# Kempsey Shire Council

#### **Community Research**

Prepared by: Micromex Research Date: March 2023





### **Report Outline**

Research Objectives and Sample Summary Findings **Detailed Results** 1. Performance Of Council 2. Priority Issues 3. Future Resourcing 4. Communication 5. Personal Security/Preparedness 6. Summary Of Council Services/Facilities Appendix 1: Additional Analyses Appendix 2: Questionnaire micromex research



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### Research Objectives

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In February 2023, Kempsey Shire Council commissioned Micromex Research to conduct a random telephone survey with residents living in the Kempsey Local Government Area (LGA).

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#### Why?

- Understand and identify community priorities for the Kempsey
   Shire Council LGA
- Identify the community's overall level of satisfaction with Council performance
- Assess and establish the community's priorities and satisfaction in relation to Council activities, services, and facilities
- Determine community priorities for the future of the LGA

#### How?

- Telephone survey (landline and mobile) to N=301 residents
- We use a 5 point scale (e.g. 1 = not at all satisfied, 5 = very satisfied)
- Greatest margin of error +/- 5.6%

#### When?

• Implementation 26<sup>th</sup> February – 6<sup>th</sup> March 2023

### Methodology and Sample



#### Sample selection and error

A total of 301 resident interviews were completed. Respondents were selected by means of a computer based random selection process using Australian marketing lists, List Brokers and Leading Lists.

A sample size of 301 residents provides a maximum sampling error of plus or minus 5.6% at 95% confidence. This means that if the survey was replicated with a new universe of N=301 residents, 19 times out of 20 we would expect to see the same results, i.e. +/- 5.6%.

For the survey under discussion the greatest margin of error is 5.6%. This means, for example, that an answer such as 'yes' (50%) to a question could vary from 44% to 56%.

#### Interviewing

Interviewing was conducted in accordance with The Research Society Code of Professional Behaviour.

#### Data analysis

The data within this report was analysed using Q Professional.

Within the report,  $\blacktriangle \lor$  and blue and red font colours are used to identify statistically significant differences between groups, i.e., gender, age, etc.

Significance difference testing is a statistical test performed to evaluate the difference between two measurements. To identify the statistically significant differences between the groups of means, 'One-Way Anova tests' and 'Independent Samples T-tests' were used. 'Z Tests' were also used to determine statistically significant differences between column percentages.

All percentages are calculated to the nearest whole number and therefore the total may not exactly equal 100%.

#### **Ratings** questions

The Unipolar Scale of 1 to 5 was used in all rating questions, where 1 was the lowest importance or satisfaction and 5 the highest importance or satisfaction.

This scale allowed us to identify different levels of importance and satisfaction across respondents.

**Top 2 (T2) Box:** refers to the aggregate percentage (%) score of the top two scores for importance. (i.e. important & very important)

Only respondents who rated services/facilities a 4 or 5 in importance were asked to rate their satisfaction with that service/facility.

Top 3 (T3) Box: refers to the aggregate percentage (%) score of the top three scores for satisfaction or support. (i.e. somewhat satisfied, satisfied & very satisfied)

We refer to T3 Box Satisfaction in order to express moderate to high levels of satisfaction in a nondiscretionary category. We only report T2 Box Importance in order to provide differentiation and allow us to demonstrate the hierarchy of community priorities.

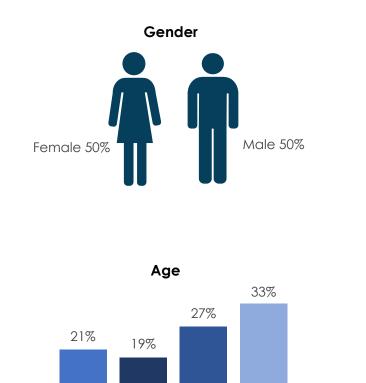
#### **Micromex LGA Benchmark**

Micromex has developed Community Satisfaction Benchmarks using normative data from 75 unique councils, more than 175 surveys and over 93,000 interviews since 2012.

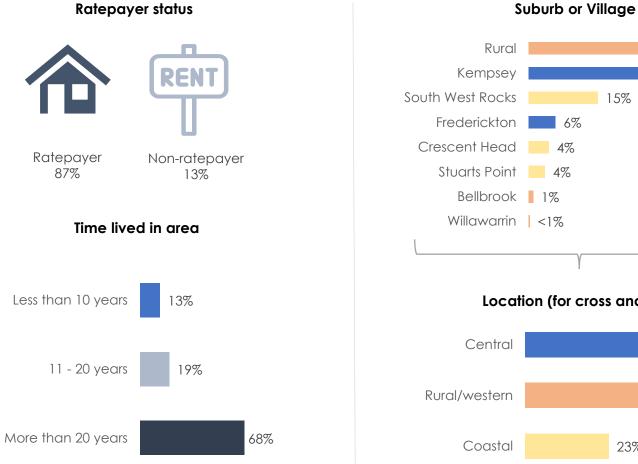
See Appendix A for a list of Councils for the benchmarks used in this report.

Sample Profile: The sample was weighted by age and gender to reflect the 2021 ABS Census data for Kempsey Shire Council.

#### Kempsey Shire Council Community Survey 2023 Sample: N=301 residents



■18-34 ■35-49 ■50-59 ■60+



# Location (for cross analysis) 40%

23%

15%



5

37%

36%

33%

### Summary Findings





## Where are we now and where to from here?

Kempsey Shire Council has faced many challenges over the past 2 years. The impacts of external stressors, including Covid, natural disasters, the cost of living, and skill shortages have no doubt impacted community perceptions, but resident satisfaction with Council's performance has remained stable and on par with the available benchmark for OLG Group 4 Councils.

Additional regression analysis, inclusive of communication measures, has shown that Council's efforts to communicate with residents has a substantial impact on overall satisfaction.

addition. residents themselves, In highlighted financial management, flood management, stormwater and drainage, and roads, bridges and transport as priority areas. Providing information residents with about Council's plans and current actions in these areas will help to positively improve overall community satisfaction.



#### **Key Measures:**

#### **Overall satisfaction**

Overall, 77% of residents are at least somewhat satisfied with the performance of Council over the last 12 months.

#### Quality of Life in the LGA

93% of residents rate their quality of life as 'good' to 'excellent' in the Kempsey Shire.

#### **Key Drivers:**

Below are key drivers that have been identified by our regression analysis:



#### **Future Priority:**

Roads, bridges and transport, financial management, waste management, stormwater and drainage, and community communication/engagement

#### Future Investment:

Roads, bridges and transport, stormwater drainage and strategic land use planning.



#### **Satisfaction Scorecard**

17 of the 35 services/facilities received a satisfaction rating of 80% or more. Roads and airports are the areas of lowest relative satisfaction.



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Good performance (T3B sat score ≥80%)

Monitor

(T3B sat score 60%-79%)

Needs improvement (T3B sat score <60%)

Water and Sewer Services	Development and Compliance Services	Commercial Business Services				
Water supply	Development applications	Waste management (garbage and recycling)				
Urban stormwater and drainage	Companion animals	Business growth support (Economic development /tourism)				
Sewer services	Food safety	Airports				
Strategic and Asset Planning Services	Infrastructure Delivery Services					
Environmental monitoring and protection		Slim Dusty Centre				
Flood management	Bridges	Swimming pools				
Weed control	Appearance of town centres and public spaces	Cemeteries				
Land use planning and development	Wharves, jetties and boat ramps	Corporate Services and Governance				
Community Partnerships	Sporting facilities	Opportunity to participate in Council decision-				
Libraries	Parks, reserves and playgrounds	making				
Customer services	Footpaths and cycleways	Provision of Council information to the community				
Arts and culture	Sealed roads	Long-term planning for the LGA				
Community events	Public toilets	Engaging the community in planning				
Outreach services (customer service/library/recovery)	Unsealed roads	Financial management				



#### Section 1

### **Performance of Council**

This section examines how satisfied residents are with the performance of Council in the last 12 months

### **Section One**

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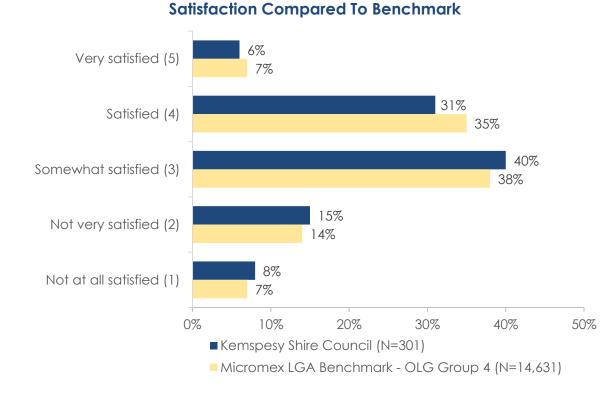




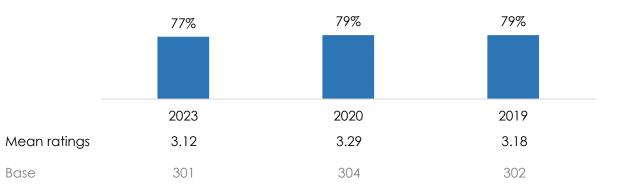
### **Overall Satisfaction**

Overall, 77% of residents are at least somewhat satisfied with the performance of Council over the last 12 months. Results have softened slightly compared to 2020 and 2019.

Kempsey Shire Council are marginally lower that our OLG 4 benchmark, however, results are still well within statistical error.



#### Top 3 Box Satisfaction Scores by Year (Somewhat satisfied to Very satisfied)



	Kempsey Shire Council	Micromex OLG Group 4 Benchmark	Micromex LGA Benchmark – Regional
Mean rating	3.12	3.21	3.33
T3 Box	77%	79%	83%
Base	301	14,631	47,365

Scale: 1 = not at all satisfied, 5 = very satisfied

### **Overall Satisfaction – In Detail**

The main difference between 2023 and 2020 results was a significant decline in the number of residents stating they were 'very satisfied'.

6%▼ Very satisfied (5) 13% 31% Satisfied (4) 32% 40% Somewhat satisfied (3) 34% 15% Not very satisfied (2) 14% 9% Not at all satisfied (1) 7% 0% 10% 20% 30% 40% 50% ■ 2023 (N=301) 2020 (N=304)

#### Satisfaction Compared To 2020

There were no significant differences across demographics.

#### Satisfaction Compared By Demographics

	Overall 2023	Ge	nder	Age					
		Male	Female	18–34	35–49	50–64	65+		
Mean rating	3.12	3.09	3.14	3.06	3.10	3.02	3.25		
Top 3 Box %	77%	74%	79%	80%	76%	72%	80%		
Base	301	151	150	63	57	82	99		

	Ratepay	er status	Location						
	Ratepayer	Non- ratepayer	Central	Rural/western	Coastal				
Mean rating	3.09	3.32	3.22	3.04	3.07				
Top 3 Box %	77%	78%	81%	75%	72%				
Base	262	39	119	112	70				

Scale: 1 = not at all satisfied, 5 = very satisfied

▲ **▼** = A significantly higher/lower level of satisfaction (by year/group)



#### Section 2

#### **Priority Issues**

This section explores what residents most value about the area, what they believe is the highest priority issue for Kempsey in the long term, and residents' current quality of life.

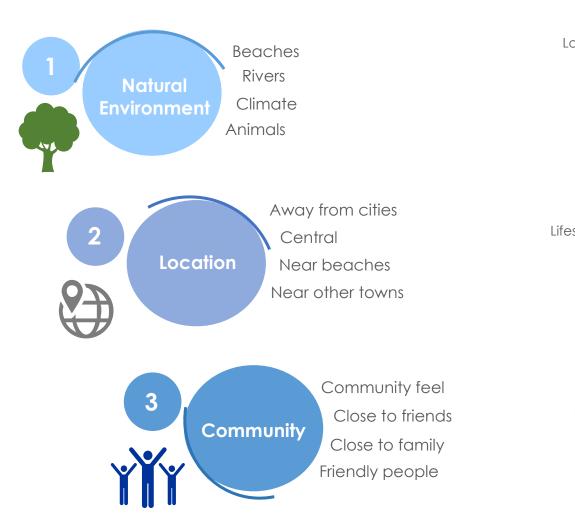
### **Section Two**

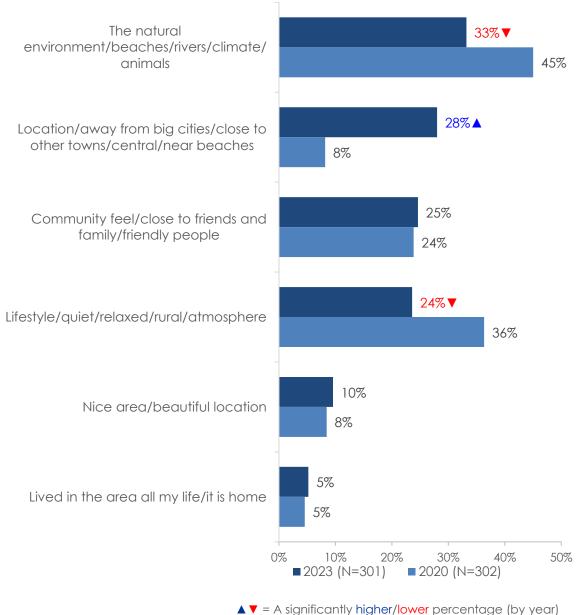




### Most Valued Aspect About Living in the Area

Despite declining in 2023, the natural environment remains the most valued aspect of living in Kempsey Shire. The 'value' of location has increased significantly since 2020, possibly a result of COVID-19 impacts in recent years.





Base: N = 301

Q1a. What do you value most about living in the Kempsey Shire region?

### **Highest Priority Issue**

Currently 41% of residents identified 'roads/traffic management/bridges' as their highest priority issue for themselves and their family, a significant increase from 29% in 2020. There is also a increased priority around additional and improved services/facilities/infrastructure for the shire.



Roads/traffic management/bridges

Additional and improved

Base: N = 301

Q1b. Thinking of the next 10 years plus, what do you believe will be the highest priority issues within Kempsey Shire area?

41%

14

29%

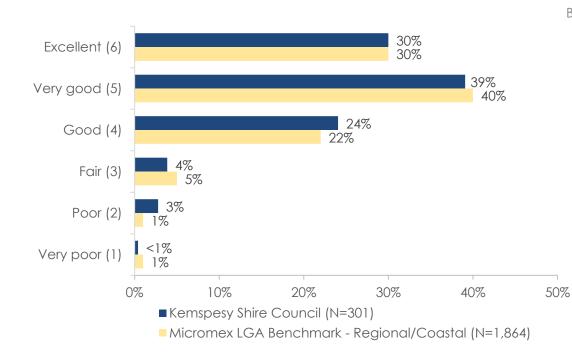
23%▲

### **Quality of Life**

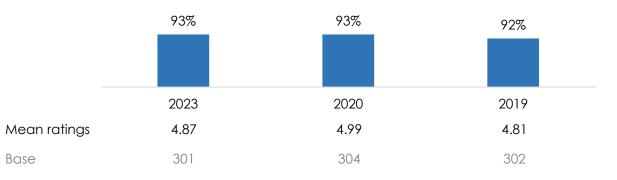
Quality of life in the Kempsey Shire region has remained high, with 93% of residents rating their quality of life as good to excellent, the same recorded in 2020.

Kempsey Shire Council results for quality of life are on par with the our OLG 4 benchmark, and our total Regional LGA benchmark.

**Quality Of Life Compared To Benchmark** 



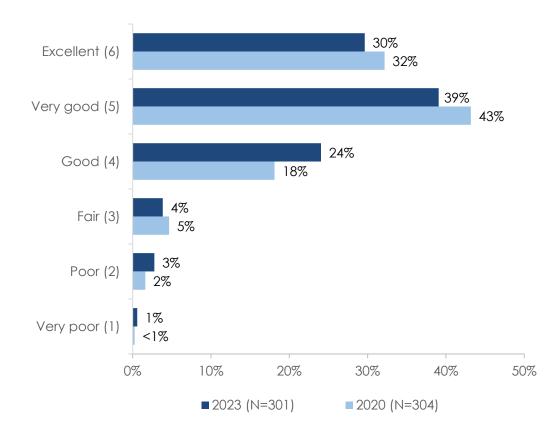
#### Top 3 Box Quality of Life Scores by Year (Excellent to Good)



	Kempsey Shire Council	Micromex OLG Group 4 Benchmark	Micromex LGA Benchmark – Regional
Mean rating	4.87	4.89	4.95
T3 Box	93%	92%	94%
Base	301	1,864	13,773

### Quality of Life – In Detail

2023 results were not significantly different to 2020, although there has ben a softening seen in the top 2 responses. 69% of residents rate their quality of life as very good or excellent.



Quality Of Life Compared To 2020

Residents aged 35-49 were significantly less likely to rate their quality of life 'good' to 'excellent'.

#### **Quality Of Life Compared By Demographics**

	Overall 2023	Ge	nder	Age					
		Male	Female	18–34	35–49	50–64	65+		
Mean rating	4.87	4.91	4.83	4.77	4.63	5.03	4.95		
Top 3 Box %	93%	94%	92%	93%	81%▼	97%	96%		
Base	301	151	150	63	57	82	99		

	Ratepay	er status	Location					
	Ratepayer	Non- ratepayer	Central	Rural/western	Coastal			
Mean rating	4.92	4.57	4.76	4.94	4.95			
Тор 3 Вох %	94%	87%	91%	95%	93%			
Base	262	39	119	112	70			

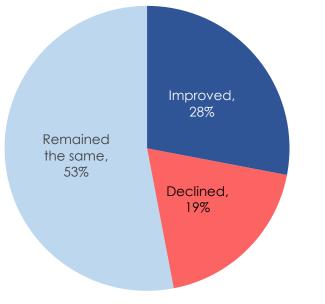
Scale: 1 = very poor, 6 = excellent ▲ ▼ = A significantly higher/lower rating (by group)

Q1c. Overall, how would you rate the quality of life you have living in the Kempsey Shire Council area?

### Change In Quality Of Life Over The Past Few Years

28% of residents stated they have experienced an improvement in their overall quality of life in the past few years, while 19% stated it has declined, an overall positive result for Council.

There were no significant differences seen across demographics, although there did seem to be a slight trend of decline in those that stated 'improved' when looking to older age groups.



Change In Quality Of Life

#### Change In Quality Of Life Compared By Demographics

	Overall 2023	Ge	nder	Age					
		Male	Female	18–34	35–49	50–64	65+		
Improved	28%	31%	25%	35%	28%	27%	24%		
Remained the same	53%	53%	53%	54%	47%	57%	52%		
Declined	19%	17%	21%	11%	24%	16%	24%		
Base	301	151	150	63	57	82	99		

	Ratepay	er status	Location						
	Ratepayer	Non- ratepayer	Central	Rural/western	Coastal				
Improved	28%	28%	30%	27%	27%				
Remained the same	53%	50%	50%	51%	61%				
Declined	19%	22%	20%	22%	12%				
Base	262	39	119	112	70				

Base: N=301



#### Section 3

### **Future Resourcing**

This section explores priorities for future resourcing, level of investment for certain service areas and where residents believe Council should focus their efforts and resources.

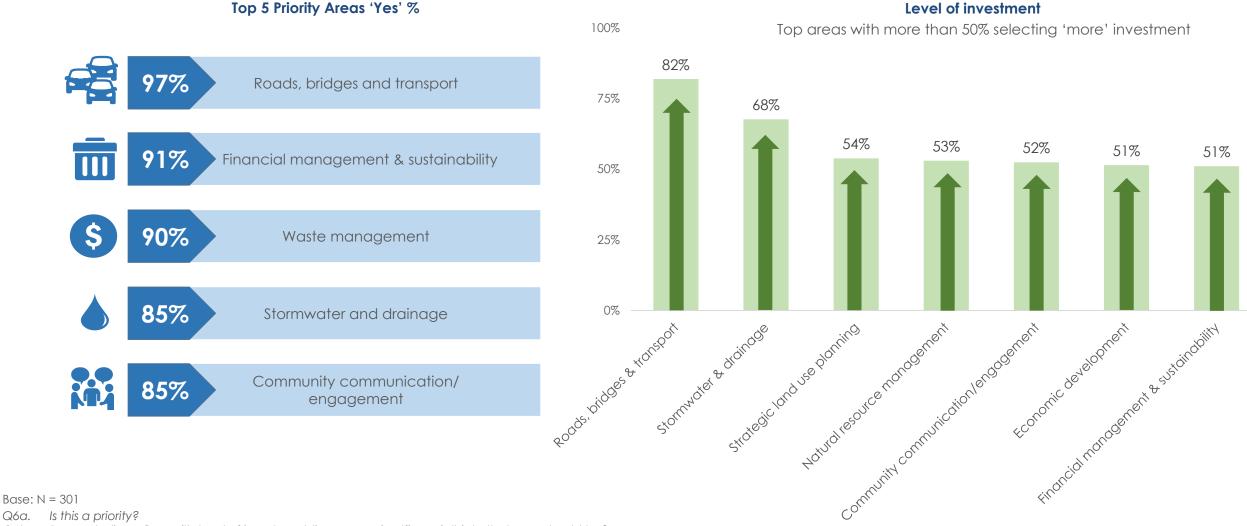
### **Section Three**





### **Future Resourcing – In Summary**

Overall, residents place a very high priority on 'roads, bridges and transport', with 97% stating this area is a priority for the local area and 82% would like to see Council invest more money into this area. Other high priority areas include; financial management, waste, stormwater and drainage, and communications. Across all areas included in the survey, there is no appetite for reduced investments.

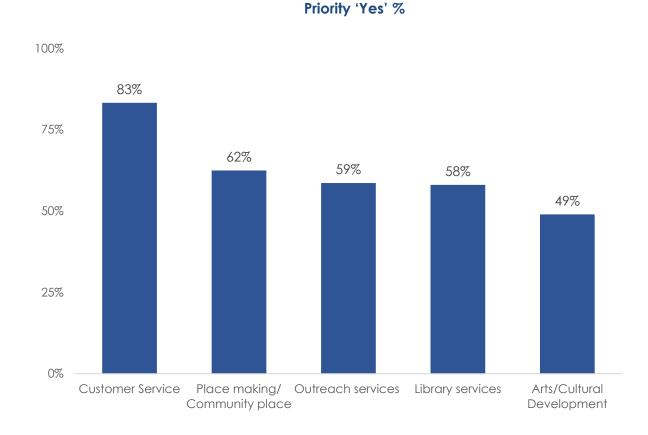


Do you believe Council's level of investment (i.e., resourcing/financial) into that area should be? Q6b.

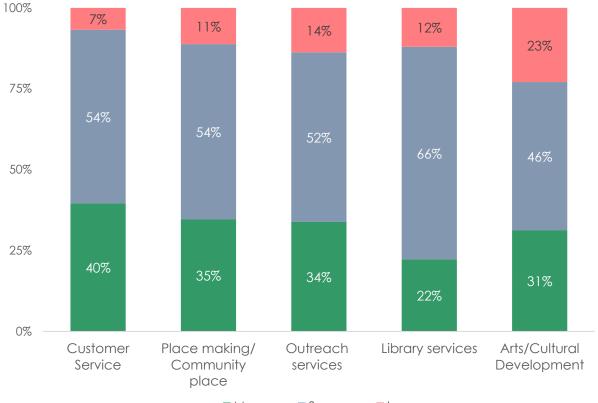
Q6a.

### **Future Resourcing – Community**

Under the Community Pillar, 'customer service' is the highest priority by a significant margin, with 40% of residents also believing it should have greater resourcing or financial investment.



Level of investment



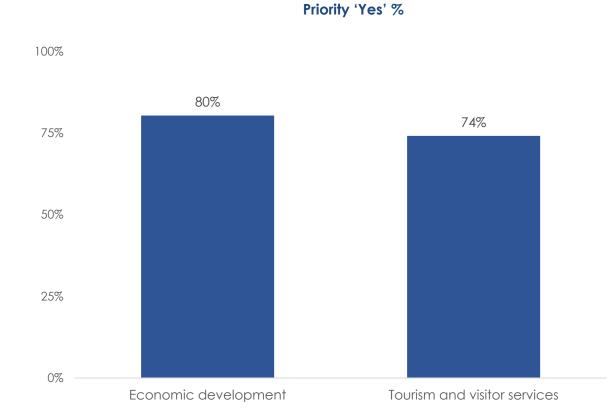
■More ■Same ■Less

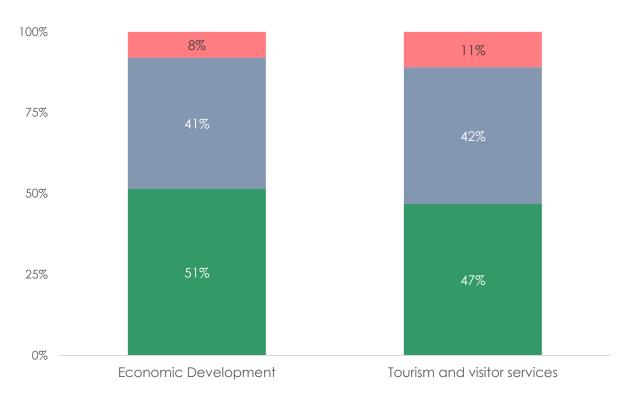
Base: N = 301

Q6a. Is this a priority?

### **Future Resourcing – Economy**

Both 'economic development' and 'tourism and visitor services' have high levels of priority. Regarding investment, just over half of residents believe 'economic development' should have more investment, with 'tourism and visitor services' not far behind.





Level of investment

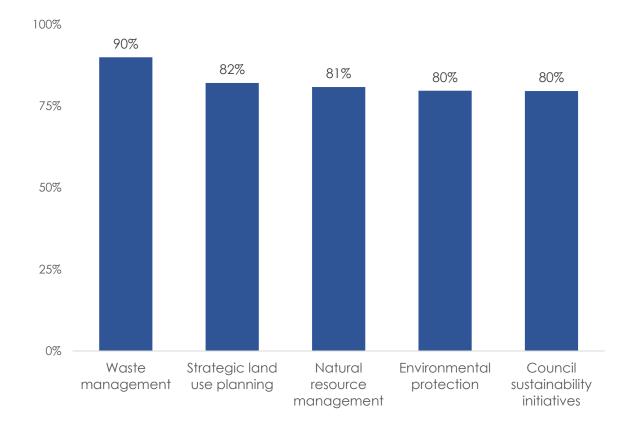
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Base: N = 301

Q6a. Is this a priority?

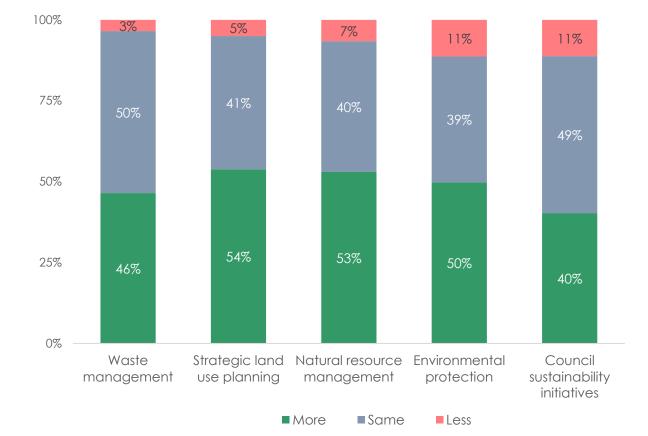
### **Future Resourcing – Environment**

All environment topic areas have very high levels of priority. 'Waste management' has the highest level of priority, and while it <u>does</u> have the smallest proportion of residents state it should receive less investment, it <u>does not</u> have the highest proportion of residents state it should receive more investment, a sign that residents think this area is currently well resourced compared to other environment topic areas.



Priority 'Yes' %

Level of investment

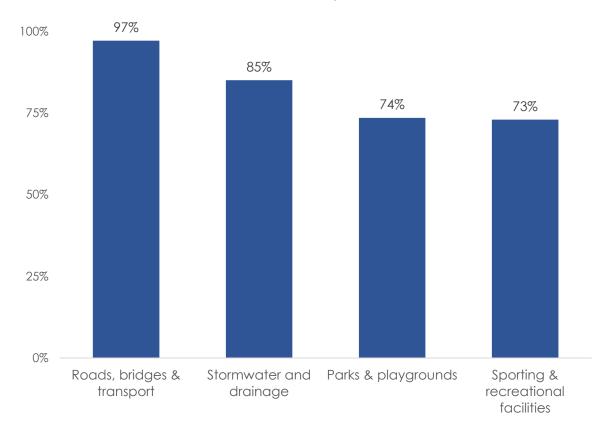


Base: N = 301

Q6a. Is this a priority?

### **Future Resourcing – Infrastructure**

Almost all residents believe 'roads, bridges & transport' are a priority, and 82% believe there should be more investment in this area, the highest level of any area. 'Stormwater and drainage' also has a very high level of priority (85%) and 68% of residents believe this area should have more investment, the second highest level of any area.



Priority 'Yes' %



Level of investment

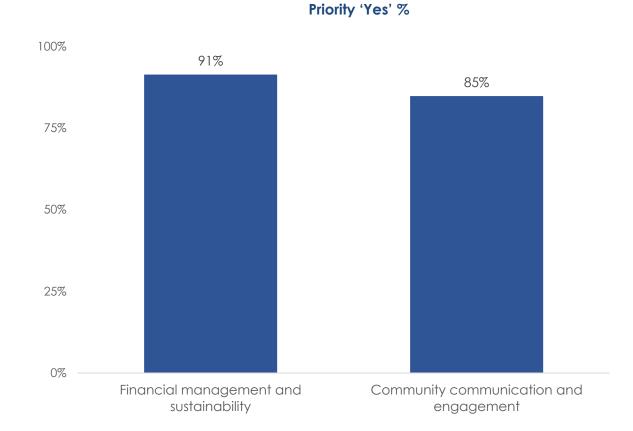
■ More ■ Same ■ Less

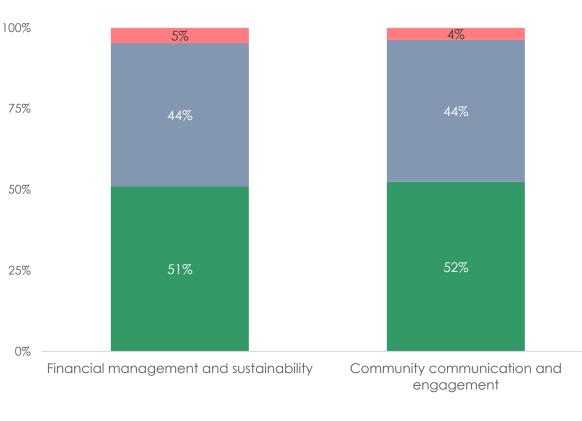
Base: N = 301

Q6a. Is this a priority?

### **Future Resourcing – Governance**

Both 'financial management and sustainability' and 'community communication and engagement' have high levels of priority and have just over half of residents believing they should attract greater investment.





Level of investment

■More ■Same ■Less

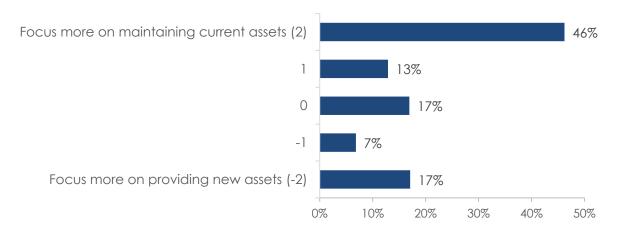
#### Base: N = 301

Q6a. Is this a priority?

### **Resourcing Preference: Road, Bridges And Drainage**

A significant majority of residents (59%) stated they would prefer Council to focus more on maintaining current assets in regard to roads, bridges and drainage.

Rural residents & females were significantly more likely to prefer to maintain current assets, however, all demographics had a preference for focusing on maintaining assets rather than providing new ones.



Roads, bridges and drainage

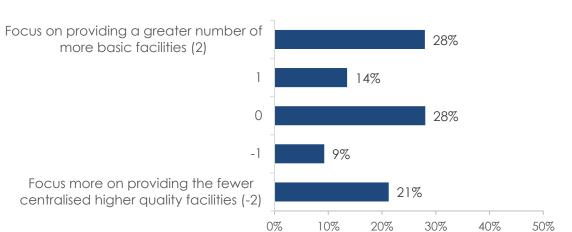
	0	Gei	nder	Age				Ratepay	Ratepayer status		Location		
	Overall 2023	Male	Female	18–34	35–49	50–64	65+	Ratepayer	Non- ratepayer	Central	Rural/ western	Coastal	
Maintaining current assets (2/1)	59%	52%	66%▲	56%	53%	63%	62%	59%	58%	55%	65%	56%	
Neutral (0)	17%	23%▲	11%	21%	17%	13%	17%	16%	21%	17%	16%	18%	
Providing new assets (-1/-2)	24%	25%	23%	23%	30%	24%	21%	24%	21%	28%	19%	26%	
Mean rating	0.64	0.55	0.74	0.63	0.45	0.76	0.67	0.64	0.65	0.50	0.89	0.49	
Base	301	151	150	63	57	82	99	262	39	119	112	70	

▲ ▼ = A significantly higher/lower percentage (by group)

### **Resourcing Preference: Recreation Facilities**

Overall, there is a slightly stronger preference for providing a greater number of more basic recreation facilities, but this preference varies across shifts across the age groups.

- Residents under 50 would like to see better quality centralized facilities.
- Coastal residents and those over 65 y/o would prefer Council to focus on providing a greater number of more basic recreation facilities.



#### **Recreation facilities**

		Gender		Age				Ratepay	er status	Location		
	Overall 2023	Male	Female	18–34	35–49	50–64	65+	Ratepayer	Non- ratepayer	Central	Rural/ western	Coastal
Providing a greater number of more basic facilities (2/1)	41%	41%	42%	15%▼	30%	48%	59% ▲	44%▲	23%▼	32%▼	46%	51%▲
Neutral (0)	28%	29%	27%	29%	24%	36%	23%	27%	33%	29%	26%	29%
Providing fewer centralised higher quality facilities (-1/-2)	30%	30%	31%	56%▲	45%▲	16%▼	18%▼	29%	44%	38%	28%	21%▼
Mean rating	0.18	0.21	0.14	-0.71 🔻	-0.23	0.53	0.68	0.25	-0.33 <b>V</b>	-0.13▼	0.26	0.56
Base	301	151	150	63	57	82	99	262	39	119	112	70

▲ ▼ = A significantly higher/lower percentage (by group)

Q6d. Thinking generally about infrastructure, such as recreation facilities...how would you rate your position on this area?



#### Section 4

micromex research

#### Communication

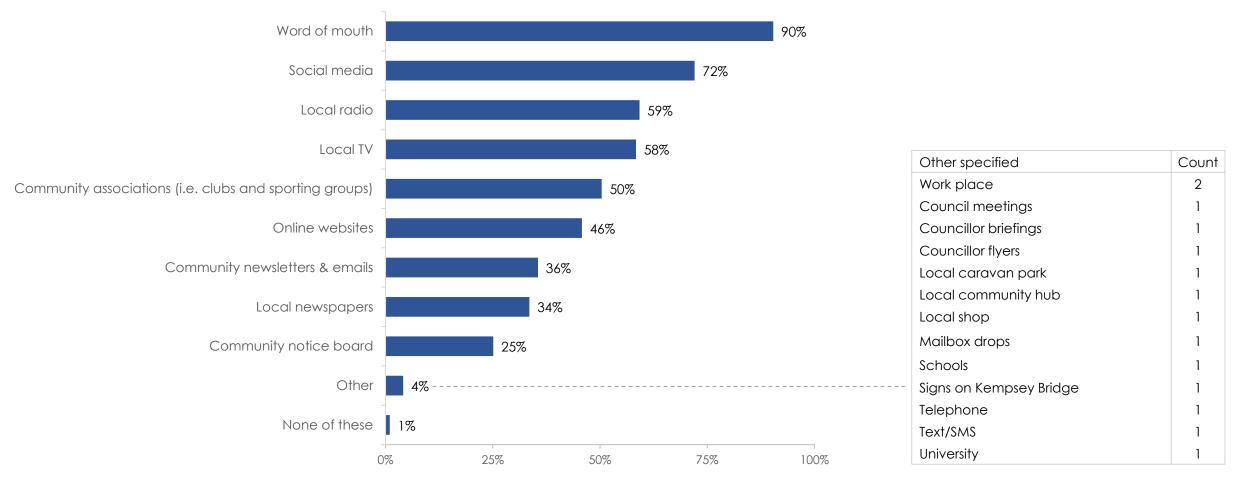
This section outlines residents' sources of information, residents' satisfaction with Council's efforts to inform, involve and respond to residents, and what methods are most effective for keeping residents up to date with projects and Council decisions/outcomes.

### **Section Four**



### Sources Of Information For Local News And Community Activities

Word of mouth and social media were the most dominant sources of information, followed by local radio and local TV. Print media was mentioned much less than electronic media or personal interactions (word of mouth and community associations).



#### **Sources Of Information**

#### Base: N = 301

Q3. Thinking about what goes on across the Shire, which of the following do you use to search, or find out about, local news and community activities?

### Sources Of Information For Local News And Community Activities

Ratepayers and residents over 65 were significantly less likely to use social media as a source of information. Those over 65 were also less likely to use online websites, but were more likely to use local TV, local newspapers, and community notice board.

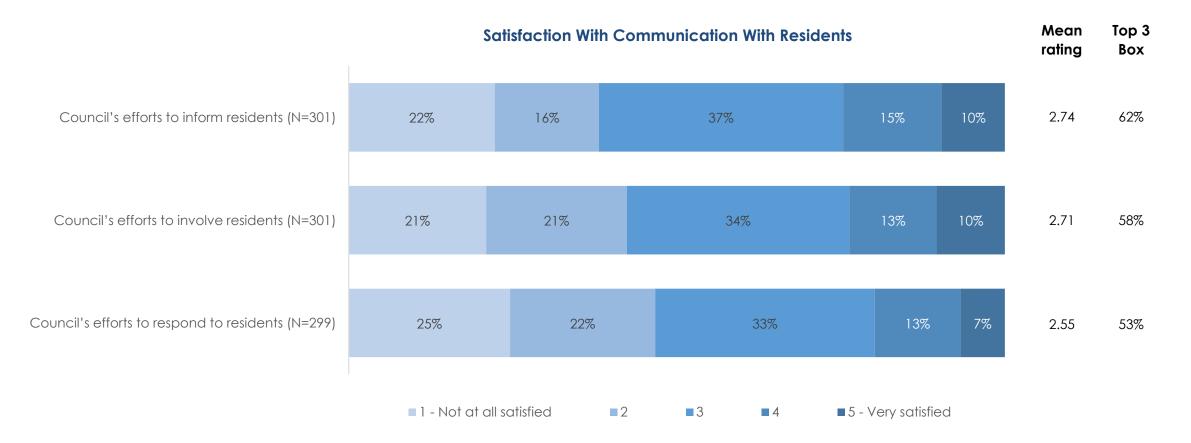
	0	Ge	nder		Ą	ge		Ratepay	er status	Location		
	Overall 2023	Male	Female	18–34	35–49	50–64	65+	Ratepayer	Non- ratepayer	Central	Rural/ western	Coastal
Word of mouth	90%	93%	88%	90%	89%	93%	90%	91%	84%	90%	92%	89%
Social media	72%	67%	77%	95%▲	83%	80%	44%▼	70%▼	89%▲	73%	69%	75%
Local radio	59%	65%	53%	54%	55%	65%	60%	58%	67%	59%	63%	52%
Local TV	58%	55%	62%	44%▼	38%▼	66%	73%▲	58%	59%	61%	58%	54%
Community associations (i.e. clubs and sporting groups)	50%	47%	54%	50%	62%	44%	49%	49%	62%	54%	46%	52%
Online websites	46%	37%▼	54%▲	58% 🔺	45%	50%	35%▼	44%	56%	51%	40%	48%
Community newsletters & emails	36%	33%	38%	27%	34%	39%	39%	36%	33%	34%	40%	30%
Local newspapers	34%	37%	30%	22%▼	25%	32%	48%▲	33%	34%	29%	40%	30%
Community notice board	25%	21%	30%	13%▼	22%	27%	33%▲	24%	35%	27%	26%	21%
Other	4%	3%	6%	3%	7%	5%	2%	4%	5%	3%	4%	6%
None of these	1%	2%	0%	0%	4%▲	0%	1%	1%	0%	0%	1%	3%▲
Base	301	151	150	63	57	82	99	262	39	119	112	70

#### Sources Of Information Compared By Demographics

▲ **▼** = A significantly higher/lower level of satisfaction (by group)

### **Communication With Residents**

Satisfaction scores for the three communication measures is quite low, with more residents being not at all/not very satisfied (1/2) compared to those who are satisfied/very satisfied (4/5). For example, although 62% of residents are at least somewhat satisfied with Council's efforts to inform the community, only 25% were satisfied/very satisfied (4/5) and 38% were not very/not at all satisfied.



Base: N = 299-301

Q7a/b/c. Can you please rate the following criteria regarding Council's efforts to communicate with residents?

### **Communication With Residents Vs. Overall Satisfaction**

When looking at the overall satisfaction (Q5) results across the scores for the three communication measures, there is a clear relationship. This is particularly apparent when we look at those who stated they are not at all satisfied across the three measures and their corresponding very low levels of overall satisfaction with the performance of Council. When analysing results for satisfaction with communication measures, there was no significant differences recorded by demographics (see <u>Appendix A</u>).

Q5. Overall satisfaction with performance of Council	0	Q7a. Council's efforts to inform residents								
	Overall 2023	Not at all satisfied (1)	(2)	(3)	(4)	Very satisfied (5)				
Top 3 Box %	77%	48%	78%	83%	92%	94%				
Mean rating	3.12	2.27	3.14	3.20	3.56	4.06				
Base	301	67	48	112	45	29				

Q5. Overall satisfaction with performance of Council	0	Q7b. Council's efforts to involve residents								
	Overall 2023	Not at all satisfied (1)	(2)	(3)	(4)	Very satisfied (5)				
Top 3 Box %	77%	55%	69%	87%	83%	97%				
Mean rating	3.12	2.46	2.85	3.33	3.39	3.96				
Base	301	63	65	102	40	31				

Q5. Overall satisfaction with	0	Q7b. Council's efforts to respond to residents								
performance of Council	Overall 2023	Not at all satisfied (1)	(2)	(3)	(4)	Very satisfied (5)				
Top 3 Box %	77%	53%	71%	85%	100%	95%				
Mean rating	3.12	2.45	2.91	3.28	3.97	3.76				
Base	301	73	66	100	39	20				

Base: N = 299-301

Q7a/b/c. Can you please rate the following criteria regarding Council's efforts to communicate with residents?

31

### **Effectiveness of Communication Methods**

Direct mail/letter and social media/Facebook are deemed to be the most effective methods to keep them up to date on projects and Council decisions/outcomes.

				2023	2020	2023	2020
Direct mail/letter	20%	21%	36%	78%	82%	3.60▼	3.85▲
Social media/Facebook	18%	21%	32%	71%	69%	3.36	3.32
Council's website	29%	19%	21%	69%	70%	3.12	3.19
Information brochures/flyers letterbox dropped to my residence	23%	22%	25%	69%▼	83%▲	3.25▼	3.78▲
Community workshops/meetings/information sessions	33%	18%	15%	66%	74%	2.97▼	3.25▲
Council newsletters	25%	23%	18%	66%	NA	3.07	NA
Direct emails	14%	21%	31%	65%	64%	3.25	3.14
Pop ups stalls at events and in town centres	27%	21%	16%	64%	71%	3.00▼	3.24▲
Council e-newsletters	28%	18%	14%	61%	NA	2.82	NA
Digital signage	26%	19%	14%	59%	NA	2.83	NA
Talking to Councillors	24%	18%	16%	58%	63%	2.84	3.04
Council meetings, agenda and minutes	30%	18%	10%	57%	62%	2.72	2.82
Council Your Say Macleay engagement website	27%	17%	11%	56%	63%	2.65▼	2.98▲
Information brochures/flyers/posters at libraries/facilities/customer service	26%	12%	17%	55%▼	76%▲	2.80▼	3.39
Newspaper	27%	11% 15	5%	52%▼	69%▲	2.59 🔻	3.27 ▲
		0% 40%		80%			
	Somewhat effec	Effective	Very effective				,

#### **Effectiveness Of Communication Methods**

Base: N = 301

Q8a. How effective would the following methods be in keeping you up to date on projects and Council decisions/outcomes?

▲ ▼ = A significantly higher/lower percentage (by year)

Scale: 1 = not at all effective, 5 = very effective 32

Top 3 Box Top 3 Box Mean rating Mean rating

### **Effectiveness of Communication Methods**

Younger residents aged 18-34 are significantly more likely believe that social media/Facebook and digital signage would be effective methods of communication, while older residents aged over 65 are significantly more likely to believe that Council newsletters and information brochures/flyers/posters at libraries/facilities/customer service centres would be more effective.

Тор 3 Вох		Gender		Age			Ratepayer status		Location			
	Overall 2023	Male	Female	18–34	35–49	50–64	65+	Ratepayer	Non- ratepayer	Central	Rural/ western	Coastal
Direct mail/letter	78%	76%	80%	70%	73%	86%	80%	79%	75%	77%	84%	70%
Social media/Facebook	71%	67%	74%	97%▲	75%	78%	44%▼	69%▼	84%▲	75%	67%	70%
Council's website	69%	66%	72%	65%	83%	71%	64%	70%	67%	74%	66%	68%
Information brochures/flyers letterbox dropped to my residence	69%	66%	73%	57%▼	77%	67%	74%	71%	57%	71%	69%	69%
Community workshops/meetings/information sessions	66%	67%	65%	63%	72%	65%	66%	66%	65%	69%	63%	65%
Council newsletters	66%	63%	69%	51%	64%	66%	77% 🔺	68%▲	51%▼	68%	70%	55%▼
Direct emails	65%	63%	68%	72%	66%	68%	59%	65%	66%	68%	68%	57%
Pop ups stalls at events and in town centres	64%	62%	67%	61%	58%	63%	70%	63%	72%	70%	66%	50%▼
Council e-newsletters	61%	58%	63%	60%	68%	58%	59%	62%	51%	65%	59%	57%
Digital signage	59%	52%▼	67%▲	78%▲	59%	53%	54%	58%	68%	68%▲	57%	49%▼
Talking to Councillors	58%	59%	57%	58%	57%	58%	59%	58%	58%	62%	55%	57%
Council meetings, agenda and minutes	57%	56%	59%	48%	64%	58%	59%	57%	57%	56%	59%	57%
Council Your Say Macleay engagement website	56%	50%	62%	53%	58%	63%	51%	55%	62%	59%	52%	57%
Information brochures/flyers/posters at libraries/facilities/customer service	55%	50%	61%	41%▼	55%	49%	70% 🔺	55%	59%	56%	56%	54%
Newspaper	52%	51%	53%	38%▼	57%	50%	60%	51%	58%	55%	54%	43%
Base	301	151	150	63	57	82	99	262	39	119	112	70

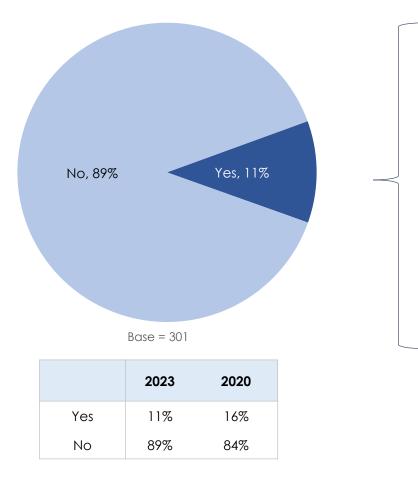
Base: N = 301

▲ ▼ = A significantly higher/lower percentage (by group)

Q8a. How effective would the following methods be in keeping you up to date on projects and Council decisions/outcomes?

### **Other Communication Methods**

11% of residents suggested other methods of communication, down from 16% in 2020. The most common method suggested was radio and TV networks, followed by text messages.



	Count
Radio/TV networks	8
Text messages	4
Letter drops to specific communities	3
Council meetings	3
Community webpages	2
Livestream/zoom meetings	2
Noticeboards in town	2
Word of mouth/talking to people in the community	2
Phone calls	1

Base: N = 301

Q8b. Are there any other methods you can think of that can be used to keep you up to date on projects and Council decisions/outcomes?

Q8c. What methods were they?



#### Section 5

### **Personal Security/Preparedness**

This section looks at residents' housing security, perceived level of preparation for a sudden emergency and what would help residents feel more prepared.

### **Section Five**

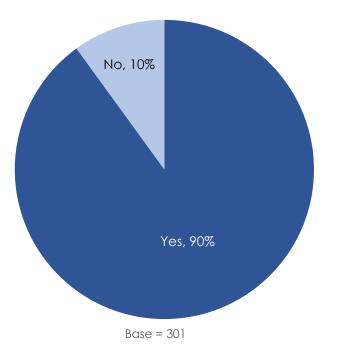




### **Housing Security**

90% of residents feel that they are secure in their housing situation, and when looking across demographics there are no significant differences. Although not significant and with a relatively small base size, the demographic with the least residents who feel secure is renters (non-ratepayers).

#### Do You Feel Secure In Your Housing Situation?



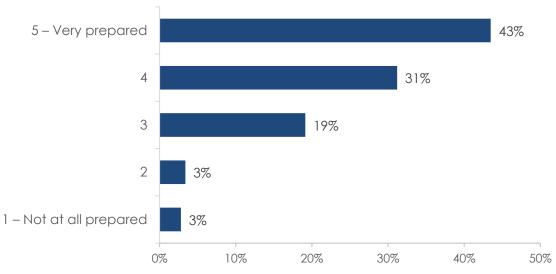
#### Housing Security By Demographics

	Overall 2023	Ge	nder	Age				
		Male	Female	18–34	35–49	50–64	65+	
Yes %	90%	91%	89%	86%	87%	92%	93%	
Base	301	151	150	63	57	82	99	

	Ratepay	er status	Location					
	Ratepayer	Non- ratepayer	Central	Rural/western	Coastal			
Yes %	91%	83%	85%▼	91%	98%▲			
Base	262	39	119	112	70			

### **Preparation For A Sudden Emergency Situation**

94% of residents feel that they/their family are at least somewhat prepared to respond to a sudden emergency, with 43% stating they are very prepared, an encouraging result for Council. Looking across demographics, those who have lived in the area less than 10 years were significantly less likely to state they were at least somewhat prepared. There appears to be a small relationship with age, in that older residents believe they are more prepared than younger ones.



#### **Emergency Preparation (You/Your Family)**

		Ge	nder	Age			Ratepay	er status	Location			
	Overall 2023	Male	Female	18–34	35–49	50–64	65+	Ratepayer	Non- ratepayer	Central	Rural/ western	Coastal
Top 3 Box Preparation	94%	96%	92%	89%	94%	97%	94%	95%	87%	91%	95%	96%
Mean rating	4.09	4.15	4.03	3.86	3.96	4.32▲	4.12	4.17	3.59▼	4.00	4.17	4.12
Base	301	151	150	63	57	82	99	262	39	119	112	70

#### Emergency Preparation (You/Your Family) By Demographics

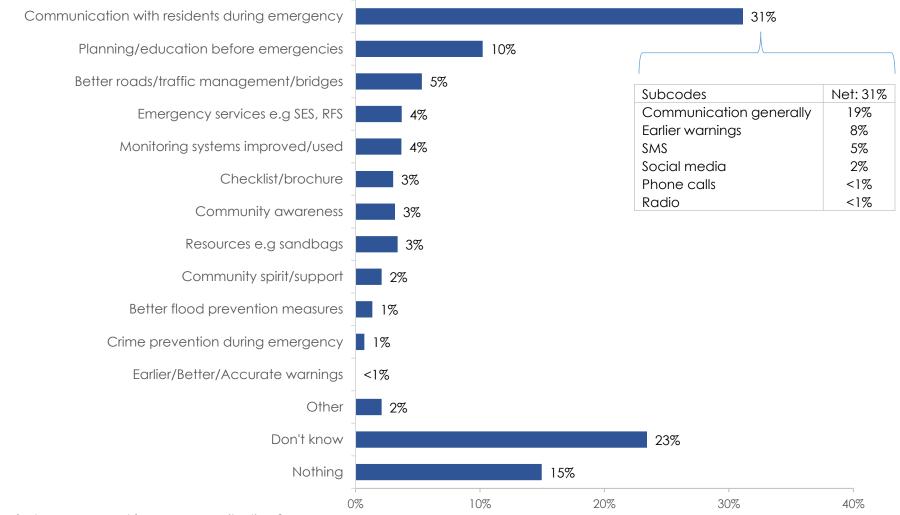
Base: N = 301

▲ ▼ = A significantly higher/lower result (by group)

Q10. How prepared do you feel you and/or your family are to respond to a sudden emergency situation?

### What Would Help You Feel More Prepared

31% of residents stated that better/more communication from Council during an emergency would help them feel more prepared, this likely reflects that many residents already feel personally prepared (seen in last slide), and what they feel they need is more communication when emergencies occur.



Base: N = 301

Q11. What would help you feel more prepared for emergency situations?



### Section 6

# Summary of Council Services/Facilities

This section summarises the importance and satisfaction ratings for the 35 services and facilities. In this section we explore trends to past research and comparative norms.

### **Section Six**

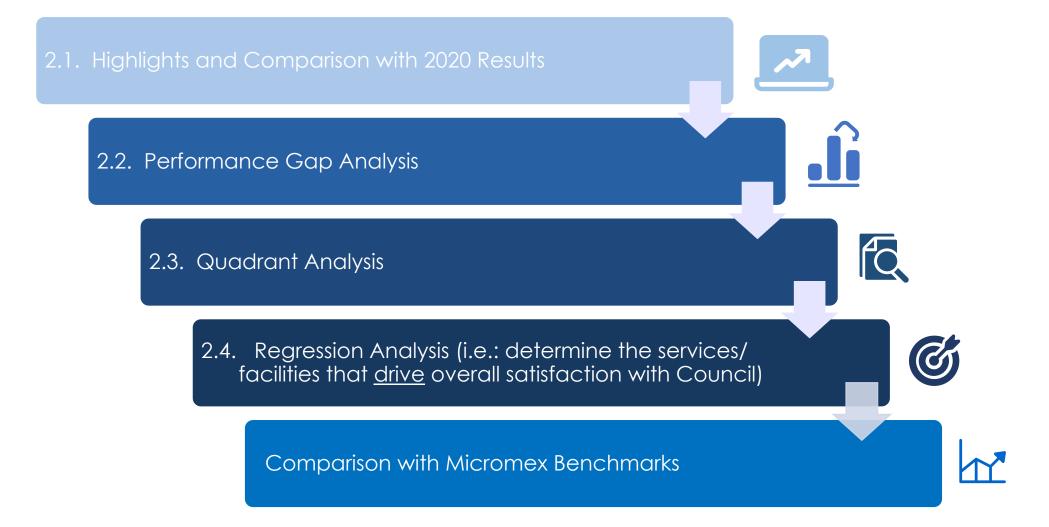




### **Council Services and Facilities**

A major component of the 2023 Community Survey was to assess perceived Importance of, and Satisfaction with, 35 Council-provided services and facilities – the equivalent of 70 separate questions!

We have utilised the following techniques to summarise and analyse these 70 questions:



### Importance & Satisfaction – Highest/Lowest Rated Services/Facilities

A core element of this community survey was the rating of 35 facilities/services in terms of Importance and Satisfaction. The above analysis identifies the highest and lowest rated services/facilities in terms of importance and satisfaction.

#### Importance

The following services/facilities received the highest T2 box importance ratings:

Higher importance	T2 Box	Mean
Bridges	93%	4.66
Sealed roads	91%	4.67
Waste management (garbage and recycling)	90%	4.57
Financial management	87%	4.57
Long-term planning for the LGA	87%	4.56
Flood management	87%	4.52

The following services/facilities received the lowest T2 box importance ratings:

Lower importance	T2 Box	Mean
Slim Dusty Centre	26%	2.56
Arts and culture	54%	3.54
Airports	59%	3.68
Libraries	62%	3.82
Companion animals	66%	3.92

Satisfaction

The following services/facilities received the highest T3 box satisfaction ratings:

Higher satisfaction	T3 Box	Mean
Libraries	98%	4.41
Food safety	95%	4.09
Cemeteries	93%	4.05
Water supply	91%	4.12
Swimming pools	91%	3.99
Sporting facilities	91%	3.99

The following services/facilities received the lowest T3 box satisfaction ratings:

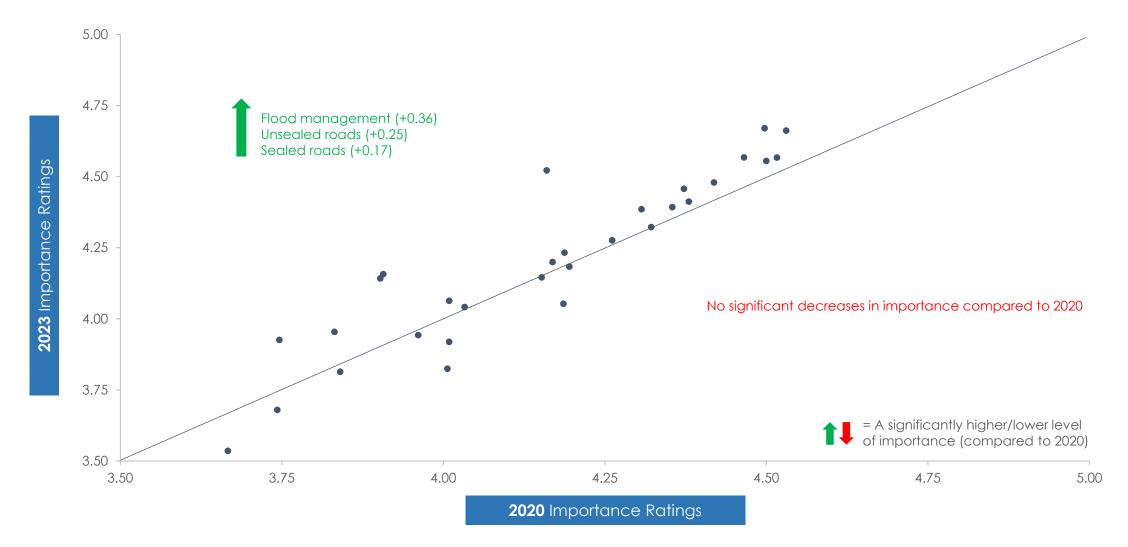
Lower satisfaction	T3 Box	Mean
Sealed roads	47%	2.55
Airports	55%	2.70
Unsealed roads	56%	2.68
Development applications	60%	2.86
Financial management	61%	2.81
Weed control	61%	2.90

T3B = somewhat satisfied/satisfied/very satisfied Scale: 1 = not at all satisfied, 5 = very satisfied

### Services and Facilities – Importance: Comparison by Year

The below chart compares the mean importance ratings for 2023 vs 2020.

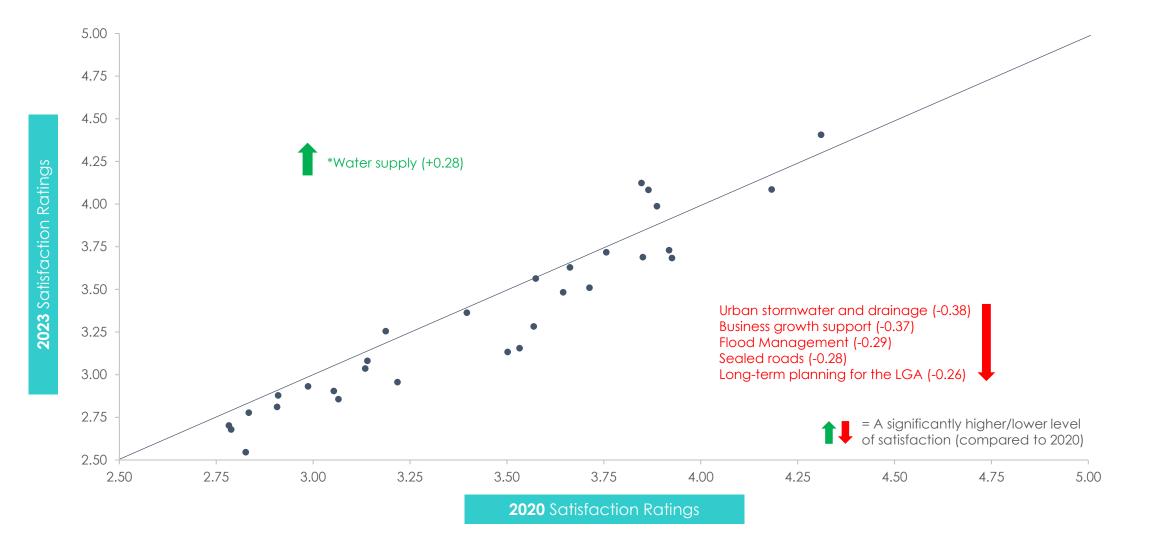
Importance significantly increased for 3 of the 30 comparable services and facilities, there were no significant decreases for services and facilities.



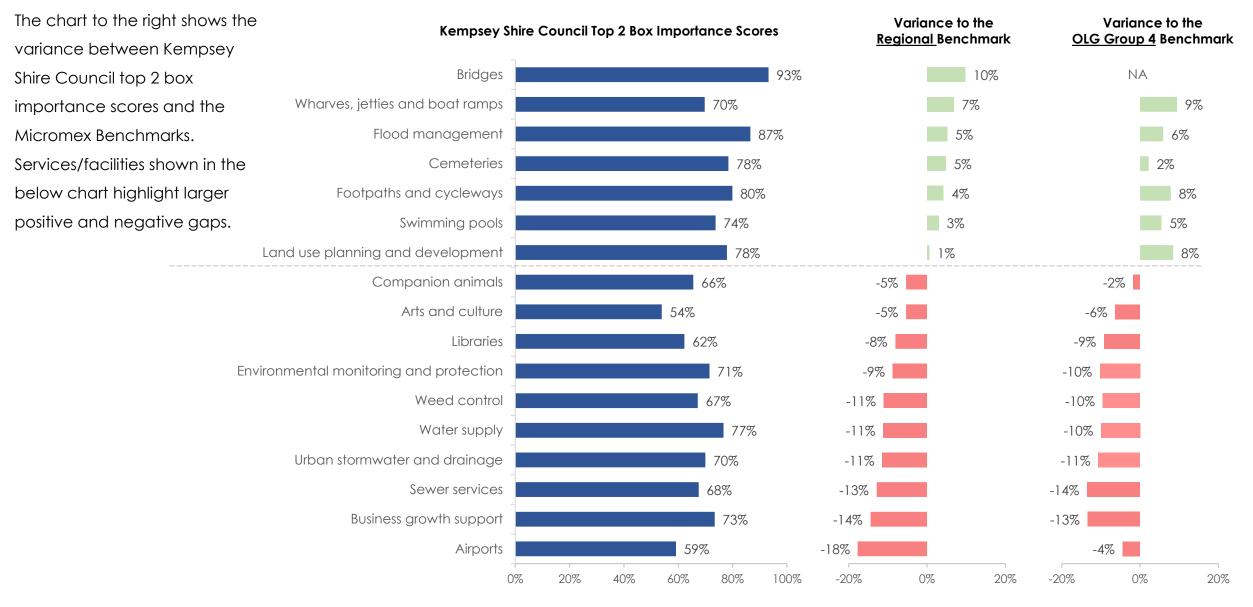
### Services and Facilities – Satisfaction: Comparison by Year

The below chart compares the mean satisfaction ratings for 2023 vs 2020.

Satisfaction significantly increased for 1 of the 30 comparable services and facilities, there were also significant decreases in satisfaction for 5 of the 34 services and facilities.

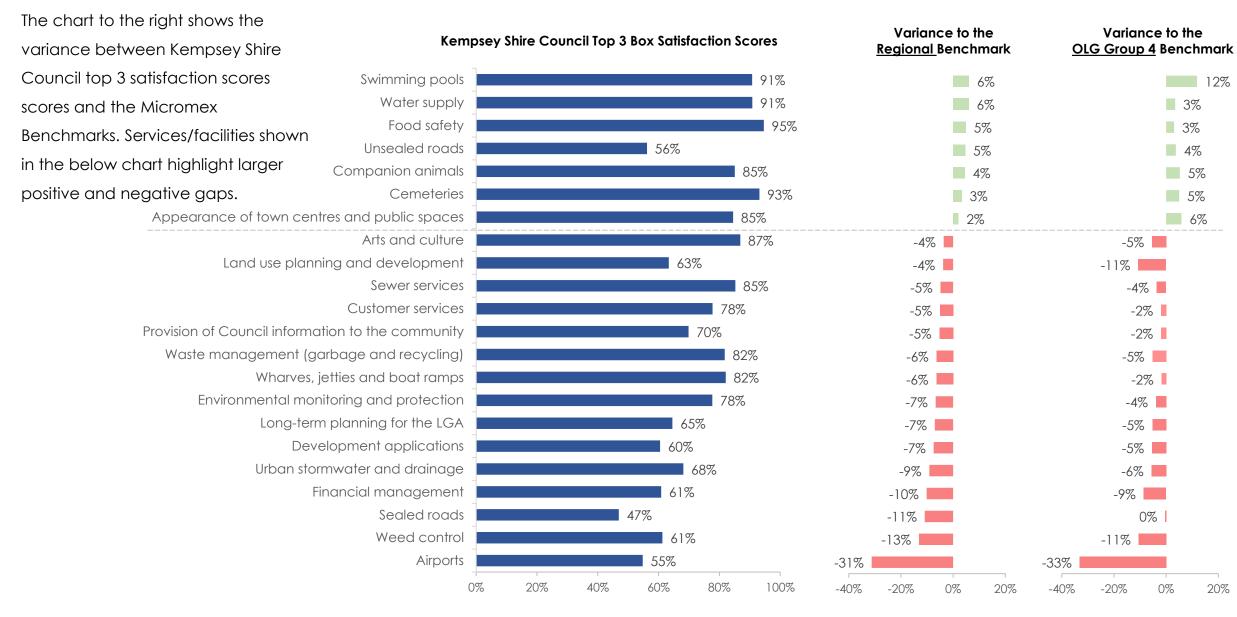


### Summary Importance Comparison to the Micromex Benchmark



Note: Only services/facilities with a variance of +/- 5% to <u>either</u> Benchmark have been shown above. Please see Appendix 1 for detailed list Top 2 box = important/very important

## Summary Satisfaction Comparison to the Micromex Benchmark



Note: Only services/facilities with a variance of +/- 5% to either Benchmark have been shown above. Please see Appendix 1 for detailed list Top 3 box = at least somewhat satisfied

12%

3%

3%

4%

5%

5%

6%

0%

20%

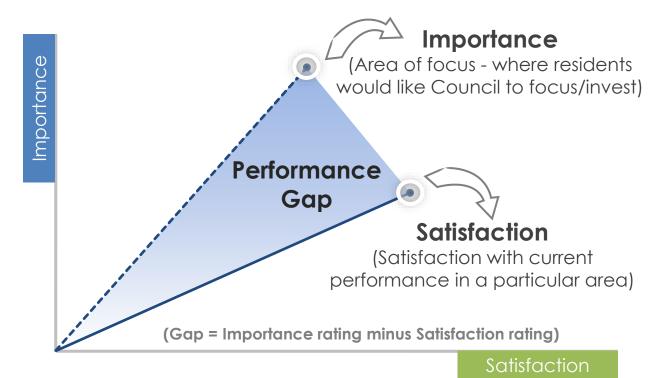
### **Performance Gap Analysis**

PGA establishes the gap between importance and satisfaction. This is calculated by subtracting the top 3 satisfaction score from the top 2 importance score. In order to measure performance gaps, respondents are asked to rate the importance of, and their satisfaction with, each of a range of different services or facilities on a scale of 1 to 5, where 1 = low importance or satisfaction and 5 = high importance or satisfaction. These scores are aggregated at a total community level.

The higher the differential between importance and satisfaction, the greater the difference is between the provision of that service by Kempsey Shire Council and the expectation of the community for that service/facility.

In the table on the following page, we can see the services and facilities with the largest performance gaps.

When analysing the performance gaps, it is expected that there will be some gaps in terms of resident satisfaction. Those services/facilities that have achieved a performance gap of greater than 20% may be indicative of areas requiring future optimisation.



### **Performance Gap Analysis**

When we examine the largest performance gaps, we can identify that all of the services or facilities have been rated as high in importance, whilst resident satisfaction for all of these areas is between 47% and 73%. Areas with the largest performance gaps were: road infrastructure, financial management, long-term planning and community engagement.

Service Area	Service/Facility	Importance T2 Box	Satisfaction T3 Box	Performance Gap (Importance – Satisfaction)
Infrastructure Delivery Services	Sealed roads	91%	47%	44%
Corporate Services and Governance	Financial management	87%	61%	26%
Corporate Services and Governance	Long-term planning for the LGA	87%	65%	23%
Infrastructure Delivery Services	Unsealed roads	76%	56%	19%
Corporate Services and Governance	Engaging the community in planning	86%	67%	19%
Corporate Services and Governance	Provision of Council information to the community	86%	70%	16%
Strategic and Asset Planning Services	Land use planning and development	78%	63%	15%
Strategic and Asset Planning Services	Flood management	87%	73%	14%
Infrastructure Delivery Services	Public toilets	81%	69%	12%
Corporate Services and Governance	Opportunity to participate in Council decision-making	74%	62%	12%

**Note**: Performance gap is the first step in the process, we now need to identify comparative ratings across all services and facilities to get an understanding of relative importance and satisfaction at an LGA level. This is when we undertake step 2 of the analysis.

### **Quadrant Analysis**

Quadrant analysis is often helpful in planning future directions based on stated outcomes. It combines the stated importance of the community and assesses satisfaction with delivery in relation to these needs.

This analysis is completed by plotting the variables on x and y axes, defined by stated importance and rated satisfaction. We aggregate the top 2 box importance scores and top 3 satisfaction scores for stated importance and rated satisfaction to identify where the facility or service should be plotted.

On average, Kempsey Shire Council residents rated services/facilities less important than our Benchmark, and their satisfaction was, on average, slightly lower.

	Kempsey Shire Council	Micromex Comparable OLG Group 4 Benchmark
Average Importance	75%	78%
Average Satisfaction	76%	77%

Note: Micromex comparable benchmark only refers to like for like measures

#### Explaining the 4 quadrants (overleaf)

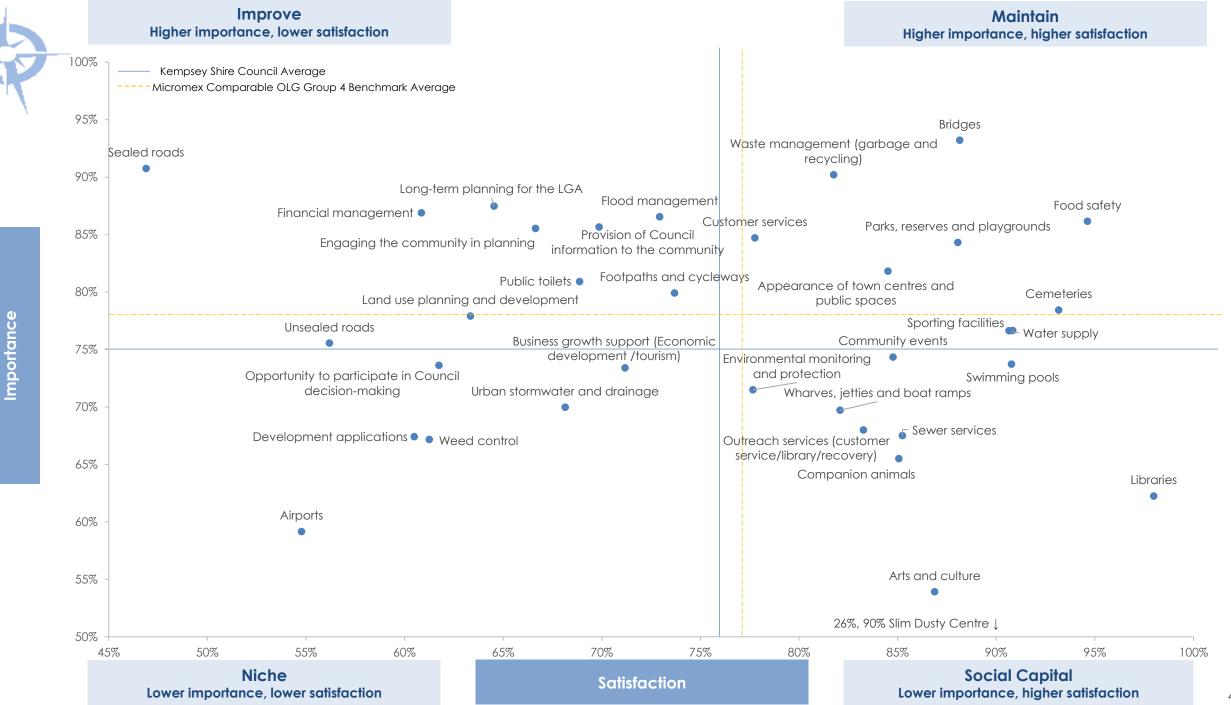
Attributes in the top right quadrant, **MAINTAIN**, such as 'bridges', are Council's core strengths, and should be treated as such. Maintain, or even attempt to improve your position in these areas, as they are influential and address clear community needs.

Attributes in the top left quadrant, **IMPROVE**, such as 'sealed roads' are key concerns in the eyes of your residents. In the vast majority of cases you should aim to improve your performance in these areas to better meet the community's expectations.

Attributes in the bottom left quadrant, **NICHE**, such as 'airports', are of a relatively lower priority (and the word 'relatively' should be stressed – they are still important). These areas tend to be important to a particular segment of the community.

Finally, attributes in the bottom right quadrant, **SOCIAL CAPITAL**, such as 'libraries', are core strengths, but in relative terms they are considered less overtly important than other directly obvious areas. However, the occupants of this quadrant tend to be the sort of services and facilities that deliver to community liveability, i.e. make it a good place to live.

Recommendations based only on stated importance and satisfaction have major limitations, as the actual questionnaire process essentially 'silos' facilities and services as if they are independent variables, when they are in fact all part of the broader community perception of council performance.



### **Regression Analysis**

The outcomes identified in stated importance/satisfaction analysis often tend to be obvious and challenging. No matter how much focus a council dedicates to 'sealed roads', it will often be found in the **IMPROVE** quadrant. This is because, perceptually, the condition of local roads can always be better.

Furthermore, the outputs of stated importance and satisfaction analysis address the current dynamics of the community, they do not predict which focus areas are the most likely agents to change the community's perception of Council's overall performance.

Therefore, in order to identify how Kempsey Shire Council can actively drive overall community satisfaction, we conducted further analysis

#### **Explanation of Analysis**

Regression analysis is a statistical tool for investigating relationships between dependent variables and explanatory variables. Using a regression, a category model was developed. The outcomes demonstrated that increasing resident satisfaction by actioning the priorities they stated as being important would not necessarily positively impact on overall satisfaction.

#### What Does This Mean?

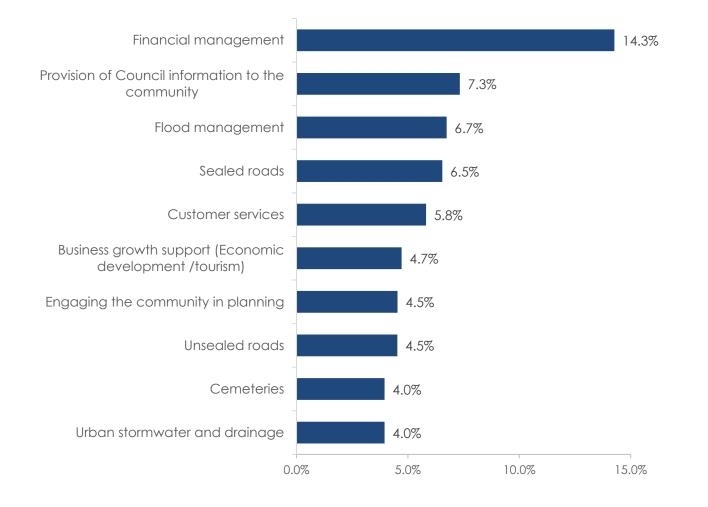
The learning is that if we only rely on the stated community priorities, we will not be allocating the appropriate resources to the actual service attributes that will improve overall community satisfaction. Using regression analysis, we can identify the attributes that essentially build overall satisfaction. We call the outcomes 'derived importance'.

Identify top services/facilities that will drive overall satisfaction with Council

Map stated satisfaction and derived importance to identify community priority areas

### **Key Drivers of Overall Satisfaction with Council**

The score assigned to each area indicates the percentage of influence each attribute contributes to overall satisfaction with Council. If Council can increase satisfaction in these areas it will improve overall community satisfaction.





The results in the chart above identify which services/facilities contribute most to overall satisfaction. If Council can improve satisfaction scores across these services/facilities, they are likely to improve their overall satisfaction score.

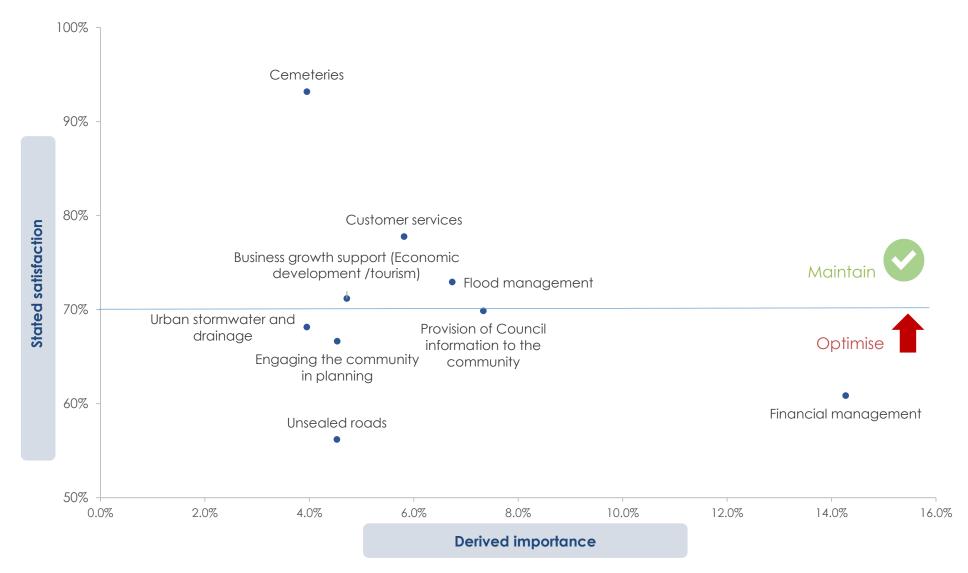
These top 10 services/facilities (so 29% of the 35 services/facilities) account for over 62% of the variation in overall satisfaction. Therefore, whilst all 35 services/facilities are important, only a number of them are potentially significant drivers of satisfaction (at this stage, the other 25 services/facilities have less impact on satisfaction – although, if resident satisfaction with them was to suddenly change they may have more immediate impact on satisfaction).

#### $R^2$ value = 0.4019

Dependent Variable: Q5. Overall, for the last 12 months, how satisfied are you with the performance of Council, not just on one or two issues, but across all responsibility areas?

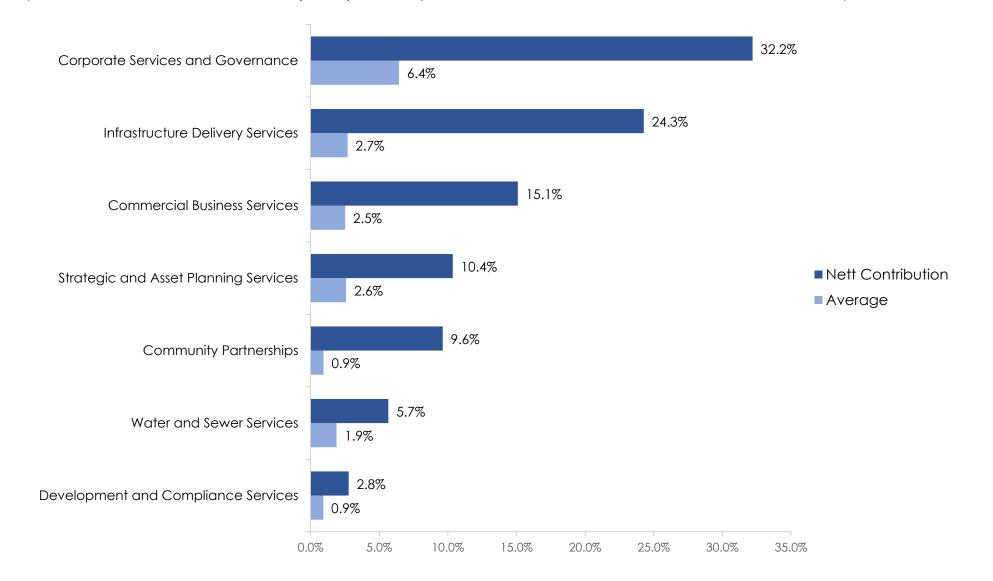
### Mapping Stated Satisfaction and Derived Importance Identifies the Community Priority Areas

The below chart looks at the relationship between stated satisfaction (top 3 box) and derived importance (Regression result) to identify the level of contribution of each measure. Any services/facilities below the blue line (shown above) could potentially be benchmarked to target in future research to elevate satisfaction levels in these areas.



### Contribution to Overall Satisfaction with Council's Performance

By combining the outcomes of the regression data, we can identify the derived importance of the different Nett Priority Areas. 'Corporate Services and Governance' (32.2%) is the key contributor toward overall satisfaction with Council's performance.

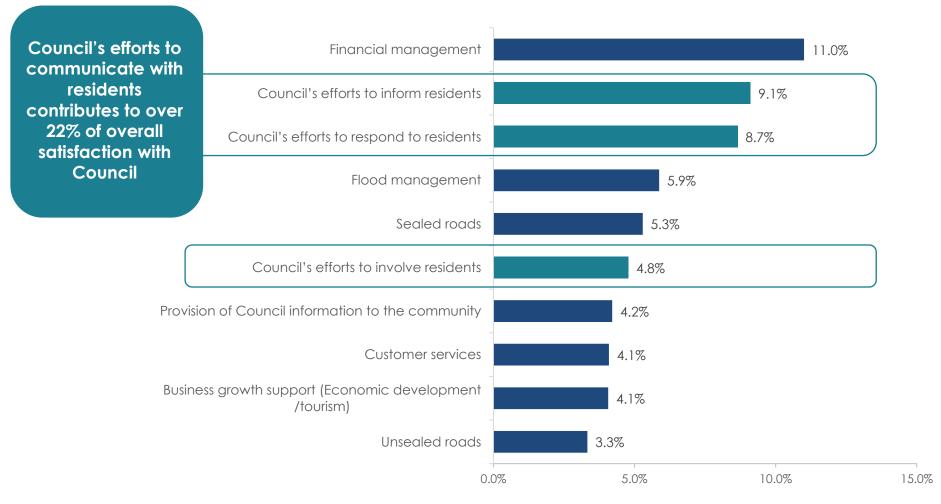


### Key Drivers of Overall Satisfaction with Council

The below chart is a re-run of the key drivers contributing to overall satisfaction, but with the inclusion of the three additional measures from Q4a:

Council's efforts to inform residents Council's efforts to involve residents

Council's efforts to respond to residents



#### $R^2$ value = 0.4431

Dependent Variable: Q5. Overall, for the last 12 months, how satisfied are you with the performance of Council, not just on one or two issues, but across all responsibility areas?



Appendix 1 Additional Analyses



micromex research



### **Communication With Residents – In Detail**

Q7a. Council's efforts to <u>inform</u> residents	Overall 2023	Gender		Age				Ratepayer status		Location		
		Male	Female	18–34	35–49	50–64	65+	Ratepayer	Non- ratepayer	Central	Rural/ western	Coastal
Not at all satisfied %	22%	23%	22%	22%	23%	26%	19%	23%	19%	26%	25%	13%▼
Not very/at all satisfied%	38%	42%	34%	44%	38%	42%	32%	39%	33%	44%	38%	28%
Тор 3 Вох %	62%	58%	66%	56%	62%	58%	68%	61%	67%	56%	62%	72%
Mean rating	2.74	2.65	2.83	2.56	2.66	2.67	2.96	2.73	2.81	2.57	2.80	2.92
Base	301	151	150	63	57	82	99	262	39	112	119	70

Q7b. Council's efforts to <u>involve</u> residents	Overall 2023	Gender		Age				Ratepayer status		Location		
		Male	Female	18–34	35–49	50–64	65+	Ratepayer	Non- ratepayer	Central	Rural/ western	Coastal
Not at all satisfied %	21%	22%	20%	26%	19%	23%	17%	22%	14%	27%	22%	9%▼
Not very/at all satisfied%		43%	42%	43%	40%	47%	40%	45%	28%	52%▲	40%	30%▼
Тор 3 Вох %	58%	57%	58%	57%	60%	53%	60%	55%	72%	48%▼	60%	70% 🔺
Mean rating	2.71	2.68	2.74	2.57	2.70	2.63	2.87	2.66	3.01	2.49▼	2.78	2.94
Base	301	151	150	63	57	82	99	262	39	112	119	70

Q7c. Council's efforts to <u>respond</u> to residents		Gender		Age				Ratepayer status		Location		
	Overall 2023	Male	Female	18–34	35–49	50–64	65+	Ratepayer	Non- ratepayer	Central	Rural/ western	Coastal
Not at all satisfied %	53%	26%	23%	34%	17%	27%	21%	25%	23%	24%	30%	16%
Not very/at all satisfied%		45%	49%	47%	36%	55%	46%	48%	40%	42%	56%▲	40%
Тор 3 Вох %	53%	55%	51%	53%	64%	45%	54%	52%	60%	58%	44%▼	60%
Mean rating	2.55	2.52	2.58	2.39	2.76	2.39	2.67	2.53	2.71	2.71	2.32▼	2.67
Base	299	150	149	62	57	82	98	260	39	112	119	70

▲ ▼ = A significantly higher/lower percentage (by group)

### **Comparison to Previous Research**

Consiss /Facility	Import	ance	Satisfa	iction		Importance		Satisfaction	
Service/Facility	2023	2020	2023	2020	Service/Facility	2023	2020	2023	2020
Water supply	4.14	3.90	4.12▲	3.85▼	Slim Dusty Centre	2.56	NA	4.06	NA
Urban stormwater and drainage	3.93	3.75	3.16▼	3.53▲	Swimming pools	4.02	NA	3.99	NA
Sewer services	3.81	3.84	4.08	3.87	Cemeteries	4.26	NA	4.05	NA
Environmental monitoring and protection	4.05	4.19	3.36	3.40	Bridges	4.66	4.53	3.69	3.85
Flood management	4.52▲	4.16▼	3.28▼	3.57 🔺	Appearance of town centres and public	4.28	4.26	3.51	3.71
Weed control	3.94	3.96	2.90	3.05	spaces Wharves, jetties and boat ramps	3.93	NA	3.54	NA
Land use planning and development	4.20	4.17	2.88	2.91	Sporting facilities	4.18	4.20	3.99	3.89
Development applications	3.95	3.83	2.86	3.07	Parks, reserves and playgrounds	4.39	4.35	3.73	3.92
Companion animals	3.92	4.01	3.68	3.93					
Food safety	4.48	4.42	4.09	4.18	Footpaths and cycleways	4.23	4.19	3.26	3.19
Libraries	3.82	4.01	4.41	4.31	Sealed roads	4.67 ▲	4.50▼	2.55▼	2.83
Customer services	4.39	4.31	3.48	3.65	Public toilets	4.32	4.32	3.08	3.14
Arts and culture	3.54	3.67	3.63	3.66	Unsealed roads	4.16▲	3.91▼	2.68	2.79
Community events	4.04	4.03	3.56	3.57	Opportunity to participate in Council decision- making	4.06	4.01	2.78	2.83
Outreach services (customer service/library/recovery) importance	3.89	NA	3.53	NA	Provision of Council information to the community	4.41	4.38	3.04	3.13
Waste management (garbage and recycling)	4.57	4.52	3.72	3.76	Long-term planning for the LGA	4.56	4.50	2.96▼	3.22
Business growth support (Economic development /tourism)	4.15	4.15	3.13▼	3.50▲	Engaging the community in planning	4.46	4.37	2.93	2.99
Airports	3.68	3.74	2.70	2.78	Financial management	4.57	4.47	2.81	2.91

Scale: 1 = not at all important/not at all satisfied, 5 = very important/very satisfied ▲ ▼ = A significantly higher/lower level of importance/satisfaction (by year)

# **Importance** Compared to the Micromex Benchmark

Service/Facility	Kempsey Shire Council T2 box importance score	Micromex LGA Benchmark – Regional T2 box importance score	Variance	Micromex OLG Group 4 Benchmark T2 box importance score	Variance
Bridges	93%	83%	10%	NA	NA
Wharves, jetties and boat ramps	70%	63%	7%	60%	9%
Flood management	87%	81%	5%	81%	6%
Cemeteries	78%	74%	5%	76%	2%
Footpaths and cycleways	80%	76%	4%	72%	8%
Community events	74%	70%	4%	71%	3%
Provision of Council information to the community	86%	82%	3%	84%	2%
Swimming pools	74%	71%	3%	68%	5%
Food safety	86%	84%	2%	86%	0%
Engaging the community in planning	86%	84%	2%	86%	0%
Customer services	85%	83%	2%	86%	-1%
Parks, reserves and playgrounds	84%	83%	1%	83%	1%
Appearance of town centres and public spaces	82%	81%	1%	77%	4%
Financial management	87%	86%	1%	87%	0%
Land use planning and development	78%	77%	1%	69%	8%
Sporting facilities	77%	76%	0%	74%	3%
Opportunity to participate in Council decision-making	74%	74%	0%	75%	-1%

Note: Benchmark differences are based on assumed variants of +/- 10%, with variants beyond +/- 10% more likely to be significant ▲/▼ = positive/negative difference equal to/greater than 10% from Benchmark.

# **Importance** Compared to the Micromex Benchmark

Service/Facility	Kempsey Shire Council T2 box importance score	Micromex LGA Benchmark – Regional T2 box importance score	Variance	Micromex OLG Group 4 Benchmark T2 box importance score	Variance
Waste management (garbage and recycling)	90%	91%	-1%	90%	0%
Public toilets	81%	82%	-2%	80%	1%
Sealed roads	91%	93%	-2%	92%	-2%
Long-term planning for the LGA	87%	89%	-2%	90%	-2%
Unsealed roads	76%	78%	-2%	80%	-4%
Development applications	67%	72%	-4%	72%	-4%
Companion animals	66%	71%	-5%	67%	-2%
Arts and culture	54%	59%	-5%	60%	-6%
Libraries	62%	70%	-8%	71%	-9%
Environmental monitoring and protection	71%	80%	-9%	82%	-10% 🔻
Weed control	67%	78%	-11%▼	77%	-10% 🔻
Water supply	77%	88%	-11%▼	87%	-10% 🔻
Urban stormwater and drainage	70%	81%	-11% 🗸	81%	-11%▼
Sewer services	68%	80%	-13%▼	81%	-14% 🔻
Business growth support (Economic development /tourism)	73%	88%	-14%▼	87%	-13%▼
Airports	59%	77%	-18% 🔻	64%	-4%

# **Satisfaction** Compared to the Micromex Benchmark

Service/Facility	Kempsey Shire Council T3 box satisfaction score	Micromex LGA Benchmark – Regional T3 box satisfaction score	Variance	Micromex OLG Group 4 Benchmark T3 box satisfaction score	Variance
Swimming pools	91%	85%	6%	79%	12%▲
Water supply	91%	85%	6%	87%	3%
Food safety	95%	90%	5%	92%	3%
Unsealed roads	56%	52%	5%	52%	4%
Companion animals	85%	81%	4%	80%	5%
Bridges	88%	84%	4%	NA	NA
Libraries	98%	94%	4%	95%	3%
Cemeteries	93%	90%	3%	88%	5%
Appearance of town centres and public spaces	85%	82%	2%	79%	6%
Parks, reserves and playgrounds	88%	86%	2%	84%	4%
Sporting facilities	91%	90%	1%	89%	2%
Engaging the community in planning	67%	69%	-2%	68%	-2%
Community events	85%	87%	-3%	84%	1%
Public toilets	69%	72%	-3%	67%	2%
Business growth support (Economic development /tourism)	71%	74%	-3%	73%	-2%
Arts and culture	87%	91%	-4%	92%	-5%
Land use planning and development	63%	67%	-4%	74%	-11%▼

Note: Benchmark differences are based on assumed variants of +/- 10%, with variants beyond +/- 10% more likely to be significant ▲/▼ = positive/negative difference equal to/greater than 10% from Benchmark.

# **Satisfaction** Compared to the Micromex Benchmark

Service/Facility	Kempsey Shire Council T3 box satisfaction score	Micromex LGA Benchmark – Regional T3 box satisfaction score	Variance	Micromex OLG Group 4 Benchmark T3 box satisfaction score	Variance
Opportunity to participate in Council decision-making	62%	66%	-4%	61%	1%
Footpaths and cycleways	74%	78%	-4%	73%	0%
Flood management	73%	77%	-4%	74%	-1%
Sewer services	85%	90%	-5%	89%	-4%
Customer services	78%	83%	-5%	80%	-2%
Provision of Council information to the community	70%	75%	-5%	72%	-2%
Waste management (garbage and recycling)	82%	88%	-6%	87%	-5%
Wharves, jetties and boat ramps	82%	89%	-6%	84%	-2%
Environmental monitoring and protection	78%	84%	-7%	82%	-4%
Long-term planning for the LGA	65%	72%	-7%	70%	-5%
Development applications	60%	68%	-7%	66%	-5%
Urban stormwater and drainage	68%	77%	-9%	74%	-6%
Financial management	61%	71%	-10% 🛡	69%	-9%
Sealed roads	47%	58%	-11%▼	47%	0%
Weed control	61%	74%	-13%▼	72%	-11% 🔻
Airports	55%	86%	-31%▼	88%	-33%▼

# Performance Gap Analysis

When analysing performance gap data, it is important to consider both stated satisfaction and the absolute size of the performance gap.

#### Performance Gap Ranking

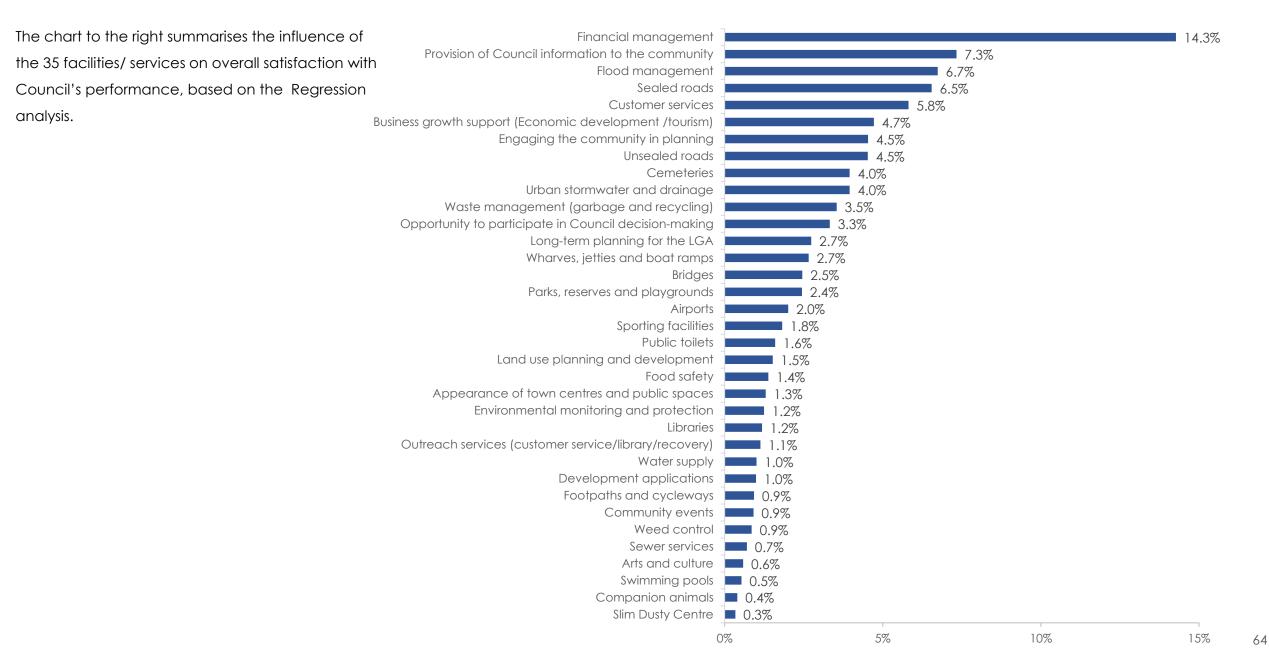
Service/Facility	Importance T2 Box	Satisfaction T3 Box	Performance Gap (Importance – Satisfaction)
Sealed roads	91%	47%	44%
Financial management	87%	61%	26%
Long-term planning for the LGA	87%	65%	23%
Unsealed roads	76%	56%	19%
Engaging the community in planning	86%	67%	19%
Provision of Council information to the community	86%	70%	16%
Land use planning and development	78%	63%	15%
Flood management	87%	73%	14%
Public toilets	81%	69%	12%
Opportunity to participate in Council decision-making	74%	62%	12%
Waste management (garbage and recycling)	90%	82%	8%
Customer services	85%	78%	7%
Development applications	67%	60%	7%
Footpaths and cycleways	80%	74%	6%
Weed control	67%	61%	6%
Bridges	93%	88%	5%
Airports	59%	55%	4%
Business growth support (Economic development /tourism)	73%	71%	2%
Urban stormwater and drainage	70%	68%	2%

# Performance Gap Analysis

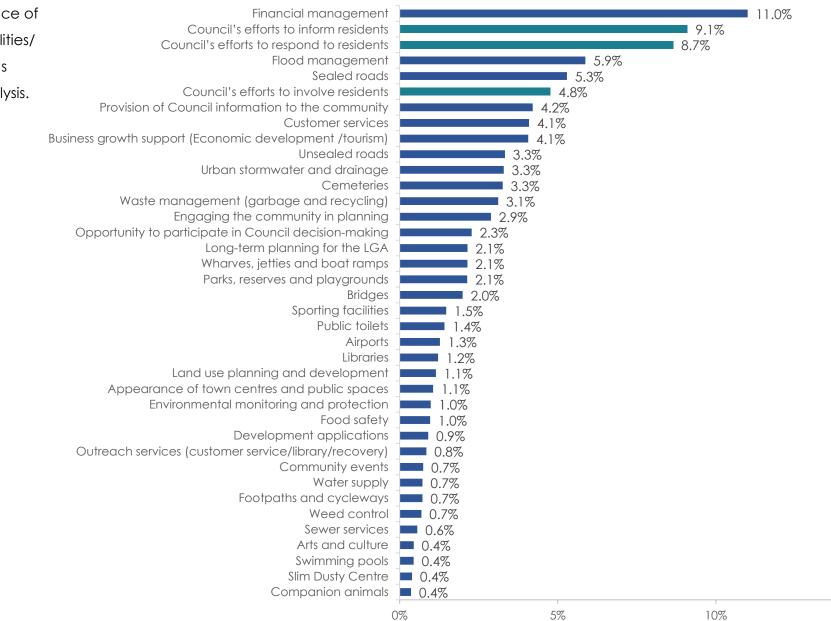
Performance Gap Ranking Continued...

Service/Facility	Importance T2 Box	Satisfaction T3 Box	Performance Gap (Importance – Satisfaction)
Appearance of town centres and public spaces	82%	85%	-3%
Parks, reserves and playgrounds	84%	88%	-4%
Environmental monitoring and protection	71%	78%	-6%
Food safety	86%	95%	-8%
Community events	74%	85%	-10%
Wharves, jetties and boat ramps	70%	82%	-12%
Sporting facilities	77%	91%	-14%
Water supply	77%	91%	-14%
Cemeteries	78%	93%	-15%
Outreach services (customer service/library/recovery)	68%	83%	-15%
Swimming pools	74%	91%	-17%
Sewer services	68%	85%	-18%
Companion animals	66%	85%	-20%
Arts and culture	54%	87%	-33%
Libraries	62%	98%	-36%
Slim Dusty Centre	26%	90%	-65%

# **Regression Analysis – Influence on Overall Satisfaction**



# Regression Analysis – Influence on Overall Satisfaction – Re-Run



The chart to the right summarises the influence of the 3 communication measures and 35 facilities/ services on overall satisfaction with Council's performance, based on the Regression analysis.

15%

65

# **Council's Used to Create the Micromex Benchmarks**

The Regional Bench	mark was composed from the Counc	il areas listed below:	OLG Group 4*
AlburyCity Council	Great Lakes Council	Narrandera Shire Council	Cessnock
Ballina Shire Council	Hawkesbury City Council	Parkes Shire Council	Eurobodalla
Bathurst Regional Council	Kempsey Shire Council	Port Macquarie-Hastings Council	Lismore
Bland Shire Council	Lachlan Shire Council	Richmond Valley Council	LISTIOLE
Blue Mountains City Council	Lake Macquarie City Council	Singleton Shire Council	Lithgow
Byron Shire Council	Leeton Shire Council	Tamworth Regional Council	Mid-Western Regional
Cabonne Shire Council	Lismore City Council	Tenterfield Shire Council	Richmond Valley
Central Coast Council	Lithgow City Council	Tweed Shire Council	Singleton
Cessnock City Council	Liverpool Plains Shire Council	Upper Hunter Shire Council	Tamworth
Coffs Harbour City Council	Maitland City Council	Wagga Wagga City Council	Taniwonn
Devonport City Council	MidCoast Council	Walgett Shire Council	Wagga Wagga
Dungog Shire Council	Mid-Western Regional Council	Weddin Shire Council	Wingecarribee
Eurobodalla Shire Council	Moree Plains Shire Council	Wingecarribee Shire Council	*Note: Micromex does not have benchmark data for
Forbes Shire Council	Murray River Council	Wollondilly Shire Council	all OLG Group 4 LGAs, only those listed above.
Glen Innes Severn Shire Council	Murrumbidgee Shire Council	Yass Valley Council	
Gosford (Central Coast Council)	Narrabri Shire Council		

### Most Valued Aspect About Living in the Area

	N=301		N=301
The natural environment/beaches/rivers/climate/animals	33%	Good variety of sport/recreational activities	1%
Location/away from big cities/close to other towns/central/near beaches	28%	Pleased with Council	1%
Community feel/close to friends and family/friendly people	25%	Plenty of parking	1%
Lifestyle/quiet/relaxed/rural/atmosphere	24%	Affordability	1%
Nice area/beautiful location	10%	Education	1%
Lived in the area all my life/it is home	5%	Own a house here	1%
Low population/little traffic	3%	A good combination of cultures	1%
Large blocks of land	3%	It is a safe area	<1%
Good fishing spots	2%	Town is clean	<1%
Work opportunities	2%	Other	5%
Recreational opportunities	2%	Don't know/nothing	4%
Good roads in the area	1%		

Q1a. What do you value most about living in the Kempsey Shire region?

### **Highest Priority Issue**

	N=301		N=301
Roads/traffic management/bridges	41%	More community and public transport	2%
Additional and improved services/facilities/infrastructure e.g. healthcare/education	23%	Water quality/supply/drought	2%
Community safety/crime prevention	20%	Town maintenance/cleaning	2%
Employment/local business opportunities/economic stimulation	13%	Encouraging tourism/attracting people to the area	2%
Improve management of Council, e.g. communication/transparency, financial management	10%	Aged care	2%
Affordable housing/lower rates	10%	More/improved footpaths, kerb and guttering	1%
Services and facilities for children and youth	6%	More inclusion of the Aboriginal community	1%
Environmental factors/protection/climate change	5%	Improved forest/tree management	1%
Managing development/stop over-development	4%	Tourism mamgmenet	1%
Natural disaster mangagementt/prevention	4%	Poverty/homlessness	1%
Improved sewerage services	4%	Community events/activities	1%
Population management/cultural integration/keep people in the area	4%	Improving image of Kempsey/positive media	<1%
Stormwater drainage/flood management	4%	Animal control	<1%
Sustainable development and planning	3%	Preparing for natural disasters	<1%
More shopping facilities/better variety	3%	Other	8%
More recreational and art opportunities	3%	Don't know/nothing	4%

Q1b. Thinking of the next 10 years plus, what do you believe will be the highest priority issues within Kempsey Shire area?



Appendix 2:

### Questionnaire

# Appendix 2

micromex research



#### Kempsey Shire Council Community Survey February 2023

Good morning/afternoon/evening, my name is .....and I'm calling on behalf of Kempsey Shire Council from a company called Micromex. We are conducting a survey on a range of local issues – the survey will take about 15 minutes; would you be able to assist us please?

QA1. Before we start, can I please confirm that you do live in the Kempsey Shire Council area?

- O Yes O No (Te
  - No (Terminate)

#### QA2. Which suburb/village do you live in or nearest to?

- O Bellbrook
- O Crescent Head
- O Frederickton
- O Kempsey
- O South West Rocks
- O Stuarts Point
- O Willawarrin
- O Rural (please specify).....

#### Section A - Priority Issues

- Q1a. What do you value most about living in the Kempsey Shire region?
- Q1b. Thinking of the next 10 years plus, what do you believe will be the highest priority issues within Kempsey Shire area?
- Q1c. Overall, how would you rate the quality of life you have living in the Kempsey Shire Council area? Prompt
  - O Excellent
  - O Very good
  - O Good
  - O Fair
  - O Poor
  - O Very poor
- Q2. Over the past few years, do you think your overall quality of life has improved, remained the same, or declined?
  - O Improved
  - O Remained the same
  - O Declined

- Q3. Thinking about what goes on across the Shire, which of the following do you use to search, or find out about, local news and community activities? Prompt
  - O Social media
  - O Community notice board
  - O Local newspapers
  - O Local radio
  - O Local TV
  - O Online websites
  - O Word of Mouth
  - O Community associations (i.e., clubs and sporting groups)
  - O Community newsletters & emails
  - O Other (please specify) .....
  - O None of these

#### Section B - Importance of, and satisfaction with, Council services

Q4. In this section I will read out different Council services or facilities. For each one could you please rate your opinion of the importance of the service/facility to you, and your level of satisfaction with Council's performance/delivery of that service during the last 12 months. The scale is from 1 to 5, where 1 is low importance and low satisfaction and 5 is high importance and high satisfaction. Prompt

ASK SATISFACTION IF IMPORTANCE 4/5

#### Water and Sewer Services

	Importance				Satisfaction							
	Low				High	Low	ow			High		
	1	2	3	4	5	1	2	3	4	5	N/A	
Water supply	0	0	0	0	0	0	0	0	0	0	0	
Urban stormwater and drainage	0	0	0	0	0	0	0	0	0	0	0	
Sewer services	0	0	0	0	0	0	0	0	0	0	0	

#### Strategic and Asset Planning Services

	Importance				Satisfaction						
	Low				High	Low		High			
	1	2	3	4	5	1	2	3	4	5	N/A
Environmental monitoring and											
protection	0	0	0	0	0	0	0	0	0	0	0
Flood management	0	0	0	0	0	0	0	0	0	0	0
Weed control	0	0	0	0	0	0	0	0	0	0	0
Land use planning and development	0	0	0	0	0	0	0	0	0	0	0

. .

. . . . ..

#### **Development and Compliance Services**

	Importance					Satisfaction						
	Low			High Lo			Low			High		
	1	2	3	4	5	1	2	3	4	5	N/A	
Development applications	0	0	0	0	0	0	0	0	0	0	0	
Companion animals	0	0	0	0	0	0	0	0	0	0	0	
Food safety	0	0	0	0	0	0	0	0	0	0	0	

	Importance				Satisfaction							
	Low				High Low			r Higł			h	
	1	2	3	4	5	1	2	3	4	5	N/A	
Libraries	0	0	0	0	0	0	0	0	0	0	0	
Customer services	0	0	0	0	0	0	0	0	0	0	0	
Arts and culture	0	0	0	0	0	0	0	0	0	0	0	
Community events	0	0	0	0	0	0	0	0	0	0	0	
Outreach services (customer service	/											
library/recovery)	0	0	0	0	0	0	0	0	0	0	0	

#### Commercial Business Services

	Importance			Satisfaction							
	Low				High	Low			н		
	1	2	3	4	5	1	2	3	4	5	N/A
Waste management (garbage and recycling)	0	0	0	0	0	0	0	0	0	0	0
Business growth support (Economic development /tourism)	0	0	0	0	0	0	0	0	0	0	0
Airports	0	0	0	0	0	0	0	0	0	0	0
Slim Dusty Centre	0	0	0	0	0	0	0	0	0	0	0
Swimming pools	0	0	0	0	0	0	0	0	0	0	0
Cemeteries	0	0	0	0	0	0	0	0	0	0	0

#### Infrastructure Delivery Services

	Importance			Satisfaction							
	Low	Low		High	ligh Low				igh		
	1	2	3	4	5	1	2	3	4	5	N/A
Bridges	0	0	0	0	0	0	0	0	0	0	0
Appearance of town centres											
and public spaces	0	0	0	0	0	0	0	0	0	0	0
Wharves, jetties and boat ramps	0	0	0	0	0	0	0	0	0	0	0
Sporting facilities	0	0	0	0	0	0	0	0	0	0	0
Parks, reserves and playgrounds	0	0	0	0	0	0	0	0	0	0	0
Footpaths and cycleways	0	0	0	0	0	0	0	0	0	0	0
Sealed roads	0	0	0	0	0	0	0	0	0	0	0
Public toilets	0	0	0	0	0	0	0	0	0	0	0
Unsealed roads	0	0	0	0	0	0	0	0	0	0	0

#### Corporate Services and Governance

		Im	portan	ce		Satisfaction					
	Low				High	Low			н	igh	
	1	2	3	4	5	1	2	3	4	5	N/A
Opportunity to participate in Council decision-making	0	0	0	0	0	0	0	0	0	0	0
Provision of Council information to the community	0	0	0	0	0	0	0	0	0	0	0
Long-term planning for the LGA	0	0	0	0	0	0	0	0	0	0	0
Engaging the community in planning	0	0	0	0	0	0	0	0	0	0	0
Financial management	0	0	0	0	0	0	0	0	0	0	0

- Q5. Overall, for the last 12 months, how satisfied are you with the performance of Council, not just on one or two issues, but across all responsibility areas? *Prompt* 
  - O Very satisfied
  - O Satisfied
  - O Somewhat satisfied
  - O Not very satisfied
  - O Not at all satisfied

#### PART C - Future Resourcing

Q6a. In order to develop a delivery program that addresses current community needs and future community goals, Council is looking to understand what the community perceives to be the priority areas for the local area. I will read out a list of different topic areas and would like you to nominate the ones you think should be prioritised by Council, you can say as many or a few as you like? *Prompt* RANDOMISE PILLARS

#### Q6b. Do you believe Council's level of investment (i.e. resourcing/financial) into that area should be?

Community	Priority	-	nvestmer	
		More	Same	Less
Customer Service	0	0	0	0
Place making/Community place	0	0	0	0
Arts/Cultural development	0	0	0	0
Library services	0	0	0	0
Outreach services				
(mobile customer service / library services)	0	0	0	0
Economy	Priority	1	nvestmer	nt
		More	Same	Less
Economic development	0	0	0	0
Tourism and visitor services	0	0	0	0
Environment	Priority		nvestmer	nt
		More	Same	Less
Natural resource management	0	0	0	0
Waste management	Ō	Ō	Ō	Ō
Strategic land use planning	0	0	0	0
Council sustainability initiatives	0	0	0	0
Environmental protection	0	0	0	0
Infrastructure	Priority	1	nvestmer	nt
		More	Same	Less
Stormwater and drainage	0	0	0	0
Roads, bridges & transport	Ō	Ō	Ō	Ō
Parks & playgrounds	0	0	0	0
Sporting & recreational facilities	0	0	0	0
Governance	Priority	1	Same Same	nt
		More	Same	Less
	0	0	0	0
Financial management and sustainability	0	0	0	0
Community communication and engagement	0	0	~	0

Q6c. Thinking generally about infrastructure, such as roads, bridges and drainage.

On a scale of 1 to 5 where 1 means you prefer to see Council focus more on providing new assets and 5 means you would prefer for Council to focus more on maintaining current assets, how would you rate your position on this area?

0	<ol> <li>Focus more on providing new assets</li> </ol>
0	2
0	3
0	4
0	5 – Focus more on maintaining current assets

#### Q6d. Thinking generally about facilities, such as recreation facilities.

On a scale of 1 to 5 where 1 means you prefer to see Council focus more on providing the community fewer centralised higher quality facilities and 5 means you would prefer for Council to focus on providing the community a greater number of more basic facilities, how would you rate your position on this area?

0	<ol> <li>Focus more on providing the fewer centralised higher quality facilities</li> </ol>
0	2
0	3
0	4
0	5 – Focus on providing a greater number of more basic facilities

#### Part D – Communication and Satisfaction

#### Q7a/b/c. Can you please rate the following criteria regarding Council's efforts to communicate with residents? Please rate on a scale of 1 to 5, where 1 is not at all satisfied, and 5 is very satisfied. Prompt

	Not at all satisfied			Very satisfied		
	1	2	3	4	5	
Council's efforts to inform residents	0	0	0	0	0	
Council's efforts to involve residents	0	0	0	0	0	
Council's efforts to respond to residents	0	0	0	0	0	

#### Providing input/feedback to Council firstly involves finding out about council activities, projects and plans.

Q8a. On a scale of 1 to 5, where 1 means not at all effective and 5 means very effective, how effective would the following methods be in keeping you up to date on projects and Council decisions/outcomes? Prompt, ROTATE ORDER

		at all ctive			Very ctive
	1	2	3	4	5
Newspaper	0	0	0	0	0
Social media/Facebook	0	0	0	0	0
Direct mail/letter	0	0	0	0	0
Direct emails	0	0	0	0	0
Pop ups stalls at events and in town centres	0	0	0	0	0
Council meetings, agenda and minutes	0	0	0	0	0
Council Your Say Macleay engagement website	0	0	0	0	0
Information brochures/flyers/posters at libraries/facilities/ customer service	0	0	0	0	0
Information brochures /flyers letterbox dropped to my residence	0	0	0	0	0
Council's website	0	0	0	0	0
Community workshops/meetings/information sessions	0	0	0	0	0
Council newsletters	0	0	0	0	0
Council e-newsletters	0	0	0	0	0
Digital signage	0	0	0	0	0
Talking to Councillors	0	0	0	0	0

#### Q8b. Are there any other methods you can think of that can be used to keep you up to date on projects and Council decisions/outcomes?

0	Yes	
0	No	(Go to Q9)

#### Q8c. What methods were they?

#### Q8d. How effective would you rate those methods, on the same scale of 1 to 5? Prompt

		Not at all effective			Very effective		
	1	2	3	4	5		
Q8c responses will pipe through	С	C	0	0	0		

#### Section E – Wellbeing Indicators

- Q9. Do you feel secure in your housing situation?
  - O Yes
  - O No
- Q10. Over the last few years there have been a number of emergency situations that our community has faced. How prepared do you feel you and/or your family are to respond to a sudden emergency situation, on a scale of 1 to 5, where 1 is not at all prepared, and 5 is very prepared?
  - 0 1 Not at all prepared
     0 2
     0 3
     0 4
  - O 5 Very prepared
- Q11. What would help you feel more prepared for emergency situations?

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#### Section F – Demographics

#### Q12a. Please stop me when I read out your age group: Prompt

- O 18-34
- O 35 49
- O 50 64
- O 65 years and over

Q12b. Which of the following best describes the dwelling where you are currently living? Prompt

- O I/we own/are currently buying this property
- O I/we currently rent this property

#### Q12c. How long have you lived in the Kempsey Shire Council area? Prompt

- O Less than 2 years
- O 2-5 years
- O 6 10 year
- O 11 20 years
- O More than 20 years

#### Q12d. Gender (determine by voice):

- O Male
- O Female

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