

Long Term Financial Plan

2023-2033



Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2033
INCOME STATEMENT - CONSOLIDATED
Scenario: Budget 2023-2033 - Recommended

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	8,362,000	8,584,739	8,966,119	9,626,118	9,680,989	9,959,862	10,310,233	10,564,058	10,824,225	11,090,898	11,364,238	11,644,411
User Charges & Fees	3,873,000	4,127,598	2,948,669	3,056,779	3,910,110	4,087,193	4,188,703	4,292,750	4,399,399	4,508,714	4,620,762	4,735,611
Other Revenues	1,357,000	1,422,427	2,083,137	1,178,137	1,399,137	1,399,137	1,399,137	899,137	899,137	899,137	899,137	899,137
Grants & Contributions provided for Operating Purposes	9,267,000	10,020,464	7,646,525	7,741,913	7,858,066	7,983,654	8,108,494	8,235,848	8,365,766	8,498,299	8,633,500	8,771,425
Grants & Contributions provided for Capital Purposes	6,824,000	16,079,214	6,609,500	6,863,000	6,838,000	6,640,500	250,500	245,500	263,000	425,500	238,000	238,000
Interest & Investment Revenue	188,000	602,250	904,355	981,103	812,778	659,620	679,241	685,240	690,740	696,240	701,740	701,740
Other Income:												
Net Gains from the Disposal of Assets	363,000	456,980	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	209,000	229,294	232,701	235,700	238,772	241,921	245,146	248,451	251,838	255,307	258,862	262,505
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	30,443,000	41,522,965	29,482,506	29,774,250	30,829,353	31,063,386	25,272,954	25,262,484	25,785,605	26,465,595	26,807,739	27,344,329
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,234,000	8,010,838	8,871,085	9,215,632	9,534,920	9,759,698	10,004,269	10,240,780	10,490,377	10,746,214	11,008,446	11,277,343
Borrowing Costs	39,000	45,782	52,613	343,384	333,361	322,900	311,999	300,571	288,663	276,279	264,001	251,314
Materials & Contracts	8,392,000	12,094,336	6,241,876	6,532,325	6,522,171	6,655,538	7,390,583	7,632,510	7,653,099	7,807,442	8,005,631	8,188,924
Depreciation & Amortisation	5,937,000	6,117,411	6,622,098	6,737,042	6,787,954	6,831,941	7,146,926	7,210,375	7,275,022	7,340,887	7,407,997	7,456,189
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	47,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	590,000	403,426	425,013	437,193	447,648	458,364	469,348	480,607	492,147	503,976	516,100	528,528
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	43,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	23,282,000	26,677,913	22,218,805	23,271,696	23,632,174	24,034,561	25,329,246	25,870,963	26,205,428	26,680,918	27,208,295	27,708,419
Operating Result from Continuing Operations	7,161,000	14,845,053	7,263,701	6,502,554	7,197,178	7,028,825	(56,292)	(608,479)	(419,823)	(215,323)	(400,557)	(364,090)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	7,161,000	14,845,053	7,263,701	6,502,554	7,197,178	7,028,825	(56,292)	(608,479)	(419,823)	(215,323)	(400,557)	(364,090)
Net Operating Result before Grants and Contributions provided for Capital Purposes	337,000	(1,234,161)	654,201	(360,446)	359,178	388,325	(306,792)	(853,979)	(682,823)	(640,823)	(638,557)	(602,090)

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2033
BALANCE SHEET - CONSOLIDATED
Scenario: Budget 2023-2033 - Recommended

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,396,000	-	499,377	653,021	351,516	1,255,788	3,550,427	5,521,954	4,854,159	6,337,108	8,788,172	11,456,818
Investments	27,846,000	18,611,403	17,814,570	17,814,570	15,800,067	13,516,852	13,516,852	13,516,852	12,219,267	12,219,267	12,219,267	12,219,267
Receivables	2,201,000	2,293,698	1,837,206	1,852,948	1,748,802	1,766,781	1,812,401	1,798,311	1,811,826	1,886,952	1,904,824	1,958,471
Inventories	791,000	539,764	222,297	233,371	229,925	234,256	239,426	248,553	245,663	249,877	256,350	261,854
Contract assets and contract cost assets	644,000	644,000	644,000	644,000	644,000	644,000	644,000	644,000	644,000	644,000	644,000	644,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	32,878,000	22,088,865	21,017,450	21,197,910	18,774,309	17,417,677	19,763,106	21,729,670	19,774,915	21,337,204	23,812,613	26,540,410
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	26,000	23,955	24,354	25,927	26,557	27,203	27,866	28,544	29,240	29,953	30,684	31,433
Inventories	-	771,480	771,480	771,480	771,480	771,480	771,480	771,480	771,480	771,480	771,480	771,480
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	224,164,000	250,436,064	261,964,452	268,194,931	276,893,781	285,068,125	282,477,167	279,718,980	281,015,262	279,062,011	275,996,453	272,656,921
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	(5,336)	(10,658)	(11,533)	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	224,190,000	251,231,499	262,754,951	268,981,680	277,680,285	285,866,809	283,276,513	280,519,004	281,815,982	279,863,444	276,798,617	273,459,834
TOTAL ASSETS	257,068,000	273,320,363	283,772,400	290,179,590	296,454,595	303,284,485	303,039,619	302,248,675	301,590,897	301,200,648	300,611,230	300,000,244
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	2,003,000	3,061,550	1,889,434	1,974,752	1,968,990	2,011,811	2,054,559	2,113,376	2,125,671	2,166,398	2,216,587	2,263,598
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,057,000	2,493,226	1,635,992	1,668,140	974,582	966,141	979,034	993,395	1,010,699	1,045,329	1,039,190	1,055,379
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	144,000	146,814	277,331	287,353	297,814	308,996	320,425	332,333	315,064	297,691	310,377	323,666
Employee benefit provisions	2,518,000	2,595,146	2,657,979	2,720,812	2,783,645	2,846,478	2,909,311	2,972,144	3,034,977	3,097,810	3,160,643	3,160,643
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	6,722,000	8,296,736	6,460,736	6,651,057	6,025,032	6,133,427	6,263,329	6,411,248	6,486,411	6,607,228	6,726,797	6,803,285
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,904,000	1,757,720	6,780,390	6,493,036	6,195,222	5,886,225	5,566,081	5,234,030	4,919,246	4,621,836	4,311,739	3,988,355
Employee benefit provisions	90,000	68,854	70,521	72,188	73,855	75,522	77,189	78,856	80,523	82,190	83,857	83,857
Other provisions	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2,426,000	2,258,574	7,282,911	6,997,224	6,701,077	6,393,747	6,075,270	5,744,886	5,431,769	5,136,026	4,827,596	4,504,212
TOTAL LIABILITIES	9,148,000	10,555,310	13,743,646	13,648,281	12,726,109	12,527,174	12,338,599	12,156,135	11,918,180	11,743,254	11,554,393	11,307,497
Net Assets	247,920,000	262,765,053	270,028,754	276,531,308	283,728,486	290,757,311	290,701,019	290,092,540	289,672,717	289,457,394	289,056,837	288,692,747
EQUITY												
Retained Earnings	165,875,000	180,720,053	187,983,754	194,486,308	201,683,486	208,712,311	208,656,019	208,047,540	207,627,717	207,412,394	207,011,837	206,647,747
Revaluation Reserves	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	247,920,000	262,765,053	270,028,754	276,531,308	283,728,486	290,757,311	290,701,019	290,092,540	289,672,717	289,457,394	289,056,837	288,692,747
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	247,920,000	262,765,053	270,028,754	276,531,308	283,728,486	290,757,311	290,701,019	290,092,540	289,672,717	289,457,394	289,056,837	288,692,747

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2033
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Budget 2023-2033 - Recommended

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	8,502,000	8,582,869	8,985,062	9,599,673	9,678,242	9,952,260	10,302,070	10,555,315	10,815,264	11,081,713	11,354,823	11,634,761
User Charges & Fees	4,091,000	4,178,320	3,038,568	3,048,117	3,812,622	4,069,086	4,179,744	4,283,567	4,389,986	4,499,066	4,610,873	4,725,475
Investment & Interest Revenue Received	173,000	550,702	903,606	973,027	835,429	674,377	660,163	668,297	706,865	683,127	681,745	679,794
Grants & Contributions	15,494,000	26,460,871	13,623,188	14,631,036	14,132,502	14,617,295	8,369,470	8,493,017	8,642,826	8,925,220	8,893,229	9,022,580
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	3,705,000	1,616,034	2,460,450	1,462,703	1,673,981	1,638,442	1,639,567	1,201,735	1,145,664	1,147,405	1,154,717	1,156,154
Payments:												
Employee Benefits & On-Costs	(8,184,000)	(7,965,452)	(8,766,829)	(9,135,338)	(9,456,357)	(9,684,772)	(9,929,082)	(10,165,325)	(10,414,649)	(10,670,205)	(10,932,150)	(11,265,251)
Materials & Contracts	(8,626,000)	(11,162,265)	(7,164,211)	(6,497,420)	(6,530,025)	(6,640,632)	(7,373,169)	(7,603,488)	(7,659,100)	(7,792,642)	(7,984,173)	(8,170,231)
Borrowing Costs	(28,000)	(45,782)	(52,613)	(343,384)	(333,361)	(322,900)	(311,999)	(300,571)	(288,663)	(276,279)	(264,001)	(251,314)
Bonds & Deposits Refunded	(66,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(2,066,000)	(404,454)	(424,212)	(436,741)	(447,260)	(457,967)	(468,941)	(480,189)	(491,719)	(503,537)	(515,650)	(528,067)
Net Cash provided (or used in) Operating Activities	12,995,000	21,810,843	12,603,009	13,301,673	13,365,774	13,845,190	7,067,822	6,652,359	6,846,476	7,093,869	6,999,413	7,003,899
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	25,836,000	9,234,597	796,832	-	2,014,504	2,283,215	-	-	1,297,585	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	212,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	339,000	455,500	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	1,000	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(25,836,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,519,000)	(32,753,475)	(18,412,450)	(13,181,249)	(15,759,329)	(15,439,618)	(4,745,118)	(4,632,588)	(8,970,754)	(5,659,386)	(4,441,589)	(4,025,157)
Purchase of Real Estate Assets	(5,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	(3,000,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(14,972,000)	(23,063,377)	(17,256,618)	(12,870,699)	(13,379,925)	(12,643,103)	(4,464,468)	(4,360,688)	(7,182,219)	(5,296,136)	(4,250,939)	(4,025,157)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	1,620,000	-	5,300,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(97,000)	(143,466)	(146,814)	(277,331)	(287,353)	(297,814)	(308,715)	(320,144)	(332,052)	(314,783)	(297,410)	(310,096)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	1,523,000	(143,466)	5,153,186	(277,331)	(287,353)	(297,814)	(308,715)	(320,144)	(332,052)	(314,783)	(297,410)	(310,096)
Net Increase/(Decrease) in Cash & Cash Equivalents	(454,000)	(1,396,000)	499,377	153,644	(301,505)	904,272	2,294,639	1,971,527	(667,795)	1,482,949	2,451,064	2,668,646
plus: Cash & Cash Equivalents - beginning of year	1,850,000	1,396,000	(0)	499,377	653,021	351,516	1,255,788	3,550,427	5,521,954	4,854,159	6,337,108	8,788,172
Cash & Cash Equivalents - end of the year	1,396,000	(0)	499,377	653,021	351,516	1,255,788	3,550,427	5,521,954	4,854,159	6,337,108	8,788,172	11,456,818
Cash & Cash Equivalents - end of the year	1,396,000	(0)	499,377	653,021	351,516	1,255,788	3,550,427	5,521,954	4,854,159	6,337,108	8,788,172	11,456,818
Investments - end of the year	27,846,000	18,611,403	17,814,570	17,814,570	15,800,067	13,516,852	13,516,852	13,516,852	12,219,267	12,219,267	12,219,267	12,219,267
Cash, Cash Equivalents & Investments - end of the year	29,242,000	18,611,403	18,313,947	18,467,591	16,151,583	14,772,640	17,067,278	19,038,806	17,073,426	18,556,375	21,007,439	23,676,085
Representing:												
- External Restrictions	14,727,741	10,243,322	10,602,306	10,755,629	8,556,391	6,810,805	8,128,208	9,480,848	8,208,537	9,111,941	10,513,105	11,960,822
- Internal Restrictions	14,371,780	7,343,796	7,706,444	7,487,118	7,903,269	8,309,781	9,359,460	9,800,432	9,014,830	9,632,079	10,566,870	11,646,981
- Unrestricted	142,479	1,024,285	5,198	224,844	(308,077)	(347,946)	(420,390)	(242,474)	(149,941)	(187,645)	(72,536)	68,282
	29,242,000	18,611,403	18,313,947	18,467,591	16,151,583	14,772,640	17,067,278	19,038,806	17,073,426	18,556,375	21,007,439	23,676,085

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2033

EQUITY STATEMENT - CONSOLIDATED

Scenario: Budget 2023-2033 - Recommended

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	241,841,000	247,920,000	262,765,053	270,028,754	276,531,308	283,728,486	290,757,311	290,701,019	290,092,540	289,672,717	289,457,394	289,056,837
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	241,841,000	247,920,000	262,765,053	270,028,754	276,531,308	283,728,486	290,757,311	290,701,019	290,092,540	289,672,717	289,457,394	289,056,837
Net Operating Result for the Year	7,161,000	14,845,053	7,263,701	6,502,554	7,197,178	7,028,825	(56,292)	(608,479)	(419,823)	(215,323)	(400,557)	(364,090)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	7,161,000	14,845,053	7,263,701	6,502,554	7,197,178	7,028,825	(56,292)	(608,479)	(419,823)	(215,323)	(400,557)	(364,090)
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(1,082,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	(1,082,000)	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	6,079,000	14,845,053	7,263,701	6,502,554	7,197,178	7,028,825	(56,292)	(608,479)	(419,823)	(215,323)	(400,557)	(364,090)
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	247,920,000	262,765,053	270,028,754	276,531,308	283,728,486	290,757,311	290,701,019	290,092,540	289,672,717	289,457,394	289,056,837	288,692,747

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2033

INCOME STATEMENT - GENERAL FUND

Scenario: 2023-2033 3.7% rates, FAG 2.5%, \$3.5m Loan Stormwater

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	6,111,000	6,233,914	6,519,005	6,939,922	7,108,632	7,281,560	7,458,811	7,640,495	7,826,718	8,017,599	8,213,251	8,413,794
User Charges & Fees	2,611,000	2,518,175	1,481,473	1,535,370	1,573,134	1,611,842	1,651,518	1,692,186	1,733,871	1,776,598	1,820,393	1,865,282
Other Revenues	1,357,000	1,422,427	2,083,137	1,178,137	1,399,137	1,399,137	1,399,137	899,137	899,137	899,137	899,137	899,137
Grants & Contributions provided for Operating Purposes	9,267,000	10,020,464	7,646,525	7,741,913	7,858,066	7,983,654	8,108,494	8,235,848	8,365,766	8,498,299	8,633,500	8,771,425
Grants & Contributions provided for Capital Purposes	6,582,000	11,220,862	6,291,500	6,470,000	445,000	247,500	232,500	227,500	245,000	407,500	220,000	220,000
Interest & Investment Revenue	117,000	395,250	608,560	663,290	606,780	547,960	553,140	554,140	554,640	555,140	555,640	555,640
Other Income:												
Net Gains from the Disposal of Assets	381,000	456,980	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	209,000	229,294	232,701	235,700	238,772	241,921	245,146	248,451	251,838	255,307	258,862	262,505
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	26,635,000	32,497,366	24,954,401	24,855,831	19,321,021	19,405,073	19,740,247	19,589,257	19,968,470	20,501,079	20,692,282	21,079,283
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,405,000	7,269,848	8,168,627	8,485,178	8,779,006	8,984,992	9,210,302	9,427,070	9,656,433	9,891,529	10,132,503	10,379,501
Borrowing Costs	19,000	8,477	17,767	226,501	222,660	218,042	213,482	209,254	205,029	200,642	196,685	192,662
Materials & Contracts	6,252,000	10,023,442	4,128,060	4,333,712	4,269,725	4,350,142	4,446,156	4,615,637	4,561,980	4,640,232	4,760,439	4,862,652
Depreciation & Amortisation	5,111,000	5,097,242	5,523,372	5,555,266	5,583,296	5,603,945	5,649,124	5,683,372	5,718,232	5,753,717	5,789,837	5,826,605
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	47,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	590,000	403,426	425,013	437,193	447,648	458,364	469,348	480,607	492,147	503,976	516,100	528,528
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	43,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	19,467,000	22,808,555	18,268,958	19,043,971	19,308,456	19,621,605	19,994,533	20,422,060	20,639,942	20,996,215	21,401,685	21,796,068
Operating Result from Continuing Operations	7,168,000	9,688,811	6,685,443	5,811,861	12,565	(216,531)	(254,286)	(832,803)	(671,472)	(495,136)	(709,403)	(716,785)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	7,168,000	9,688,811	6,685,443	5,811,861	12,565	(216,531)	(254,286)	(832,803)	(671,472)	(495,136)	(709,403)	(716,785)
Net Operating Result before Grants and Contributions provided for Capital Purposes	586,000	(1,532,051)	393,942	(658,139)	(432,435)	(464,031)	(486,786)	(1,060,303)	(916,472)	(902,636)	(929,403)	(936,785)

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2033

BALANCE SHEET - GENERAL FUND

Scenario: 2023-2033 3.7% rates, FAG 2.5%, \$3.5m Loan Stormwater

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	946,000	-	-	179,889	351,516	1,084,576	2,427,056	3,411,046	3,082,464	4,024,214	5,437,461	7,022,392
Investments	19,496,000	12,156,637	11,359,805	11,359,805	11,359,805	11,359,805	11,359,805	11,359,805	11,359,805	11,359,805	11,359,805	11,359,805
Receivables	1,710,000	1,828,840	1,383,217	1,371,024	1,213,119	1,227,519	1,250,839	1,213,584	1,230,115	1,285,649	1,278,790	1,306,932
Inventories	791,000	539,764	222,297	233,371	229,925	234,256	239,426	248,553	245,663	249,877	256,350	261,854
Contract assets and contract cost assets	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	23,457,000	15,039,241	13,479,318	13,658,089	13,668,365	14,420,156	15,791,127	16,746,988	16,432,048	17,433,545	18,846,406	20,464,983
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	26,000	23,955	24,354	25,927	26,557	27,203	27,866	28,544	29,240	29,953	30,684	31,433
Inventories	-	771,480	771,480	771,480	771,480	771,480	771,480	771,480	771,480	771,480	771,480	771,480
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	185,060,000	203,880,586	213,572,701	219,249,955	218,493,463	217,460,804	215,832,647	214,066,464	213,684,535	212,233,455	210,151,057	207,806,109
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	(5,336)	(10,658)	(11,533)	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	185,086,000	204,676,021	214,363,199	220,036,704	219,279,967	218,259,487	216,631,993	214,866,488	214,485,255	213,034,888	210,953,221	208,609,022
TOTAL ASSETS	208,543,000	219,715,262	227,842,517	233,694,794	232,948,332	232,679,643	232,423,120	231,613,476	230,917,303	230,468,433	229,799,627	229,074,005
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,877,000	2,956,848	1,781,189	1,859,830	1,869,562	1,906,366	1,946,958	2,003,565	2,013,595	2,052,000	2,099,809	2,144,381
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,057,000	2,493,226	1,635,992	1,668,140	974,582	966,141	979,034	993,395	1,010,699	1,045,329	1,039,190	1,055,379
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	89,000	89,795	134,872	139,701	145,021	120,166	112,254	116,478	91,213	65,518	69,542	73,812
Employee benefit provisions	2,518,000	2,595,146	2,657,979	2,720,812	2,783,645	2,846,478	2,909,311	2,972,144	3,034,977	3,097,810	3,160,643	3,160,643
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	6,541,000	8,135,015	6,210,033	6,388,482	5,772,810	5,839,151	5,947,556	6,085,582	6,150,483	6,260,656	6,369,183	6,434,215
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	585,000	495,582	3,860,710	3,721,009	3,575,988	3,455,822	3,343,512	3,226,979	3,135,710	3,070,136	3,000,538	2,926,670
Employee benefit provisions	90,000	68,854	70,521	72,188	73,855	75,522	77,189	78,856	80,523	82,190	83,857	83,857
Other provisions	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,107,000	996,436	4,363,231	4,225,197	4,081,843	3,963,344	3,852,701	3,737,835	3,648,233	3,584,326	3,516,395	3,442,527
TOTAL LIABILITIES	7,648,000	9,131,451	10,573,264	10,613,679	9,854,653	9,802,495	9,800,258	9,823,417	9,798,716	9,844,983	9,885,579	9,876,742
Net Assets	200,895,000	210,583,811	217,269,254	223,081,114	223,093,679	222,877,148	222,622,862	221,790,059	221,118,587	220,623,450	219,914,048	219,197,263
EQUITY												
Retained Earnings	135,182,000	144,870,811	151,556,254	157,368,114	157,380,679	157,164,148	156,909,862	156,077,059	155,405,587	154,910,450	154,201,048	153,484,263
Revaluation Reserves	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	200,895,000	210,583,811	217,269,254	223,081,114	223,093,679	222,877,148	222,622,862	221,790,059	221,118,587	220,623,450	219,914,048	219,197,263
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	200,895,000	210,583,811	217,269,254	223,081,114	223,093,679	222,877,148	222,622,862	221,790,059	221,118,587	220,623,450	219,914,048	219,197,263

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2033
CASH FLOW STATEMENT - GENERAL FUND
Scenario: 2023-2033 3.7% rates, FAG 2.5%, \$3.5m Loan Sto

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	6,254,404	6,535,515	6,928,493	7,104,051	7,276,865	7,453,999	7,635,562	7,821,662	8,012,416	8,207,939	8,408,349
User Charges & Fees	-	2,553,407	1,554,247	1,532,823	1,571,350	1,610,013	1,649,644	1,690,265	1,731,901	1,774,579	1,818,323	1,863,162
Investment & Interest Revenue Received	-	379,988	612,957	655,340	604,813	541,096	543,771	547,081	554,135	547,666	546,074	544,538
Grants & Contributions	-	21,602,519	13,305,188	14,238,036	7,739,502	8,224,295	8,351,470	8,475,017	8,624,826	8,907,220	8,875,229	9,004,580
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,568,034	2,460,450	1,462,703	1,673,981	1,638,442	1,639,567	1,201,735	1,145,664	1,147,405	1,154,717	1,156,154
Payments:												
Employee Benefits & On-Costs	-	(7,224,462)	(8,064,371)	(8,404,884)	(8,700,442)	(8,910,065)	(9,135,115)	(9,351,616)	(9,580,704)	(9,815,520)	(10,056,206)	(10,367,410)
Materials & Contracts	-	(9,091,371)	(5,050,395)	(4,298,808)	(4,277,579)	(4,335,237)	(4,428,742)	(4,586,615)	(4,567,981)	(4,625,432)	(4,738,981)	(4,843,959)
Borrowing Costs	-	(8,477)	(17,767)	(226,501)	(222,660)	(218,042)	(213,482)	(209,254)	(205,029)	(200,642)	(196,685)	(192,662)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(404,454)	(424,212)	(436,741)	(447,260)	(457,967)	(468,941)	(480,189)	(491,719)	(503,537)	(515,650)	(528,067)
Net Cash provided (or used in) Operating Activities	-	15,629,588	10,911,613	11,450,461	5,045,756	5,369,400	5,392,170	4,921,987	5,032,756	5,244,155	5,094,760	5,044,686
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	7,339,363	796,832	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	455,500	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(24,281,828)	(15,477,450)	(11,446,249)	(5,099,329)	(5,004,618)	(4,210,118)	(4,097,588)	(5,735,754)	(4,574,386)	(3,806,589)	(3,390,157)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(16,486,965)	(14,321,818)	(11,135,699)	(4,734,429)	(4,491,318)	(3,929,468)	(3,825,688)	(5,244,804)	(4,211,136)	(3,615,939)	(3,390,157)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	3,500,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(88,623)	(89,795)	(134,872)	(139,701)	(145,021)	(120,222)	(112,310)	(116,534)	(91,269)	(65,574)	(69,598)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(88,623)	3,410,205	(134,872)	(139,701)	(145,021)	(120,222)	(112,310)	(116,534)	(91,269)	(65,574)	(69,598)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(946,000)	(0)	179,889	171,626	733,061	1,342,480	983,990	(328,582)	941,750	1,413,247	1,584,931
plus: Cash & Cash Equivalents - beginning of year	-	946,000	(0)	(0)	179,889	351,516	1,084,576	2,427,056	3,411,046	3,082,464	4,024,214	5,437,461
Cash & Cash Equivalents - end of the year	946,000	(0)	(0)	179,889	351,516	1,084,576	2,427,056	3,411,046	3,082,464	4,024,214	5,437,461	7,022,392
Cash & Cash Equivalents - end of the year	946,000	(0)	(0)	179,889	351,516	1,084,576	2,427,056	3,411,046	3,082,464	4,024,214	5,437,461	7,022,392
Investments - end of the year	19,496,000	12,156,637	11,359,805	11,359,805	11,359,805	11,359,805	11,359,805	11,359,805	11,359,805	11,359,805	11,359,805	11,359,805
Cash, Cash Equivalents & Investments - end of the year	20,442,000	12,156,637	11,359,805	11,539,694	11,711,321	12,444,381	13,786,861	14,770,851	14,442,269	15,384,019	16,797,266	18,382,197
Representing:												
- External Restrictions	5,927,741	3,788,556	3,648,163	3,827,732	4,116,129	4,482,546	4,847,791	5,212,893	5,577,380	5,939,585	6,302,932	6,666,934
- Internal Restrictions	14,371,780	7,343,796	7,706,444	7,487,118	7,903,269	8,309,781	9,359,460	9,800,432	9,014,830	9,632,079	10,566,870	11,646,981
- Unrestricted	142,479	1,024,285	5,198	224,844	(308,077)	(347,946)	(420,390)	(242,474)	(149,941)	(187,645)	(72,536)	68,282
	20,442,000	12,156,637	11,359,805	11,539,694	11,711,321	12,444,381	13,786,861	14,770,851	14,442,269	15,384,019	16,797,266	18,382,197

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2033

EQUITY STATEMENT - GENERAL FUND

Scenario: 2023-2033 3.7% rates, FAG 2.5%, \$3.5m Loan Stormwater

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	193,567,000	200,895,000	210,583,811	217,269,254	223,081,114	223,093,679	222,877,148	222,622,862	221,790,059	221,118,587	220,623,450	219,914,048
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	193,567,000	200,895,000	210,583,811	217,269,254	223,081,114	223,093,679	222,877,148	222,622,862	221,790,059	221,118,587	220,623,450	219,914,048
Net Operating Result for the Year	7,168,000	9,688,811	6,685,443	5,811,861	12,565	(216,531)	(254,286)	(832,803)	(671,472)	(495,136)	(709,403)	(716,785)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	7,168,000	9,688,811	6,685,443	5,811,861	12,565	(216,531)	(254,286)	(832,803)	(671,472)	(495,136)	(709,403)	(716,785)
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	160,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	160,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	7,328,000	9,688,811	6,685,443	5,811,861	12,565	(216,531)	(254,286)	(832,803)	(671,472)	(495,136)	(709,403)	(716,785)
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	200,895,000	210,583,811	217,269,254	223,081,114	223,093,679	222,877,148	222,622,862	221,790,059	221,118,587	220,623,450	219,914,048	219,197,263

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2033

INCOME STATEMENT - WATER FUND

Scenario: WTP (Grant/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5%

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	792,000	851,000	887,009	954,901	797,381	858,551	880,470	902,938	925,967	949,572	973,767	998,566
User Charges & Fees	1,098,000	1,432,400	1,289,226	1,336,928	2,147,933	2,281,631	2,338,672	2,397,139	2,457,067	2,518,494	2,581,456	2,645,993
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	16,000	265,095	10,000	10,000	5,635,000	5,635,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	51,000	145,690	275,966	294,911	185,819	78,901	92,985	97,800	102,800	107,800	112,800	112,800
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,957,000	2,694,184	2,462,201	2,596,740	8,766,132	8,854,083	3,322,127	3,407,877	3,495,834	3,585,866	3,678,023	3,767,359
Expenses from Continuing Operations												
Employee Benefits & On-Costs	452,000	422,280	354,668	368,752	381,554	390,986	400,654	410,563	420,720	431,130	441,799	452,844
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	1,348,000	1,333,468	1,401,048	1,441,954	1,476,871	1,510,431	2,095,588	2,146,813	2,199,308	2,253,104	2,308,233	2,365,889
Depreciation & Amortisation	515,000	667,369	691,005	704,306	717,873	731,711	958,327	976,974	995,994	1,015,395	1,035,184	1,035,184
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	18,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,333,000	2,423,117	2,446,720	2,515,011	2,576,297	2,633,129	3,454,569	3,534,351	3,616,022	3,699,629	3,785,216	3,853,917
Operating Result from Continuing Operations	(376,000)	271,067	15,480	81,728	6,189,835	6,220,955	(132,442)	(126,474)	(120,188)	(113,763)	(107,193)	(86,558)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(376,000)	271,067	15,480	81,728	6,189,835	6,220,955	(132,442)	(126,474)	(120,188)	(113,763)	(107,193)	(86,558)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(392,000)	5,972	5,480	71,728	554,835	585,955	(142,442)	(136,474)	(130,188)	(123,763)	(117,193)	(96,558)

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2033

BALANCE SHEET - WATER FUND

Scenario: WTP (Grant/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5%

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	313,000	-	372,231	455,240	-	-	441,824	896,175	-	504,373	1,034,944	1,585,769
Investments	6,050,000	5,810,022	5,810,022	5,810,022	3,974,046	1,690,831	1,690,831	1,690,831	393,246	393,246	393,246	393,246
Receivables	326,000	334,587	324,895	338,475	402,465	370,983	372,200	385,558	372,389	386,970	401,769	417,010
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	6,689,000	6,144,609	6,507,148	6,603,737	4,376,511	2,061,814	2,504,855	2,972,564	765,635	1,284,589	1,829,960	2,396,025
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	165,000	128,568	91,056	52,179	11,620	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	22,739,000	23,569,593	23,263,588	23,294,282	31,736,409	40,289,697	39,716,371	39,124,397	41,213,402	40,583,007	39,932,823	39,282,639
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	22,904,000	23,698,161	23,354,644	23,346,461	31,748,029	40,289,697	39,716,371	39,124,397	41,213,402	40,583,007	39,932,823	39,282,639
TOTAL ASSETS	29,593,000	29,842,770	29,861,792	29,950,198	36,124,540	42,351,511	42,221,225	42,096,961	41,979,038	41,867,596	41,762,783	41,678,664
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	126,000	104,703	108,244	114,922	99,429	105,445	107,601	109,811	112,076	114,398	116,778	119,217
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	126,000	104,703	108,244	114,922	99,429	105,445	107,601	109,811	112,076	114,398	116,778	119,217
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	126,000	104,703	108,244	114,922	99,429	105,445	107,601	109,811	112,076	114,398	116,778	119,217
Net Assets	29,467,000	29,738,067	29,753,547	29,835,276	36,025,111	42,246,066	42,113,624	41,987,150	41,866,961	41,753,198	41,646,005	41,559,447
EQUITY												
Retained Earnings	18,233,000	18,504,067	18,519,547	18,601,276	24,791,111	31,012,066	30,879,624	30,753,150	30,632,961	30,519,198	30,412,005	30,325,447
Revaluation Reserves	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	29,467,000	29,738,067	29,753,547	29,835,276	36,025,111	42,246,066	42,113,624	41,987,150	41,866,961	41,753,198	41,646,005	41,559,447
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	29,467,000	29,738,067	29,753,547	29,835,276	36,025,111	42,246,066	42,113,624	41,987,150	41,866,961	41,753,198	41,646,005	41,559,447

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2033
CASH FLOW STATEMENT - WATER FUND
Scenario: WTP (Grant/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5%

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	830,622	887,670	956,147	794,489	859,674	880,873	903,350	926,390	950,005	974,211	999,022
User Charges & Fees	-	1,458,512	1,306,407	1,331,203	2,050,612	2,265,587	2,331,827	2,390,123	2,449,876	2,511,123	2,573,901	2,638,248
Investment & Interest Revenue Received	-	110,508	272,433	293,851	208,230	102,382	88,410	93,255	125,003	102,479	107,492	107,287
Grants & Contributions	-	265,095	10,000	10,000	5,635,000	5,635,000	10,000	10,000	10,000	10,000	10,000	10,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(422,280)	(354,668)	(368,752)	(381,554)	(390,986)	(400,654)	(410,563)	(420,720)	(431,130)	(441,799)	(452,844)
Materials & Contracts	-	(1,333,468)	(1,401,048)	(1,441,954)	(1,476,871)	(1,510,431)	(2,095,588)	(2,146,813)	(2,199,308)	(2,253,104)	(2,308,233)	(2,365,889)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	908,989	720,794	780,497	6,829,907	6,961,226	814,867	839,351	891,240	889,373	915,571	935,824
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	239,978	-	-	1,835,976	2,283,215	-	-	1,297,585	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	35,995	36,437	37,512	38,877	40,559	11,957	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,497,962)	(385,000)	(735,000)	(9,160,000)	(9,285,000)	(385,000)	(385,000)	(3,085,000)	(385,000)	(385,000)	(385,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,221,989)	(348,563)	(697,488)	(7,285,147)	(6,961,226)	(373,043)	(385,000)	(1,787,415)	(385,000)	(385,000)	(385,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(313,000)	372,231	83,009	(455,240)	0	441,824	454,351	(896,175)	504,373	530,571	550,824
plus: Cash & Cash Equivalents - beginning of year	-	313,000	-	372,231	455,240	0	0	441,824	896,175	0	504,373	1,034,944
Cash & Cash Equivalents - end of the year	313,000	-	372,231	455,240	0	0	441,824	896,175	0	504,373	1,034,944	1,585,769
Cash & Cash Equivalents - end of the year	313,000	-	372,231	455,240	0	0	441,824	896,175	0	504,373	1,034,944	1,585,769
Investments - end of the year	6,050,000	5,810,022	5,810,022	5,810,022	3,974,046	1,690,831	1,690,831	1,690,831	393,246	393,246	393,246	393,246
Cash, Cash Equivalents & Investments - end of the year	6,363,000	5,810,022	6,182,253	6,265,262	3,974,046	1,690,831	2,132,655	2,587,006	393,246	897,619	1,428,191	1,979,015
Representing:												
- External Restrictions	6,362,913	5,839,372	6,203,519	6,297,371	4,087,851	1,791,467	2,242,252	2,707,751	498,557	1,015,189	1,558,179	2,121,805
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	87	(29,350)	(21,266)	(32,109)	(113,805)	(100,636)	(109,597)	(120,746)	(105,311)	(117,570)	(129,989)	(142,790)
	6,363,000	5,810,022	6,182,253	6,265,262	3,974,046	1,690,831	2,132,655	2,587,006	393,246	897,619	1,428,191	1,979,015

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2033

EQUITY STATEMENT - WATER FUND

Scenario: WTP (Grant/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5%

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	27,802,000	29,467,000	29,738,067	29,753,547	29,835,276	36,025,111	42,246,066	42,113,624	41,987,150	41,866,961	41,753,198	41,646,005
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	27,802,000	29,467,000	29,738,067	29,753,547	29,835,276	36,025,111	42,246,066	42,113,624	41,987,150	41,866,961	41,753,198	41,646,005
Net Operating Result for the Year	(376,000)	271,067	15,480	81,728	6,189,835	6,220,955	(132,442)	(126,474)	(120,188)	(113,763)	(107,193)	(86,558)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	(376,000)	271,067	15,480	81,728	6,189,835	6,220,955	(132,442)	(126,474)	(120,188)	(113,763)	(107,193)	(86,558)
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	2,041,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	2,041,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	1,665,000	271,067	15,480	81,728	6,189,835	6,220,955	(132,442)	(126,474)	(120,188)	(113,763)	(107,193)	(86,558)
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	29,467,000	29,738,067	29,753,547	29,835,276	36,025,111	42,246,066	42,113,624	41,987,150	41,866,961	41,753,198	41,646,005	41,559,447

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2033

INCOME STATEMENT - SEWER FUND

Scenario: Rec Brin Sewer (Loan \$1.8m) 3.7% 1-2, 2.5% 3-10

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,459,000	1,499,825	1,560,105	1,731,295	1,774,977	1,819,751	1,970,952	2,020,625	2,071,540	2,123,728	2,177,220	2,232,050
User Charges & Fees	164,000	177,023	177,971	184,481	189,043	193,720	198,513	203,425	208,461	213,623	218,913	224,336
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	226,000	4,593,257	308,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000	8,000	8,000
Interest & Investment Revenue	20,000	63,000	21,650	25,200	22,100	33,700	33,300	33,300	33,300	33,300	33,300	33,300
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,869,000	6,333,105	2,067,726	2,323,977	2,744,120	2,805,170	2,210,764	2,265,350	2,321,301	2,378,650	2,437,434	2,497,686
Expenses from Continuing Operations												
Employee Benefits & On-Costs	377,000	318,710	347,790	361,702	374,361	383,720	393,313	403,146	413,225	423,555	434,144	444,998
Borrowing Costs	20,000	38,995	36,667	119,181	112,622	105,799	98,701	91,317	83,633	75,637	67,315	58,653
Materials & Contracts	792,000	737,426	712,769	756,659	775,575	794,965	848,839	870,060	891,811	914,106	936,959	960,383
Depreciation & Amortisation	311,000	352,800	407,721	477,470	486,784	496,285	539,475	550,030	560,795	571,776	582,976	594,400
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,500,000	1,447,931	1,504,947	1,715,012	1,749,342	1,780,769	1,880,328	1,914,552	1,949,464	1,985,074	2,021,394	2,058,434
Operating Result from Continuing Operations	369,000	4,885,175	562,779	608,965	994,778	1,024,402	330,436	350,798	371,837	393,576	416,039	439,253
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	369,000	4,885,175	562,779	608,965	994,778	1,024,402	330,436	350,798	371,837	393,576	416,039	439,253
Net Operating Result before Grants and Contributions provided for Capital Purposes	143,000	291,917	254,779	225,965	236,778	266,402	322,436	342,798	363,837	385,576	408,039	431,253

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2033
BALANCE SHEET - SEWER FUND
Scenario: Rec Brln Sewer (Loan \$1.8m) 3.7% 1-2, 2.5% 3-10

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	137,000	-	127,146	17,891	-	171,212	681,547	1,214,733	1,771,695	1,808,521	2,315,767	2,848,657
Investments	2,300,000	644,743	644,743	644,743	466,216	466,216	466,216	466,216	466,216	466,216	466,216	466,216
Receivables	201,000	166,708	166,606	182,325	173,777	179,899	189,025	198,832	208,985	213,995	223,929	234,192
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,768,000	941,452	1,068,495	974,960	769,993	947,327	1,466,788	2,009,781	2,576,895	2,618,732	3,135,911	3,679,065
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	16,365,000	22,985,885	25,128,164	25,650,694	26,663,909	27,317,625	26,928,149	26,528,120	26,117,325	26,245,549	25,912,573	25,568,173
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	16,365,000	22,985,885	25,128,164	25,650,694	26,663,909	27,317,625	26,928,149	26,528,120	26,117,325	26,245,549	25,912,573	25,568,173
TOTAL ASSETS	19,133,000	23,927,337	26,196,659	26,625,654	27,433,902	28,264,951	28,394,937	28,537,901	28,694,220	28,864,281	29,048,484	29,247,238
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	91,000	93,456	179,970	186,530	193,352	200,450	207,835	215,518	223,514	231,836	240,499	249,516
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	91,000	93,456	179,970	186,530	193,352	200,450	207,835	215,518	223,514	231,836	240,499	249,516
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,484,000	1,390,706	3,010,736	2,824,206	2,630,854	2,430,403	2,222,569	2,007,051	1,783,536	1,551,700	1,311,201	1,061,685
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,484,000	1,390,706	3,010,736	2,824,206	2,630,854	2,430,403	2,222,569	2,007,051	1,783,536	1,551,700	1,311,201	1,061,685
TOTAL LIABILITIES	1,575,000	1,484,162	3,190,706	3,010,736	2,824,206	2,630,853	2,430,404	2,222,569	2,007,050	1,783,536	1,551,700	1,311,201
Net Assets	17,558,000	22,443,175	23,005,953	23,614,918	24,609,696	25,634,098	25,964,533	26,315,332	26,687,169	27,080,745	27,496,784	27,936,037
EQUITY												
Retained Earnings	12,460,000	17,345,175	17,907,953	18,516,918	19,511,696	20,536,098	20,866,533	21,217,332	21,589,169	21,982,745	22,398,784	22,838,037
Revaluation Reserves	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	17,558,000	22,443,175	23,005,953	23,614,918	24,609,696	25,634,098	25,964,533	26,315,332	26,687,169	27,080,745	27,496,784	27,936,037
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	17,558,000	22,443,175	23,005,953	23,614,918	24,609,696	25,634,098	25,964,533	26,315,332	26,687,169	27,080,745	27,496,784	27,936,037

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2033
CASH FLOW STATEMENT - SEWER FUND
Scenario: Rec Brln Sewer (Loan \$1.8m) 3.7% 1-2, 2.5% 3-10

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,497,843	1,561,878	1,715,032	1,779,702	1,815,721	1,967,198	2,016,403	2,067,212	2,119,292	2,172,674	2,227,390
User Charges & Fees	-	166,402	177,914	184,091	190,660	193,486	198,273	203,180	208,209	213,364	218,649	224,065
Investment & Interest Revenue Received	-	61,895	20,037	26,134	24,307	31,841	28,167	27,961	27,727	32,983	28,178	27,968
Grants & Contributions	-	4,583,257	308,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000	8,000	8,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	48,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(318,710)	(347,790)	(361,702)	(374,361)	(383,720)	(393,313)	(403,146)	(413,225)	(423,555)	(434,144)	(444,998)
Materials & Contracts	-	(737,426)	(712,769)	(756,659)	(775,575)	(794,965)	(848,839)	(870,060)	(891,811)	(914,106)	(936,959)	(960,383)
Borrowing Costs	-	(38,995)	(36,667)	(119,181)	(112,622)	(105,799)	(98,701)	(91,317)	(83,633)	(75,637)	(67,315)	(58,653)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	5,272,266	970,602	1,070,716	1,490,111	1,514,564	860,785	891,021	922,479	960,341	989,082	1,023,389
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	1,655,257	-	-	178,527	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(6,973,685)	(2,550,000)	(1,000,000)	(1,500,000)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(5,318,428)	(2,550,000)	(1,000,000)	(1,321,473)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,800,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(90,838)	(93,456)	(179,970)	(186,530)	(193,352)	(200,450)	(207,835)	(215,518)	(223,514)	(231,836)	(240,499)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(90,838)	1,706,544	(179,970)	(186,530)	(193,352)	(200,450)	(207,835)	(215,518)	(223,514)	(231,836)	(240,499)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(137,000)	127,146	(109,255)	(17,891)	171,212	510,335	533,187	556,961	36,826	507,246	532,890
plus: Cash & Cash Equivalents - beginning of year	-	137,000	(0)	127,146	17,891	(0)	171,212	681,547	1,214,733	1,771,695	1,808,521	2,315,767
Cash & Cash Equivalents - end of the year	137,000	(0)	127,146	17,891	(0)	171,212	681,547	1,214,733	1,771,695	1,808,521	2,315,767	2,848,657
Cash & Cash Equivalents - end of the year	137,000	(0)	127,146	17,891	(0)	171,212	681,547	1,214,733	1,771,695	1,808,521	2,315,767	2,848,657
Investments - end of the year	2,300,000	644,743	644,743	644,743	466,216	466,216	466,216	466,216	466,216	466,216	466,216	466,216
Cash, Cash Equivalents & Investments - end of the year	2,437,000	644,743	771,889	662,635	466,216	637,428	1,147,762	1,680,949	2,237,910	2,274,737	2,781,983	3,314,873
Representing:												
- External Restrictions	2,436,596	609,757	736,801	643,266	438,299	615,633	1,135,094	1,678,087	2,245,201	2,287,038	2,804,217	3,347,371
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	404	34,986	35,088	19,369	27,917	21,795	12,668	2,862	(7,291)	(12,301)	(22,234)	(32,498)
	2,437,000	644,743	771,889	662,635	466,216	637,428	1,147,762	1,680,949	2,237,910	2,274,737	2,781,983	3,314,873

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2033

EQUITY STATEMENT - SEWER FUND

Scenario: Rec Brin Sewer (Loan \$1.8m) 3.7% 1-2, 2.5% 3-10

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	20,472,000	17,558,000	22,443,175	23,005,953	23,614,918	24,609,696	25,634,098	25,964,533	26,315,332	26,687,169	27,080,745	27,496,784
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	20,472,000	17,558,000	22,443,175	23,005,953	23,614,918	24,609,696	25,634,098	25,964,533	26,315,332	26,687,169	27,080,745	27,496,784
Net Operating Result for the Year	369,000	4,885,175	562,779	608,965	994,778	1,024,402	330,436	350,798	371,837	393,576	416,039	439,253
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	369,000	4,885,175	562,779	608,965	994,778	1,024,402	330,436	350,798	371,837	393,576	416,039	439,253
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(3,283,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	(3,283,000)	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	(2,914,000)	4,885,175	562,779	608,965	994,778	1,024,402	330,436	350,798	371,837	393,576	416,039	439,253
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	17,558,000	22,443,175	23,005,953	23,614,918	24,609,696	25,634,098	25,964,533	26,315,332	26,687,169	27,080,745	27,496,784	27,936,037

Capital Works Program 2023 - 2027

No	Project	Project Total	Capital Funding FY 23/24					Capital Funding FY 24/25					Capital Funding FY 25/26					Capital Funding FY 26/27				
			Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan
Information Services																						
1	Replace Desktops/Laptops	\$ 80,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -
2	Councillor iPad Project	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3	Electronic Business Papers	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -
4	Replacement Workgroup Printers	\$ 4,000	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5	Software Licencing	\$ 60,000	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -
6	Replace Virtualising Hardware & Software	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
7	Replace Plotter/ Scanner	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -
8	Replace Backup Hardware	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
9	Replace Firewall	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -
10	Secure Wireless Network	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -
11	Upgrade Phone System	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
12	Replace Network Switches	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -
13	Website revamp	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
14	Business Continuity Site	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
15	Server Backup System Replacement	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
16	IT Review	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
17	Integrated Software System	\$ 780,000	\$ 400,000	\$ 170,000	\$ 230,000	\$ -	\$ -	\$ 380,000	\$ -	\$ 380,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
18	GIS Imagery	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -
19	Depot & HACC Replace network cabling	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20	HACC & Library - Alarm & Access Control	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
21	Depot & VIC - Alarm & Access Control	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
22	Replace Chambers Access Control System	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
23	Replace Chambers Network Cabling	\$ 40,000	\$ 40,000	\$ 10,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total - Information Services		\$ 1,409,000	\$ 542,000	\$ 262,000	\$ 280,000	\$ -	\$ -	\$ 580,000	\$ 200,000	\$ 380,000	\$ -	\$ -	\$ 132,000	\$ 132,000	\$ -	\$ -	\$ -	\$ 155,000	\$ 155,000	\$ -	\$ -	\$ -
CCTV																						
24	CCTV Review	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
25	CCTV system - Main Street	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -
Total - CCTV		\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -
Narandera Landfill																						
26	New cell	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
27	Purchase new traxcavator	\$ 450,000	\$ 450,000	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
28	Greenwaste handling facility	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total - Narandera Landfill		\$ 645,000	\$ 450,000	\$ -	\$ 450,000	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stormwater																						
29	Stormwater Improvement Works	\$ 90,000	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
30	Urban Stormwater Upgrades	\$ 7,000,000	\$ 7,000,000	\$ -	\$ -	\$ 3,500,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total - Stormwater		\$ 7,090,000	\$ 7,030,000	\$ -	\$ 30,000	\$ 3,500,000	\$ 3,500,000	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Narrandera Cemetery																						
31	Narrandera Cemetery- Furniture	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total - Narrandera Cemetery		\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Barellan Cemetery																						
32	Barellan Cemetery- Furniture	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total - Barellan Cemetery		\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Library																						
33	Book & Resources replacement	\$ 132,486	\$ 32,144	\$ 32,144	\$ -	\$ -	\$ -	\$ 32,787	\$ 32,787	\$ -	\$ -	\$ -	\$ 33,443	\$ 33,443	\$ -	\$ -	\$ -	\$ 34,112	\$ 34,112	\$ -	\$ -	\$ -
34	Replacement of Service Desk	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total - Library		\$ 137,486	\$ 37,144	\$ 37,144	\$ -	\$ -	\$ -	\$ 32,787	\$ 32,787	\$ -	\$ -	\$ -	\$ 33,443	\$ 33,443	\$ -	\$ -	\$ -	\$ 34,112	\$ 34,112	\$ -	\$ -	\$ -
Lake Talbot Swimming Pool Complex																						
35	Replace Sump well Pump	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36	Additional Seating/Replace Settings	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -
37	Replace Kitchen at Cottage	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38	Renewal of Kiosk decking and hand rails	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
39	Renewal of Top Changerooms	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
40	Replace Remaining Fencing (125m)	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
41	Replace - Pumps	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -
42	Replace Filter Medium	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
43	Shotcrete Treatment crib wall	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total - Lake Talbot Swimming Pool Complex		\$ 354,000	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ -	\$ 160,000	\$ 25,000	\$ -	\$ 135,000	\$ -	\$ 59,000	\$ 59,000	\$ -	\$ -	\$ -	\$ 65,000	\$ 50,000	\$ -	\$ 15,000	\$ -

Capital Works Program 2023 - 2027

No	Project	Project Total	Capital Funding FY 23/24					Capital Funding FY 24/25					Capital Funding FY 25/26					Capital Funding FY 26/27				
			Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan
Quarry Communications Tower																						
110	Static Line Replacement & Structural Inspection	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total - Quarry Communications Tower		\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 780,522	\$ 214,340	\$ 149,340	\$ -	\$ 65,000	\$ -	\$ -	\$ 217,327	\$ 167,327	\$ -	\$ 50,000	\$ -	\$ -	\$ 155,374	\$ 155,374	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Aerodrome																						
111	Runway, taxi, apron remarking	\$ 50,000	\$ 50,000	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
112	Airport Terminal painting , Blinds and improvements	\$ 15,000	\$ 15,000	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
113	Development of additional carpark spaces	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
114	Reseal of existing carpark	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
115	Landscaping of carpark area	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,500	\$ -
Total - Aerodrome		\$ 137,500	\$ 65,000	\$ 32,500	\$ -	\$ 32,500	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 12,500	\$ -
Water																						
116	Water Main Replacements	\$ 1,200,000	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -
117	Hydrant and Valve replacements	\$ 260,000	\$ 65,000	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ 65,000	\$ -	\$ -
118	Services Replacements	\$ 80,000	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -
119	WTP filter/Upgrade - incl. energy efficiency	\$ 17,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,500,000	\$ -	\$ 2,875,000	\$ 5,625,000	\$ -	\$ 8,500,000	\$ -	\$ 2,875,000	\$ 5,625,000	\$ -
120	Bore 3 replacement	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121	Water Meter Replacements	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
122	Rising Main Renewal	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -
Total - Water		\$ 19,565,000	\$ 385,000	\$ -	\$ 385,000	\$ -	\$ -	\$ 735,000	\$ -	\$ 735,000	\$ -	\$ -	\$ 9,160,000	\$ -	\$ 3,535,000	\$ 5,625,000	\$ -	\$ 9,285,000	\$ -	\$ 3,660,000	\$ 5,625,000	\$ -
Sewer																						
123	Sewer Main Relines	\$ 1,050,000	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
124	Manhole Replacements	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -
125	Barellan Sewer	\$ 1,800,000	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
126	Primary Filter	\$ 400,000	\$ 400,000	\$ -	\$ 100,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
127	Narrandera West	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 125,000	\$ 375,000	\$ -	\$ 1,000,000	\$ -	\$ 250,000	\$ 750,000	\$ -	\$ 1,000,000	\$ -	\$ 250,000	\$ 750,000	\$ -
Total - Sewer		\$ 6,200,000	\$ 2,550,000	\$ -	\$ 450,000	\$ 300,000	\$ 1,800,000	\$ 1,000,000	\$ -	\$ 625,000	\$ 375,000	\$ -	\$ 1,500,000	\$ -	\$ 750,000	\$ 750,000	\$ -	\$ 1,150,000	\$ -	\$ 400,000	\$ 750,000	\$ -
GRAND TOTAL		\$ 62,792,645	\$ 18,412,450	\$ 3,205,355	\$ 3,400,595	\$ 6,506,500	\$ 5,300,000	\$ 13,181,248	\$ 3,163,403	\$ 3,137,845	\$ 6,760,000	\$ 120,000	\$ 15,759,329	\$ 3,273,736	\$ 5,750,593	\$ 6,735,000	\$ -	\$ 15,439,618	\$ 3,275,166	\$ 5,626,952	\$ 6,537,500	\$ -
General Fund		\$ 37,027,645	\$ 15,477,450	\$ 3,205,355	\$ 2,565,595	\$ 6,206,500	\$ 3,500,000	\$ 11,446,248	\$ 3,163,403	\$ 1,777,845	\$ 6,385,000	\$ 120,000	\$ 5,099,329	\$ 3,273,736	\$ 1,465,593	\$ 360,000	\$ -	\$ 5,004,618	\$ 3,275,166	\$ 1,566,952	\$ 162,500	\$ -
Water		\$ 19,565,000	\$ 385,000	\$ -	\$ 385,000	\$ -	\$ -	\$ 735,000	\$ -	\$ 735,000	\$ -	\$ -	\$ 9,160,000	\$ -	\$ 3,535,000	\$ 5,625,000	\$ -	\$ 9,285,000	\$ -	\$ 3,660,000	\$ 5,625,000	\$ -
Sewer		\$ 6,200,000	\$ 2,550,000	\$ -	\$ 450,000	\$ 300,000	\$ 1,800,000	\$ 1,000,000	\$ -	\$ 625,000	\$ 375,000	\$ -	\$ 1,500,000	\$ -	\$ 750,000	\$ 750,000	\$ -	\$ 1,150,000	\$ -	\$ 400,000	\$ 750,000	\$ -
Total		\$ 62,792,645	\$ 18,412,450	\$ 3,205,355	\$ 3,400,595	\$ 6,506,500	\$ 5,300,000	\$ 13,181,248	\$ 3,163,403	\$ 3,137,845	\$ 6,760,000	\$ 120,000	\$ 15,759,329	\$ 3,273,736	\$ 5,750,593	\$ 6,735,000	\$ -	\$ 15,439,618	\$ 3,275,166	\$ 5,626,952	\$ 6,537,500	\$ -

BUDGETED RESERVE BALANCES								
RESERVE DETAILS	Balance 30 Jun 2022	Net Transfer 22/23	Balance 30 Jun 2023	23/24 C/O	23/24 Budget Movement	Balance 30 Jun 2024	24/25 Budget Movement	Balance 30 Jun 2025
GENERAL FUND - DETAILS								
Employee's Leave Entitlement								
Employee's Leave Entitlement	\$ 1,287,888.00	\$ 22,605.00	\$ 1,310,493.00			\$ 1,310,493.00		\$ 1,310,493.00
Plant & Vehicle Replacement								
Plant & Vehicle Replacement	\$ 1,467,614.39	-\$ 2,269.00	\$ 1,465,345.39		\$ 25,896.00	\$ 1,491,241.39	\$ 33,482.00	\$ 1,524,723.39
Information Technology Replacement								
Street Camera Replacement	\$ 1,000.00	-\$ 1,000.00	\$ -			\$ -		\$ -
Computer Replacement	\$ 589,104.04	\$ 55,239.00	\$ 644,343.04		-\$ 250,000.00	\$ 394,343.04	-\$ 380,000.00	\$ 14,343.04
Carry Over Works								
Carry Over Operating Program	\$ 18,818.56	-\$ 18,818.56	-\$ 0.00			-\$ 0.00		-\$ 0.00
Carry Over Capital Program	\$ 882,071.89	-\$ 882,071.89	\$ 0.00			\$ 0.00		\$ 0.00
Organisational service assets and projects								
Public Art & Festive Tree Maintenance	\$ 20,000.00	\$ 6,253.00	\$ 26,253.00		\$ 20,000.00	\$ 46,253.00	\$ 20,000.00	\$ 66,253.00
Infrastructure Replacement & Renewal	\$ 1,923,722.61	-\$ 1,446,295.54	\$ 477,427.07		\$ 200,000.00	\$ 677,427.07	\$ 134,000.00	\$ 811,427.07
Narrandera Business Centre Master Plan	\$ 2,005,287.03	-\$ 173,680.00	\$ 1,831,607.03			\$ 1,831,607.03		\$ 1,831,607.03
Delivery of Aged strategies	\$ 298,872.73	-\$ 97,663.62	\$ 201,209.11			\$ 201,209.11		\$ 201,209.11
Shire Property Renewal & Cyclical Maintenance	\$ 632,364.00	-\$ 172,852.00	\$ 459,512.00		-\$ 30,000.00	\$ 429,512.00		\$ 429,512.00
Visitor Centre Building Replacement	\$ 174,957.00	-\$ 174,957.00	\$ -			\$ -		\$ -
Renewable Energy	\$ -	\$ 50,878.00	\$ 50,878.00		\$ 50,000.00	\$ 100,878.00	\$ 50,000.00	\$ 150,878.00
Narrandera Park Landscape	\$ 20,681.08	-\$ 10,505.08	\$ 10,176.00			\$ 10,176.00		\$ 10,176.00
Other Internal Reserves								
Election & Integrated Planning Exp	\$ 29,026.91	\$ 509.00	\$ 29,535.91			\$ 29,535.91	-\$ 18,500.00	\$ 11,035.91
Financial Management Reserve Strategy	\$ -	\$ 379,572.00	\$ 379,572.00			\$ 379,572.00		\$ 379,572.00
Financial Assistance Grant								
Financial Assistance Grant	\$ 4,124,547.00	-\$ 4,124,547.00	\$ -			\$ -		\$ -
Council Committees								
Committee - Barellan Museum	\$ 3,865.78	\$ -	\$ 3,865.78			\$ 3,865.78		\$ 3,865.78
Committee - Koala Committee	\$ 18,208.46	\$ -	\$ 18,208.46			\$ 18,208.46		\$ 18,208.46
Committee - Railway Station	\$ 9,074.38	\$ -	\$ 9,074.38			\$ 9,074.38		\$ 9,074.38
355 Committee - Parkside Museum	\$ 3,133.00	\$ -	\$ 3,133.00			\$ 3,133.00		\$ 3,133.00
Committee - Barellan Hall	\$ 21,479.96	\$ -	\$ 21,479.96			\$ 21,479.96		\$ 21,479.96
Committee - Grong Grong Community Hall	\$ 1,041.83	\$ -	\$ 1,041.83			\$ 1,041.83		\$ 1,041.83
Committee - Domestic Violence	\$ 186.90	\$ -	\$ 186.90			\$ 186.90		\$ 186.90
Cemetery Perpetual								
N'dra Cemetery - Perpetual mtnce all	\$ 403,633.32	\$ 10,618.00	\$ 414,251.32		\$ 23,472.00	\$ 437,723.32	\$ 23,472.00	\$ 461,195.32
Property Development								
Property Development (Red Hill)	\$ 243,774.04	-\$ 444,833.00	-\$ 201,058.96		\$ 305,000.00	\$ 103,941.04	-\$ 100,000.00	\$ 3,941.04
Quarry Rehabilitation								
Quarry Rehabilitation	\$ 35,452.03	\$ 15,886.00	\$ 51,338.03		\$ 15,000.00	\$ 66,338.03	\$ 15,000.00	\$ 81,338.03
Reverse Cycle Vending Machine								
Reverse Cycle Vending Machine	\$ -	\$ -	\$ -		\$ 3,280.00	\$ 3,280.00	\$ 3,220.00	\$ 6,500.00
Domestic Waste Management								
Narrandera Waste Depot	\$ 624,484.46	-\$ 247,550.91	\$ 376,933.55		-\$ 330,123.00	\$ 46,810.55	-\$ 16,912.00	\$ 29,898.55
Narrandera Waste Depot - Excavation	\$ 104,704.00	\$ -	\$ 104,704.00			\$ 104,704.00		\$ 104,704.00
Narrandera Waste Depot - Rehabilitation	\$ 368,644.00	\$ -	\$ 368,644.00			\$ 368,644.00		\$ 368,644.00
Barellan Waste Depot	\$ 120,278.00	-\$ 87,000.00	\$ 33,278.00			\$ 33,278.00		\$ 33,278.00
Barellan Waste Depot - Excavation	\$ 36,592.00	\$ -	\$ 36,592.00			\$ 36,592.00		\$ 36,592.00
Barellan Waste Depot - Rehabilitation	\$ 53,429.00	\$ -	\$ 53,429.00			\$ 53,429.00		\$ 53,429.00
Narrandera Depot Compactor Expenses	\$ 48,379.00	\$ -	\$ 48,379.00			\$ 48,379.00		\$ 48,379.00
Grong Grong Waste Depot Rehabilitation	\$ 73,876.00	\$ -	\$ 73,876.00			\$ 73,876.00		\$ 73,876.00

BUDGETED RESERVE BALANCES								
RESERVE DETAILS	Balance 30 Jun 2022	Net Transfer 22/23	Balance 30 Jun 2023	23/24 C/O	23/24 Budget Movement	Balance 30 Jun 2024	24/25 Budget Movement	Balance 30 Jun 2025
Crown Reserves								
Lake Talbot Tourist Park	\$ 213,699.54	\$ 62,575.00	\$ 276,274.54		\$ 6,462.00	\$ 282,736.54	\$ 80,828.00	\$ 363,564.54
Stormwater								
Narrandera Stormwater Reserve	\$ 483,521.24	-\$ 222,674.85	\$ 260,846.39		\$ 33,275.00	\$ 294,121.39	-\$ 30,000.00	\$ 264,121.39
Barellan Stormwater Reserve	\$ 16,535.11	-\$ 16,150.00	\$ 385.11		\$ 8,850.00	\$ 9,235.11		\$ 9,235.11
Developer Contributions								
Section 7.11 (94)	\$ 55,881.97	\$ -	\$ 55,881.97			\$ 55,881.97		\$ 55,881.97
Section 7.12 (94A)	\$ 160,760.58	-\$ 53,866.00	\$ 106,894.58			\$ 106,894.58		\$ 106,894.58
Section 7.4	\$ 250,662.50	\$ 355,000.00	\$ 605,662.50		\$ 65,000.00	\$ 670,662.50	\$ 65,000.00	\$ 735,662.50
Bonds, Retentions & Trusts								
Kaniva Quarry	\$ 30,000.00	\$ -	\$ 30,000.00			\$ 30,000.00		\$ 30,000.00
Tourist Trust	\$ 32,499.57	-\$ 32,499.57	-\$ 0.00			-\$ 0.00		-\$ 0.00
Arts Centre Trust	\$ 53,323.12	\$ -	\$ 53,323.12			\$ 53,323.12		\$ 53,323.12
Sale of Land	\$ 40,153.27	\$ 61,320.23	\$ 101,473.50			\$ 101,473.50		\$ 101,473.50
External Restrictions (Note 6 order)								
Water Fund								
Asset Replacement	\$ 5,113,050.50	\$ 484,484.00	\$ 5,597,534.50		\$ 354,147.00	\$ 5,951,681.50	\$ 83,852.00	\$ 6,035,533.50
Carry Over Works	\$ 1,058,025.05	-\$ 1,058,025.05	-\$ 0.00		\$ -	-\$ 0.00	\$ -	-\$ 0.00
Retention - Pine Hill Construction	\$ 20,701.90	\$ -	\$ 20,701.90		\$ -	\$ 20,701.90	\$ -	\$ 20,701.90
Section 64	\$ 171,136.27	\$ 50,000.00	\$ 221,136.27		\$ 10,000.00	\$ 231,136.27	\$ 10,000.00	\$ 241,136.27
Sewer Fund								
Asset Replacement	\$ 267,105.08	\$ 250,468.00	\$ 517,573.08		\$ 119,044.00	\$ 636,617.08	-\$ 101,535.00	\$ 535,082.08
Carry Over Works	\$ 529,074.01	-\$ 529,074.01	-\$ 0.00		\$ -	-\$ 0.00	\$ -	-\$ 0.00
Unspent Loan	\$ 1,562,232.61	-\$ 1,562,232.61	\$ -		\$ -	\$ -	\$ -	\$ -
Section 64	\$ 78,184.09	\$ 14,000.00	\$ 92,184.09		\$ 8,000.00	\$ 100,184.09	\$ 8,000.00	\$ 108,184.09
General Fund - External Restrictions								
Specific Purpose Unexpended Grants (from separate shee	\$ 1,150,146.28	-\$ 139,109.98	\$ 1,011,036.30	\$ -	\$ 76,143.00	\$ 1,087,179.30	\$ 80,653.00	\$ 1,167,832.30
Other Contributions	\$ 109,581.36	-\$ 109,581.36	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspent grant & contributions Liability	\$ 2,056,566.00	-\$ 1,682,327.00	\$ 374,239.00	\$ -	\$ -	\$ 374,239.00	\$ -	\$ 374,239.00
Developer Contributions	\$ 467,305.05	\$ 301,134.00	\$ 768,439.05	\$ -	\$ 65,000.00	\$ 833,439.05	\$ 65,000.00	\$ 898,439.05
Domestic Waste Management	\$ 1,430,386.46	-\$ 334,550.91	\$ 1,095,835.55	\$ -	-\$ 330,123.00	\$ 765,712.55	-\$ 16,912.00	\$ 748,800.55
Stormwater	\$ 500,056.35	-\$ 238,824.85	\$ 261,231.50	\$ -	\$ 42,125.00	\$ 303,356.50	-\$ 30,000.00	\$ 273,356.50
Crown Reserves	\$ 213,699.54	\$ 62,575.00	\$ 276,274.54	\$ -	\$ 6,462.00	\$ 282,736.54	\$ 80,828.00	\$ 363,564.54
Total External Restrictions	\$ 14,727,250.55	-\$ 4,491,064.77	\$ 10,236,185.78	\$ -	\$ 350,798.00	\$ 10,586,983.78	\$ 179,886.00	\$ 10,766,869.78
Internal Restrictions (Note 6 order)								
Plant & vehicle replacement	\$ 1,467,614.39	-\$ 2,269.00	\$ 1,465,345.39	\$ -	\$ 25,896.00	\$ 1,491,241.39	\$ 33,482.00	\$ 1,524,723.39
Employee Leave Entitlements	\$ 1,287,888.00	\$ 22,605.00	\$ 1,310,493.00	\$ -	\$ -	\$ 1,310,493.00	\$ -	\$ 1,310,493.00
Carry over works	\$ 900,890.45	-\$ 900,890.45	\$ 0.00	\$ -	\$ -	\$ 0.00	\$ -	\$ 0.00
Other Internal	\$ 29,026.91	\$ 380,081.00	\$ 409,107.91	\$ -	\$ -	\$ 409,107.91	-\$ 18,500.00	\$ 390,607.91
Cemetery Perpetual	\$ 403,633.32	\$ 10,618.00	\$ 414,251.32	\$ -	\$ 23,472.00	\$ 437,723.32	\$ 23,472.00	\$ 461,195.32
Council Committees	\$ 56,990.31	\$ -	\$ 56,990.31	\$ -	\$ -	\$ 56,990.31	\$ -	\$ 56,990.31
Information Technology Replacement	\$ 590,104.04	\$ 54,239.00	\$ 644,343.04	\$ -	-\$ 250,000.00	\$ 394,343.04	-\$ 380,000.00	\$ 14,343.04
Property Development	\$ 243,774.04	-\$ 444,833.00	-\$ 201,058.96	\$ -	\$ 305,000.00	\$ 103,941.04	-\$ 100,000.00	\$ 3,941.04
Organisational service assets and projects	\$ 5,075,884.45	-\$ 2,018,822.24	\$ 3,057,062.21	\$ -	\$ 240,000.00	\$ 3,297,062.21	\$ 204,000.00	\$ 3,501,062.21
Quarry Rehabilitation	\$ 35,452.03	\$ 15,886.00	\$ 51,338.03	\$ -	\$ 15,000.00	\$ 66,338.03	\$ 15,000.00	\$ 81,338.03
Financial Assistance Grant	\$ 4,124,547.00	-\$ 4,124,547.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reverse Cycle Vending Machine	\$ -	\$ -	\$ -	\$ -	\$ 3,280.00	\$ 3,280.00	\$ 3,220.00	\$ 6,500.00
Bonds, Retentions & Trusts	\$ 155,975.96	\$ 28,820.66	\$ 184,796.62	\$ -	\$ -	\$ 184,796.62	\$ -	\$ 184,796.62
Total Internal Restrictions	\$ 14,371,780.90	-\$ 6,979,112.03	\$ 7,392,668.87	\$ -	\$ 362,648.00	\$ 7,755,316.87	-\$ 219,326.00	\$ 7,535,990.87
Total Restrictions	\$ 29,099,031.45	-\$ 11,470,176.80	\$ 17,628,854.65	\$ -	\$ 713,446.00	\$ 18,342,300.65	-\$ 39,440.00	\$ 18,302,860.65