Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2031												
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	l Years				
Scenario: Budget 2021-2031 - Recommended	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations			•		•	•	•		•	•	•	<u>.</u>
Revenue:												
Rates & Annual Charges	5,824,000	5,930,807	6,044,376	6,166,517	6,291,102	6,418,181	6,547,795	6,680,002	6,814,855	6,952,405	7,092,704	7,233,109
User Charges & Fees	1,565,000	1,751,548	1,711,925	1,756,843	1,807,178	1,852,346	1,898,644	1,946,100	1,994,741	2,044,602	2,095,703	2,148,083
Other Revenues	2,254,000	569,956	523,673	474,664	477,780	456,620	459,376	462,187	465,054	467,979	470,962	470,962
Grants & Contributions provided for Operating Purposes	8,634,000	5,397,184	7,000,213	7,102,064	7,208,230	7,316,517	7,426,968	7,539,627	7,654,537	7,771,743	7,891,292	7,885,491
Grants & Contributions provided for Capital Purposes	1,997,000	13,553,586	5,516,319	784,500	387,500	275,000	262,500	220,000	220,000	220,000	220,000	220,000
Interest & Investment Revenue	325,000	181,750	138,950	193,950	278,950	278,950	278,950	278,950	278,950	278,950	278,950	278,950
Other Income:												
Net Gains from the Disposal of Assets	389,000	156,831	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed			-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables			-	-	-	-	-	-	-	-	-	-
Rental Income	207,000	260,807	276,623	279,037	281,502	284,015	286,580	289,198	291,870	294,596	297,377	297,375
Joint Ventures & Associated Entities - Gain	· · ·		-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	21,195,000	27,802,469	21,303,579	16,849,075	16,823,742	16,973,129	17,252,313	17,507,564	17,811,507	18,121,775	18,438,488	18,625,470
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,168,000	6,746,796	6,844,505	6,999,752	7,133,258	7,269,415	7,408,268	7,549,881	7,694,302	7,841,591	7,991,808	8,147,501
Borrowing Costs	-	10,439	8,640	7,664	9,717	7,996	6,240	4,448	2.883	1.844	983	165
Materials & Contracts	4,060,000	3,871,280	2,845,326	2,847,373	2,853,049	2,868,735	2,911,746	2,956,580	2,992,805	3,027,394	3,069,695	3,116,575
Depreciation & Amortisation	4,340,000	4,261,075	4,868,650	4,898,007	4.927.888	4,958,307	4,989,272	5,020,794	5,052,883	5,085,549	5,118,804	5,118,804
Impairment of investments	-	-	-	-	-	-	-	-			-	-
Impairment of receivables			-	-	-	-	-	-	-	-	-	-
Other Expenses	1.912.000	1,491,959	1,475,706	1,409,071	1,436,779	1,550,044	1,493,875	1,523,273	1,553,263	1,675,850	1.615.063	1.615.063
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets			-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE			-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties			-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss			-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	17,480,000	16,381,549	16,042,827	16,161,867	16,360,691	16,654,497	16,809,401	17,054,976	17,296,136	17,632,228	17,796,353	17,998,108
Operating Result from Continuing Operations	3,715,000	11,420,920	5,260,752	687,208	463,051	318,632	442,912	452,588	515,371	489,547	642,135	627,362
Discontinued Operations - Profit/(Loss)			-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations		· · ·		-	-	-	-	-	-	-	-	-
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Net Operating Result for the Year	3,715,000	11,420,920	5,260,752	687,208	463,051	318,632	442,912	452,588	515,371	489,547	642,135	627,362
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	1,718,000	(2,132,666)	(255,567)	(97,292)	75,551	43,632	180,412	232,588	295,371	269,547	422,135	407,362

NUMBER SPEET - CREPERAL PRIOR Annual Correr Name Particular Particular Particular Source Association Source	Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2031												
Beam: Data Data <thdata< th=""> Data Data <th< th=""><th>Ū</th><th>Astuala</th><th>Current Veer</th><th></th><th></th><th></th><th></th><th>Drainata</th><th>d Vaara</th><th></th><th></th><th></th><th></th></th<></thdata<>	Ū	Astuala	Current Veer					Drainata	d Vaara				
No. No. <th></th> <th></th> <th></th> <th>0004/00</th> <th>0000/00</th> <th>0000104</th> <th>0004/05</th> <th>•</th> <th></th> <th>0007/00</th> <th>0000/00</th> <th>0000/00</th> <th>0000/04</th>				0004/00	0000/00	0000104	0004/05	•		0007/00	0000/00	0000/00	0000/04
ASSETS 17/2000 12/2000 10/11/10 18/2000 2/2012/2	Scenario: Budget 2021-2031 - Recommended												
Current Acts Non-the Current	ASSETS	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	¢
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Instantonio 166.000 12.207.203 11.202.33 <th11.202.33< th=""> <th11.202.33< th=""> <th< td=""><td></td><td>1 727 000</td><td></td><td></td><td>252 696</td><td>1 014 115</td><td>1 902 142</td><td>2 404 922</td><td>2 262 E4E</td><td>4 047 126</td><td>6 206 000</td><td>6 7/1 /27</td><td>9 491 006</td></th<></th11.202.33<></th11.202.33<>		1 727 000			252 696	1 014 115	1 902 142	2 404 922	2 262 E4E	4 047 126	6 206 000	6 7/1 /27	9 491 006
Beakables 13.88.000 2.79.793 1.872.426 1.327.426 <th< td=""><td></td><td></td><td>12 050 005</td><td>11 220 222</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>			12 050 005	11 220 222									
Invantorsing Control states 90,000 944,000 95,857 944,000 943,003 944,000 943,003 944,000 943,003 944,000 944,003 944,000 944,003 944,000 944,003 944,000 944,000 944,000 944,000 944,000 944,000 944,000 944,000 944,000 944,000 944,000 944,000 944,000 944,000							, ,	, ,					
Contract seales SH4,000							, ,	, ,					
Control Control served L <thl< th=""> L L <thl< th=""></thl<></thl<>													,
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$		544,000	344,000	344,000	344,000	344,000	344,000	344,000	344,000	344,000	344,000	344,000	344,000
Non-current assets dissolition are high organized for an example of the current labeling are high organis are high organized for an example of the current labeling are												-	
Taid Curier Assets 22,852,000 15,244,882 13,822,882 13,822,882 13,822,882 13,822,883 14,208,186 15,073,386 16,807,340 18,825,380 16,873,340 18,825,380 16,873,340 18,825,380 16,873,340 18,825,380 16,873,340 18,825,380 16,873,340 18,825,380 16,873,340 18,825,380 16,873,340 18,825,380 16,873,340 18,825,380 16,873,340 18,825,380 16,873,340 18,825,380 16,873,340 18,825,380 12,12,83 13,820,385 17,171 Beenvalues 400,112												-	
Investments Recearables C		22,692,000	15,244,982	13,622,692	13,450,485	14,209,156	15,013,583	15,733,885	16,637,340	18,265,309	19,756,750	20,131,581	21,908,905
Investments Recearables C													
Reservices 262000 107 7914 100,942 114,243 116,818													
Inventories 407,000 408,112		-	-	-	-	-	-	-	-	-	-	-	-
Contrast cost assets													
Contrast coults areases 196,203,000 196,808,059 192,356,00 192,356,00 192,150,877 191,058,25 191,258,02 192,740,04 198,803,271 198,803,271 191,858,15 191,258,02		407,000	408,112	408,112	408,112	408,112	408,112	408,112	408,112	408,112	408,112	408,112	408,112
Inflational Property, Pend & Equipment 196.203.000 196.203.000 192.356.020 192.550.200 191.268.02 191.268.02 192.074.074 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 198.002.77 197.076.001 198.002.77 198.002.77 198.002.77 197.076.001 197.076.001 198.002.77 197.076.001 197.076.001 198.002.77 197.076.005				· ·	-	-	-	-	-	-	-	-	-
Investment Property Imagible Assets Imagible Assets		-	-	-	-	-	-	-	-	-	-	-	-
Intangle Asseis International Asseis <thinternational asseis<="" th=""> International A</thinternational>		166,203,000	186,480,550	192,356,020	192,554,280	192,150,817	191,608,625	191,258,021	190,746,041	189,603,271	188,600,917	188,833,160	187,674,571
Right of use assets	1, 2			· ·	-	-	-	-	-	-	-	-	-
Investmits Accounted for using the quily method Other				· ·	-	-	-	-	-	-	-	-	-
Non-current assels classified as "held for sale" .					-	-	-	-	-	-	-	-	-
Other Image: Control Note: Control Assets Image: Control Note: Control Assets Image: Control Note: Control Assets Image: Control Note:							-	-					
Total Assets 166,259,000 186,296,076 192,277,41074 193,074,175 192,073,12,358 191,275,446 190,135,044 189,135,167 190,398,035 188,213,854 LIABILITIES Image: Contract Liabilities <td></td> <td></td> <td></td> <td></td> <td>_</td> <td>_</td> <td>_</td> <td>_</td> <td>_</td> <td>_</td> <td>_</td> <td>-</td> <td>_</td>					_	_	_	_	_	_	_	-	_
TOTAL ASSETS 189.328,000 202,241,557 206,496,766 206,692,400 206,892,433 207,146,938 207,142,786 206,400,394 208,801,337 209,501,517 210,122,789 LIABILITES Current Liabilities 1.651,000 1.607,931 1.414,52 1.490,502 1.423,325 1.450,790 1.440,790 1.442,875 1.503,586 1.542,206 1.563,681 1.563,071 Contract liabilities 1.500,000 2.549,919 1.756,160 1.144,532 1.409,502 1.423,325 1.450,790 1.442,875 1.503,586 1.542,206 1.572,001 Lase liabilities 1.500,000 2.549,919 1.756,160 1.144,532 1.409,502 2.649,360		166 636 000	186 996 576	192 874 074	193 074 515	102 673 277	102 133 355	101 785 065	101 275 //6	190 135 084	180 135 187	180 360 035	188 213 854
Current Liabilities													
Current Labilities Current													
Bank Overdraft I.													
Payables Income received in advance 1,651,000 1,667,031 1,414,532 1,400,502 1,423,325 1,460,780 1,482,875 1,503,586 1,542,208 1,546,688 1,563,971 Contract liabilities 1,506,000 2,549,380 2,549,380 1,145,382 1,170,735 1,183,746 1,223,894 1,244,727 1,266,008 1,272,011 Barrowings 34,000 91,385 92,292 90,323 92,045 93,801 95,533 60,810 44,339 50,260 2,649,380 2,649,													
Income received in advance 1,566,000 2,549,919 1,756,160 1,194,510 1,165,392 1,170,735 1,188,746 1,203,800 1,223,894 1,244,727 1,286,008 1,272,091 Gornvart labilities 34,000 2,577,941 2,649,360		-	-	-	-	-	-	-	-	-	-	-	-
Contract labilities 1,56,000 2,549.91 1,75,100 1,19,10 1,16,302 1,17,735 1,18,746 1,20,500 1,22,894 1,24,727 1,266,008 1,272,091 Barrowings 34,000 91,386 92,292 90,323 92,045 93,801 95,553 60,810 49,399 5,5260 2,14,28 (6,068) Liabilities 2,563,000 2,577,941 2,69,360 2,649,360		1,651,000	1,607,931	1,414,532	1,409,502	1,423,325	1,455,899	1,460,790	1,482,875	1,503,586	1,542,206	1,546,688	1,563,971
Lass labilities .		1 506 000	2 5 40 010	1 756 160	1 104 510	1 165 202	-	1 100 7/6	1 202 500	1 222 904	1 244 727	1 266 009	1 272 001
Borrowings Provisions Labilities associated with assets classified as "held for sale" 34,000 2,563,000 2,577,941 92,222 2,649,360 93,201 2,649,360 95,593 2,649,360 60,810 2,649,360 49,399 2,649,360 50,260 2,649,360 21,428 (8,088) 2,649,360 Total Current Labilities Payables 5,754,000 6,827,177 5,912,345 5,343,694 5,390,122 5,398,794 5,394,488 5,396,545 5,426,238 5,486,553 5,483,494 5,477,364 Non-Current Labilities 7,000 6,827,177 5,912,345 5,343,694 5,390,122 5,398,794 5,394,488 5,396,545 5,426,238 5,483,694 5,44,776 Non-Current Labilities 7,000 4,276 4,27		1,506,000	2,549,919	1,750,100	1,194,510	1,100,392	1,170,735	1,100,740	1,203,500	1,223,694	1,244,727	1,200,000	1,272,091
Provisions Liabilities associated with assets classified as "held for sale" 2,563,000 2,577,941 2,649,360 <td></td> <td>24.000</td> <td>01.296</td> <td></td> <td>-</td> <td>02.045</td> <td>-</td> <td>-</td> <td>60.910</td> <td>40.200</td> <td>- 50.260</td> <td>21 429</td> <td>(9.059)</td>		24.000	01.296		-	02.045	-	-	60.910	40.200	- 50.260	21 429	(9.059)
Labilities associated with assets classified as "held for sale" Internet Labilities associated with assets classified as "held for sale" S,754,000 6,827,177 5,912,345 5,330,122 5,369,794 5,394,488 5,396,545 5,426,238 5,489,653 5,483,484 5,477,364 Non-Current Liabilities Byaques 3,000 4,276 <t< td=""><td>8</td><td></td><td></td><td></td><td>,</td><td>,</td><td>,</td><td>,</td><td></td><td>,</td><td></td><td></td><td></td></t<>	8				,	,	,	,		,			
Total Current Liabilities 5,754,000 6,827,177 5,912,345 5,330,122 5,396,794 5,394,488 5,396,645 5,486,653 5,483,484 5,477,364 Non-Current Liabilities 3,000 4,276		2,303,000	2,377,341	2,049,500	2,049,300	2,049,300	2,049,300	2,049,300	2,049,300	2,049,300	2,049,300	2,049,300	2,049,300
Non-Current Liabilities Payables Income received in advance 3,000 4,276		5 754 000	6 827 177	5 912 345	5 343 694	5 330 122	5 369 794	5 394 488	5 396 545	5 426 238	5 486 553	5 483 484	5 477 364
Payables 3,000 4,276 <		0,101,000	0,021,111	0,012,010	0,010,001	0,000,122	0,000,101	0,00 1,100	0,000,010	0, 120,200	0,100,000	0,100,101	0,111,001
Income received in advance -													
Contract liabilities	,	3,000	4,276	4,276	4,276	4,276	4,276	4,276	4,276	4,276	4,276	4,276	4,276
Lease liabilities 1 <th1< th=""> 1 <th1< th=""></th1<></th1<>				· ·	-	-	-	-	-	-	-	-	-
Borrowings 237,000 670,125 577,833 487,509 395,465 301,664 206,071 145,261 87,804 29,486 - - Provisions 72,000 57,059 58,640 58,540,281 50,2917 62,917 62,917 62,917 62,917 62,917 62,917 62,917 62,917 62,917 62,917 64,983 201,933,930 201,855,475 202,308,063 202,823,435 203,312,981 203,951,16 204,582,478				· ·	-	-	-	-	-	-	-	-	-
Provision 72,000 57,059 58,640 58,6		-	-		-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method Liabilities associated with assets classified as "held for sale" 1 <t< td=""><td>0</td><td></td><td></td><td></td><td>,</td><td>,</td><td>,</td><td>,</td><td>,</td><td>,</td><td>,</td><td></td><td></td></t<>	0				,	,	,	,	,	,	,		
Liabilities associated with assets classified as "held for sale" Image: clas		72,000	57,059	58,640	58,640	58,640	58,640	58,640	58,640	58,640	58,640	58,640	58,640
Total Non-Current Liabilities 312,000 731,461 640,750 550,426 458,382 364,581 268,988 208,178 150,721 92,403 62,917 62,917 TOTAL LIABILITIES 6,066,000 7,558,638 6,553,094 5,894,120 5,788,503 5,774,375 5,663,476 5,604,723 5,576,959 5,578,956 5,540,281 Net Assets 183,262,000 194,682,920 199,943,672 200,630,880 201,093,930 201,412,563 201,855,475 202,308,063 202,823,435 203,955,116 204,582,478 EQUITY Retained Earnings 117,054,000 128,474,920 133,735,672 134,422,880 134,885,930 135,647,475 136,100,063 136,615,435 137,104,981 137,747,116 138,374,478 Revaluation Reserves 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,208,000 66,2				· ·	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES Net Assets 6,066,000 7,558,638 6,553,094 5,788,503 5,778,375 5,663,476 5,604,723 5,578,959 5,578,956 5,546,401 5,540,281 Net Assets 183,262,000 194,682,920 199,943,672 200,630,880 201,093,930 201,412,563 201,855,475 202,308,063 202,823,435 203,955,116 204,582,478 EQUITY Retained Earnings 117,054,000 128,474,920 133,735,672 134,422,880 134,885,930 135,647,475 136,100,063 136,615,435 137,104,981 137,747,116 138,374,478 Revaluation Reserves 66,208,000			704 464	640 750	- EE0 400	450.000	-	-	-	150 704	-	-	60.047
Net Assets 183,262,000 194,682,920 199,943,672 200,630,880 201,093,930 201,412,563 201,855,475 202,308,063 202,823,435 203,312,981 203,955,116 204,582,478 EQUITY Retained Earnings Revaluation Reserves Other Reserves Council Equity Interest 117,054,000 128,474,920 133,735,672 134,422,880 134,885,930 135,647,475 136,100,063 136,615,435 137,104,981 137,747,116 138,374,478 Council Equity Interest 183,262,000 194,682,920 199,943,672 200,630,880 201,093,930 201,412,563 135,647,475 136,100,063 136,615,435 137,104,981 137,747,116 138,374,478 Council Equity Interest 183,262,000 166,208,000 66,208,00													
EQUITY Introduction								, ,					
Retained Earnings 117,054,000 128,474,920 133,735,672 134,422,880 135,204,563 135,647,475 136,100,063 136,615,435 137,104,981 137,747,116 138,374,478 Revaluation Reserves 66,208,000		,					,,00	,,•	,,- •••	,,-00			
Revaluation Reserves 66,208,000 <	EQUITY												
Revaluation Reserves 66,208,000 <	Retained Earnings	117,054,000	128,474,920	133,735,672	134,422,880	134,885,930	135,204,563	135,647,475	136,100,063	136,615,435	137,104,981	137,747,116	138,374,478
Other Reserves -	Revaluation Reserves												66,208,000
	Other Reserves												
Non-controlling equity interests	Council Equity Interest	183,262,000	194,682,920	199,943,672	200,630,880	201,093,930	201,412,563	201,855,475	202,308,063	202,823,435	203,312,981	203,955,116	204,582,478
	Non-controlling equity interests	· ·	•	-	-	-	-	-	-	-	-	-	-

Total Equity	183,262,000	194,682,920	199,943,672	200,630,880	201,093,930	201,412,563	201,855,475	202,308,063	202,823,435	203,312,981	203,955,116	204,582,478

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2031 CASH FLOW STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	Years				
Scenario: Budget 2021-2031 - Recommended	2019/20	2020/21	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31
Cash Flows from Operating Activities	*	*	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	Ψ	Ŷ	
Receipts:		0.040.400		0.470.005	0.005.507	0 400 074	0 550 070	0.004.070	0.040.000	0.057.000	7 007 004	7 000 070
Rates & Annual Charges User Charges & Fees		6,348,492 1,701,295	6,048,391 1,709,917	6,170,835 1,759,119	6,295,507 1,809,728	6,422,674 1,854,635	6,552,378 1,900,990	6,684,676 1,948,504	6,819,623 1,997,206	6,957,268 2,047,128		7,238,073 2,150,737
Investment & Interest Revenue Received		110,510	169,780	186,551	262,163	267,103	268,456	266,186	256,609	258,559		254,585
Grants & Contributions		18,844,558	12,268,751	7,708,265	7,584,530	7,591,355	7,693,240	7,762,329	7,878,962	7,996,257	8,115,896	8,105,268
Bonds & Deposits Received				-	-	-	-	-	-	-	-	
Other Payments:		709,920	867,460	798,783	757,262	740,608	740,924	746,494	751,537	757,061	762,695	764,187
Employee Benefits & On-Costs		(6,841,075)	(6,769,929)	(6,996,797)	(7,130,640)	(7,266,745)	(7,405,545)	(7,547,104)	(7,691,470)	(7,838,703)	(7 988 862)	(8,144,493
Materials & Contracts		(3,778,916)	(2,896,716)	(2,860,013)	(2,847,486)	(2,846,347)	(2,920,458)	(2,948,851)	(2,985,368)	(3,002,335)	(3,079,323)	(3,114,369
Borrowing Costs		(10,439)	(8,640)	(7,664)	(9,717)	(7,996)	(6,240)	(4,448)	(2,883)	(1,844)	(983)	(16
Bonds & Deposits Refunded Other		(1,489,068)	(1,475,770)	(1,409,334)	(1,436,670)	(1,549,597)	(1,494,097)	(1,523,157)	(1,553,145)	(1,675,366)	(1.615.202)	(1,615,063
	-											
Net Cash provided (or used in) Operating Activities		15,595,278	9,913,244	5,349,745	5,284,677	5,205,688	5,329,648	5,384,630	5,471,072	5,498,025	5,663,293	5,638,760
Cash Flows from Investing Activities Receipts:												
Sale of Investment Securities		6,559,005	830,762	-	-	-	-	-	-	-	-	
Sale of Investment Property	-	· · ·		-	-	-	-	-	-	-	-	
Sale of Real Estate Assets		-	-	-	-	-	-		-	-	-	eee / -
Sale of Infrastructure, Property, Plant & Equipment Sale of non-current assets classified as "held for sale"		374,400	398,550	350,500	353,950	491,400	451,850	437,250	363,750	326,600	585,850	330,05
Sale of Intangible Assets				-	-	-	-	-	-	-	-	
Sale of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	
Sale of Disposal Groups				-	-	-	-	-	-	-	-	
Deferred Debtors Receipts				-	-	-	-	-	-	-	-	
Distributions Received from Joint Ventures & Associates Other Investing Activity Receipts												
Payments:												
Purchase of Investment Securities				-	-	-	-	-	-	-	-	
Purchase of Investment Property			-	-	-	-	-	-	-	-	-	
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(24,756,194)	(11,051,170)	(5,355,267)	(4,786,875)	(4,816,015)	(4,999,018)	(4,854,564)	(4,182,363)	(4,318,295)	(5,845,397)	(4,198,765
Purchase of Intangible Assets				-	-	-	-	-	-	-	-	
Purchase of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	
Deferred Debtors & Advances Made				-	-	-	-	-	-	-	-	
Contributions Paid to Joint Ventures & Associates			· ·	-	-	-	-	-	-	-	-	
Other Investing Activity Payments	· · · ·			-	-	-	-	-	-	-	-	
Net Cash provided (or used in) Investing Activities		(17,822,789)	(9,821,858)	(5,004,767)	(4,432,925)	(4,324,615)	(4,547,168)	(4,417,314)	(3,818,613)	(3,991,695)	(5,259,547)	(3,868,715
Cash Flows from Financing Activities												
Receipts: Proceeds from Borrowings & Advances		550,000										
Proceeds from Finance Leases				-	-	-	-	-	-	-	-	
Other Financing Activity Payments				-	-	-	-	-	-	-	-	
Payments:												
Repayment of Borrowings & Advances Repayment of lease liabilities (principal repayments)		(59,489)	(91,386)	(92,292)	(90,323)	(92,045)	(93,801)	(95,593)	(68,868)	(57,457)	(58,318)	(29,48
Distributions to non-controlling interests				-	-	-	-	-	-	-	-	
Other Financing Activity Payments		· ·		-	-		-	-	-		-	
Net Cash Flow provided (used in) Financing Activities	· · · ·	490,511	(91,386)	(92,292)	(90,323)	(92,045)	(93,801)	(95,593)	(68,868)	(57,457)	(58,318)	(29,486
Net Increase/(Decrease) in Cash & Cash Equivalents		(1,737,000)	(0)	252,686	761,429	789,029	688,679	871,723	1,583,591	1,448,873	345,428	1,740,559
plus: Cash & Cash Equivalents - beginning of year		1,737,000	0	0	252,686	1,014,115	1,803,143	2,491,822	3,363,545	4,947,136	6,396,009	6,741,437
Cash & Cash Equivalents - end of the year	· · · · ·	0	0	252,686	1,014,115	1,803,143	2,491,822	3,363,545	4,947,136	6,396,009	6,741,437	8,481,996
											762,695 (7,988,862) (83) (1,615,333) 5,663,293 5,663,293 (1,615,333) 5,663,293 (5,845,393 (5,845,397) (5,845,397) (5,845,397) (5,845,397) (5,845,397) (5,845,397) (5,845,397) (5,845,318) (58,316) (58,316) (58,316) (58,316) (58,317) (5,845,39	
Cash & Cash Equivalents - end of the year	1,737,000	0	0	252,686	1,014,115	1,803,143	2,491,822	3,363,545	4,947,136	6,396,009	6.741.437	8.481.996
Investments - end of the year	18,610,000	12,050,995	11,220,233	11,220,233	11,220,233	11,220,233	11,220,233	11,220,233	11,220,233	11,220,233		11,220,233
Cash, Cash Equivalents & Investments - end of the year	20,347,000	12,050,995	11,220,233	11,472,919	12,234,347	13,023,376	13,712,055	14,583,778	16,167,369	17,616,242	17,961,670	19,702,228
Representing:												
- External Restrictions	6,143,245	2,711,368	3,326,559	4,028,881	4,489,648	4,914,173	5,392,778	5,880,799	6,378,585	6,886,492		7,934,75
- Internal Restrictions	14,088,644 115,111	8,936,234 403,393	7,685,593 208.081	7,287,913	7,507,057 237,643	7,638,770 470,433	7,617,696	7,664,788 1.038.191	8,246,824	8,754,649	7,993,874 2,562,918	8,714,66 3.052.81
- Unrestricted				156,125			701.581		1.541.960	1,975,101		

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2031 EQUITY STATEMENT - GENERAL FUND Scenario: Budget 2021-2031 - Recommended	Actuals 2019/20	Current Year 2020/21	2021/22	2022/23	2023/24	2024/25	Projecte 2025/26	d Years 2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	007 445 000	400,000,000	404 000 000	400.040.070		004 000 000	004 440 500	001.055.175		000 000 105		000 055 440
Opening Balance (as at 1/7) Adjustments to opening balance	207,415,000 (256,000)	183,262,000	194,682,920	199,943,672	200,630,880	201,093,930	201,412,563	201,855,475	202,308,063	202,823,435	203,312,981	203,955,116
Restated opening Balance (as at 1/7)	207,159,000	183,262,000	194,682,920	199,943,672	200,630,880	201,093,930	201,412,563	201,855,475	202,308,063	202,823,435	203,312,981	203,955,116
	0.745.000	44,400,000	5 000 750	007 000	100.051			450 500	545 074	100 5 17	0.40.405	007.000
Net Operating Result for the Year Adjustments to net operating result	3,715,000	11,420,920	5,260,752	687,208	463,051	318,632	442,912	452,588	515,371	489,547	642,135	627,362
Restated Net Operating Result for the Year	3,715,000	11,420,920	5,260,752	687,208	463,051	318,632	442,912	452,588	515,371	489,547	642,135	627,362
Other Comprehensive Income												
- Correction of prior period errors												
- Gain (loss) on revaluation of IPP&E	(27,612,000)			-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	(27,012,000)											
- Realised (gain) loss on available for sale investments recognised in												
operating result							_		_	_		
- Gain (loss) on revaluation of other reserves				-	_	_	_	-	_	_	-	_
- Realised (gain) loss from other reserves recognised in operating result			-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI			-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI			-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI												
(other than equity instruments)				-			-		-	-		
- Gain(/loss) on revaluation of equity instruments at fair value through OCI				_	_	_	_	-	_	_	-	-
- Transfers to Income Statement				-			-		-	-		
- Impairment (loss) reversal relating to I,PP&E				-			-		-	-		
- Impairment (reversal) of available for sale investments to (from) operating re				-			-		-	-		
- Joint ventures and associates	-			-			-		-	-		
- Other reserves movements				-			-		-	-		
- Other Movements (combined)			-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	(27,612,000)	· ·	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	(23,897,000)	11,420,920	5,260,752	687,208	463,051	318,632	442,912	452,588	515,371	489,547	642,135	627,362
Distributions to/(contributions from) non-controlling interests				_	_	_		_			_	_
Transfers between Equity				-	-	-	-	-	-	-	-	-
	400.000.000	404.000.000	400.040.070	000 000 000	004 000 000	004 440 500	004 055 455	000 000 000	000 000 405	000 040 004	000 055 440	004 500 470
Equity - Balance at end of the reporting period	183,262,000	194,682,920	199,943,672	200,630,880	201,093,930	201,412,563	201,855,475	202,308,063	202,823,435	203,312,981	203,955,116	204,582,478