529,743</b>	<b>35,014,300</b>	<b>35,374,528</b>
<b>Operating Result from Continuing Operations</b>	<b>4,482,000</b>	<b>13,674,176</b>	<b>9,827,039</b>	<b>(2,157,034)</b>	<b>(1,754,184)</b>	<b>(1,857,499)</b>	<b>(1,661,424)</b>	<b>(1,005,917)</b>	<b>(851,416)</b>	<b>(470,231)</b>	<b>(314,984)</b>	<b>318,695</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>4,482,000</b>	<b>13,674,176</b>	<b>9,827,039</b>	<b>(2,157,034)</b>	<b>(1,754,184)</b>	<b>(1,857,499)</b>	<b>(1,661,424)</b>	<b>(1,005,917)</b>	<b>(851,416)</b>	<b>(470,231)</b>	<b>(314,984)</b>	<b>318,695</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(3,856,000)</b>	<b>(2,507,609)</b>	<b>(2,638,961)</b>	<b>(2,247,034)</b>	<b>(1,754,184)</b>	<b>(1,857,499)</b>	<b>(1,661,424)</b>	<b>(1,005,917)</b>	<b>(851,416)</b>	<b>(470,231)</b>	<b>(314,984)</b>	<b>318,695</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**BALANCE SHEET - CONSOLIDATED**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over from

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	12,623,000	6,616,800	4,863,635	4,892,087	4,578,164	5,330,334	6,485,143	7,348,696	7,803,100	7,959,606	8,305,070	8,914,747
Investments	9,500,000	9,337,851	9,337,851	9,337,851	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351
Receivables	8,829,000	7,817,613	6,900,843	5,073,992	5,220,076	5,246,577	5,340,080	5,492,287	5,584,911	5,671,232	5,762,443	5,857,196
Inventories	995,000	1,591,383	1,226,665	1,270,742	1,298,960	1,289,367	1,308,658	1,318,841	1,345,819	1,339,628	1,366,796	1,380,676
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	169,000	132,822	104,254	101,820	104,115	104,633	105,778	106,937	109,207	110,526	112,030	113,468
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>32,116,000</b>	<b>25,496,469</b>	<b>22,433,249</b>	<b>20,676,493</b>	<b>20,151,667</b>	<b>20,921,264</b>	<b>22,190,010</b>	<b>23,217,113</b>	<b>23,793,388</b>	<b>24,031,344</b>	<b>24,496,691</b>	<b>25,216,438</b>
<b>Non-Current Assets</b>												
Investments	11,500,000	11,901,681	11,201,681	11,401,681	11,089,181	11,339,181	11,639,181	12,039,181	12,939,181	13,489,181	13,989,181	14,739,181
Receivables	121,000	266,659	266,308	270,985	276,012	281,387	287,014	292,904	299,070	305,526	312,287	319,366
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	312,475,000	333,785,814	348,094,534	345,370,429	344,163,456	341,090,249	337,701,825	335,229,367	332,852,550	331,494,037	330,140,974	328,919,020
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000
Investments Accounted for using the equity method	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>324,825,000</b>	<b>346,683,154</b>	<b>360,291,523</b>	<b>357,772,095</b>	<b>356,257,649</b>	<b>353,439,817</b>	<b>350,357,020</b>	<b>348,290,452</b>	<b>346,819,801</b>	<b>346,017,744</b>	<b>345,171,442</b>	<b>344,706,567</b>
<b>TOTAL ASSETS</b>	<b>356,941,000</b>	<b>372,179,623</b>	<b>382,724,771</b>	<b>378,448,587</b>	<b>376,409,315</b>	<b>374,361,081</b>	<b>372,547,029</b>	<b>371,507,565</b>	<b>370,613,189</b>	<b>370,049,088</b>	<b>369,668,133</b>	<b>369,923,005</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,991,000	5,478,672	4,795,122	3,868,015	3,953,672	3,964,766	4,000,491	4,079,669	4,177,672	4,287,128	4,344,332	4,409,276
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	1,127,000	1,295,038	1,315,914	627,569	650,312	634,262	639,869	667,710	673,432	679,184	685,691	691,506
Lease liabilities	62,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	742,000	593,222	558,767	449,637	243,035	252,349	200,114	207,412	215,055	135,767	140,776	146,104
Provisions	2,149,000	2,210,359	2,256,930	2,304,430	2,352,877	2,402,291	2,452,691	2,504,099	2,556,533	2,557,452	2,558,388	2,559,341
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>8,071,000</b>	<b>9,577,290</b>	<b>8,926,733</b>	<b>7,249,651</b>	<b>7,199,896</b>	<b>7,253,668</b>	<b>7,293,165</b>	<b>7,458,890</b>	<b>7,622,692</b>	<b>7,659,531</b>	<b>7,729,188</b>	<b>7,806,227</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	5,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000
Borrowings	1,864,000	1,868,560	3,229,792	2,780,155	2,537,120	2,284,771	2,084,657	1,877,245	1,662,190	1,526,423	1,385,647	1,239,543
Provisions	4,753,000	4,744,597	4,752,031	4,759,600	4,767,302	4,775,144	4,783,134	4,791,273	4,799,566	4,804,624	4,809,773	4,815,015
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>6,622,000</b>	<b>6,680,157</b>	<b>8,048,823</b>	<b>7,606,755</b>	<b>7,371,422</b>	<b>7,126,915</b>	<b>6,934,791</b>	<b>6,735,518</b>	<b>6,528,756</b>	<b>6,398,047</b>	<b>6,262,420</b>	<b>6,121,558</b>
<b>TOTAL LIABILITIES</b>	<b>14,693,000</b>	<b>16,257,448</b>	<b>16,975,556</b>	<b>14,856,406</b>	<b>14,571,318</b>	<b>14,380,583</b>	<b>14,227,956</b>	<b>14,194,408</b>	<b>14,151,448</b>	<b>14,057,578</b>	<b>13,991,607</b>	<b>13,927,785</b>
<b>Net Assets</b>	<b>342,248,000</b>	<b>355,922,176</b>	<b>365,749,215</b>	<b>363,592,181</b>	<b>361,837,997</b>	<b>359,980,498</b>	<b>358,319,074</b>	<b>357,313,157</b>	<b>356,461,741</b>	<b>355,991,510</b>	<b>355,676,526</b>	<b>355,995,221</b>
<b>EQUITY</b>												
Retained Earnings	124,590,000	138,264,176	148,091,215	145,934,181	144,179,997	142,322,498	140,661,074	139,655,157	138,803,741	138,333,510	138,018,526	138,337,221
Revaluation Reserves	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	342,248,000	355,922,176	365,749,215	363,592,181	361,837,997	359,980,498	358,319,074	357,313,157	356,461,741	355,991,510	355,676,526	355,995,221
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>342,248,000</b>	<b>355,922,176</b>	<b>365,749,215</b>	<b>363,592,181</b>	<b>361,837,997</b>	<b>359,980,498</b>	<b>358,319,074</b>	<b>357,313,157</b>	<b>356,461,741</b>	<b>355,991,510</b>	<b>355,676,526</b>	<b>355,995,221</b>



**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**

**EQUITY STATEMENT - CONSOLIDATED**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	315,116,000	342,248,000	355,922,176	365,749,215	363,592,181	361,837,997	359,980,498	358,319,074	357,313,157	356,461,741	355,991,510	355,676,526
Adjustments to opening balance	(1,171,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>313,945,000</b>	<b>342,248,000</b>	<b>355,922,176</b>	<b>365,749,215</b>	<b>363,592,181</b>	<b>361,837,997</b>	<b>359,980,498</b>	<b>358,319,074</b>	<b>357,313,157</b>	<b>356,461,741</b>	<b>355,991,510</b>	<b>355,676,526</b>
Net Operating Result for the Year	4,482,000	13,674,176	9,827,039	(2,157,034)	(1,754,184)	(1,857,499)	(1,661,424)	(1,005,917)	(851,416)	(470,231)	(314,984)	318,695
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>4,482,000</b>	<b>13,674,176</b>	<b>9,827,039</b>	<b>(2,157,034)</b>	<b>(1,754,184)</b>	<b>(1,857,499)</b>	<b>(1,661,424)</b>	<b>(1,005,917)</b>	<b>(851,416)</b>	<b>(470,231)</b>	<b>(314,984)</b>	<b>318,695</b>
Other Comprehensive Income												
- Gain (loss) on revaluation of IPP&E	23,821,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>23,821,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>28,303,000</b>	<b>13,674,176</b>	<b>9,827,039</b>	<b>(2,157,034)</b>	<b>(1,754,184)</b>	<b>(1,857,499)</b>	<b>(1,661,424)</b>	<b>(1,005,917)</b>	<b>(851,416)</b>	<b>(470,231)</b>	<b>(314,984)</b>	<b>318,695</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>342,248,000</b>	<b>355,922,176</b>	<b>365,749,215</b>	<b>363,592,181</b>	<b>361,837,997</b>	<b>359,980,498</b>	<b>358,319,074</b>	<b>357,313,157</b>	<b>356,461,741</b>	<b>355,991,510</b>	<b>355,676,526</b>	<b>355,995,221</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**CASH FLOW STATEMENT - CONSOLIDATED**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro

	Actuals 2019/20	Current Year 2020/21	2021/22	2022/23	2023/24	2024/25	Projected Years					2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	9,029,000	9,356,127	9,701,524	9,910,170	10,138,048	10,379,930	10,631,128	10,891,301	11,160,834	11,440,131	11,729,606	12,029,692
User Charges & Fees	2,123,000	8,269,894	7,001,373	6,056,711	6,159,205	6,267,217	6,379,317	6,494,928	6,614,209	6,737,320	6,864,434	6,995,726
Investment & Interest Revenue Received	830,000	414,510	415,390	450,242	519,429	567,702	702,480	766,402	942,523	1,136,858	1,216,144	1,644,350
Grants & Contributions	25,175,000	30,036,896	23,713,640	12,396,608	11,691,162	11,463,864	11,530,977	11,996,723	12,134,527	12,238,169	12,354,235	12,460,132
Bonds & Deposits Received	103,000	-	-	-	-	-	-	-	-	-	-	-
Other	3,847,000	2,322,565	2,292,587	2,400,237	2,311,007	2,339,618	2,358,997	2,378,721	2,405,627	2,429,294	2,453,087	2,477,345
<b>Payments:</b>												
Employee Benefits & On-Costs	(8,116,000)	(7,991,759)	(8,434,703)	(8,626,969)	(8,764,866)	(8,922,140)	(9,111,052)	(9,248,372)	(9,418,798)	(9,648,332)	(9,826,246)	(10,007,462)
Materials & Contracts	(16,130,000)	(14,352,770)	(11,755,189)	(11,968,675)	(12,148,529)	(12,074,130)	(12,346,890)	(12,442,755)	(12,740,789)	(12,679,444)	(13,040,653)	(13,136,956)
Borrowing Costs	(147,000)	(106,111)	(91,567)	(136,185)	(113,647)	(97,720)	(88,421)	(80,238)	(72,970)	(62,508)	(58,263)	(53,274)
Bonds & Deposits Refunded	(15,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(4,044,000)	(4,415,194)	(4,562,172)	(3,899,672)	(3,905,484)	(4,049,385)	(4,055,830)	(4,121,322)	(4,190,433)	(4,399,077)	(4,395,029)	(4,463,480)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>12,655,000</b>	<b>23,534,160</b>	<b>18,280,883</b>	<b>6,582,467</b>	<b>5,886,326</b>	<b>5,874,956</b>	<b>6,000,705</b>	<b>6,635,387</b>	<b>6,834,729</b>	<b>7,192,412</b>	<b>7,297,315</b>	<b>7,946,075</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	27,000,000	760,468	700,000	-	900,000	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	569,000	650,500	388,000	481,400	448,500	638,500	298,002	675,004	507,006	614,511	625,572
Deferred Debtors Receipts	30,000	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	(23,000,000)	(1,000,000)	-	(200,000)	(200,000)	(250,000)	(300,000)	(400,000)	(900,000)	(550,000)	(500,000)	(750,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,219,000)	(29,725,608)	(22,711,327)	(6,183,248)	(6,932,011)	(5,078,250)	(4,932,048)	(5,469,722)	(5,947,918)	(6,777,856)	(6,930,594)	(7,071,194)
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(8,189,000)</b>	<b>(29,396,140)</b>	<b>(21,360,827)</b>	<b>(5,995,248)</b>	<b>(5,750,611)</b>	<b>(4,879,750)</b>	<b>(4,593,548)</b>	<b>(5,571,720)</b>	<b>(6,172,914)</b>	<b>(6,820,850)</b>	<b>(6,816,083)</b>	<b>(7,195,622)</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	598,228	1,920,000	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	(707,000)	(742,447)	(593,222)	(558,767)	(449,637)	(243,035)	(252,349)	(200,114)	(207,412)	(215,055)	(135,767)	(140,776)
Repayment of lease liabilities (principal repayments)	(77,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(784,000)</b>	<b>(144,219)</b>	<b>1,326,778</b>	<b>(558,767)</b>	<b>(449,637)</b>	<b>(243,035)</b>	<b>(252,349)</b>	<b>(200,114)</b>	<b>(207,412)</b>	<b>(215,055)</b>	<b>(135,767)</b>	<b>(140,776)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>3,682,000</b>	<b>(6,006,200)</b>	<b>(1,753,166)</b>	<b>28,452</b>	<b>(313,923)</b>	<b>752,170</b>	<b>1,154,809</b>	<b>863,553</b>	<b>454,404</b>	<b>156,506</b>	<b>345,465</b>	<b>609,676</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>8,941,000</b>	<b>12,623,000</b>	<b>6,616,800</b>	<b>4,863,635</b>	<b>4,892,087</b>	<b>4,578,164</b>	<b>5,330,334</b>	<b>6,485,143</b>	<b>7,348,696</b>	<b>7,803,100</b>	<b>7,959,606</b>	<b>8,305,070</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>12,623,000</b>	<b>6,616,800</b>	<b>4,863,635</b>	<b>4,892,087</b>	<b>4,578,164</b>	<b>5,330,334</b>	<b>6,485,143</b>	<b>7,348,696</b>	<b>7,803,100</b>	<b>7,959,606</b>	<b>8,305,070</b>	<b>8,914,747</b>
<b>Cash &amp; Cash Equivalents &amp; Investments - end of the year</b>	<b>33,623,000</b>	<b>27,856,333</b>	<b>25,403,167</b>	<b>25,631,619</b>	<b>24,617,696</b>	<b>25,619,867</b>	<b>27,074,675</b>	<b>28,338,228</b>	<b>29,692,632</b>	<b>30,399,138</b>	<b>31,244,603</b>	<b>32,604,279</b>
Cash & Cash Equivalents - end of the year	12,623,000	6,616,800	4,863,635	4,892,087	4,578,164	5,330,334	6,485,143	7,348,696	7,803,100	7,959,606	8,305,070	8,914,747
Investments - end of the year	21,000,000	21,239,532	20,539,532	20,739,532	20,039,532	20,289,532	20,589,532	20,989,532	21,889,532	22,439,532	22,939,532	23,689,532
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>33,623,000</b>	<b>27,856,333</b>	<b>25,403,167</b>	<b>25,631,619</b>	<b>24,617,696</b>	<b>25,619,867</b>	<b>27,074,675</b>	<b>28,338,228</b>	<b>29,692,632</b>	<b>30,399,138</b>	<b>31,244,603</b>	<b>32,604,279</b>
<b>Representing:</b>												
- External Restrictions	15,712,919	10,933,714	9,208,410	9,332,136	8,289,161	8,800,240	9,409,890	10,205,853	11,134,532	12,294,447	13,582,218	15,129,511
- Internal Restrictions	14,299,471	11,344,130	9,738,102	9,513,786	9,367,086	9,755,207	10,603,303	11,039,631	11,412,695	10,851,761	10,628,082	10,404,403
- Unrestricted	3,610,610	5,578,489	6,456,656	6,785,698	6,961,449	7,064,420	7,061,482	7,092,744	7,145,405	7,252,930	7,034,303	7,070,366
	<b>33,623,000</b>	<b>27,856,333</b>	<b>25,403,167</b>	<b>25,631,619</b>	<b>24,617,696</b>	<b>25,619,867</b>	<b>27,074,675</b>	<b>28,338,228</b>	<b>29,692,632</b>	<b>30,399,138</b>	<b>31,244,603</b>	<b>32,604,279</b>

Walgett Shire Council  
10 Year Financial Plan for the Years ending 30 June 2031  
AVAILABLE WORKING CAPITAL - CONSOLIDATED

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over from	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	32,116,000	25,496,469	22,433,249	20,676,493	20,151,667	20,921,264	22,190,010	23,217,113	23,793,388	24,031,344	24,496,691	25,216,438
Less: Total External Restrictions - Cash	(4,755,621)	-	-	-	-	-	-	-	-	-	(430,462)	(1,145,135)
Less: Current Internal Restrictions - Cash	(14,299,471)	(11,066,058)	(8,727,245)	(8,324,279)	(7,600,140)	(8,135,344)	(9,184,226)	(9,985,171)	(10,453,377)	(10,484,075)	(10,628,082)	(10,404,403)
Less: Current External Restrictions - Receivables	(812,000)	(709,127)	(771,679)	(794,218)	(828,873)	(865,560)	(904,324)	(945,201)	(987,640)	(1,032,021)	(1,078,497)	(1,127,162)
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Contract Assets & Contract Cost Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Contract Assets & Contract Cost Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)
Less: Deferred Debtors to be budgeted for in future years	(30,000)	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
Available Current Assets	12,086,908	13,589,284	12,802,325	11,425,996	11,590,654	11,788,359	11,969,460	12,154,742	12,220,371	12,383,249	12,227,651	12,407,738
Current Liabilities	8,071,000	9,577,290	8,926,733	7,249,651	7,199,896	7,253,668	7,293,165	7,458,890	7,622,692	7,659,531	7,729,188	7,806,227
Less: Current Borrowings	(742,000)	(593,222)	(558,767)	(449,637)	(243,035)	(252,349)	(200,114)	(207,412)	(215,055)	(135,767)	(140,776)	(146,104)
Less: Current ELE Provisions	(2,149,000)	(2,167,866)	(2,213,622)	(2,260,294)	(2,307,899)	(2,356,457)	(2,405,986)	(2,456,506)	(2,508,037)	(2,508,037)	(2,508,037)	(2,508,037)
Less: Current External Restrictions - Payables	(125,000)	(266,792)	(271,249)	(278,681)	(286,395)	(294,751)	(303,631)	(312,863)	(322,464)	(332,451)	(342,843)	(353,660)
Less: Current Internal Restrictions - Payables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Contract Liabilities	(1,127,000)	(1,295,038)	(1,315,914)	(627,569)	(650,312)	(634,262)	(639,869)	(667,710)	(673,432)	(679,184)	(685,691)	(691,506)
Less: Current Internal Restrictions - Contract Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted Current Liabilities	3,928,000	5,254,373	4,567,181	3,633,470	3,712,254	3,715,848	3,743,565	3,814,399	3,903,704	4,004,092	4,051,840	4,106,921
<b>Available Working Capital</b>	<b>8,158,908</b>	<b>8,334,911</b>	<b>8,235,144</b>	<b>7,792,526</b>	<b>7,878,399</b>	<b>8,072,511</b>	<b>8,225,895</b>	<b>8,340,342</b>	<b>8,316,667</b>	<b>8,379,157</b>	<b>8,175,811</b>	<b>8,300,817</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**INCOME STATEMENT - GENERAL FUND**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	5,543,000	5,654,261	5,710,258	5,715,743	5,772,899	5,830,630	5,888,938	5,947,827	6,007,304	6,067,378	6,128,052	6,189,334
User Charges & Fees	2,427,000	8,175,795	5,273,798	5,338,292	5,403,815	5,471,778	5,540,908	5,611,233	5,682,785	5,755,592	5,829,688	5,905,104
Other Revenues	1,141,000	2,155,959	2,220,557	2,245,534	2,270,176	2,296,120	2,322,554	2,349,533	2,376,855	2,404,520	2,432,542	2,460,921
Grants & Contributions provided for Operating Purposes	13,452,000	12,402,234	11,239,588	11,186,748	11,685,428	11,397,022	11,497,762	11,998,039	12,100,858	12,204,226	12,321,149	12,425,632
Grants & Contributions provided for Capital Purposes	6,799,000	10,868,236	12,406,000	90,000	-	-	-	-	-	-	-	-
Interest & Investment Revenue	649,000	335,414	320,410	355,318	453,164	499,474	636,283	693,496	864,329	1,046,704	1,122,030	1,548,139
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	263,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>30,274,000</b>	<b>39,592,899</b>	<b>37,171,611</b>	<b>24,932,635</b>	<b>25,586,482</b>	<b>25,496,024</b>	<b>25,887,445</b>	<b>26,601,128</b>	<b>27,033,131</b>	<b>27,479,420</b>	<b>27,834,461</b>	<b>28,530,130</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	7,307,000	7,489,675	7,610,270	7,770,947	7,893,917	8,036,903	8,210,353	8,331,567	8,485,598	8,642,491	8,802,300	8,965,085
Borrowing Costs	143,000	112,314	102,253	139,301	117,292	102,298	93,061	85,192	77,998	67,611	63,796	58,897
Materials & Contracts	5,462,000	11,435,163	8,582,938	8,928,045	9,149,090	9,074,432	9,225,709	9,305,765	9,517,185	9,469,185	9,682,106	9,791,100
Depreciation & Amortisation	6,123,000	6,524,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,656,000	4,430,965	3,875,491	3,240,329	3,293,498	3,430,336	3,415,987	3,474,666	3,534,407	3,740,217	3,707,130	3,770,145
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	597,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	3,070,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>26,358,000</b>	<b>29,992,531</b>	<b>26,710,366</b>	<b>26,618,036</b>	<b>26,993,211</b>	<b>27,183,383</b>	<b>27,484,524</b>	<b>27,736,604</b>	<b>28,154,602</b>	<b>28,458,918</b>	<b>28,794,746</b>	<b>29,124,641</b>
<b>Operating Result from Continuing Operations</b>	<b>3,916,000</b>	<b>9,600,368</b>	<b>10,461,245</b>	<b>(1,685,401)</b>	<b>(1,406,729)</b>	<b>(1,687,359)</b>	<b>(1,597,079)</b>	<b>(1,135,476)</b>	<b>(1,121,471)</b>	<b>(979,498)</b>	<b>(960,285)</b>	<b>(594,511)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>3,916,000</b>	<b>9,600,368</b>	<b>10,461,245</b>	<b>(1,685,401)</b>	<b>(1,406,729)</b>	<b>(1,687,359)</b>	<b>(1,597,079)</b>	<b>(1,135,476)</b>	<b>(1,121,471)</b>	<b>(979,498)</b>	<b>(960,285)</b>	<b>(594,511)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(2,883,000)</b>	<b>(1,267,868)</b>	<b>(1,944,755)</b>	<b>(1,775,401)</b>	<b>(1,406,729)</b>	<b>(1,687,359)</b>	<b>(1,597,079)</b>	<b>(1,135,476)</b>	<b>(1,121,471)</b>	<b>(979,498)</b>	<b>(960,285)</b>	<b>(594,511)</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**BALANCE SHEET - GENERAL FUND**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over from

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	7,086,000	3,492,690	2,764,829	2,869,555	2,898,606	3,389,698	4,234,856	4,702,446	5,128,171	4,674,762	4,232,456	4,044,840
Investments	9,000,000	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351
Receivables	7,977,000	7,147,012	6,162,383	4,302,970	4,415,002	4,404,761	4,459,796	4,571,731	4,622,187	4,664,355	4,709,331	4,755,669
Inventories	995,000	1,591,383	1,226,665	1,270,742	1,298,960	1,289,367	1,308,658	1,318,841	1,345,819	1,339,628	1,366,796	1,380,676
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	169,000	132,822	104,254	101,820	104,115	104,633	105,778	106,937	109,207	110,526	112,030	113,468
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>25,227,000</b>	<b>21,314,257</b>	<b>19,208,482</b>	<b>17,495,438</b>	<b>17,667,035</b>	<b>18,138,811</b>	<b>19,059,439</b>	<b>19,650,307</b>	<b>20,155,735</b>	<b>19,739,623</b>	<b>19,370,965</b>	<b>19,245,004</b>
<b>Non-Current Assets</b>												
Investments	5,600,000	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649	5,649,649
Receivables	118,000	184,613	173,374	173,641	174,045	174,460	174,881	175,309	175,742	176,183	176,629	177,083
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	259,358,000	274,177,505	287,469,416	285,370,209	283,498,677	281,140,036	278,460,400	276,690,850	275,010,956	274,343,273	273,674,836	273,131,193
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000
Investments Accounted for using the equity method	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>265,805,000</b>	<b>280,740,766</b>	<b>294,021,439</b>	<b>291,922,499</b>	<b>290,051,371</b>	<b>287,693,145</b>	<b>285,013,930</b>	<b>283,244,807</b>	<b>281,565,347</b>	<b>280,898,104</b>	<b>280,230,114</b>	<b>279,686,924</b>
<b>TOTAL ASSETS</b>	<b>291,032,000</b>	<b>302,055,024</b>	<b>313,229,921</b>	<b>309,417,937</b>	<b>307,718,406</b>	<b>305,831,956</b>	<b>304,073,369</b>	<b>302,895,114</b>	<b>301,721,082</b>	<b>300,637,727</b>	<b>299,601,079</b>	<b>298,931,928</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,866,000	5,211,880	4,523,873	3,589,334	3,667,276	3,670,014	3,696,859	3,766,806	3,855,208	3,954,677	4,001,488	4,055,616
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	1,127,000	1,295,038	1,315,914	627,569	650,312	634,262	639,869	667,710	673,432	679,184	685,691	691,506
Lease liabilities	62,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	742,000	593,222	558,767	449,637	243,035	252,349	200,114	207,412	215,055	135,767	140,776	146,104
Provisions	2,149,000	2,210,359	2,256,930	2,304,430	2,352,877	2,402,291	2,452,691	2,504,099	2,556,533	2,557,452	2,558,388	2,559,341
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>7,946,000</b>	<b>9,310,499</b>	<b>8,655,484</b>	<b>6,970,970</b>	<b>6,913,501</b>	<b>6,958,916</b>	<b>6,989,533</b>	<b>7,146,027</b>	<b>7,300,228</b>	<b>7,327,080</b>	<b>7,386,344</b>	<b>7,452,567</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	5,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000
Borrowings	1,864,000	1,868,560	3,229,792	2,780,155	2,537,120	2,284,771	2,084,657	1,877,245	1,662,190	1,526,423	1,385,647	1,239,543
Provisions	382,000	373,597	381,031	388,600	396,302	404,144	412,134	420,273	428,566	433,624	438,773	444,015
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>2,251,000</b>	<b>2,309,157</b>	<b>3,677,823</b>	<b>3,235,755</b>	<b>3,000,422</b>	<b>2,755,915</b>	<b>2,563,791</b>	<b>2,364,518</b>	<b>2,157,756</b>	<b>2,027,047</b>	<b>1,891,420</b>	<b>1,750,558</b>
<b>TOTAL LIABILITIES</b>	<b>10,197,000</b>	<b>11,619,656</b>	<b>12,333,308</b>	<b>10,206,725</b>	<b>9,913,923</b>	<b>9,714,832</b>	<b>9,553,324</b>	<b>9,510,545</b>	<b>9,457,984</b>	<b>9,354,127</b>	<b>9,277,764</b>	<b>9,203,125</b>
<b>Net Assets</b>	<b>280,835,000</b>	<b>290,435,368</b>	<b>300,896,613</b>	<b>299,211,212</b>	<b>297,804,483</b>	<b>296,117,124</b>	<b>294,520,045</b>	<b>293,384,569</b>	<b>292,263,098</b>	<b>291,283,600</b>	<b>290,323,315</b>	<b>289,728,804</b>
<b>EQUITY</b>												
Retained Earnings	97,271,000	106,871,368	117,332,613	115,647,212	114,240,483	112,553,124	110,956,045	109,820,569	108,699,098	107,719,600	106,759,315	106,164,804
Revaluation Reserves	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000	183,564,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	280,835,000	290,435,368	300,896,613	299,211,212	297,804,483	296,117,124	294,520,045	293,384,569	292,263,098	291,283,600	290,323,315	289,728,804
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>280,835,000</b>	<b>290,435,368</b>	<b>300,896,613</b>	<b>299,211,212</b>	<b>297,804,483</b>	<b>296,117,124</b>	<b>294,520,045</b>	<b>293,384,569</b>	<b>292,263,098</b>	<b>291,283,600</b>	<b>290,323,315</b>	<b>289,728,804</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**

**EQUITY STATEMENT - GENERAL FUND**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	254,709,000	280,835,000	290,435,368	300,896,613	299,211,212	297,804,483	296,117,124	294,520,045	293,384,569	292,263,098	291,283,600	290,323,315
Adjustments to opening balance	(1,171,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>253,538,000</b>	<b>280,835,000</b>	<b>290,435,368</b>	<b>300,896,613</b>	<b>299,211,212</b>	<b>297,804,483</b>	<b>296,117,124</b>	<b>294,520,045</b>	<b>293,384,569</b>	<b>292,263,098</b>	<b>291,283,600</b>	<b>290,323,315</b>
Net Operating Result for the Year	3,916,000	9,600,368	10,461,245	(1,685,401)	(1,406,729)	(1,687,359)	(1,597,079)	(1,135,476)	(1,121,471)	(979,498)	(960,285)	(594,511)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>3,916,000</b>	<b>9,600,368</b>	<b>10,461,245</b>	<b>(1,685,401)</b>	<b>(1,406,729)</b>	<b>(1,687,359)</b>	<b>(1,597,079)</b>	<b>(1,135,476)</b>	<b>(1,121,471)</b>	<b>(979,498)</b>	<b>(960,285)</b>	<b>(594,511)</b>
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	23,383,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	(2,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>23,381,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>27,297,000</b>	<b>9,600,368</b>	<b>10,461,245</b>	<b>(1,685,401)</b>	<b>(1,406,729)</b>	<b>(1,687,359)</b>	<b>(1,597,079)</b>	<b>(1,135,476)</b>	<b>(1,121,471)</b>	<b>(979,498)</b>	<b>(960,285)</b>	<b>(594,511)</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>280,835,000</b>	<b>290,435,368</b>	<b>300,896,613</b>	<b>299,211,212</b>	<b>297,804,483</b>	<b>296,117,124</b>	<b>294,520,045</b>	<b>293,384,569</b>	<b>292,263,098</b>	<b>291,283,600</b>	<b>290,323,315</b>	<b>289,728,804</b>

Walgett Shire Council  
10 Year Financial Plan for the Years ending 30 June 2031

CASH FLOW STATEMENT - GENERAL FUND

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over from

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	5,709,387	5,709,071	5,715,627	5,771,687	5,829,406	5,887,702	5,946,579	6,006,043	6,066,104	6,126,766	6,188,035
User Charges & Fees	-	7,556,542	6,296,498	5,315,564	5,380,724	5,447,827	5,516,546	5,586,450	5,657,569	5,729,934	5,803,576	5,878,526
Investment & Interest Revenue Received	-	282,853	329,624	363,359	430,545	494,374	625,353	686,701	859,244	1,050,481	1,125,556	1,548,933
Grants & Contributions	-	24,682,861	23,612,871	12,355,536	11,649,784	11,422,176	11,488,976	11,954,406	12,091,890	12,195,210	12,310,951	12,416,519
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	2,270,160	2,243,078	2,353,623	2,266,895	2,298,890	2,321,921	2,345,404	2,376,178	2,403,826	2,431,717	2,460,191
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(7,202,593)	(7,539,754)	(7,714,121)	(7,837,412)	(7,978,920)	(8,150,853)	(8,270,890)	(8,423,721)	(8,635,343)	(8,795,024)	(8,957,678)
Materials & Contracts	-	(11,303,013)	(8,745,074)	(9,017,018)	(9,134,970)	(9,055,284)	(9,223,893)	(9,294,564)	(9,502,308)	(9,438,663)	(9,681,540)	(9,778,456)
Borrowing Costs	-	(106,111)	(91,567)	(136,185)	(113,647)	(97,720)	(88,421)	(80,238)	(72,970)	(62,508)	(58,263)	(53,274)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(3,809,371)	(3,960,860)	(3,288,237)	(3,284,357)	(3,417,797)	(3,412,978)	(3,467,005)	(3,524,443)	(3,721,205)	(3,705,060)	(3,761,194)
<b>Net Cash provided (or used in) Operating Activities</b>	-	18,080,716	17,853,887	5,948,148	5,129,250	4,942,952	4,964,352	5,406,842	5,467,482	5,587,836	5,558,679	5,941,602
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	569,000	650,500	388,000	481,400	448,500	638,500	298,002	675,004	507,006	614,511	625,572
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(22,098,808)	(20,559,027)	(5,672,655)	(5,131,961)	(4,657,325)	(4,505,345)	(5,037,139)	(5,509,350)	(6,333,195)	(6,479,729)	(6,614,014)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(21,529,808)	(19,908,527)	(5,284,655)	(4,650,561)	(4,208,825)	(3,866,845)	(4,739,137)	(4,834,346)	(5,826,189)	(5,865,218)	(5,988,442)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	598,228	1,920,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(742,447)	(593,222)	(558,767)	(449,637)	(243,035)	(252,349)	(200,114)	(207,412)	(215,055)	(135,767)	(140,776)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(144,219)	1,326,778	(558,767)	(449,637)	(243,035)	(252,349)	(200,114)	(207,412)	(215,055)	(135,767)	(140,776)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(3,593,310)	(727,861)	104,726	29,052	491,091	845,158	467,590	425,725	(453,409)	(442,306)	(187,616)
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	7,086,000	3,492,690	2,764,829	2,869,555	2,898,606	3,389,698	4,234,856	4,702,446	5,128,171	4,674,762	4,232,456
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	<b>3,492,690</b>	<b>2,764,829</b>	<b>2,869,555</b>	<b>2,898,606</b>	<b>3,389,698</b>	<b>4,234,856</b>	<b>4,702,446</b>	<b>5,128,171</b>	<b>4,674,762</b>	<b>4,232,456</b>	<b>4,044,840</b>
Cash & Cash Equivalents - end of the year	7,086,000	3,492,690	2,764,829	2,869,555	2,898,606	3,389,698	4,234,856	4,702,446	5,128,171	4,674,762	4,232,456	4,044,840
Investments - end of the year	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000	14,600,000
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>21,686,000</b>	<b>18,092,690</b>	<b>17,364,829</b>	<b>17,469,555</b>	<b>17,498,606</b>	<b>17,989,698</b>	<b>18,834,856</b>	<b>19,302,446</b>	<b>19,728,171</b>	<b>19,274,762</b>	<b>18,832,456</b>	<b>18,644,840</b>
<b>Representing:</b>												
- External Restrictions	3,775,919	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071	1,170,071
- Internal Restrictions	14,299,471	11,344,130	9,738,102	9,513,786	9,367,086	9,755,207	10,603,303	11,039,631	11,412,695	10,851,761	10,628,082	10,404,403
- Unrestricted	3,610,610	5,578,489	6,456,656	6,785,698	6,961,449	7,064,420	7,061,482	7,092,744	7,145,405	7,252,930	7,034,303	7,070,366
	<b>21,686,000</b>	<b>18,092,690</b>	<b>17,364,829</b>	<b>17,469,555</b>	<b>17,498,606</b>	<b>17,989,698</b>	<b>18,834,856</b>	<b>19,302,446</b>	<b>19,728,171</b>	<b>19,274,762</b>	<b>18,832,456</b>	<b>18,644,840</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**INCOME STATEMENT - WATER FUND**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	1,477,000	1,420,816	1,749,643	1,840,592	1,936,169	2,036,233	2,141,379	2,251,863	2,367,955	2,489,940	2,618,113	2,752,781
User Charges & Fees	933,000	598,251	634,464	667,772	702,833	741,488	782,270	825,295	870,688	918,576	969,098	1,022,396
Other Revenues	2,000	462,603	466,873	471,459	476,090	480,767	485,491	490,262	495,082	499,949	504,865	509,830
Grants & Contributions provided for Operating Purposes	4,142,000	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404
Grants & Contributions provided for Capital Purposes	1,527,000	4,720,789	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	55,000	12,433	22,476	22,405	23,634	24,820	28,610	31,146	34,689	37,629	41,683	46,358
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>8,136,000</b>	<b>7,225,296</b>	<b>2,883,860</b>	<b>3,012,632</b>	<b>3,149,130</b>	<b>3,293,712</b>	<b>3,448,154</b>	<b>3,608,970</b>	<b>3,778,818</b>	<b>3,956,498</b>	<b>4,144,163</b>	<b>4,341,769</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	537,000	560,000	571,200	582,624	591,946	602,009	612,845	623,876	635,106	646,538	658,176	670,023
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	5,710,000	1,326,315	1,293,441	1,313,716	1,334,735	1,357,427	1,381,862	1,406,733	1,432,055	1,457,831	1,484,070	1,510,783
Depreciation & Amortisation	736,000	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	318,000	598,742	599,235	609,323	618,981	629,406	640,631	652,056	663,688	675,529	687,584	699,858
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>7,301,000</b>	<b>3,242,359</b>	<b>3,221,178</b>	<b>3,262,965</b>	<b>3,302,964</b>	<b>3,346,144</b>	<b>3,392,640</b>	<b>3,439,967</b>	<b>3,488,151</b>	<b>3,537,200</b>	<b>3,587,132</b>	<b>3,637,966</b>
<b>Operating Result from Continuing Operations</b>	<b>835,000</b>	<b>3,982,937</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>835,000</b>	<b>3,982,937</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(692,000)</b>	<b>(737,852)</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>



**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**BALANCE SHEET - WATER FUND**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over from	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	508,000	-	225,793	413,794	697,216	1,030,875	1,421,460	1,824,261	2,347,386	2,847,731	3,534,322	4,116,121
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	504,000	372,135	435,559	458,273	482,156	507,592	534,356	562,518	592,150	623,328	656,133	690,649
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>1,012,000</b>	<b>372,135</b>	<b>661,353</b>	<b>872,067</b>	<b>1,179,372</b>	<b>1,538,467</b>	<b>1,955,816</b>	<b>2,386,779</b>	<b>2,939,536</b>	<b>3,471,059</b>	<b>4,190,455</b>	<b>4,806,770</b>
<b>Non-Current Assets</b>												
Investments	2,500,000	1,739,532	1,039,532	1,239,532	1,439,532	1,689,532	1,989,532	2,389,532	2,789,532	3,339,532	3,839,532	4,589,532
Receivables	-	60,480	70,703	74,391	78,268	82,399	86,746	91,320	96,133	101,197	106,526	112,133
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	29,051,000	34,515,581	34,583,279	33,925,977	33,268,675	32,611,373	31,954,071	31,296,769	30,639,467	29,982,165	29,324,863	28,667,561
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>31,551,000</b>	<b>36,315,593</b>	<b>35,693,515</b>	<b>35,239,900</b>	<b>34,786,475</b>	<b>34,383,304</b>	<b>34,030,349</b>	<b>33,777,621</b>	<b>33,525,132</b>	<b>33,422,894</b>	<b>33,270,921</b>	<b>33,369,226</b>
<b>TOTAL ASSETS</b>	<b>32,563,000</b>	<b>36,687,729</b>	<b>36,354,868</b>	<b>36,111,967</b>	<b>35,965,847</b>	<b>35,921,771</b>	<b>35,986,165</b>	<b>36,164,400</b>	<b>36,464,668</b>	<b>36,893,953</b>	<b>37,461,376</b>	<b>38,175,996</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	125,000	266,792	271,249	278,681	286,395	294,751	303,631	312,863	322,464	332,451	342,843	353,660
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>125,000</b>	<b>266,792</b>	<b>271,249</b>	<b>278,681</b>	<b>286,395</b>	<b>294,751</b>	<b>303,631</b>	<b>312,863</b>	<b>322,464</b>	<b>332,451</b>	<b>342,843</b>	<b>353,660</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>125,000</b>	<b>266,792</b>	<b>271,249</b>	<b>278,681</b>	<b>286,395</b>	<b>294,751</b>	<b>303,631</b>	<b>312,863</b>	<b>322,464</b>	<b>332,451</b>	<b>342,843</b>	<b>353,660</b>
<b>Net Assets</b>	<b>32,438,000</b>	<b>36,420,937</b>	<b>36,083,619</b>	<b>35,833,286</b>	<b>35,679,452</b>	<b>35,627,020</b>	<b>35,682,534</b>	<b>35,851,537</b>	<b>36,142,204</b>	<b>36,561,502</b>	<b>37,118,533</b>	<b>37,822,336</b>
<b>EQUITY</b>												
Retained Earnings	12,217,000	16,199,937	15,862,619	15,612,286	15,458,452	15,406,020	15,461,534	15,630,537	15,921,204	16,340,502	16,897,533	17,601,336
Revaluation Reserves	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	32,438,000	36,420,937	36,083,619	35,833,286	35,679,452	35,627,020	35,682,534	35,851,537	36,142,204	36,561,502	37,118,533	37,822,336
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>32,438,000</b>	<b>36,420,937</b>	<b>36,083,619</b>	<b>35,833,286</b>	<b>35,679,452</b>	<b>35,627,020</b>	<b>35,682,534</b>	<b>35,851,537</b>	<b>36,142,204</b>	<b>36,561,502</b>	<b>37,118,533</b>	<b>37,822,336</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**EQUITY STATEMENT - WATER FUND**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	31,347,000	32,438,000	36,420,937	36,083,619	35,833,286	35,679,452	35,627,020	35,682,534	35,851,537	36,142,204	36,561,502	37,118,533
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>31,347,000</b>	<b>32,438,000</b>	<b>36,420,937</b>	<b>36,083,619</b>	<b>35,833,286</b>	<b>35,679,452</b>	<b>35,627,020</b>	<b>35,682,534</b>	<b>35,851,537</b>	<b>36,142,204</b>	<b>36,561,502</b>	<b>37,118,533</b>
Net Operating Result for the Year	835,000	3,982,937	(337,318)	(250,333)	(153,834)	(52,432)	55,514	169,003	290,667	419,298	557,031	703,803
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>835,000</b>	<b>3,982,937</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	255,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	1,000	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>256,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>1,091,000</b>	<b>3,982,937</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>32,438,000</b>	<b>36,420,937</b>	<b>36,083,619</b>	<b>35,833,286</b>	<b>35,679,452</b>	<b>35,627,020</b>	<b>35,682,534</b>	<b>35,851,537</b>	<b>36,142,204</b>	<b>36,561,502</b>	<b>37,118,533</b>	<b>37,822,336</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**CASH FLOW STATEMENT - WATER FUND**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro

	Actuals 2019/20	Current Year 2020/21	2021/22	2022/23	2023/24	2024/25	Projected Years					2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	1,376,081	1,692,308	1,824,734	1,919,504	2,018,786	2,123,046	2,232,599	2,347,713	2,468,671	2,595,765	2,729,300
User Charges & Fees	-	639,126	628,464	662,253	697,024	735,083	775,513	818,166	863,167	910,641	960,727	1,013,565
Investment & Interest Revenue Received	-	39,775	20,472	21,851	23,052	24,210	27,969	30,473	33,982	36,886	40,902	45,537
Grants & Contributions	-	4,731,193	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	462,603	466,873	471,459	476,090	480,767	485,491	490,262	495,082	499,949	504,865	509,830
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(560,000)	(571,200)	(582,624)	(591,946)	(602,009)	(612,845)	(623,876)	(635,106)	(646,538)	(658,176)	(670,023)
Materials & Contracts	-	(1,136,621)	(1,297,293)	(1,310,753)	(1,331,724)	(1,354,176)	(1,378,362)	(1,403,171)	(1,428,428)	(1,454,139)	(1,480,312)	(1,506,956)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(598,742)	(599,235)	(609,323)	(618,981)	(629,406)	(640,631)	(652,056)	(663,688)	(675,529)	(687,584)	(699,858)
<b>Net Cash provided (or used in) Operating Activities</b>	-	4,953,415	350,793	488,001	583,422	683,659	790,585	902,801	1,023,125	1,150,345	1,286,591	1,431,799
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	760,468	700,000	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	(200,000)	(200,000)	(250,000)	(300,000)	(400,000)	(400,000)	(550,000)	(500,000)	(750,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(6,221,883)	(825,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
<b>Net Cash provided (or used in) Investing Activities</b>	-	(5,461,415)	(125,000)	(300,000)	(300,000)	(350,000)	(400,000)	(500,000)	(500,000)	(650,000)	(600,000)	(850,000)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(508,000)	225,793	188,001	283,422	333,659	390,585	402,801	523,125	500,345	686,591	581,799
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	508,000	-	225,793	413,794	697,216	1,030,875	1,421,460	1,824,261	2,347,386	2,847,731	3,534,322
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	-	<b>225,793</b>	<b>413,794</b>	<b>697,216</b>	<b>1,030,875</b>	<b>1,421,460</b>	<b>1,824,261</b>	<b>2,347,386</b>	<b>2,847,731</b>	<b>3,534,322</b>	<b>4,116,121</b>
Cash & Cash Equivalents - end of the year	508,000	-	225,793	413,794	697,216	1,030,875	1,421,460	1,824,261	2,347,386	2,847,731	3,534,322	4,116,121
Investments - end of the year	2,500,000	1,739,532	1,039,532	1,239,532	1,439,532	1,689,532	1,989,532	2,389,532	2,789,532	3,339,532	3,839,532	4,589,532
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>3,008,000</b>	<b>1,739,532</b>	<b>1,265,326</b>	<b>1,653,326</b>	<b>2,136,749</b>	<b>2,720,407</b>	<b>3,410,992</b>	<b>4,213,793</b>	<b>5,136,919</b>	<b>6,187,263</b>	<b>7,373,854</b>	<b>8,705,654</b>
<b>Representing:</b>												
- External Restrictions	2,966,871	2,136,285	1,495,074	1,642,715	1,842,986	2,101,271	2,422,013	2,807,299	3,261,841	3,788,928	4,393,768	5,081,278
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	41,129	(396,753)	(229,748)	10,611	293,763	619,136	988,979	1,406,494	1,875,078	2,398,335	2,980,086	3,624,376
	<b>3,008,000</b>	<b>1,739,532</b>	<b>1,265,326</b>	<b>1,653,326</b>	<b>2,136,749</b>	<b>2,720,407</b>	<b>3,410,992</b>	<b>4,213,793</b>	<b>5,136,919</b>	<b>6,187,263</b>	<b>7,373,854</b>	<b>8,705,654</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**INCOME STATEMENT - SEWER FUND**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	915,000	919,866	916,374	946,183	976,963	1,011,187	1,046,610	1,083,271	1,121,215	1,160,490	1,201,138	1,243,211
User Charges & Fees	-	1,378	1,378	1,423	1,469	1,520	1,573	1,628	1,685	1,744	1,805	1,868
Other Revenues	1,000	44,595	44,349	44,792	45,240	45,692	46,149	46,610	47,076	47,547	48,022	48,502
Grants & Contributions provided for Operating Purposes	10,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	56,000	48,870	49,887	49,828	49,769	49,835	49,901	49,997	50,093	50,316	50,539	50,763
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>982,000</b>	<b>1,014,709</b>	<b>1,011,988</b>	<b>1,042,226</b>	<b>1,073,441</b>	<b>1,108,234</b>	<b>1,144,233</b>	<b>1,181,506</b>	<b>1,220,069</b>	<b>1,260,097</b>	<b>1,301,504</b>	<b>1,344,344</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	145,000	150,000	153,000	156,060	158,557	161,252	164,155	167,110	170,118	173,180	176,297	179,470
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	697,000	921,719	588,711	579,795	589,229	599,577	610,368	641,235	631,399	642,762	654,331	666,110
Depreciation & Amortisation	190,000	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	16,000	7,081	2,077	2,112	2,146	2,182	2,221	2,261	2,302	2,343	2,385	2,428
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,048,000</b>	<b>1,284,527</b>	<b>949,515</b>	<b>943,694</b>	<b>955,659</b>	<b>968,738</b>	<b>982,471</b>	<b>1,016,333</b>	<b>1,009,546</b>	<b>1,024,012</b>	<b>1,038,740</b>	<b>1,053,735</b>
<b>Operating Result from Continuing Operations</b>	<b>(66,000)</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(66,000)</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(66,000)</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**BALANCE SHEET - SEWER FUND**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over from	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	4,014,000	2,381,729	1,583,150	1,472,366	1,375,718	1,394,906	1,430,403	1,463,246	1,035,262	1,126,549	1,238,106	1,370,980
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	136,000	137,346	136,825	141,275	145,871	150,981	156,270	161,744	167,410	173,274	179,343	185,625
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>4,150,000</b>	<b>2,519,075</b>	<b>1,719,975</b>	<b>1,613,641</b>	<b>1,521,589</b>	<b>1,545,887</b>	<b>1,586,673</b>	<b>1,624,990</b>	<b>1,202,672</b>	<b>1,299,823</b>	<b>1,417,449</b>	<b>1,556,605</b>
<b>Non-Current Assets</b>												
Investments	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,500,000	4,500,000	4,500,000	4,500,000
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	19,439,000	19,800,107	20,661,680	20,866,546	21,076,380	21,191,578	21,312,554	21,439,410	21,572,251	21,711,185	21,856,323	22,007,776
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>22,439,000</b>	<b>23,800,107</b>	<b>24,661,680</b>	<b>24,866,546</b>	<b>25,076,380</b>	<b>25,191,578</b>	<b>25,312,554</b>	<b>25,439,410</b>	<b>26,072,251</b>	<b>26,211,185</b>	<b>26,356,323</b>	<b>26,507,776</b>
<b>TOTAL ASSETS</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>	<b>28,064,381</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Assets</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>	<b>28,064,381</b>
<b>EQUITY</b>												
Retained Earnings	12,716,000	12,446,182	12,508,655	12,607,187	12,724,969	12,864,465	13,026,227	13,191,400	13,401,923	13,638,008	13,900,772	14,191,381
Revaluation Reserves	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	26,589,000	26,319,182	26,381,655	26,480,187	26,597,969	26,737,465	26,899,227	27,064,400	27,274,923	27,511,008	27,773,772	28,064,381
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>	<b>28,064,381</b>

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2031

EQUITY STATEMENT - SEWER FUND

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	26,471,000	26,589,000	26,319,182	26,381,655	26,480,187	26,597,969	26,737,465	26,899,227	27,064,400	27,274,923	27,511,008	27,773,772
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>26,471,000</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>
Net Operating Result for the Year	(66,000)	(269,818)	62,473	98,532	117,782	139,496	161,762	165,173	210,523	236,085	262,764	290,609
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>(66,000)</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	183,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	1,000	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>184,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>118,000</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>	<b>28,064,381</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**CASH FLOW STATEMENT - SEWER FUND**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro

	Actuals 2019/20	Current Year 2020/21	2021/22	2022/23	2023/24	2024/25	Projected Years					2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	905,044	916,878	941,879	972,519	1,006,245	1,041,495	1,077,977	1,115,736	1,154,819	1,195,269	1,237,136
User Charges & Fees	-	1,378	1,378	1,423	1,469	1,520	1,573	1,628	1,685	1,744	1,805	1,868
Investment & Interest Revenue Received	-	62,346	49,904	49,681	49,618	49,667	49,727	49,817	49,906	50,123	50,339	50,556
Grants & Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	44,595	44,349	44,792	45,240	45,692	46,149	46,610	47,076	47,547	48,022	48,502
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(150,000)	(153,000)	(156,060)	(158,557)	(161,252)	(164,155)	(167,110)	(170,118)	(173,180)	(176,297)	(179,470)
Materials & Contracts	-	(921,719)	(588,711)	(579,795)	(589,229)	(599,577)	(610,368)	(641,235)	(631,399)	(642,762)	(654,331)	(666,110)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(7,081)	(2,077)	(2,112)	(2,146)	(2,182)	(2,221)	(2,261)	(2,302)	(2,343)	(2,385)	(2,428)
<b>Net Cash provided (or used in) Operating Activities</b>	-	(65,437)	268,721	299,808	318,913	340,113	362,200	365,426	410,585	435,948	462,422	490,054
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	(1,000,000)	-	-	-	-	-	-	(500,000)	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(566,834)	(1,067,300)	(410,593)	(415,561)	(320,925)	(326,703)	(332,583)	(338,568)	(344,661)	(350,865)	(357,180)
<b>Net Cash provided (or used in) Investing Activities</b>	-	(1,566,834)	(1,067,300)	(410,593)	(415,561)	(320,925)	(326,703)	(332,583)	(838,568)	(344,661)	(350,865)	(357,180)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(1,632,271)	(798,579)	(110,785)	(96,648)	19,188	35,497	32,843	(427,983)	91,287	111,557	132,874
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	4,014,000	2,381,729	1,583,150	1,472,366	1,375,718	1,394,906	1,430,403	1,463,246	1,035,262	1,126,549	1,238,106
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	<b>2,381,729</b>	<b>1,583,150</b>	<b>1,472,366</b>	<b>1,375,718</b>	<b>1,394,906</b>	<b>1,430,403</b>	<b>1,463,246</b>	<b>1,035,262</b>	<b>1,126,549</b>	<b>1,238,106</b>	<b>1,370,980</b>
Cash & Cash Equivalents - end of the year	4,014,000	2,381,729	1,583,150	1,472,366	1,375,718	1,394,906	1,430,403	1,463,246	1,035,262	1,126,549	1,238,106	1,370,980
Investments - end of the year	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,500,000	4,500,000	4,500,000	4,500,000
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>7,014,000</b>	<b>6,381,729</b>	<b>5,583,150</b>	<b>5,472,366</b>	<b>5,375,718</b>	<b>5,394,906</b>	<b>5,430,403</b>	<b>5,463,246</b>	<b>5,535,262</b>	<b>5,626,549</b>	<b>5,738,106</b>	<b>5,870,980</b>
<b>Representing:</b>												
- External Restrictions	7,014,000	6,310,467	5,807,812	6,056,505	6,331,443	6,735,354	7,169,301	7,613,669	8,111,921	8,644,627	9,213,315	9,819,583
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	-	71,262	(224,662)	(584,139)	(955,725)	(1,340,448)	(1,738,898)	(2,150,423)	(2,576,659)	(3,018,078)	(3,475,209)	(3,948,603)
	<b>7,014,000</b>	<b>6,381,729</b>	<b>5,583,150</b>	<b>5,472,366</b>	<b>5,375,718</b>	<b>5,394,906</b>	<b>5,430,403</b>	<b>5,463,246</b>	<b>5,535,262</b>	<b>5,626,549</b>	<b>5,738,106</b>	<b>5,870,980</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**

**INCOME STATEMENT - WASTE FUND**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	1,342,000	1,347,008	1,388,447	1,433,572	1,480,163	1,531,969	1,585,589	1,641,084	1,698,522	1,757,969	1,819,499	1,883,182
User Charges & Fees	45,000	72,848	75,033	77,471	79,988	82,787	85,685	88,684	91,788	95,001	98,326	101,767
Other Revenues	12,000	10,711	10,812	10,920	11,029	11,139	11,250	11,363	11,477	11,592	11,708	11,825
Grants & Contributions provided for Operating Purposes	165,000	30,082	30,365	30,668	30,974	31,284	31,597	31,913	32,233	32,555	32,880	33,209
Grants & Contributions provided for Capital Purposes	12,000	592,760	60,000	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	36,000	15,829	15,829	15,829	16,709	-	-	-	-	-	-	-
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,612,000</b>	<b>2,069,238</b>	<b>1,580,486</b>	<b>1,568,460</b>	<b>1,618,863</b>	<b>1,657,179</b>	<b>1,714,121</b>	<b>1,773,044</b>	<b>1,834,020</b>	<b>1,897,117</b>	<b>1,962,413</b>	<b>2,029,983</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	79,000	79,166	170,749	174,164	176,951	179,959	183,199	186,496	189,853	193,271	196,749	200,291
Borrowing Costs	7,000	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	1,480,000	1,456,921	1,596,636	1,541,666	1,580,853	1,561,962	1,640,081	1,618,703	1,702,840	1,677,500	1,767,696	1,738,436
Depreciation & Amortisation	249,000	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,815,000</b>	<b>1,708,549</b>	<b>1,939,847</b>	<b>1,888,292</b>	<b>1,930,266</b>	<b>1,914,383</b>	<b>1,995,742</b>	<b>1,977,661</b>	<b>2,065,155</b>	<b>2,043,233</b>	<b>2,136,907</b>	<b>2,111,189</b>
<b>Operating Result from Continuing Operations</b>	<b>(203,000)</b>	<b>360,689</b>	<b>(359,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(203,000)</b>	<b>360,689</b>	<b>(359,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(215,000)</b>	<b>(232,071)</b>	<b>(419,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>



**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**

**BALANCE SHEET - WASTE FUND**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	1,015,000	742,382	289,863	136,373	-	-	-	-	-	-	-	-
Investments	500,000	387,500	387,500	387,500	-	-	-	-	-	-	-	-
Receivables	212,000	161,120	166,076	171,474	177,047	183,243	189,657	196,295	203,165	210,276	217,636	225,253
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>1,727,000</b>	<b>1,291,001</b>	<b>843,439</b>	<b>695,346</b>	<b>177,047</b>	<b>183,243</b>	<b>189,657</b>	<b>196,295</b>	<b>203,165</b>	<b>210,276</b>	<b>217,636</b>	<b>225,253</b>
<b>Non-Current Assets</b>												
Investments	400,000	512,500	512,500	512,500	-	-	-	-	-	-	-	-
Receivables	3,000	21,567	22,230	22,953	23,699	24,528	25,387	26,275	27,195	28,146	29,132	30,151
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	4,627,000	5,292,621	5,380,159	5,207,697	6,319,724	6,147,262	5,974,800	5,802,338	5,629,876	5,457,414	5,284,952	5,112,490
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>5,030,000</b>	<b>5,826,688</b>	<b>5,914,889</b>	<b>5,743,150</b>	<b>6,343,423</b>	<b>6,171,790</b>	<b>6,000,187</b>	<b>5,828,613</b>	<b>5,657,071</b>	<b>5,485,560</b>	<b>5,314,084</b>	<b>5,142,641</b>
<b>TOTAL ASSETS</b>	<b>6,757,000</b>	<b>7,117,689</b>	<b>6,758,328</b>	<b>6,438,496</b>	<b>6,520,469</b>	<b>6,355,033</b>	<b>6,189,844</b>	<b>6,024,908</b>	<b>5,860,236</b>	<b>5,695,836</b>	<b>5,531,719</b>	<b>5,367,894</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	393,376	485,144	601,576	641,257	707,720	689,436	699,813	617,194
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>393,376</b>	<b>485,144</b>	<b>601,576</b>	<b>641,257</b>	<b>707,720</b>	<b>689,436</b>	<b>699,813</b>	<b>617,194</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>
<b>TOTAL LIABILITIES</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,764,376</b>	<b>4,856,144</b>	<b>4,972,576</b>	<b>5,012,257</b>	<b>5,078,720</b>	<b>5,060,436</b>	<b>5,070,813</b>	<b>4,988,194</b>
<b>Net Assets</b>	<b>2,386,000</b>	<b>2,746,689</b>	<b>2,387,328</b>	<b>2,067,496</b>	<b>1,756,093</b>	<b>1,498,889</b>	<b>1,217,268</b>	<b>1,012,651</b>	<b>781,516</b>	<b>635,400</b>	<b>460,906</b>	<b>379,700</b>
<b>EQUITY</b>												
Retained Earnings	2,386,000	2,746,689	2,387,328	2,067,496	1,756,093	1,498,889	1,217,268	1,012,651	781,516	635,400	460,906	379,700
Revaluation Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	2,386,000	2,746,689	2,387,328	2,067,496	1,756,093	1,498,889	1,217,268	1,012,651	781,516	635,400	460,906	379,700
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-

Total Equity

2,386,000	2,746,689	2,387,328	2,067,496	1,756,093	1,498,889	1,217,268	1,012,651	781,516	635,400	460,906	379,700
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Walgett Shire Council  
10 Year Financial Plan for the Years ending 30 June 2031

CASH FLOW STATEMENT - WASTE FUND

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over from

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	1,365,615	1,383,267	1,427,931	1,474,339	1,525,493	1,578,886	1,634,146	1,691,342	1,750,537	1,811,807	1,875,221
User Charges & Fees	-	72,848	75,033	77,471	79,988	82,787	85,685	88,684	91,788	95,001	98,326	101,767
Investment & Interest Revenue Received	-	29,535	15,389	15,350	16,215	(550)	(569)	(589)	(609)	(631)	(653)	(676)
Grants & Contributions	-	622,842	90,365	30,668	30,974	31,284	31,597	31,913	32,233	32,555	32,880	33,209
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	10,711	10,812	10,920	11,029	11,139	11,250	11,363	11,477	11,592	11,708	11,825
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(79,166)	(170,749)	(174,164)	(176,951)	(179,959)	(183,199)	(186,496)	(189,853)	(193,271)	(196,749)	(200,291)
Materials & Contracts	-	(1,456,921)	(1,596,636)	(1,541,666)	(1,580,853)	(1,561,962)	(1,640,081)	(1,618,703)	(1,702,840)	(1,677,500)	(1,767,696)	(1,738,436)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	-	565,465	(192,519)	(153,490)	(145,260)	(91,768)	(116,431)	(39,681)	(66,463)	18,284	(10,377)	82,619
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	-	-	900,000	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(838,083)	(260,000)	-	(1,284,489)	-	-	-	-	-	-	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(838,083)	(260,000)	-	(384,489)	-	-	-	-	-	-	-
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(272,618)	(452,519)	(153,490)	(529,749)	(91,768)	(116,431)	(39,681)	(66,463)	18,284	(10,377)	82,619
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	1,015,000	742,382	289,863	136,373	(393,376)	(485,144)	(601,576)	(641,257)	(707,720)	(689,436)	(699,813)
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	742,382	289,863	136,373	(393,376)	(485,144)	(601,576)	(641,257)	(707,720)	(689,436)	(699,813)	(617,194)
Cash & Cash Equivalents - end of the year	1,015,000	742,382	289,863	136,373	(393,376)	(485,144)	(601,576)	(641,257)	(707,720)	(689,436)	(699,813)	(617,194)
Investments - end of the year	900,000	900,000	900,000	900,000	-	-	-	-	-	-	-	-
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>1,915,000</b>	<b>1,642,382</b>	<b>1,189,863</b>	<b>1,036,373</b>	<b>(393,376)</b>	<b>(485,144)</b>	<b>(601,576)</b>	<b>(641,257)</b>	<b>(707,720)</b>	<b>(689,436)</b>	<b>(699,813)</b>	<b>(617,194)</b>
<b>Representing:</b>												
- External Restrictions	2,457,702	2,194,666	2,034,666	1,778,800	502,087	296,323	71,027	(92,667)	(277,576)	(394,469)	(534,065)	(599,030)
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(542,702)	(552,284)	(844,803)	(742,427)	(895,463)	(781,467)	(672,603)	(548,590)	(430,144)	(294,967)	(165,748)	(18,164)
	<b>1,915,000</b>	<b>1,642,382</b>	<b>1,189,863</b>	<b>1,036,373</b>	<b>(393,376)</b>	<b>(485,144)</b>	<b>(601,576)</b>	<b>(641,257)</b>	<b>(707,720)</b>	<b>(689,436)</b>	<b>(699,813)</b>	<b>(617,194)</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**

**EQUITY STATEMENT - WASTE FUND**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fro

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	2,589,000	2,386,000	2,746,689	2,387,328	2,067,496	1,756,093	1,498,889	1,217,268	1,012,651	781,516	635,400	460,906
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>2,589,000</b>	<b>2,386,000</b>	<b>2,746,689</b>	<b>2,387,328</b>	<b>2,067,496</b>	<b>1,756,093</b>	<b>1,498,889</b>	<b>1,217,268</b>	<b>1,012,651</b>	<b>781,516</b>	<b>635,400</b>	<b>460,906</b>
Net Operating Result for the Year	(203,000)	360,689	(359,361)	(319,832)	(311,403)	(257,204)	(281,621)	(204,617)	(231,135)	(146,116)	(174,494)	(81,206)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>(203,000)</b>	<b>360,689</b>	<b>(359,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>(203,000)</b>	<b>360,689</b>	<b>(359,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>2,386,000</b>	<b>2,746,689</b>	<b>2,387,328</b>	<b>2,067,496</b>	<b>1,756,093</b>	<b>1,498,889</b>	<b>1,217,268</b>	<b>1,012,651</b>	<b>781,516</b>	<b>635,400</b>	<b>460,906</b>	<b>379,700</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fr

	Current Year 2020/21	Projected Years									
		2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31

- Within green benchmark (green min and/or green max)
- Within amber benchmark (amber min and/or amber max)
- Not within benchmark (amber min and/or amber max)
- Within green benchmark
- ↗ above green maximum and below amber maximum
- ↘ below green minimum and above amber minimum
- ↑ above amber maximum
- ↓ below amber minimum

**Council's Target Benchmarks**

**New Note 13 Ratios**

Operating Performance Ratio 1)	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> -7.54%	<span style="color: red;">●</span> <span style="color: red;">↓</span> -8.88%	<span style="color: red;">●</span> <span style="color: red;">↓</span> -7.49%	<span style="color: red;">●</span> <span style="color: red;">↓</span> -5.67%	<span style="color: red;">●</span> <span style="color: red;">↓</span> -5.98%	<span style="color: red;">●</span> <span style="color: red;">↓</span> -5.24%	<span style="color: green;">●</span> <span style="color: green;">—</span> -3.08%	<span style="color: green;">●</span> <span style="color: green;">—</span> -2.55%	<span style="color: green;">●</span> <span style="color: green;">—</span> -1.38%	<span style="color: green;">●</span> <span style="color: green;">—</span> -0.91%	<span style="color: green;">●</span> <span style="color: green;">—</span> 0.89%
Own Source Operating Revenue Ratio 1)	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> 42.10%	<span style="color: red;">●</span> <span style="color: red;">↓</span> 43.70%	<span style="color: green;">●</span> <span style="color: green;">—</span> 62.37%	<span style="color: green;">●</span> <span style="color: green;">—</span> 62.10%	<span style="color: green;">●</span> <span style="color: green;">—</span> 63.17%	<span style="color: green;">●</span> <span style="color: green;">—</span> 63.58%	<span style="color: green;">●</span> <span style="color: green;">—</span> 63.12%	<span style="color: green;">●</span> <span style="color: green;">—</span> 63.58%	<span style="color: green;">●</span> <span style="color: green;">—</span> 64.04%	<span style="color: green;">●</span> <span style="color: green;">—</span> 64.37%	<span style="color: green;">●</span> <span style="color: green;">—</span> 65.07%
Unrestricted Current Ratio	Snapshot Actual Ratio	<span style="color: green;">●</span> <span style="color: green;">—</span> 3.59	<span style="color: green;">●</span> <span style="color: green;">—</span> 3.49	<span style="color: green;">●</span> <span style="color: green;">—</span> 3.83	<span style="color: green;">●</span> <span style="color: green;">—</span> 3.80	<span style="color: green;">●</span> <span style="color: green;">—</span> 3.92	<span style="color: green;">●</span> <span style="color: green;">—</span> 4.16	<span style="color: green;">●</span> <span style="color: green;">—</span> 4.27	<span style="color: green;">●</span> <span style="color: green;">—</span> 4.27	<span style="color: green;">●</span> <span style="color: green;">—</span> 4.29	<span style="color: green;">●</span> <span style="color: green;">—</span> 4.25	<span style="color: green;">●</span> <span style="color: green;">—</span> 4.19
Debt Service Cover Ratio 1)	Snapshot Actual Ratio	<span style="color: green;">●</span> <span style="color: green;">—</span> 6.16	<span style="color: green;">●</span> <span style="color: green;">—</span> 7.39	<span style="color: green;">●</span> <span style="color: green;">—</span> 7.98	<span style="color: green;">●</span> <span style="color: green;">—</span> 10.65	<span style="color: green;">●</span> <span style="color: green;">—</span> 17.14	<span style="color: green;">●</span> <span style="color: green;">—</span> 17.68	<span style="color: red;">●</span> <span style="color: red;">↑</span> 23.67	<span style="color: red;">●</span> <span style="color: red;">↑</span> 24.18	<span style="color: red;">●</span> <span style="color: red;">↑</span> 25.73	<span style="color: red;">●</span> <span style="color: red;">↑</span> 37.20	<span style="color: red;">●</span> <span style="color: red;">↑</span> 40.33
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↑</span> 10.47%	<span style="color: red;">●</span> <span style="color: red;">↑</span> 10.73%	<span style="color: red;">●</span> <span style="color: red;">↑</span> 10.76%	<span style="color: red;">●</span> <span style="color: red;">↑</span> 10.82%	<span style="color: red;">●</span> <span style="color: red;">↑</span> 10.87%	<span style="color: red;">●</span> <span style="color: red;">↑</span> 10.93%	<span style="color: red;">●</span> <span style="color: red;">↑</span> 10.99%	<span style="color: red;">●</span> <span style="color: red;">↑</span> 11.04%	<span style="color: red;">●</span> <span style="color: red;">↑</span> 11.10%	<span style="color: red;">●</span> <span style="color: red;">↑</span> 11.16%	<span style="color: red;">●</span> <span style="color: red;">↑</span> 11.22%
Cash Expense Cover Ratio 1)	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> 2.88	<span style="color: red;">●</span> <span style="color: red;">↓</span> 2.29	<span style="color: red;">●</span> <span style="color: red;">↓</span> 2.33	<span style="color: red;">●</span> <span style="color: red;">↓</span> 2.16	<span style="color: red;">●</span> <span style="color: red;">↓</span> 2.52	<span style="color: green;">●</span> <span style="color: green;">—</span> 3.01	<span style="color: green;">●</span> <span style="color: green;">—</span> 3.38	<span style="color: green;">●</span> <span style="color: green;">—</span> 3.52	<span style="color: green;">●</span> <span style="color: green;">—</span> 3.54	<span style="color: green;">●</span> <span style="color: green;">—</span> 3.63	<span style="color: green;">●</span> <span style="color: green;">—</span> 3.85

1) **different** Calculation to TCorp's calculation for same ratio

**New Special Schedule 7 Ratios**

Building & Infrastructure Renewals Ratio	Snapshot Actual Ratio	<span style="color: green;">●</span> <span style="color: green;">—</span> 322.71%	<span style="color: green;">●</span> <span style="color: green;">—</span> 157.16%	<span style="color: green;">●</span> <span style="color: green;">—</span> 214.67%	<span style="color: green;">●</span> <span style="color: green;">—</span> 138.94%	<span style="color: red;">●</span> <span style="color: red;">↓</span> 74.59%	<span style="color: red;">●</span> <span style="color: red;">↓</span> 92.29%	<span style="color: red;">●</span> <span style="color: red;">↓</span> 92.85%	<span style="color: red;">●</span> <span style="color: red;">↓</span> 89.41%	<span style="color: red;">●</span> <span style="color: red;">↓</span> 88.76%	<span style="color: red;">●</span> <span style="color: red;">↓</span> 88.50%	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.00%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	<span style="color: green;">●</span> <span style="color: green;">—</span> 0.00	<span style="color: green;">●</span> <span style="color: green;">—</span> 0.00	<span style="color: green;">●</span> <span style="color: green;">—</span> 0.00	<span style="color: green;">●</span> <span style="color: green;">—</span> 0.00	<span style="color: green;">●</span> <span style="color: green;">—</span> 0.00	<span style="color: green;">●</span> <span style="color: green;">—</span> 0.00	<span style="color: green;">●</span> <span style="color: green;">—</span> 0.00	<span style="color: green;">●</span> <span style="color: green;">—</span> 0.00	<span style="color: green;">●</span> <span style="color: green;">—</span> 0.00	<span style="color: green;">●</span> <span style="color: green;">—</span> 0.00	<span style="color: green;">●</span> <span style="color: green;">—</span> 0.00
Asset Maintenance Ratio	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.73	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.73	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.73	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.73	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.73	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.73	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.73	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.73	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.00	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.00	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.00
Capital Expenditure Ratio	Snapshot Actual Ratio	<span style="color: green;">●</span> <span style="color: green;">—</span> 3.78	<span style="color: green;">●</span> <span style="color: green;">—</span> 2.86	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.65	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.84	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.60	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.56	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.68	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.69	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.82	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.82	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.84

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fr

	Current Year 2020/21	Projected Years									
		2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
		Within green benchmark (green min and/or green max) Within amber benchmark (amber min and/or amber max) Not within benchmark (amber min and/or amber max)					Within green benchmark above green maximum and below amber maximum below green minimum and above amber minimum above amber maximum below amber minimum				
<b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>											
Debt Service Ratio	Snapshot	—	—	—	—	—	—	—	—	—	—
	Actual Ratio	3.06%	2.72%	2.68%	2.13%	1.27%	1.24%	1.00%	0.98%	0.94%	0.65%
Rates & Annual Charges Coverage Ratio	Snapshot	↓	—	—	—	—	—	—	—	—	—
	Actual Ratio	18.90%	23.15%	33.04%	32.86%	33.52%	33.65%	33.46%	33.58%	33.69%	33.91%

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over from 2020/21)

		Current Year 2020/21	Projected Years											
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31		
			Within green benchmark (green min and/or green max)			Within amber benchmark (amber min and/or amber max)			Not within benchmark (amber min and/or amber max)			Within green benchmark above green maximum and below amber maximum below green minimum and above amber minimum above amber maximum below amber minimum		
<b>Fit For the Future (FFTF) Ratios</b>														
Operating Performance Ratio 1)	Snapshot													
	Actual Ratio	-7.54%	-8.88%	-7.49%	-5.67%	-5.98%	-5.24%	-3.08%	-2.55%	-1.38%	-0.91%	0.89%		
Own Source Revenue Ratio 1)	Snapshot													
	Actual Ratio	42.10%	43.70%	62.37%	62.10%	63.17%	63.58%	63.12%	63.58%	64.04%	64.37%	65.07%		
Building & Infrastructure Asset Renewal Ratio	Snapshot													
	Actual Ratio	322.71%	157.16%	214.67%	138.94%	74.59%	92.29%	92.85%	89.41%	88.76%	88.50%	0.00%		
Infrastructure Backlog Ratio	Snapshot													
	Actual Ratio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Asset Maintenance Ratio	Snapshot													
	Actual Ratio	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.00	0.00	0.00		
Debt Service Ratio	Snapshot													
	Actual Ratio													
Real Operating Expenditure per Capita Ratio	Snapshot													
	Actual Ratio													
1) <b>different</b> Calculation to TCorp's calculation for same ratio														
<b>TCorp Ratios</b>														
Operating Performance Ratio 2)	Snapshot													
	Actual Ratio	-7.54%	-8.88%	-7.49%	-5.67%	-5.98%	-5.24%	-3.08%	-2.55%	-1.38%	-0.91%	0.89%		
Own Source Operating Revenue Ratio 2)	Snapshot													
	Actual Ratio	36.80%	37.34%	53.27%	52.86%	53.79%	53.88%	53.45%	53.51%	53.57%	53.79%	53.51%		
Unrestricted Current Ratio	Snapshot													
	Actual Ratio	3.59	3.49	3.83	3.80	3.92	4.16	4.27	4.27	4.29	4.25	4.19		

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over from 2020/21)

		Current Year 2020/21	Projected Years									
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Within green benchmark (green min and/or green max) Within amber benchmark (amber min and/or amber max) Not within benchmark (amber min and/or amber max)			Within green benchmark above green maximum and below amber maximum below green minimum and above amber minimum above amber maximum below amber minimum						
Debt Service Cover Ratio 2)	Snapshot											
	Actual Ratio	6.16	7.39	7.98	10.65	17.14	17.68	23.67	24.18	25.73	37.20	40.33
Capital Expenditure Ratio	Snapshot											
	Actual Ratio	3.78	2.86	0.65	0.84	0.60	0.56	0.68	0.69	0.82	0.82	0.84
Infrastructure Backlog Ratio	Snapshot											
	Actual Ratio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Ratio	Snapshot											
	Actual Ratio	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.00	0.00	0.00
Building & Infrastructure Renewals Ratio	Snapshot											
	Actual Ratio	322.71%	157.16%	214.67%	138.94%	74.59%	92.29%	92.85%	89.41%	88.76%	88.50%	0.00%
Cash Expense Cover Ratio 2)	Snapshot											
	Actual Ratio											
Interest Cover Ratio	Snapshot											
	Actual Ratio											

2) **different** Calculation to OLG's Note 13 calculation for same ratio



**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over from 2020/21)

		Current Year 2020/21	Projected Years									
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p><span style="color: green;">●</span> Within green benchmark (green min and/or green max)</p> <p><span style="color: orange;">●</span> Within amber benchmark (amber min and/or amber max)</p> <p><span style="color: red;">●</span> Not within benchmark (amber min and/or amber max)</p> </div> <div style="width: 45%;"> <p><span style="color: green;">—</span> Within green benchmark</p> <p><span style="color: orange;">↗</span> above green maximum and below amber maximum</p> <p><span style="color: orange;">↘</span> below green minimum and above amber minimum</p> <p><span style="color: red;">↑</span> above amber maximum</p> <p><span style="color: red;">↓</span> below amber minimum</p> </div> </div>									
<b>Other Ratios</b>												
Operating Surplus/(Deficit) Ratio - on total operating income	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> -7.54%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Operating Surplus/(Deficit) Ratio - on own sourced operating income	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> -12.05%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Budgeted Income/(Expenditure) Gap (excluding Reserve Transfers)	Snapshot Actual Ratio											
Budgeted Income/(Expenditure) Gap (including Reserve Transfers)	Snapshot Actual Ratio											
Net Financial Liabilities Ratio (Gearing Ratio)	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> -2.31%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Net Interest Coverage Ratio	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> -0.61%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Net Interest Coverage Ratio - adjusted by externally restricted investment income	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> -0.28%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Net Borrowing Ratio	Snapshot Actual Ratio											
Other Debtor Outstanding Percentage	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↑</span> 17.96%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Asset Renewal Ratio (all assets)	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↑</span> 295.12%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Asset Renewal Gap	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.00	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Asset Maintenance Gap / Maintenance required	Snapshot Actual Ratio											








































































**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**









Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over fr

Current Year 2020/21	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
● Within green benchmark (green min and/or green max)	— Within green benchmark									
● Within amber benchmark (amber min and/or amber max)	↗ above green maximum and below amber maximum									
● Not within benchmark (amber min and/or amber max)	↘ below green minimum and above amber minimum									
	↑ above amber maximum									
	↓ below amber minimum									

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**

Scenario: Moderate - 1.00% Rate Pegging Increase (rolled over for 10 years)

	Current Year	Projected Years										
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	
												
<b>KPI within LG Financial Health Check Guidelines</b>												
Operational Result before capital Grants & Contributions												
Unrestricted Current Ratio												
Debt Service Ratio												
Rates, Annual Charges, Interest & Extra Charges Outstanding												
Building & Infrastructure Renewals Ratio												

-  Within green benchmark (green min and/or green max)
-  Within amber benchmark (amber min and/or amber max)
-  Not within benchmark (amber min and/or amber max)
-  Within green benchmark
-  above green maximum and below amber maximum
-  below green minimum and above amber minimum
-  above amber maximum
-  below amber minimum

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**INCOME STATEMENT - CONSOLIDATED**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	9,277,000	9,341,951	9,715,200	9,881,083	10,054,031	10,240,125	10,434,314	10,636,954	10,848,428	11,069,135	11,299,486	11,539,910
User Charges & Fees	3,405,000	8,848,272	5,984,673	6,084,958	6,188,105	6,297,573	6,410,436	6,526,840	6,646,946	6,770,913	6,898,917	7,031,135
Other Revenues	1,156,000	2,208,364	2,270,066	2,292,148	2,314,288	2,336,848	2,359,630	2,382,850	2,406,304	2,429,988	2,453,912	2,478,075
Grants & Contributions provided for Operating Purposes	17,769,000	12,442,720	11,280,357	11,227,820	11,726,806	11,438,710	11,539,763	12,040,356	12,143,495	12,247,185	12,364,433	12,469,245
Grants & Contributions provided for Capital Purposes	8,338,000	16,181,785	12,466,000	90,000	-	-	-	-	-	-	-	-
Interest & Investment Revenue	796,000	412,546	408,602	443,380	543,276	574,129	714,794	774,639	949,111	1,134,649	1,214,252	1,645,260
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	263,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>41,004,000</b>	<b>49,436,638</b>	<b>42,125,898</b>	<b>30,020,389</b>	<b>30,827,506</b>	<b>30,888,385</b>	<b>31,459,937</b>	<b>32,362,639</b>	<b>32,995,284</b>	<b>33,652,870</b>	<b>34,232,000</b>	<b>35,164,625</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	8,068,000	8,278,841	8,505,219	8,683,795	8,821,371	8,980,123	9,170,552	9,309,049	9,480,675	9,655,480	9,833,522	10,014,869
Borrowing Costs	150,000	112,314	102,253	139,301	117,292	102,298	93,061	85,192	77,998	67,611	63,796	58,897
Materials & Contracts	13,349,000	14,674,614	11,589,201	11,882,665	12,165,660	12,096,528	12,352,206	12,457,518	12,759,293	12,713,658	13,044,978	13,153,426
Depreciation & Amortisation	7,298,000	7,659,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,990,000	5,036,788	4,476,803	3,851,764	3,914,625	4,061,924	4,058,839	4,128,983	4,200,397	4,418,089	4,397,099	4,472,431
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	597,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	3,070,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>36,522,000</b>	<b>35,762,462</b>	<b>32,348,381</b>	<b>32,232,430</b>	<b>32,693,853</b>	<b>32,915,778</b>	<b>33,349,563</b>	<b>33,655,647</b>	<b>34,193,268</b>	<b>34,529,743</b>	<b>35,014,300</b>	<b>35,374,528</b>
<b>Operating Result from Continuing Operations</b>	<b>4,482,000</b>	<b>13,674,176</b>	<b>9,777,517</b>	<b>(2,212,041)</b>	<b>(1,866,347)</b>	<b>(2,027,393)</b>	<b>(1,889,626)</b>	<b>(1,293,008)</b>	<b>(1,197,984)</b>	<b>(876,873)</b>	<b>(782,300)</b>	<b>(209,903)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>4,482,000</b>	<b>13,674,176</b>	<b>9,777,517</b>	<b>(2,212,041)</b>	<b>(1,866,347)</b>	<b>(2,027,393)</b>	<b>(1,889,626)</b>	<b>(1,293,008)</b>	<b>(1,197,984)</b>	<b>(876,873)</b>	<b>(782,300)</b>	<b>(209,903)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(3,856,000)</b>	<b>(2,507,609)</b>	<b>(2,688,483)</b>	<b>(2,302,041)</b>	<b>(1,866,347)</b>	<b>(2,027,393)</b>	<b>(1,889,626)</b>	<b>(1,293,008)</b>	<b>(1,197,984)</b>	<b>(876,873)</b>	<b>(782,300)</b>	<b>(209,903)</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**BALANCE SHEET - CONSOLIDATED**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	12,623,000	6,616,800	4,816,697	4,790,906	4,368,382	4,954,807	5,886,206	6,468,110	6,582,043	6,338,668	6,224,246	6,313,430
Investments	9,500,000	9,337,851	9,337,851	9,337,851	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351	8,950,351
Receivables	8,829,000	7,817,613	6,895,921	5,068,047	5,207,870	5,227,498	5,313,455	5,457,441	5,541,159	5,617,883	5,698,800	5,782,554
Inventories	995,000	1,591,383	1,226,665	1,270,742	1,298,960	1,289,367	1,308,658	1,318,841	1,345,819	1,339,628	1,366,796	1,380,676
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	169,000	132,822	104,254	101,820	104,115	104,633	105,778	106,937	109,207	110,526	112,030	113,468
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>32,116,000</b>	<b>25,496,469</b>	<b>22,381,389</b>	<b>20,569,367</b>	<b>19,929,679</b>	<b>20,526,657</b>	<b>21,564,448</b>	<b>22,301,680</b>	<b>22,528,579</b>	<b>22,357,057</b>	<b>22,352,224</b>	<b>22,540,479</b>
<b>Non-Current Assets</b>												
Investments	11,500,000	11,901,681	11,201,681	11,401,681	11,089,181	11,339,181	11,639,181	12,039,181	12,939,181	13,489,181	13,989,181	14,739,181
Receivables	121,000	266,659	266,180	270,843	275,723	280,950	286,427	292,165	298,178	304,480	311,085	318,007
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	312,475,000	333,785,814	348,094,534	345,370,429	344,163,456	341,090,249	337,701,825	335,229,367	332,852,550	331,494,037	330,140,974	328,919,020
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000
Investments Accounted for using the equity method	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000	663,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>324,825,000</b>	<b>346,683,154</b>	<b>360,291,395</b>	<b>357,771,953</b>	<b>356,257,360</b>	<b>353,439,380</b>	<b>350,356,433</b>	<b>348,289,713</b>	<b>346,818,909</b>	<b>346,016,698</b>	<b>345,170,239</b>	<b>344,705,208</b>
<b>TOTAL ASSETS</b>	<b>356,941,000</b>	<b>372,179,623</b>	<b>382,672,784</b>	<b>378,341,320</b>	<b>376,187,039</b>	<b>373,966,037</b>	<b>371,920,881</b>	<b>370,591,394</b>	<b>369,347,488</b>	<b>368,373,755</b>	<b>367,522,463</b>	<b>367,245,687</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,991,000	5,478,672	4,792,656	3,865,277	3,948,088	3,956,308	3,989,130	4,065,377	4,160,419	4,266,884	4,321,067	4,382,960
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	1,127,000	1,295,038	1,315,914	627,569	650,312	634,262	639,869	667,710	673,432	679,184	685,691	691,506
Lease liabilities	62,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	742,000	593,222	558,767	449,637	243,035	252,349	200,114	207,412	215,055	135,767	140,776	146,104
Provisions	2,149,000	2,210,359	2,256,930	2,304,430	2,352,877	2,402,291	2,452,691	2,504,099	2,556,533	2,557,452	2,558,388	2,559,341
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>8,071,000</b>	<b>9,577,290</b>	<b>8,924,268</b>	<b>7,246,913</b>	<b>7,194,312</b>	<b>7,245,210</b>	<b>7,281,804</b>	<b>7,444,597</b>	<b>7,605,438</b>	<b>7,639,287</b>	<b>7,705,923</b>	<b>7,779,911</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	5,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000
Borrowings	1,864,000	1,868,560	3,229,792	2,780,155	2,537,120	2,284,771	2,084,657	1,877,245	1,662,190	1,526,423	1,385,647	1,239,543
Provisions	4,753,000	4,744,597	4,752,031	4,759,600	4,767,302	4,775,144	4,783,134	4,791,273	4,799,566	4,804,624	4,809,773	4,815,015
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>6,622,000</b>	<b>6,680,157</b>	<b>8,048,823</b>	<b>7,606,755</b>	<b>7,371,422</b>	<b>7,126,915</b>	<b>6,934,791</b>	<b>6,735,518</b>	<b>6,528,756</b>	<b>6,398,047</b>	<b>6,262,420</b>	<b>6,121,558</b>
<b>TOTAL LIABILITIES</b>	<b>14,693,000</b>	<b>16,257,448</b>	<b>16,973,091</b>	<b>14,853,668</b>	<b>14,565,734</b>	<b>14,372,125</b>	<b>14,216,595</b>	<b>14,180,116</b>	<b>14,134,195</b>	<b>14,037,334</b>	<b>13,968,343</b>	<b>13,901,469</b>
<b>Net Assets</b>	<b>342,248,000</b>	<b>355,922,176</b>	<b>365,699,693</b>	<b>363,487,652</b>	<b>361,621,305</b>	<b>359,593,912</b>	<b>357,704,286</b>	<b>356,411,278</b>	<b>355,213,294</b>	<b>354,336,421</b>	<b>353,554,121</b>	<b>353,344,218</b>
<b>EQUITY</b>												
Retained Earnings	124,590,000	138,264,176	148,041,693	145,829,652	143,963,305	141,935,912	140,046,286	138,753,278	137,555,294	136,678,421	135,896,121	135,686,218
Revaluation Reserves	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000	217,658,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	342,248,000	355,922,176	365,699,693	363,487,652	361,621,305	359,593,912	357,704,286	356,411,278	355,213,294	354,336,421	353,554,121	353,344,218
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>342,248,000</b>	<b>355,922,176</b>	<b>365,699,693</b>	<b>363,487,652</b>	<b>361,621,305</b>	<b>359,593,912</b>	<b>357,704,286</b>	<b>356,411,278</b>	<b>355,213,294</b>	<b>354,336,421</b>	<b>353,554,121</b>	<b>353,344,218</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**

**EQUITY STATEMENT - CONSOLIDATED**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	315,116,000	342,248,000	355,922,176	365,699,693	363,487,652	361,621,305	359,593,912	357,704,286	356,411,278	355,213,294	354,336,421	353,554,121
Adjustments to opening balance	(1,171,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>313,945,000</b>	<b>342,248,000</b>	<b>355,922,176</b>	<b>365,699,693</b>	<b>363,487,652</b>	<b>361,621,305</b>	<b>359,593,912</b>	<b>357,704,286</b>	<b>356,411,278</b>	<b>355,213,294</b>	<b>354,336,421</b>	<b>353,554,121</b>
Net Operating Result for the Year	4,482,000	13,674,176	9,777,517	(2,212,041)	(1,866,347)	(2,027,393)	(1,889,626)	(1,293,008)	(1,197,984)	(876,873)	(782,300)	(209,903)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>4,482,000</b>	<b>13,674,176</b>	<b>9,777,517</b>	<b>(2,212,041)</b>	<b>(1,866,347)</b>	<b>(2,027,393)</b>	<b>(1,889,626)</b>	<b>(1,293,008)</b>	<b>(1,197,984)</b>	<b>(876,873)</b>	<b>(782,300)</b>	<b>(209,903)</b>
Other Comprehensive Income												
- Gain (loss) on revaluation of IPP&E	23,821,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>23,821,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>28,303,000</b>	<b>13,674,176</b>	<b>9,777,517</b>	<b>(2,212,041)</b>	<b>(1,866,347)</b>	<b>(2,027,393)</b>	<b>(1,889,626)</b>	<b>(1,293,008)</b>	<b>(1,197,984)</b>	<b>(876,873)</b>	<b>(782,300)</b>	<b>(209,903)</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>342,248,000</b>	<b>355,922,176</b>	<b>365,699,693</b>	<b>363,487,652</b>	<b>361,621,305</b>	<b>359,593,912</b>	<b>357,704,286</b>	<b>356,411,278</b>	<b>355,213,294</b>	<b>354,336,421</b>	<b>353,554,121</b>	<b>353,344,218</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**CASH FLOW STATEMENT - CONSOLIDATED**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals 2019/20 \$	Current Year 2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	Projected Years					2030/31 \$
							2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	9,029,000	9,356,127	9,653,052	9,855,280	10,027,097	10,211,260	10,404,163	10,605,459	10,815,527	11,034,763	11,263,576	11,502,393
User Charges & Fees	2,123,000	8,269,894	7,001,373	6,056,711	6,159,205	6,267,217	6,379,317	6,494,928	6,614,209	6,737,320	6,864,434	6,995,726
Investment & Interest Revenue Received	830,000	414,510	416,924	450,889	521,779	570,626	706,036	770,595	947,359	1,142,345	1,222,288	1,651,157
Grants & Contributions	25,175,000	30,036,896	23,713,640	12,396,608	11,691,162	11,463,864	11,530,977	11,996,723	12,134,527	12,238,169	12,354,235	12,460,132
Bonds & Deposits Received	103,000	-	-	-	-	-	-	-	-	-	-	-
Other	3,847,000	2,322,565	2,292,587	2,400,237	2,311,007	2,339,618	2,358,997	2,378,721	2,405,627	2,429,294	2,453,087	2,477,345
<b>Payments:</b>												
Employee Benefits & On-Costs	(8,116,000)	(7,991,759)	(8,434,703)	(8,626,969)	(8,764,866)	(8,922,140)	(9,111,052)	(9,248,372)	(9,418,798)	(9,648,332)	(9,826,246)	(10,007,462)
Materials & Contracts	(16,130,000)	(14,352,770)	(11,755,189)	(11,968,675)	(12,148,529)	(12,074,130)	(12,346,890)	(12,442,755)	(12,740,789)	(12,679,444)	(13,040,653)	(13,136,956)
Borrowing Costs	(147,000)	(106,111)	(91,567)	(136,185)	(113,647)	(97,720)	(88,421)	(80,238)	(72,970)	(62,508)	(58,263)	(53,274)
Bonds & Deposits Refunded	(15,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(4,044,000)	(4,415,194)	(4,562,172)	(3,899,672)	(3,905,484)	(4,049,385)	(4,055,830)	(4,121,322)	(4,190,433)	(4,399,077)	(4,395,029)	(4,463,480)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>12,655,000</b>	<b>23,534,160</b>	<b>18,233,945</b>	<b>6,528,224</b>	<b>5,777,725</b>	<b>5,709,210</b>	<b>5,777,295</b>	<b>6,353,738</b>	<b>6,494,259</b>	<b>6,792,530</b>	<b>6,837,428</b>	<b>7,425,582</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	27,000,000	760,468	700,000	-	900,000	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	569,000	650,500	388,000	481,400	448,500	638,500	298,002	675,004	507,006	614,511	625,572
Deferred Debtors Receipts	30,000	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	(23,000,000)	(1,000,000)	-	(200,000)	(200,000)	(250,000)	(300,000)	(400,000)	(900,000)	(550,000)	(500,000)	(750,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,219,000)	(29,725,608)	(22,711,327)	(6,183,248)	(6,932,011)	(5,078,250)	(4,932,048)	(5,469,722)	(5,947,918)	(6,777,856)	(6,930,594)	(7,071,194)
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(8,189,000)</b>	<b>(29,396,140)</b>	<b>(21,360,827)</b>	<b>(5,995,248)</b>	<b>(5,750,611)</b>	<b>(4,879,750)</b>	<b>(4,593,548)</b>	<b>(5,571,720)</b>	<b>(6,172,914)</b>	<b>(6,820,850)</b>	<b>(6,816,083)</b>	<b>(7,195,622)</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	598,228	1,920,000	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	(707,000)	(742,447)	(593,222)	(558,767)	(449,637)	(243,035)	(252,349)	(200,114)	(207,412)	(215,055)	(135,767)	(140,776)
Repayment of lease liabilities (principal repayments)	(77,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(784,000)</b>	<b>(144,219)</b>	<b>1,326,778</b>	<b>(558,767)</b>	<b>(449,637)</b>	<b>(243,035)</b>	<b>(252,349)</b>	<b>(200,114)</b>	<b>(207,412)</b>	<b>(215,055)</b>	<b>(135,767)</b>	<b>(140,776)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>3,682,000</b>	<b>(6,006,200)</b>	<b>(1,800,104)</b>	<b>(25,791)</b>	<b>(422,524)</b>	<b>586,425</b>	<b>931,399</b>	<b>581,904</b>	<b>113,933</b>	<b>(243,375)</b>	<b>(114,422)</b>	<b>89,184</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>8,941,000</b>	<b>12,623,000</b>	<b>6,616,800</b>	<b>4,816,697</b>	<b>4,790,906</b>	<b>4,368,382</b>	<b>4,954,807</b>	<b>5,886,206</b>	<b>6,468,110</b>	<b>6,582,043</b>	<b>6,338,668</b>	<b>6,224,246</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>12,623,000</b>	<b>6,616,800</b>	<b>4,816,697</b>	<b>4,790,906</b>	<b>4,368,382</b>	<b>4,954,807</b>	<b>5,886,206</b>	<b>6,468,110</b>	<b>6,582,043</b>	<b>6,338,668</b>	<b>6,224,246</b>	<b>6,313,430</b>
Cash & Cash Equivalents - end of the year	12,623,000	6,616,800	4,816,697	4,790,906	4,368,382	4,954,807	5,886,206	6,468,110	6,582,043	6,338,668	6,224,246	6,313,430
Investments - end of the year	21,000,000	21,239,532	20,539,532	20,739,532	20,039,532	20,289,532	20,589,532	20,889,532	21,889,532	22,439,532	22,939,532	23,689,532
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>33,623,000</b>	<b>27,856,333</b>	<b>25,356,229</b>	<b>25,530,438</b>	<b>24,407,915</b>	<b>25,244,339</b>	<b>26,475,738</b>	<b>27,457,642</b>	<b>28,471,575</b>	<b>28,778,200</b>	<b>29,163,778</b>	<b>30,002,962</b>
<b>Representing:</b>												
- External Restrictions	15,712,919	10,933,714	9,208,410	9,332,136	8,289,161	8,800,240	9,409,890	10,205,853	11,134,532	12,294,447	13,582,218	15,129,511
- Internal Restrictions	14,299,471	11,344,130	9,738,102	9,513,786	9,367,086	9,755,207	10,603,303	11,039,631	11,412,695	10,851,761	10,628,082	10,404,403
- Unrestricted	3,610,610	5,578,489	6,409,718	6,684,517	6,751,667	6,688,892	6,462,545	6,212,158	5,924,348	5,631,992	4,953,478	4,469,049
	<b>33,623,000</b>	<b>27,856,333</b>	<b>25,356,229</b>	<b>25,530,438</b>	<b>24,407,915</b>	<b>25,244,339</b>	<b>26,475,738</b>	<b>27,457,642</b>	<b>28,471,575</b>	<b>28,778,200</b>	<b>29,163,778</b>	<b>30,002,962</b>

Walgett Shire Council  
10 Year Financial Plan for the Years ending 30 June 2031

AVAILABLE WORKING CAPITAL - CONSOLIDATED

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	32,116,000	25,496,469	22,381,389	20,569,367	19,929,679	20,526,657	21,564,448	22,301,680	22,528,579	22,357,057	22,352,224	22,540,479
Less: Total External Restrictions - Cash	(4,755,621)	-	-	-	-	-	-	-	-	-	(430,462)	(1,145,135)
Less: Current Internal Restrictions - Cash	(14,299,471)	(11,066,058)	(8,727,245)	(8,324,279)	(7,600,140)	(8,135,344)	(9,184,226)	(9,985,171)	(10,453,377)	(10,484,075)	(10,628,082)	(10,404,403)
Less: Current External Restrictions - Receivables	(812,000)	(709,127)	(771,652)	(794,185)	(828,807)	(865,457)	(904,180)	(945,013)	(987,404)	(1,031,733)	(1,078,154)	(1,126,760)
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Contract Assets & Contract Cost Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Contract Assets & Contract Cost Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)
Less: Deferred Debtors to be budgeted for in future years	(30,000)	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
Available Current Assets	12,086,908	13,589,284	12,750,492	11,318,902	11,368,732	11,393,855	11,344,041	11,239,496	10,955,798	10,709,249	10,083,526	9,732,182
Current Liabilities	8,071,000	9,577,290	8,924,268	7,246,913	7,194,312	7,245,210	7,281,804	7,444,597	7,605,438	7,639,287	7,705,923	7,779,911
Less: Current Borrowings	(742,000)	(593,222)	(558,767)	(449,637)	(243,035)	(252,349)	(200,114)	(207,412)	(215,055)	(135,767)	(140,776)	(146,104)
Less: Current ELE Provisions	(2,149,000)	(2,167,866)	(2,213,622)	(2,260,294)	(2,307,899)	(2,356,457)	(2,405,986)	(2,456,506)	(2,508,037)	(2,508,037)	(2,508,037)	(2,508,037)
Less: Current External Restrictions - Payables	(125,000)	(266,792)	(271,249)	(278,681)	(286,395)	(294,751)	(303,631)	(312,863)	(322,464)	(332,451)	(342,843)	(353,660)
Less: Current Internal Restrictions - Payables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Contract Liabilities	(1,127,000)	(1,295,038)	(1,315,914)	(627,569)	(650,312)	(634,262)	(639,869)	(667,710)	(673,432)	(679,184)	(685,691)	(691,506)
Less: Current Internal Restrictions - Contract Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted Current Liabilities	3,928,000	5,254,373	4,564,715	3,630,732	3,706,670	3,707,390	3,732,204	3,800,107	3,886,451	3,983,848	4,028,575	4,080,605
<b>Available Working Capital</b>	<b>8,158,908</b>	<b>8,334,911</b>	<b>8,185,776</b>	<b>7,688,171</b>	<b>7,662,062</b>	<b>7,686,465</b>	<b>7,611,837</b>	<b>7,439,390</b>	<b>7,069,347</b>	<b>6,725,401</b>	<b>6,054,951</b>	<b>5,651,577</b>



**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**INCOME STATEMENT - GENERAL FUND**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	5,543,000	5,654,261	5,660,736	5,660,736	5,660,736	5,660,736	5,660,736	5,660,736	5,660,736	5,660,736	5,660,736	5,660,736
User Charges & Fees	2,427,000	8,175,795	5,273,798	5,338,292	5,403,815	5,471,778	5,540,908	5,611,233	5,682,785	5,755,592	5,829,688	5,905,104
Other Revenues	1,141,000	2,155,959	2,220,557	2,245,534	2,270,176	2,296,120	2,322,554	2,349,533	2,376,855	2,404,520	2,432,542	2,460,921
Grants & Contributions provided for Operating Purposes	13,452,000	12,402,234	11,239,588	11,186,748	11,685,428	11,397,022	11,497,762	11,998,039	12,100,858	12,204,226	12,321,149	12,425,632
Grants & Contributions provided for Capital Purposes	6,799,000	10,868,236	12,406,000	90,000	-	-	-	-	-	-	-	-
Interest & Investment Revenue	649,000	335,414	320,410	355,318	453,164	499,474	636,283	693,496	864,329	1,046,704	1,122,030	1,548,139
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	263,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>30,274,000</b>	<b>39,592,899</b>	<b>37,122,089</b>	<b>24,877,628</b>	<b>25,474,319</b>	<b>25,326,130</b>	<b>25,659,243</b>	<b>26,314,037</b>	<b>26,686,563</b>	<b>27,072,778</b>	<b>27,367,145</b>	<b>28,001,532</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	7,307,000	7,489,675	7,610,270	7,770,947	7,893,917	8,036,903	8,210,353	8,331,567	8,485,598	8,642,491	8,802,300	8,965,085
Borrowing Costs	143,000	112,314	102,253	139,301	117,292	102,298	93,061	85,192	77,998	67,611	63,796	58,897
Materials & Contracts	5,462,000	11,435,163	8,582,938	8,928,045	9,149,090	9,074,432	9,225,709	9,305,765	9,517,185	9,469,185	9,682,106	9,791,100
Depreciation & Amortisation	6,123,000	6,524,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414	6,539,414
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,656,000	4,430,965	3,875,491	3,240,329	3,293,498	3,430,336	3,415,987	3,474,666	3,534,407	3,740,217	3,707,130	3,770,145
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	597,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	3,070,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>26,358,000</b>	<b>29,992,531</b>	<b>26,710,366</b>	<b>26,618,036</b>	<b>26,993,211</b>	<b>27,183,383</b>	<b>27,484,524</b>	<b>27,736,604</b>	<b>28,154,602</b>	<b>28,458,918</b>	<b>28,794,746</b>	<b>29,124,641</b>
<b>Operating Result from Continuing Operations</b>	<b>3,916,000</b>	<b>9,600,368</b>	<b>10,411,723</b>	<b>(1,740,408)</b>	<b>(1,518,892)</b>	<b>(1,857,253)</b>	<b>(1,825,281)</b>	<b>(1,422,567)</b>	<b>(1,468,039)</b>	<b>(1,386,140)</b>	<b>(1,427,601)</b>	<b>(1,123,109)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>3,916,000</b>	<b>9,600,368</b>	<b>10,411,723</b>	<b>(1,740,408)</b>	<b>(1,518,892)</b>	<b>(1,857,253)</b>	<b>(1,825,281)</b>	<b>(1,422,567)</b>	<b>(1,468,039)</b>	<b>(1,386,140)</b>	<b>(1,427,601)</b>	<b>(1,123,109)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(2,883,000)</b>	<b>(1,267,868)</b>	<b>(1,994,277)</b>	<b>(1,830,408)</b>	<b>(1,518,892)</b>	<b>(1,857,253)</b>	<b>(1,825,281)</b>	<b>(1,422,567)</b>	<b>(1,468,039)</b>	<b>(1,386,140)</b>	<b>(1,427,601)</b>	<b>(1,123,109)</b>



Walgett Shire Council  
10 Year Financial Plan for the Years ending 30 June 2031  
EQUITY STATEMENT - GENERAL FUND

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	254,709,000	280,835,000	290,435,368	300,847,091	299,106,683	297,587,791	295,730,538	293,905,257	292,482,690	291,014,651	289,628,511	288,200,910
Adjustments to opening balance	(1,171,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>253,538,000</b>	<b>280,835,000</b>	<b>290,435,368</b>	<b>300,847,091</b>	<b>299,106,683</b>	<b>297,587,791</b>	<b>295,730,538</b>	<b>293,905,257</b>	<b>292,482,690</b>	<b>291,014,651</b>	<b>289,628,511</b>	<b>288,200,910</b>
Net Operating Result for the Year	3,916,000	9,600,368	10,411,723	(1,740,408)	(1,518,892)	(1,857,253)	(1,825,281)	(1,422,567)	(1,468,039)	(1,386,140)	(1,427,601)	(1,123,109)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>3,916,000</b>	<b>9,600,368</b>	<b>10,411,723</b>	<b>(1,740,408)</b>	<b>(1,518,892)</b>	<b>(1,857,253)</b>	<b>(1,825,281)</b>	<b>(1,422,567)</b>	<b>(1,468,039)</b>	<b>(1,386,140)</b>	<b>(1,427,601)</b>	<b>(1,123,109)</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	23,383,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	(2,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>23,381,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>27,297,000</b>	<b>9,600,368</b>	<b>10,411,723</b>	<b>(1,740,408)</b>	<b>(1,518,892)</b>	<b>(1,857,253)</b>	<b>(1,825,281)</b>	<b>(1,422,567)</b>	<b>(1,468,039)</b>	<b>(1,386,140)</b>	<b>(1,427,601)</b>	<b>(1,123,109)</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>280,835,000</b>	<b>290,435,368</b>	<b>300,847,091</b>	<b>299,106,683</b>	<b>297,587,791</b>	<b>295,730,538</b>	<b>293,905,257</b>	<b>292,482,690</b>	<b>291,014,651</b>	<b>289,628,511</b>	<b>288,200,910</b>	<b>287,077,801</b>



**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**INCOME STATEMENT - WATER FUND**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	1,477,000	1,420,816	1,749,643	1,840,592	1,936,169	2,036,233	2,141,379	2,251,863	2,367,955	2,489,940	2,618,113	2,752,781
User Charges & Fees	933,000	598,251	634,464	667,772	702,833	741,488	782,270	825,295	870,688	918,576	969,098	1,022,396
Other Revenues	2,000	462,603	466,873	471,459	476,090	480,767	485,491	490,262	495,082	499,949	504,865	509,830
Grants & Contributions provided for Operating Purposes	4,142,000	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404
Grants & Contributions provided for Capital Purposes	1,527,000	4,720,789	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	55,000	12,433	22,476	22,405	23,634	24,820	28,610	31,146	34,689	37,629	41,683	46,358
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>8,136,000</b>	<b>7,225,296</b>	<b>2,883,860</b>	<b>3,012,632</b>	<b>3,149,130</b>	<b>3,293,712</b>	<b>3,448,154</b>	<b>3,608,970</b>	<b>3,778,818</b>	<b>3,956,498</b>	<b>4,144,163</b>	<b>4,341,769</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	537,000	560,000	571,200	582,624	591,946	602,009	612,845	623,876	635,106	646,538	658,176	670,023
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	5,710,000	1,326,315	1,293,441	1,313,716	1,334,735	1,357,427	1,381,862	1,406,733	1,432,055	1,457,831	1,484,070	1,510,783
Depreciation & Amortisation	736,000	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	318,000	598,742	599,235	609,323	618,981	629,406	640,631	652,056	663,688	675,529	687,584	699,858
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>7,301,000</b>	<b>3,242,359</b>	<b>3,221,178</b>	<b>3,262,965</b>	<b>3,302,964</b>	<b>3,346,144</b>	<b>3,392,640</b>	<b>3,439,967</b>	<b>3,488,151</b>	<b>3,537,200</b>	<b>3,587,132</b>	<b>3,637,966</b>
<b>Operating Result from Continuing Operations</b>	<b>835,000</b>	<b>3,982,937</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>835,000</b>	<b>3,982,937</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(692,000)</b>	<b>(737,852)</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>

## Walgett Shire Council

## 10 Year Financial Plan for the Years ending 30 June 2031

## BALANCE SHEET - WATER FUND

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	508,000	-	225,793	413,794	697,216	1,030,875	1,421,460	1,824,261	2,347,386	2,847,731	3,534,322	4,116,121
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	504,000	372,135	435,559	458,273	482,156	507,592	534,356	562,518	592,150	623,328	656,133	690,649
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>1,012,000</b>	<b>372,135</b>	<b>661,353</b>	<b>872,067</b>	<b>1,179,372</b>	<b>1,538,467</b>	<b>1,955,816</b>	<b>2,386,779</b>	<b>2,939,536</b>	<b>3,471,059</b>	<b>4,190,455</b>	<b>4,806,770</b>
<b>Non-Current Assets</b>												
Investments	2,500,000	1,739,532	1,039,532	1,239,532	1,439,532	1,689,532	1,989,532	2,389,532	2,789,532	3,339,532	3,839,532	4,589,532
Receivables	-	60,480	70,703	74,391	78,268	82,399	86,746	91,320	96,133	101,197	106,526	112,133
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	29,051,000	34,515,581	34,583,279	33,925,977	33,268,675	32,611,373	31,954,071	31,296,769	30,639,467	29,982,165	29,324,863	28,667,561
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>31,551,000</b>	<b>36,315,593</b>	<b>35,693,515</b>	<b>35,239,900</b>	<b>34,786,475</b>	<b>34,383,304</b>	<b>34,030,349</b>	<b>33,777,621</b>	<b>33,525,132</b>	<b>33,422,894</b>	<b>33,270,921</b>	<b>33,369,226</b>
<b>TOTAL ASSETS</b>	<b>32,563,000</b>	<b>36,687,729</b>	<b>36,354,868</b>	<b>36,111,967</b>	<b>35,965,847</b>	<b>35,921,771</b>	<b>35,986,165</b>	<b>36,164,400</b>	<b>36,464,668</b>	<b>36,893,953</b>	<b>37,461,376</b>	<b>38,175,996</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	125,000	266,792	271,249	278,681	286,395	294,751	303,631	312,863	322,464	332,451	342,843	353,660
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>125,000</b>	<b>266,792</b>	<b>271,249</b>	<b>278,681</b>	<b>286,395</b>	<b>294,751</b>	<b>303,631</b>	<b>312,863</b>	<b>322,464</b>	<b>332,451</b>	<b>342,843</b>	<b>353,660</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>125,000</b>	<b>266,792</b>	<b>271,249</b>	<b>278,681</b>	<b>286,395</b>	<b>294,751</b>	<b>303,631</b>	<b>312,863</b>	<b>322,464</b>	<b>332,451</b>	<b>342,843</b>	<b>353,660</b>
<b>Net Assets</b>	<b>32,438,000</b>	<b>36,420,937</b>	<b>36,083,619</b>	<b>35,833,286</b>	<b>35,679,452</b>	<b>35,627,020</b>	<b>35,682,534</b>	<b>35,851,537</b>	<b>36,142,204</b>	<b>36,561,502</b>	<b>37,118,533</b>	<b>37,822,336</b>
<b>EQUITY</b>												
Retained Earnings	12,217,000	16,199,937	15,862,619	15,612,286	15,458,452	15,406,020	15,461,534	15,630,537	15,921,204	16,340,502	16,897,533	17,601,336
Revaluation Reserves	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000	20,221,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	32,438,000	36,420,937	36,083,619	35,833,286	35,679,452	35,627,020	35,682,534	35,851,537	36,142,204	36,561,502	37,118,533	37,822,336
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>32,438,000</b>	<b>36,420,937</b>	<b>36,083,619</b>	<b>35,833,286</b>	<b>35,679,452</b>	<b>35,627,020</b>	<b>35,682,534</b>	<b>35,851,537</b>	<b>36,142,204</b>	<b>36,561,502</b>	<b>37,118,533</b>	<b>37,822,336</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**

**EQUITY STATEMENT - WATER FUND**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	31,347,000	32,438,000	36,420,937	36,083,619	35,833,286	35,679,452	35,627,020	35,682,534	35,851,537	36,142,204	36,561,502	37,118,533
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>31,347,000</b>	<b>32,438,000</b>	<b>36,420,937</b>	<b>36,083,619</b>	<b>35,833,286</b>	<b>35,679,452</b>	<b>35,627,020</b>	<b>35,682,534</b>	<b>35,851,537</b>	<b>36,142,204</b>	<b>36,561,502</b>	<b>37,118,533</b>
Net Operating Result for the Year	835,000	3,982,937	(337,318)	(250,333)	(153,834)	(52,432)	55,514	169,003	290,667	419,298	557,031	703,803
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>835,000</b>	<b>3,982,937</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	255,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	1,000	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>256,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>1,091,000</b>	<b>3,982,937</b>	<b>(337,318)</b>	<b>(250,333)</b>	<b>(153,834)</b>	<b>(52,432)</b>	<b>55,514</b>	<b>169,003</b>	<b>290,667</b>	<b>419,298</b>	<b>557,031</b>	<b>703,803</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>32,438,000</b>	<b>36,420,937</b>	<b>36,083,619</b>	<b>35,833,286</b>	<b>35,679,452</b>	<b>35,627,020</b>	<b>35,682,534</b>	<b>35,851,537</b>	<b>36,142,204</b>	<b>36,561,502</b>	<b>37,118,533</b>	<b>37,822,336</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**CASH FLOW STATEMENT - WATER FUND**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals 2019/20	Current Year 2020/21	2021/22	2022/23	2023/24	2024/25	Projected Years					2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	1,376,081	1,692,308	1,824,734	1,919,504	2,018,786	2,123,046	2,232,599	2,347,713	2,468,671	2,595,765	2,729,300
User Charges & Fees	-	639,126	628,464	662,253	697,024	735,083	775,513	818,166	863,167	910,641	960,727	1,013,565
Investment & Interest Revenue Received	-	39,775	20,472	21,851	23,052	24,210	27,969	30,473	33,982	36,886	40,902	45,537
Grants & Contributions	-	4,731,193	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404	10,404
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	462,603	466,873	471,459	476,090	480,767	485,491	490,262	495,082	499,949	504,865	509,830
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(560,000)	(571,200)	(582,624)	(591,946)	(602,009)	(612,845)	(623,876)	(635,106)	(646,538)	(658,176)	(670,023)
Materials & Contracts	-	(1,136,621)	(1,297,293)	(1,310,753)	(1,331,724)	(1,354,176)	(1,378,362)	(1,403,171)	(1,428,428)	(1,454,139)	(1,480,312)	(1,506,956)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(598,742)	(599,235)	(609,323)	(618,981)	(629,406)	(640,631)	(652,056)	(663,688)	(675,529)	(687,584)	(699,858)
<b>Net Cash provided (or used in) Operating Activities</b>	-	4,953,415	350,793	488,001	583,422	683,659	790,585	902,801	1,023,125	1,150,345	1,286,591	1,431,799
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	760,468	700,000	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	(200,000)	(200,000)	(250,000)	(300,000)	(400,000)	(400,000)	(550,000)	(500,000)	(750,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(6,221,883)	(825,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
<b>Net Cash provided (or used in) Investing Activities</b>	-	(5,461,415)	(125,000)	(300,000)	(300,000)	(350,000)	(400,000)	(500,000)	(500,000)	(650,000)	(600,000)	(850,000)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(508,000)	225,793	188,001	283,422	333,659	390,585	402,801	523,125	500,345	686,591	581,799
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	508,000	-	225,793	413,794	697,216	1,030,875	1,421,460	1,824,261	2,347,386	2,847,731	3,534,322
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	-	<b>225,793</b>	<b>413,794</b>	<b>697,216</b>	<b>1,030,875</b>	<b>1,421,460</b>	<b>1,824,261</b>	<b>2,347,386</b>	<b>2,847,731</b>	<b>3,534,322</b>	<b>4,116,121</b>
Cash & Cash Equivalents - end of the year	508,000	-	225,793	413,794	697,216	1,030,875	1,421,460	1,824,261	2,347,386	2,847,731	3,534,322	4,116,121
Investments - end of the year	2,500,000	1,739,532	1,039,532	1,239,532	1,439,532	1,689,532	1,989,532	2,389,532	2,789,532	3,339,532	3,839,532	4,589,532
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>3,008,000</b>	<b>1,739,532</b>	<b>1,265,326</b>	<b>1,653,326</b>	<b>2,136,749</b>	<b>2,720,407</b>	<b>3,410,992</b>	<b>4,213,793</b>	<b>5,136,919</b>	<b>6,187,263</b>	<b>7,373,854</b>	<b>8,705,654</b>
<b>Representing:</b>												
- External Restrictions	2,966,871	2,136,285	1,495,074	1,642,715	1,842,986	2,101,271	2,422,013	2,807,299	3,261,841	3,788,928	4,393,768	5,081,278
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	41,129	(396,753)	(229,748)	10,611	293,763	619,136	988,979	1,406,494	1,875,078	2,398,335	2,980,086	3,624,376
	<b>3,008,000</b>	<b>1,739,532</b>	<b>1,265,326</b>	<b>1,653,326</b>	<b>2,136,749</b>	<b>2,720,407</b>	<b>3,410,992</b>	<b>4,213,793</b>	<b>5,136,919</b>	<b>6,187,263</b>	<b>7,373,854</b>	<b>8,705,654</b>



**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**

**INCOME STATEMENT - SEWER FUND**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	915,000	919,866	916,374	946,183	976,963	1,011,187	1,046,610	1,083,271	1,121,215	1,160,490	1,201,138	1,243,211
User Charges & Fees	-	1,378	1,378	1,423	1,469	1,520	1,573	1,628	1,685	1,744	1,805	1,868
Other Revenues	1,000	44,595	44,349	44,792	45,240	45,692	46,149	46,610	47,076	47,547	48,022	48,502
Grants & Contributions provided for Operating Purposes	10,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	56,000	48,870	49,887	49,828	49,769	49,835	49,901	49,997	50,093	50,316	50,539	50,763
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>982,000</b>	<b>1,014,709</b>	<b>1,011,988</b>	<b>1,042,226</b>	<b>1,073,441</b>	<b>1,108,234</b>	<b>1,144,233</b>	<b>1,181,506</b>	<b>1,220,069</b>	<b>1,260,097</b>	<b>1,301,504</b>	<b>1,344,344</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	145,000	150,000	153,000	156,060	158,557	161,252	164,155	167,110	170,118	173,180	176,297	179,470
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	697,000	921,719	588,711	579,795	589,229	599,577	610,368	641,235	631,399	642,762	654,331	666,110
Depreciation & Amortisation	190,000	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	16,000	7,081	2,077	2,112	2,146	2,182	2,221	2,261	2,302	2,343	2,385	2,428
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,048,000</b>	<b>1,284,527</b>	<b>949,515</b>	<b>943,694</b>	<b>955,659</b>	<b>968,738</b>	<b>982,471</b>	<b>1,016,333</b>	<b>1,009,546</b>	<b>1,024,012</b>	<b>1,038,740</b>	<b>1,053,735</b>
<b>Operating Result from Continuing Operations</b>	<b>(66,000)</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(66,000)</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(66,000)</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**BALANCE SHEET - SEWER FUND**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	4,014,000	2,381,729	1,583,150	1,472,366	1,375,718	1,394,906	1,430,403	1,463,246	1,035,262	1,126,549	1,238,106	1,370,980
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	136,000	137,346	136,825	141,275	145,871	150,981	156,270	161,744	167,410	173,274	179,343	185,625
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>4,150,000</b>	<b>2,519,075</b>	<b>1,719,975</b>	<b>1,613,641</b>	<b>1,521,589</b>	<b>1,545,887</b>	<b>1,586,673</b>	<b>1,624,990</b>	<b>1,202,672</b>	<b>1,299,823</b>	<b>1,417,449</b>	<b>1,556,605</b>
<b>Non-Current Assets</b>												
Investments	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,500,000	4,500,000	4,500,000	4,500,000
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	19,439,000	19,800,107	20,661,680	20,866,546	21,076,380	21,191,578	21,312,554	21,439,410	21,572,251	21,711,185	21,856,323	22,007,776
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>22,439,000</b>	<b>23,800,107</b>	<b>24,661,680</b>	<b>24,866,546</b>	<b>25,076,380</b>	<b>25,191,578</b>	<b>25,312,554</b>	<b>25,439,410</b>	<b>26,072,251</b>	<b>26,211,185</b>	<b>26,356,323</b>	<b>26,507,776</b>
<b>TOTAL ASSETS</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>	<b>28,064,381</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Assets</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>	<b>28,064,381</b>
<b>EQUITY</b>												
Retained Earnings	12,716,000	12,446,182	12,508,655	12,607,187	12,724,969	12,864,465	13,026,227	13,191,400	13,401,923	13,638,008	13,900,772	14,191,381
Revaluation Reserves	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000	13,873,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	26,589,000	26,319,182	26,381,655	26,480,187	26,597,969	26,737,465	26,899,227	27,064,400	27,274,923	27,511,008	27,773,772	28,064,381
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>	<b>28,064,381</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**EQUITY STATEMENT - SEWER FUND**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	26,471,000	26,589,000	26,319,182	26,381,655	26,480,187	26,597,969	26,737,465	26,899,227	27,064,400	27,274,923	27,511,008	27,773,772
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>26,471,000</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>
Net Operating Result for the Year	(66,000)	(269,818)	62,473	98,532	117,782	139,496	161,762	165,173	210,523	236,085	262,764	290,609
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>(66,000)</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	183,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	1,000	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>184,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>118,000</b>	<b>(269,818)</b>	<b>62,473</b>	<b>98,532</b>	<b>117,782</b>	<b>139,496</b>	<b>161,762</b>	<b>165,173</b>	<b>210,523</b>	<b>236,085</b>	<b>262,764</b>	<b>290,609</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>26,589,000</b>	<b>26,319,182</b>	<b>26,381,655</b>	<b>26,480,187</b>	<b>26,597,969</b>	<b>26,737,465</b>	<b>26,899,227</b>	<b>27,064,400</b>	<b>27,274,923</b>	<b>27,511,008</b>	<b>27,773,772</b>	<b>28,064,381</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**CASH FLOW STATEMENT - SEWER FUND**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	905,044	916,878	941,879	972,519	1,006,245	1,041,495	1,077,977	1,115,736	1,154,819	1,195,269	1,237,136
User Charges & Fees	-	1,378	1,378	1,423	1,469	1,520	1,573	1,628	1,685	1,744	1,805	1,868
Investment & Interest Revenue Received	-	62,346	49,904	49,681	49,618	49,667	49,727	49,817	49,906	50,123	50,339	50,556
Grants & Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	44,595	44,349	44,792	45,240	45,692	46,149	46,610	47,076	47,547	48,022	48,502
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(150,000)	(153,000)	(156,060)	(158,557)	(161,252)	(164,155)	(167,110)	(170,118)	(173,180)	(176,297)	(179,470)
Materials & Contracts	-	(921,719)	(588,711)	(579,795)	(589,229)	(599,577)	(610,368)	(641,235)	(631,399)	(642,762)	(654,331)	(666,110)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(7,081)	(2,077)	(2,112)	(2,146)	(2,182)	(2,221)	(2,261)	(2,302)	(2,343)	(2,385)	(2,428)
<b>Net Cash provided (or used in) Operating Activities</b>	-	(65,437)	268,721	299,808	318,913	340,113	362,200	365,426	410,585	435,948	462,422	490,054
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	(1,000,000)	-	-	-	-	-	-	(500,000)	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(566,834)	(1,067,300)	(410,593)	(415,561)	(320,925)	(326,703)	(332,583)	(338,568)	(344,661)	(350,865)	(357,180)
<b>Net Cash provided (or used in) Investing Activities</b>	-	(1,566,834)	(1,067,300)	(410,593)	(415,561)	(320,925)	(326,703)	(332,583)	(838,568)	(344,661)	(350,865)	(357,180)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(1,632,271)	(798,579)	(110,785)	(96,648)	19,188	35,497	32,843	(427,983)	91,287	111,557	132,874
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	4,014,000	2,381,729	1,583,150	1,472,366	1,375,718	1,394,906	1,430,403	1,463,246	1,035,262	1,126,549	1,238,106
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	<b>2,381,729</b>	<b>1,583,150</b>	<b>1,472,366</b>	<b>1,375,718</b>	<b>1,394,906</b>	<b>1,430,403</b>	<b>1,463,246</b>	<b>1,035,262</b>	<b>1,126,549</b>	<b>1,238,106</b>	<b>1,370,980</b>
Cash & Cash Equivalents - end of the year	4,014,000	2,381,729	1,583,150	1,472,366	1,375,718	1,394,906	1,430,403	1,463,246	1,035,262	1,126,549	1,238,106	1,370,980
Investments - end of the year	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,500,000	4,500,000	4,500,000	4,500,000
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>7,014,000</b>	<b>6,381,729</b>	<b>5,583,150</b>	<b>5,472,366</b>	<b>5,375,718</b>	<b>5,394,906</b>	<b>5,430,403</b>	<b>5,463,246</b>	<b>5,535,262</b>	<b>5,626,549</b>	<b>5,738,106</b>	<b>5,870,980</b>
<b>Representing:</b>												
- External Restrictions	7,014,000	6,310,467	5,807,812	6,056,505	6,331,443	6,735,354	7,169,301	7,613,669	8,111,921	8,644,627	9,213,315	9,819,583
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	-	71,262	(224,662)	(584,139)	(955,725)	(1,340,448)	(1,738,898)	(2,150,423)	(2,576,659)	(3,018,078)	(3,475,209)	(3,948,603)
	<b>7,014,000</b>	<b>6,381,729</b>	<b>5,583,150</b>	<b>5,472,366</b>	<b>5,375,718</b>	<b>5,394,906</b>	<b>5,430,403</b>	<b>5,463,246</b>	<b>5,535,262</b>	<b>5,626,549</b>	<b>5,738,106</b>	<b>5,870,980</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**INCOME STATEMENT - WASTE FUND**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	1,342,000	1,347,008	1,388,447	1,433,572	1,480,163	1,531,969	1,585,589	1,641,084	1,698,522	1,757,969	1,819,499	1,883,182
User Charges & Fees	45,000	72,848	75,033	77,471	79,988	82,787	85,685	88,684	91,788	95,001	98,326	101,767
Other Revenues	12,000	10,711	10,812	10,920	11,029	11,139	11,250	11,363	11,477	11,592	11,708	11,825
Grants & Contributions provided for Operating Purposes	165,000	30,082	30,365	30,668	30,974	31,284	31,597	31,913	32,233	32,555	32,880	33,209
Grants & Contributions provided for Capital Purposes	12,000	592,760	60,000	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	36,000	15,829	15,829	15,829	16,709	-	-	-	-	-	-	-
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,612,000</b>	<b>2,069,238</b>	<b>1,580,486</b>	<b>1,568,460</b>	<b>1,618,863</b>	<b>1,657,179</b>	<b>1,714,121</b>	<b>1,773,044</b>	<b>1,834,020</b>	<b>1,897,117</b>	<b>1,962,413</b>	<b>2,029,983</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	79,000	79,166	170,749	174,164	176,951	179,959	183,199	186,496	189,853	193,271	196,749	200,291
Borrowing Costs	7,000	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	1,480,000	1,456,921	1,596,636	1,541,666	1,580,853	1,561,962	1,640,081	1,618,703	1,702,840	1,677,500	1,767,696	1,738,436
Depreciation & Amortisation	249,000	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,815,000</b>	<b>1,708,549</b>	<b>1,939,847</b>	<b>1,888,292</b>	<b>1,930,266</b>	<b>1,914,383</b>	<b>1,995,742</b>	<b>1,977,661</b>	<b>2,065,155</b>	<b>2,043,233</b>	<b>2,136,907</b>	<b>2,111,189</b>
<b>Operating Result from Continuing Operations</b>	<b>(203,000)</b>	<b>360,689</b>	<b>(359,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(203,000)</b>	<b>360,689</b>	<b>(359,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(215,000)</b>	<b>(232,071)</b>	<b>(419,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**BALANCE SHEET - WASTE FUND**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	1,015,000	742,382	289,863	136,373	-	-	-	-	-	-	-	-
Investments	500,000	387,500	387,500	387,500	-	-	-	-	-	-	-	-
Receivables	212,000	161,120	166,076	171,474	177,047	183,243	189,657	196,295	203,165	210,276	217,636	225,253
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>1,727,000</b>	<b>1,291,001</b>	<b>843,439</b>	<b>695,346</b>	<b>177,047</b>	<b>183,243</b>	<b>189,657</b>	<b>196,295</b>	<b>203,165</b>	<b>210,276</b>	<b>217,636</b>	<b>225,253</b>
<b>Non-Current Assets</b>												
Investments	400,000	512,500	512,500	512,500	-	-	-	-	-	-	-	-
Receivables	3,000	21,567	22,230	22,953	23,699	24,528	25,387	26,275	27,195	28,146	29,132	30,151
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	4,627,000	5,292,621	5,380,159	5,207,697	6,319,724	6,147,262	5,974,800	5,802,338	5,629,876	5,457,414	5,284,952	5,112,490
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>5,030,000</b>	<b>5,826,688</b>	<b>5,914,889</b>	<b>5,743,150</b>	<b>6,343,423</b>	<b>6,171,790</b>	<b>6,000,187</b>	<b>5,828,613</b>	<b>5,657,071</b>	<b>5,485,560</b>	<b>5,314,084</b>	<b>5,142,641</b>
<b>TOTAL ASSETS</b>	<b>6,757,000</b>	<b>7,117,689</b>	<b>6,758,328</b>	<b>6,438,496</b>	<b>6,520,469</b>	<b>6,355,033</b>	<b>6,189,844</b>	<b>6,024,908</b>	<b>5,860,236</b>	<b>5,695,836</b>	<b>5,531,719</b>	<b>5,367,894</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	393,376	485,144	601,576	641,257	707,720	689,436	699,813	617,194
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>393,376</b>	<b>485,144</b>	<b>601,576</b>	<b>641,257</b>	<b>707,720</b>	<b>689,436</b>	<b>699,813</b>	<b>617,194</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000	4,371,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>
<b>TOTAL LIABILITIES</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,371,000</b>	<b>4,764,376</b>	<b>4,856,144</b>	<b>4,972,576</b>	<b>5,012,257</b>	<b>5,078,720</b>	<b>5,060,436</b>	<b>5,070,813</b>	<b>4,988,194</b>
<b>Net Assets</b>	<b>2,386,000</b>	<b>2,746,689</b>	<b>2,387,328</b>	<b>2,067,496</b>	<b>1,756,093</b>	<b>1,498,889</b>	<b>1,217,268</b>	<b>1,012,651</b>	<b>781,516</b>	<b>635,400</b>	<b>460,906</b>	<b>379,700</b>
<b>EQUITY</b>												
Retained Earnings	2,386,000	2,746,689	2,387,328	2,067,496	1,756,093	1,498,889	1,217,268	1,012,651	781,516	635,400	460,906	379,700
Revaluation Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	2,386,000	2,746,689	2,387,328	2,067,496	1,756,093	1,498,889	1,217,268	1,012,651	781,516	635,400	460,906	379,700
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-

Total Equity

<u>2,386,000</u>	<u>2,746,689</u>	<u>2,387,328</u>	<u>2,067,496</u>	<u>1,756,093</u>	<u>1,498,889</u>	<u>1,217,268</u>	<u>1,012,651</u>	<u>781,516</u>	<u>635,400</u>	<u>460,906</u>	<u>379,700</u>
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**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**

**EQUITY STATEMENT - WASTE FUND**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	2,589,000	2,386,000	2,746,689	2,387,328	2,067,496	1,756,093	1,498,889	1,217,268	1,012,651	781,516	635,400	460,906
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>2,589,000</b>	<b>2,386,000</b>	<b>2,746,689</b>	<b>2,387,328</b>	<b>2,067,496</b>	<b>1,756,093</b>	<b>1,498,889</b>	<b>1,217,268</b>	<b>1,012,651</b>	<b>781,516</b>	<b>635,400</b>	<b>460,906</b>
Net Operating Result for the Year	(203,000)	360,689	(359,361)	(319,832)	(311,403)	(257,204)	(281,621)	(204,617)	(231,135)	(146,116)	(174,494)	(81,206)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>(203,000)</b>	<b>360,689</b>	<b>(359,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>(203,000)</b>	<b>360,689</b>	<b>(359,361)</b>	<b>(319,832)</b>	<b>(311,403)</b>	<b>(257,204)</b>	<b>(281,621)</b>	<b>(204,617)</b>	<b>(231,135)</b>	<b>(146,116)</b>	<b>(174,494)</b>	<b>(81,206)</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>2,386,000</b>	<b>2,746,689</b>	<b>2,387,328</b>	<b>2,067,496</b>	<b>1,756,093</b>	<b>1,498,889</b>	<b>1,217,268</b>	<b>1,012,651</b>	<b>781,516</b>	<b>635,400</b>	<b>460,906</b>	<b>379,700</b>



**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**CASH FLOW STATEMENT - WASTE FUND**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	1,365,615	1,383,267	1,427,931	1,474,339	1,525,493	1,578,886	1,634,146	1,691,342	1,750,537	1,811,807	1,875,221
User Charges & Fees	-	72,848	75,033	77,471	79,988	82,787	85,685	88,684	91,788	95,001	98,326	101,767
Investment & Interest Revenue Received	-	29,535	15,389	15,350	16,215	(550)	(569)	(589)	(609)	(631)	(653)	(676)
Grants & Contributions	-	622,842	90,365	30,668	30,974	31,284	31,597	31,913	32,233	32,555	32,880	33,209
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	10,711	10,812	10,920	11,029	11,139	11,250	11,363	11,477	11,592	11,708	11,825
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(79,166)	(170,749)	(174,164)	(176,951)	(179,959)	(183,199)	(186,496)	(189,853)	(193,271)	(196,749)	(200,291)
Materials & Contracts	-	(1,456,921)	(1,596,636)	(1,541,666)	(1,580,853)	(1,561,962)	(1,640,081)	(1,618,703)	(1,702,840)	(1,677,500)	(1,767,696)	(1,738,436)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	-	565,465	(192,519)	(153,490)	(145,260)	(91,768)	(116,431)	(39,681)	(66,463)	18,284	(10,377)	82,619
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	-	-	-	900,000	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(838,083)	(260,000)	(1,284,489)	-	-	-	-	-	-	-	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(838,083)	(260,000)	(384,489)	-	-	-	-	-	-	-	-
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(272,618)	(452,519)	(153,490)	(529,749)	(91,768)	(116,431)	(39,681)	(66,463)	18,284	(10,377)	82,619
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	-	1,015,000	742,382	289,863	136,373	(393,376)	(485,144)	(601,576)	(641,257)	(707,720)	(689,436)	(699,813)
<b>Cash &amp; Cash Equivalents - end of the year</b>	-	742,382	289,863	136,373	(393,376)	(485,144)	(601,576)	(641,257)	(707,720)	(689,436)	(699,813)	(617,194)
<b>Cash &amp; Cash Equivalents - end of the year</b>												
Cash & Cash Equivalents - end of the year	1,015,000	742,382	289,863	136,373	(393,376)	(485,144)	(601,576)	(641,257)	(707,720)	(689,436)	(699,813)	(617,194)
Investments - end of the year	900,000	900,000	900,000	900,000	-	-	-	-	-	-	-	-
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>1,915,000</b>	<b>1,642,382</b>	<b>1,189,863</b>	<b>1,036,373</b>	<b>(393,376)</b>	<b>(485,144)</b>	<b>(601,576)</b>	<b>(641,257)</b>	<b>(707,720)</b>	<b>(689,436)</b>	<b>(699,813)</b>	<b>(617,194)</b>
<b>Representing:</b>												
- External Restrictions	2,457,702	2,194,666	2,034,666	1,778,800	502,087	296,323	71,027	(92,667)	(277,576)	(394,469)	(534,065)	(599,030)
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(542,702)	(552,284)	(844,803)	(742,427)	(895,463)	(781,467)	(672,603)	(548,590)	(430,144)	(294,967)	(165,748)	(18,164)
	<b>1,915,000</b>	<b>1,642,382</b>	<b>1,189,863</b>	<b>1,036,373</b>	<b>(393,376)</b>	<b>(485,144)</b>	<b>(601,576)</b>	<b>(641,257)</b>	<b>(707,720)</b>	<b>(689,436)</b>	<b>(699,813)</b>	<b>(617,194)</b>

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

		Current Year 2020/21	Projected Years										
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	
				Within green benchmark (green min and/or green max)			Within green benchmark						
				Within amber benchmark (amber min and/or amber max)			above green maximum and below amber maximum						
				Not within benchmark (amber min and/or amber max)			below green minimum and above amber minimum						
					above amber maximum							below amber minimum	
<b>Council's Target Benchmarks</b>													
<b>New Note 13 Ratios</b>													
Operating Performance Ratio 1)	Snapshot												
	Actual Ratio	-7.54%	-9.06%	-7.69%	-6.05%	-6.56%	-6.01%	-4.00%	-3.63%	-2.61%	-2.29%	-0.60%	
Own Source Operating Revenue Ratio 1)	Snapshot												
	Actual Ratio	42.10%	43.63%	62.30%	61.96%	62.97%	63.32%	62.80%	63.20%	63.61%	63.88%	64.54%	
Unrestricted Current Ratio	Snapshot												
	Actual Ratio	3.59	3.48	3.81	3.76	3.85	4.05	4.11	4.05	3.99	3.87	3.72	
Debt Service Cover Ratio 1)	Snapshot												
	Actual Ratio	6.16	7.32	7.90	10.45	16.65	17.02	22.67	22.97	24.29	34.86	37.68	
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot												
	Actual Ratio	10.47%	10.74%	10.77%	10.84%	10.91%	10.98%	11.05%	11.13%	11.20%	11.27%	11.35%	
Cash Expense Cover Ratio 1)	Snapshot												
	Actual Ratio	2.88	2.27	2.28	2.07	2.34	2.73	2.97	2.97	2.82	2.72	2.73	
1) <b>different</b> Calculation to TCorp's calculation for same ratio													
<b>New Special Schedule 7 Ratios</b>													
Building & Infrastructure Renewals Ratio	Snapshot												
	Actual Ratio	322.71%	157.16%	214.67%	138.94%	74.59%	92.29%	92.85%	89.41%	88.76%	88.50%	0.00%	
Infrastructure Backlog Ratio	Snapshot												
	Actual Ratio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Asset Maintenance Ratio	Snapshot												
	Actual Ratio	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.00	0.00	0.00	
Capital Expenditure Ratio	Snapshot												
	Actual Ratio	3.78	2.86	0.65	0.84	0.60	0.56	0.68	0.69	0.82	0.82	0.84	

**Walgett Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**KEY PERFORMANCE INDICATORS - CONSOLIDATED**

Scenario: Conservative - 0.00% Rate Pegging Increase (rolled over)

		Current Year 2020/21	Projected Years											
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31		
			Within green benchmark (green min and/or green max) Within amber benchmark (amber min and/or amber max) Not within benchmark (amber min and/or amber max)		Within green benchmark above green maximum and below amber maximum below green minimum and above amber minimum above amber maximum below amber minimum									
<b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>														
Debt Service Ratio	Snapshot													
	Actual Ratio	3.06%	2.72%	2.69%	2.14%	1.27%	1.25%	1.01%	0.99%	0.96%	0.66%	0.64%		
Rates & Annual Charges Coverage Ratio	Snapshot													
	Actual Ratio	18.90%	23.06%	32.91%	32.61%	33.15%	33.17%	32.87%	32.88%	32.89%	33.01%	32.82%		

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		Current Year 2020/21	Projected Years									
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
<b>Fit For the Future (FFTF) Ratios</b>												
Operating Performance Ratio 1)	Snapshot											
	Actual Ratio	-7.54%	-9.06%	-7.69%	-6.05%	-6.56%	-6.01%	-4.00%	-3.63%	-2.61%	-2.29%	-0.60%
Own Source Revenue Ratio 1)	Snapshot											
	Actual Ratio	42.10%	43.63%	62.30%	61.96%	62.97%	63.32%	62.80%	63.20%	63.61%	63.88%	64.54%
Building & Infrastructure Asset Renewal Ratio	Snapshot											
	Actual Ratio	322.71%	157.16%	214.67%	138.94%	74.59%	92.29%	92.85%	89.41%	88.76%	88.50%	0.00%
Infrastructure Backlog Ratio	Snapshot											
	Actual Ratio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Ratio	Snapshot											
	Actual Ratio	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.00	0.00	0.00
Debt Service Ratio	Snapshot											
	Actual Ratio											
Real Operating Expenditure per Capita Ratio	Snapshot											
	Actual Ratio											
1) <b>different</b> Calculation to TCorp's calculation for same ratio												
<b>TCorp Ratios</b>												
Operating Performance Ratio 2)	Snapshot											
	Actual Ratio	-7.54%	-9.06%	-7.69%	-6.05%	-6.56%	-6.01%	-4.00%	-3.63%	-2.61%	-2.29%	-0.60%
Own Source Operating Revenue Ratio 2)	Snapshot											
	Actual Ratio	36.80%	37.27%	53.18%	52.69%	53.54%	53.54%	53.04%	53.02%	53.01%	53.16%	52.81%
Unrestricted Current Ratio	Snapshot											
	Actual Ratio	3.59	3.48	3.81	3.76	3.85	4.05	4.11	4.05	3.99	3.87	3.72

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		Current Year 2020/21	Projected Years									
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Within green benchmark (green min and/or green max) Within amber benchmark (amber min and/or amber max) Not within benchmark (amber min and/or amber max)			Within green benchmark above green maximum and below amber maximum below green minimum and above amber minimum above amber maximum below amber minimum						
Debt Service Cover Ratio 2)	Snapshot											
	Actual Ratio	6.16	7.32	7.90	10.45	16.65	17.02	22.67	22.97	24.29	34.86	37.68
Capital Expenditure Ratio	Snapshot											
	Actual Ratio	3.78	2.86	0.65	0.84	0.60	0.56	0.68	0.69	0.82	0.82	0.84
Infrastructure Backlog Ratio	Snapshot											
	Actual Ratio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Ratio	Snapshot											
	Actual Ratio	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.00	0.00	0.00
Building & Infrastructure Renewals Ratio	Snapshot											
	Actual Ratio	322.71%	157.16%	214.67%	138.94%	74.59%	92.29%	92.85%	89.41%	88.76%	88.50%	0.00%
Cash Expense Cover Ratio 2)	Snapshot											
	Actual Ratio											
Interest Cover Ratio	Snapshot											
	Actual Ratio											

2) **different** Calculation to OLG's Note 13 calculation for same ratio

**Walgett Shire Council**  
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		Current Year 2020/21	Projected Years									
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			<ul style="list-style-type: none"> <li><span style="color: green;">●</span> Within green benchmark (green min and/or green max)</li> <li><span style="color: orange;">●</span> Within amber benchmark (amber min and/or amber max)</li> <li><span style="color: red;">●</span> Not within benchmark (amber min and/or amber max)</li> <li><span style="color: green;">—</span> Within green benchmark</li> <li><span style="color: orange;">↗</span> above green maximum and below amber maximum</li> <li><span style="color: orange;">↘</span> below green minimum and above amber minimum</li> <li><span style="color: red;">↑</span> above amber maximum</li> <li><span style="color: red;">↓</span> below amber minimum</li> </ul>									
<b>Other Ratios</b>												
Operating Surplus/(Deficit) Ratio - on total operating income	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> -7.54%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Operating Surplus/(Deficit) Ratio - on own sourced operating income	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> -12.05%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Budgeted Income/(Expenditure) Gap (excluding Reserve Transfers)	Snapshot Actual Ratio											
Budgeted Income/(Expenditure) Gap (including Reserve Transfers)	Snapshot Actual Ratio											
Net Financial Liabilities Ratio (Gearing Ratio)	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> -2.31%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Net Interest Coverage Ratio	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> -0.61%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Net Interest Coverage Ratio - adjusted by externally restricted investment income	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> -0.28%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Net Borrowing Ratio	Snapshot Actual Ratio											
Other Debtor Outstanding Percentage	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↑</span> 17.96%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Asset Renewal Ratio (all assets)	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↑</span> 295.12%	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Asset Renewal Gap	Snapshot Actual Ratio	<span style="color: red;">●</span> <span style="color: red;">↓</span> 0.00	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>	<span style="color: red;">●</span> <span style="color: red;">↑</span>
Asset Maintenance Gap / Maintenance required	Snapshot Actual Ratio											

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	Current Year 2020/21					Projected Years						
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
		<ul style="list-style-type: none"> <li><span style="color: green;">●</span> Within green benchmark (green min and/or green max)</li> <li><span style="color: orange;">●</span> Within amber benchmark (amber min and/or amber max)</li> <li><span style="color: red;">●</span> Not within benchmark (amber min and/or amber max)</li> </ul>	<ul style="list-style-type: none"> <li><span style="color: green;">—</span> Within green benchmark</li> <li><span style="color: orange;">↗</span> above green maximum and below amber maximum</li> <li><span style="color: orange;">↘</span> below green minimum and above amber minimum</li> <li><span style="color: red;">↑</span> above amber maximum</li> <li><span style="color: red;">↓</span> below amber minimum</li> </ul>									

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	Current Year 2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
<p><b>Projected Years</b></p> <p> <span style="color: green;">●</span> Within green benchmark (green min and/or green max)      <span style="color: green;">—</span> Within green benchmark  <span style="color: orange;">●</span> Within amber benchmark (amber min and/or amber max)      <span style="color: orange;">↗</span> above green maximum and below amber maximum  <span style="color: red;">●</span> Not within benchmark (amber min and/or amber max)      <span style="color: orange;">↘</span> below green minimum and above amber minimum  <span style="color: red;">↑</span> above amber maximum  <span style="color: red;">↓</span> below amber minimum                 </p>											
<b>KPI within LG Financial Health Check Guidelines</b>											
Operational Result before capital Grants & Contributions	●	●	●	●	●	●	●	●	●	●	●
Unrestricted Current Ratio	●	●	●	●	●	●	●	●	●	●	●
Debt Service Ratio	●	●	●	●	●	●	●	●	●	●	●
Rates, Annual Charges, Interest & Extra Charges Outstanding	●	●	●	●	●	●	●	●	●	●	●
Building & Infrastructure Renewals Ratio	●	●	●	●	●	●	●	●	●	●	●