

Special Rate Variation [LGA S508]

Under Section 508 A (1) of the Local Government Act 1993 council made application to IPART and received a Special Rate Variation on the 11 June 2013. The percentage by which Gunnedah Shire Council may increase its general income for the period from 2013/2014 to 2016/17 is 39.72% consisting of the following annual increases:

	Year	Annual Increase in General Income (%)	Cumulative increase in General Income (%)
Y 1	2013/14	9.4	9.4
Y2	2014/15	8.5	18.7
Y3	2015/16	9.5	29.98
Y4	2016/17	7.5	39.72

The percentage increase set out above is subject to the following conditions:

The Council uses the Additional Income for the purposes of:

- Funding debt servicing associated with its capital works Program.
- Improving Financially Sustainability.

Capital Expenditure funded by the Special Rate Variation

Capital 2013/14

Refer Capital 1314 - Spreadsheet

Long Term Financial Plan – Budget v's Actual 2013/14 & 2014/15

Refer LTFP – Variance Spreadsheet

Special Rate Variation Achievements

- Improved the Long Term Sustainability of Council.
- Council assessed Fit for the Future with IPART's independent assessment of Councils Financial Sustainability.
- Reduction of Councils Infrastructure backlog with further reductions in the coming year.
- Cost effective maintenance procedures put in place.
- Improved Asset Data.
- Review of Councils Structure and Costs resulting in for example the change in location of the Visitor Information Centre and other cost saving efficiencies.

GENERAL FUND		LTEP - SRV	Actual			
INCOME STATEMENT		2013/14	2013/14	%		
Income from Continuing Operations		\$'000	Variance	Variance	Comments (Major Variances)	
Revenue:						
Rates & Annual Charges		11,291	11,315	24	0.21%	
User Charges & Fees		5,482	6,540	1,058	19.30%	Additional RMS Revenue, reduced Private Works.
Interest & Interest Revenue		708	925	217	30.65%	Additional Investment portfolio earning interest.
Other Revenues		400	771	371	92.75%	Additional Revenues from Diesel Fuel Rebate, Maternity Payments & Legal Recoveries
Grants & Contributions provided for Operating Purposes		10,165	8,344	- 1,821	-17.91%	Relates to the Financial Assistance Grants not being received in advance as per May 2014 Federal budget. \$1.9m
Grants & Contributions provided for Capital Purposes		538	398	- 140	-26.02%	Reduced Contributions for Roadworks & Developer
Other Income:						
Net gains from the disposal of assets		-	369	369		Trades on Councils Fleet & Plant including 2 graders
Joint Ventures & Associated Entities		-	-	-		
Total Income from Continuing Operations		28,584	28,662	78		
Expenses from Continuing Operations						
Employee Benefits & On-Costs		11,895	11,451	- 444	-3.73%	Reduced Costs following a Cost reduction initiative
Borrowing Costs		367	161	- 206	-56.13%	Savings due to delaying loan takeup until year end
Materials & Contracts		6,180	6,286	106	1.72%	Additional Expenditures relating to RMS extra works and this has been offset by Cost reduction initiatives.
Depreciation & Amortisation		7,034	7,012	- 22	-0.31%	
Impairment		-	12	12		
Other Expenses		2,856	1,487	- 1,369	-47.93%	Savings as a result of Cost savings initiatives being put into effect. In Particular Electricity & Telephone.
Interest & Investment Losses		-	-	-		
Net Losses from the Disposal of Assets		102	7	- 109	-106.86%	Budgets for a loss on disposal. Resulted in a Gain.
Joint Ventures & Associated Entities		-	-	-		
Total Expenses from Continuing Operations		28,434	26,402	- 2,032		
Operating Result from Continuing Operations		150	2,260	2,110		
Discontinued Operations - Profit/(Loss)		-	-	-		
Net Profit/Loss from Discontinued Operations		-	-	-		
Net Operating Result for the Year		150	2,260	2,110		
Net Operating Result before Grants and Contributions provided for Capital Purposes		-	388	1,862		

GENERAL FUND		LTEP - SRV	Actual			
INCOME STATEMENT - CONSOLIDATED		2014/15	2014/15	%		
Income from Continuing Operations		\$'000	\$'000	Variance	Variance	Comments (Major Variances)
Revenue:						
Rates & Annual Charges		12,195	12,297	102	0.84%	
User Charges & Fees		5,755	7,718	1,963	34.11%	Additional RMS Revenue (Roundabout Project), Saleyards (Additional Numbers)
Interest & Interest Revenue		785	953	168	21.40%	Additional investment portfolio earning interest.
Other Revenues		400	810	410	102.50%	Additional Revenue from Rates Legal costs recharged, scrap metal sales, Maternity Leave & workers Comp Recoveries
Grants & Contributions provided for Operating Purposes		10,577	10,380	197	-1.86%	
Grants & Contributions provided for Capital Purposes		1,422	398	1,024	-72.01%	Grant funds not forthcoming as expected.
Other Income:						
Net gains from the disposal of assets		-	207	207		
Joint Ventures & Associated Entities		-	-	-		
Total Income from Continuing Operations		31,134	32,763	1,629		
Expenses from Continuing Operations						
Employee Benefits & On-Costs		12,208	11,942	266	-2.18%	
Borrowing Costs		652	541	111	-17.02%	Savings due to delaying loan takeup until year end. Interest Rates lower than budgeted
Materials & Contracts		6,665	8,151	1,486	22.30%	Additional Expenditures relating to RMS extra works and this has been off set by Cost reduction initiatives.
Depreciation & Amortisation		7,301	7,403	102	1.40%	
Impairment		-	-	-		
Other Expenses		3,045	1,313	1,732	-56.88%	Savings as a result of Cost savings initiatives being put into effect. In Particular Electricity & Telephone, Computer Software and other Project Savings.
Interest & Investment Losses		-	-	-		
Net Losses from the Disposal of Assets		112	-	112	-100.00%	Better than expected returns on disposal of assets
Joint Ventures & Associated Entities		-	-	-		
Total Expenses from Continuing Operations		29,983	29,350	633		
Operating Result from Continuing Operations		1,151	3,413	2,262		
Discontinued Operations - Profit/(Loss)		-	-	-		
Net Profit/Loss from Discontinued Operations		-	-	-		
Net Operating Result for the Year		1,151	3,413	2,262		
Net Operating Result before Grants and Contributions provided for Capital Purposes		-	271	3,015		

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Capital Expenditure funded by the Special Rate Variation

Refer Capital 2013/14 – spreadsheet outlining the Special Rate Variation, actual expenditure for 2013/14, 2014/15 and 2015/16 and comments as to the progress of each project.

Long Term Financial Plan – Budget v's Actual 2013/14 and 2014/15

Refer LTFP – Variance table (see below). This details the SRV budget verses the actual result for 2015/16 with comments for the major variances.

GENERAL FUND INCOME STATEMENT - CONSOLIDATED	LTFP - SRV 2015/16 \$'000	Actual 2015/16 \$'000	Variance	%	Variance Comments (Major Variances)
Income from Continuing Operations					
Revenue:					
Rates & Annual Charges	13,267	13,507	240	1.81%	Additional rateable properties with developments within the shire.
User Charges & Fees	6,044	8,030	1,986	32.86%	Additional RMS Revenue for state roads projects.
Interest & Interest Revenue	724	1,113	389	53.73%	Additional Investment portfolio earning interest.
Other Revenues	401	799	398	99.25%	Additional Revenue from Rates Legal costs recharged, Maternity Leave & workers Comp Recoveries & income on Rental properties.
Grants & Contributions provided for Operating Purposes	10,988	12,090	1,102	10.03%	Additional funding received from Community Services & Roads to Recovery.
Grants & Contributions provided for Capital Purposes	1,409	7,267	5,858	415.76%	Developer contributed assets. Assets recognised in Councils Statements.
Other Income:					
Net gains from the disposal of assets	-	-	-		
Joint Ventures & Associated Entities	-	-	-		
Total Income from Continuing Operations	32,833	42,806	9,973		
Expenses from Continuing Operations					
Employee Benefits & On-Costs	12,597	12,137	- 460	-3.65%	Award & internal salary incremented less than anticipated. Staffing requirements constantly under review.
Borrowing Costs	1,252	728	- 524	-41.85%	Deferred loan funding take up. 2015/16 loans to be taken out in 2016/17. Interest Rates lower than originally forecasted.
Materials & Contracts	7,081	8,948	1,867	26.37%	Additional Expenditures relating to RMS extra works and this has been off set by Cost reduction initiatives.
Depreciation & Amortisation	7,585	7,658	73	0.96%	
Impairment	-	57	57		
Other Expenses	3,220	1,805	- 1,415	-43.94%	Savings as a result of Cost savings initiatives being put into effect. In Particular Electricity & Telephone, Computer Software and other Project Savings.
Interest & Investment Losses	-	-	-		
Net Losses from the Disposal of Assets	118	108	- 10	-8.47%	Better than expected returns on disposal of assets
Joint Ventures & Associated Entities	-	-	-		
Total Expenses from Continuing Operations	31,853	31,441	- 412		
Operating Result from Continuing Operations	980	11,365	10,385		
Discontinued Operations - Profit/(Loss)	-	-	-		
Net Profit/Loss from Discontinued Operations	-	-	-		
Net Operating Result for the Year	980	11,365	10,385		
Net Operating Result before Grants and Contributions provided for Capital Purposes	- 429	4,098			

SRV CAPITAL PROJECTS

Renewal of Assets	Project	SRV Capital Projects 13/14	SRV Capital Projects 14/15	SRV Capital Projects 15/16	Actual 13/14	Actual 14/15	Actual 15/16	Remain	Project Status
Procurement	Fleet Replacement Program	267,031	532,659	269,140	-	96,062	284,545	688,223	Remainder not required
Saleyards	Scanner	10,000	-	-	8,844	-	-	1,156	Project Complete
Saleyards	Scales	-	50,000	-	-	-	-	50,000	Project not going ahead
Saleyards	Nightwatchman building	-	-	20,000	-	-	-	20,000	Temporary caravan used - look at building end of caravan lifespan (17/18)
Saleyards	Cattle Crush	-	-	22,000	-	-	-	22,000	Project not going ahead
IT	Computer Replacement Program	90,000	110,000	105,000	130,792	181,610	33,916	41,318	Completed
IT	Peripheral Replacement Program	40,000	20,000	6,500	54,144	7,860	-	4,496	Completed
IT	Telecommunications System	65,000	-	-	62,967	1,701	-	332	Completed
IT	Business Enterprise Suite	5,000	5,000	5,000	8,800	-	-	6,200	Completed
IT	Records Information Management System Upgrade	7,500	7,500	7,500	-	4,655	4,390	13,455	Completed
IT	Civica Authority Upgrade	4,500	4,500	4,500	4,955	5,050	5,216	1,721	Completed
IT	Budget Management Reporting System (Upgrade)	8,600	-	-	-	-	-	8,600	Rollled to Computer Replacement Program
IT	File System	-	-	30,000	-	-	-	30,000	Rollled to Computer Replacement Program
IT	Enterprise Helpdesk Software	-	-	3,000	-	-	-	3,000	Rollled to Computer Replacement Program
Integrated Planning	Community Strategic Plan Update	-	-	30,000	-	-	-	30,000	Project completed every 4 years. To be conducted in 2016/17.
Domestic Waste	Landfill Remediation	50,000	-	-	27,273	-	-	22,727	Revised remediation program. Now budget for specific remediation works and final capping.
Domestic Waste	Convert Carroll Tip to Transfer Station	-	250,000	-	-	-	-	250,000	On hold. Considering viability and benefits of closing landfill.
Domestic Waste	Landfill Remediation - Progressive	-	50,000	-	-	-	-	50,000	Revised remediation program. Now budget for specific remediation works and final capping.
Domestic Waste	Landfill Remediation - Progressive	-	-	50,000	-	-	5,400	44,600	Revised remediation program. Now budget for specific remediation works and final capping.
Domestic Waste	New Cell - Curlew Tip	-	50,000	-	-	19,050	-	30,950	Completed
Administration Buildings	Air-Conditioner replacement program	15,500	15,500	15,500	13,119	-	2,818	30,563	On-going.
Administration Buildings	Carpet Replacement	80,000	-	-	-	-	-	80,000	On hold pending building structure review
Administration Buildings	Community Care Building - Carpet & Painting	60,000	-	-	46,484	-	-	13,516	Completed
Halls & Community Centres	Chair Replacement Program	14,000	-	-	12,727	-	-	1,273	Completed
Halls & Community Centres	Smithurst Theatre	-	-	100,000	100,000	-	-	-	Completed
Swimming Pools	Pool Complex	500,000	1,551,000	6,595,000	4,999	176,656	311,983	8,152,362	In progress. Tender documentation issued.
Parks & Reserves	Park Furniture Replacement Program	11,300	11,600	12,000	9,859	7,898	12,811	4,332	On-going
Parks & Reserves	Playground Equipment Replacement	41,800	43,000	44,300	32,037	27,938	46,410	22,715	On-going
Parks & Reserves	Griffiths Hall refurbishment	-	20,000	-	-	630	-	19,370	Finished - Completed through Maintenance
Parks & Reserves	Council Storage Shed	20,000	-	-	18,829	640	-	531	Completed
Infrastructure Management	Traffic Counter Replacement	4,000	4,100	4,200	3,356	-	-	8,944	On-going
Airport	Cone & Gable Replacements	5,000	5,000	5,000	-	5,158	4,532	5,310	Completed
Airport	Master Plan	50,000	-	-	-	40,000	-	10,000	Completed
Airport	Fence Replacement	22,000	-	-	10,282	-	-	11,718	Completed
Airport	Taxiway Resealing	-	-	68,000	-	-	69,275	1,275	Completed
Depot	Refuelling Facility Upgrade	108,000	60,000	83,000	25,700	-	-	225,300	Project Deferred
Depot	Pavement Rehabilitation	-	-	15,000	-	-	1,895	13,105	Project Deferred to 2016/17
Depot	Pavement Rehabilitation	-	-	15,000	-	-	-	15,000	Project Deferred to 2016/17
Depot	Fuel Tank Replacements	-	-	90,000	-	-	-	90,000	Project Deferred
Depot	Ice Machine Replacement	-	-	1,500	-	-	-	1,500	Project Deferred to 2016/17
Bridges	Simpsons Bridge renewal - SID	40,000	-	1,370,000	6,200	-	-	1,403,800	Project Deferred to 2016/17. Tenders received.
Kerb & Gutter	Kerb & Gutter renewal program	371,000	382,000	393,000	293,561	295,514	367,369	189,556	On-going.
Urban Roads	Pavement renewal Bloomfield St	857,500	490,000	490,000	841,489	499,368	536,414	39,771	On-going.
Urban Roads	Pavement Renewal Little Barber St	-	-	140,500	-	-	-	140,500	On-going.

Renewal of Assets	Project	SRV Capital Projects			Actual 13/14	Actual 13/14	Actual 14/15	Actual 15/16	Remain	Project Status
		13/14	14/15	15/16						
Urban Roads	Bitumen rescaling	523,297	538,996	555,155	473,608	360,512	547,646	235,682	On-going	
Urban Roads	Gravel resheeting	40,532	41,747	43,000	1,368	69,700	38,847	15,364	Completed	
Regional Roads	Bitumen rescaling	142,600	147,000	151,000	-	33,575	168,511	238,514	Completed - Refer MR357 - Renewal of Assets	
Regional Roads	Gravel resheeting	223,000	230,000	236,500	175,065	164,222	215,614	134,599	Completed - Refer MR357 - Renewal of Assets	
Sealed Rural Roads	Bitumen rescaling	746,809	769,213	792,289	114,028	1,391,078	384,311	418,894	Completed.	
Sealed Rural Roads	Bluevale Rd reconstruction	463,500	477,000	491,500	520,529	196,458	38,898	676,115	On-going.	
Sealed Rural Roads	Quia Rd reconstruction	250,000	-	220,000	42,906	-	-	427,094	Completed.	
Sealed Rural Roads	Kelvin Rd reconstruction	200,000	-	200,000	418,620	230,887	-	449,507	Completed - Refer Quia & Preston Rd savings	
Sealed Rural Roads	Preston Rd reconstruction	578,000	-	578,000	296,474	-	343,302	281,526	Complete. Savings to Kelvin Rd	
Sealed Rural Roads	Wandobah Rd reconstruction	-	280,000	100,000	-	302	-	36,698	To be completed 2015/16	
Sealed Rural Roads	Ghoofl Rd reconstruction	-	300,000	-	-	-	-	299,698	To be completed 2015/16	
Sealed Rural Roads	Wean Rd reconstruction	-	171,000	-	-	310,837	-	139,837	Completed	
Sealed Rural Roads	Rangari Rd reconstruction	-	-	150,000	-	-	-	150,000	Deferred to Bloomfield St.	
Sealed Rural Roads	Clifton Rd reconstruction	100,000	-	250,000	-	-	239,142	10,858	Complete	
Sealed Rural Roads	Blackjack Rd reconstruction	-	-	100,000	-	-	-	100,000	Deferred to Wandobah	
Sealed Rural Roads	Black Stump Way reconstruction	-	-	206,000	-	-	110,012	95,988	Completed in 2016/17	
Unsealed Rural Roads	General resheeting program	651,986	671,545	691,692	555,130	668,587	420,878	370,628	Completed	
Unsealed Rural Roads	Resheet Pullaming Rd	154,500	-	-	161,430	-	-	6,930	Completed	
Unsealed Rural Roads	Resheet Mystery Rd	154,500	-	-	-	-	-	154,500	Rediverted	
Unsealed Rural Roads	Resheet Wandobah Rd	-	159,000	-	-	198,874	1,582	41,456	Completed	
Unsealed Rural Roads	Resheet Clifton Rd	-	159,000	-	-	137,335	-	21,665	Completed	
Unsealed Rural Roads	Resheet Bulunbulun Rd	-	-	163,900	125,844	84,551	181,070	17,170	Completed	
Unsealed Rural Roads	Resheet Normans Rd	-	-	163,900	-	11,424	-	46,495	Completed	
Carparks	Carpark reseal - Main Pool	33,300	10,300	-	-	6,318	-	21,876	Completed	
Carparks	Carpark reseal - Kapreotis	-	-	-	-	-	-	3,982	Completed	
Carparks	Carpark reseal - Athol Gallen	-	-	2,800	-	-	-	2,800	Completed/part Wilga Street	
Plant	Plant Replacement program	1,900,000	2,000,000	1,800,000	1,944,310	1,601,357	1,321,087	833,246	On-going	
Plant	Two-way radio replacement	5,000	5,000	5,000	-	-	-	15,000	Not Needed. GPS higher priority.	
Asset Upgrade		9,089,755	9,896,660	16,117,376	6,827,104	7,033,715	5,697,874	15,545,098		
Saleyards	Holding pens - shading	10,000	-	-	-	10,309	-	309	Completed	
Saleyards	Double Loading Ramp	-	80,000	-	-	-	-	80,000	Project not going ahead (Sheep Yards)	
IT	Disaster recovery implementation	10,000	-	-	-	4,092	1,115	4,793	Completed	
IT	Website integration & Expansion	-	15,000	-	3,407	7,500	3,826	267	Completed	
IT	Asset Management System	-	-	110,000	-	-	-	110,000	On evaluation, project not required.	
Library	Gunnedah Library Books	22,500	22,500	22,500	16,104	31,864	23,540	4,008	Complete.	
Events	Gunnedah Event Signage	45,400	-	-	19,589	5,208	-	20,603	In progress. Additional signage to be constructed western end of township 2016/17.	
Administration Buildings	Administration Building Alterations	350,000	-	-	-	5,622	-	344,378	Project not going ahead	
Halls & Community Centres	Town Hall Renewal Works - Two Storey Section	300,000	-	-	-	-	-	300,000	Project not going ahead	
Halls & Community Centres	Smithurst Theatre Upgrade	-	40,000	-	20,039	20,117	-	156	Completed, Budget transferred from Town Hall \$100k	
Environment	Blackjack Creek mitigation works	-	1,510,000	1,510,000	-	6,846	22,130	2,991,024	In Progress. Project to continue as per approved funding plan.	
Sporting Fields	Extension of Donnelly Fields Amenities Block	20,000	-	-	2,200	16,523	1,324	179,953	On-going	

Renewal of Assets	Project	SRV Capital Projects		SRV Capital Projects		Actual 14/15	Actual 15/16	Actual 15/16	Remain	Project Status
		13/14	14/15	15/16	15/16					
Depot	Noxious Weeds Washdown bay	172,000	-	-	54,390	29,411	85,199	On-going		
Depot	Security Enhancement	30,500	21,000	119,996	-	-	47,496	Completed		
Cemeteries	Security Fencing	30,000	-	26,520	-	-	3,480	Completed		
Regional Roads	MR357 culvry construction	206,000	-	182,658	164,545	-	141,203	Funded from Reveals & Resheeting		
Footpaths & Cycleways	Marquis Street Paving - Conadilly to Lt Barber (W)	79,000	-	94,893	-	-	15,893	Completed		
Footpaths & Cycleways	Marquis Street Paving - Conadilly to Lt Barber (E)	-	73,000	-	89,708	-	16,708	Completed		
Footpaths & Cycleways	Chandos Street Paving - Conadilly to Lt Barber €	-	-	-	-	73,897	897	Completed		
		1,275,400	1,761,500	485,406	416,724	155,243	3,896,027			
New Assets										
Governance	Project Management System	25,000	-	25,700	-	-	700	Completed		
Saleyards	Holding Yards	300,000	-	-	-	-	300,000	Project not going ahead (Sheep Yards)		
Community Development	Grant Officer - Office Setup	10,000	-	-	-	-	10,000	No longer required. Funds remain in restricted assets.		
Cultural Development	Gunnedah Community Live Plan	35,000	-	-	-	-	35,000	No longer required. Funds remain in restricted assets.		
The Civic	Push Around Scissor Lift	10,000	-	-	-	-	10,000	No longer required due to existing floor load capacity. Loading draw bridge now being installed.		
Domestic Waste	Heavy Equipment Storage Shed, Wash Bay & Fuel	200,000	-	9,392	73,031	-	117,577	Shed completed. Review to be undertaken regarding need for wash bay and fuel storage.		
Domestic Waste	Liquid Waste Management Facility	100,000	-	-	-	-	100,000	Deferred to 2022/23.		
Domestic Waste	Bobcat Acquisition	-	60,000	-	-	-	60,000	Not required due to plant review and cost benefit analysis.		
Domestic Waste	Asbestos Disposal Area	-	75,000	-	-	-	75,000	Not required. Handling of asbestos undertaken as part of daily operations.		
Building Control	Vehicle - Proposed Building Control Officer	35,000	-	-	-	-	35,000	Purchased in July 2016.		
Halls & Community Centres	Motor Vehicle - Proposed Building Maintenance Officer	23,000	-	-	-	-	23,000	Not Required		
Environment	Blackjack Creek - Private Land Acquisition	150,000	-	-	17,602	7,816	124,582	In Progress. To be finalised October 2016. Project to continue as per approved funding plan.		
Sporting Fields	Parklands Sporting Precinct - Development	37,000	250,000	-	88,864	134,137	63,999	On-going		
Sporting Fields	Parklands Sporting Precinct - Roadworks	-	432,000	-	198,568	261,827	28,395	On-going		
Sporting Fields	Namoi Playing Fields - Multi-purpose Use	-	-	-	-	34,459	5,541	Completed (Turf Cricket Wicket)		
Sporting Fields	Sport Relocation to Donnelly Fields	-	40,000	-	-	-	20,000	On-going		
Car Parks	Zantioris Car Park - Land Purchase	-	400,000	-	-	-	400,000	Deferred		
Commercial Property	Purchase Walkway - 178 Conadilly Street	100,000	-	153,190	-	-	53,190	Completed		
Footpaths & Cycleways	Cycleway - View Street - Showground to South Street	64,000	-	39,844	-	-	24,156	Completed		
Footpaths & Cycleways	Footpath - Barber Street - Rosemary to Warrumbungle	24,700	-	23,298	-	-	1,402	Completed		
Footpaths & Cycleways	Cycleway - New Street - Railway Crossing to Barber Street	-	52,000	-	-	-	52,000	Deferred due to Overpass		
Footpaths & Cycleways	Cycleway - New Street - Railway Crossing to South Street	178,000	23,500	124,768	165,098	-	23,500	Deferred due to Overpass		
Stormwater	Carroll St Drainage Line	-	38,000	-	-	-	73,866	Completed		
Stormwater	George Street Drainage Line	-	533,000	-	170,689	170,689	362,311	On-going		
Stormwater	Low Flow Ashfords Watercourse	-	50,000	-	77,248	-	27,248	Completed		
Quarries	Investigate new quarries	30,000	30,000	-	5,386	-	84,614	In progress 2016/17		
Plant	Grader Control Unit	-	12,000	-	-	-	12,000	To be completed in 2016/17		
		1,321,700	885,500	376,192	543,163	691,562	1,756,283			
		11,686,855	12,543,660	7,688,702	7,993,602	6,544,679	21,197,408			

Special Rate Variation Achievements

- Improved the Long Term Sustainability of Council.
- Council assessed Fit for the Future with IPART's independent assessment of Councils Financial Sustainability.
- Reduction of Councils Infrastructure backlog with further reductions in the coming year.
- Cost effective maintenance procedures put in place.
- Improved Asset Data.
- Review of Councils Structure and Costs resulting in \$1.7 million in recurrent annual cost savings.

Special Rate Variation [LGA S508]

Under Section 508 A (1) of the Local Government Act 1993 Council made application to IPART and received a Special Rate Variation on the 11 June 2013. The percentage by which Gunnedah Shire Council may increase its general income for the period from 2013/2014 to 2016/17 is 39.72% consisting of the following annual increases:

	Year	Annual Increase in General Income (%)	Cumulative increase in General Income (%)
Y 1	2013/14	9.4	9.4
Y2	2014/15	8.5	18.7
Y3	2015/16	9.5	29.98
Y4	2016/17	7.5	39.72

The percentage increase set out above is subject to the following conditions:

The Council uses the Additional Income for the purposes of:

- Funding debt servicing associated with its capital works Program.
- Improving Financially Sustainability.

Capital Expenditure funded by the Special Rate Variation

Below is a listing of capital projects submitted with the Special Rate Variation and actual expenditure for the years 2013/14, 2014/15, 2015/16 Refer Capital 2013/14 – spreadsheet outlining the Special Rate Variation, actual expenditure for 2013/14, 2014/15 and 2015/16 and comments as to the progress of each project.

Long Term Financial Plan – Budget v's Actual 2013/14 and 2014/15

Refer LTFP – Variance table (see below). This details the SRV budget verses the actual result for 2015/16 with comments for the major variances.

GENERAL FUND	LTFP - SRV	Actual			
INCOME STATEMENT - CONSOLIDATED	2016/17	2016/17		%	
Income from Continuing Operations	\$'000	\$'000	Variance	Variance	Comments (Major Variances)
Revenue:					
Rates & Annual Charges	14,198	14,068	- 130	-0.92%	Additional rateable properties with developments within the shire. This has been offset by a change in categorisation of a mining property reducing Rate income by \$400,000.
User Charges & Fees	6,338	8,040	1,702	26.85%	Additional RMS Revenue for state roads projects. Received \$5.3mil in 2016/17
Interest & Interest Revenue	854	1,055	201	23.54%	Additional Investment portfolio earning interest. Portfolio at \$66 mil
Other Revenues	361	701	340	94.18%	Additional Revenue from Rates Legal costs recharged & Income from Rental properties.
Grants & Contributions provided for Operating Purposes	11,404	13,955	2,551	22.37%	Additional funding received from Community Services & Roads to Recovery. Council received advanced payment of the Financial Assistance Grant in June 2017.
Grants & Contributions provided for Capital Purposes	397	1,371	974	245.34%	Developer contributed assets. Additional Grants received for Capital purposes including Environmental works at Blackjack Creek.
Other Income:					
Net gains from the disposal of assets	-	80	80		Better than expected returns on disposal of assets
Joint Ventures & Associated Entities	-	-	-		
Total Income from Continuing Operations	33,552	39,270	5,718		
Expenses from Continuing Operations					
Employee Benefits & On-Costs	13,004	12,540	- 464	-3.57%	Award & internal salary incremented less than anticipated. Staffing requirements constantly under review.
Borrowing Costs	1,459	712	- 747	-51.20%	Deferred loan has now been taken up in 2017/18 for \$4.7 million for Pool construction and Blackjack Creek. Interest Rates lower than originally forecasted.
Materials & Contracts	7,352	8,345	993	13.51%	Additional Expenditures relating to RMS extra works and this has been offset by Cost reduction initiatives.
Depreciation & Amortisation	7,881	7,658	- 223	-2.83%	
Impairment	-	8	8		
Other Expenses	3,435	1,979	- 1,456	-42.39%	Savings as a result of Cost savings initiatives being put into effect. In Particular Electricity & Telephone, Computer Software and other Project Savings.
Interest & Investment Losses	-	-	-		
Net Losses from the Disposal of Assets	129	-	- 129	-100.00%	
Joint Ventures & Associated Entities	-	-	-		
Total Expenses from Continuing Operations	33,260	31,242	- 2,018		
Operating Result from Continuing Operations	292	8,028	7,736		
Discontinued Operations - Profit/(Loss)	-	-	-		
Net Profit/Loss from Discontinued Operations	-	-	-		
Net Operating Result for the Year	292	8,028	7,736		
Net Operating Result before Grants and Contributions provided for Capital Purposes	105	6,657			

SRV CAPITAL PROJECTS - SUMMARY

	SRV Budget 2013/14	SRV Budget 2014/15	SRV Budget 2015/16	SRV Budget 2016/17	Total SRV Capital Budget	Actual Expenditure 2013/14	Actual Expenditure 2014/15	Actual Expenditure 2015/16	Actual Expenditure 2016/17	Total Expenditure	Remain
Asset Renewal											
Urban, regional and rural roads ¹	5,261,224	4,709,501	4,945,436	5,029,299	19,945,460	4,007,866	4,544,194	3,226,227	5,004,674	16,782,961	3,162,499
Bridges, kerb & gutter ²	411,000	382,000	1,763,000	405,000	2,961,000	299,761	295,514	367,369	836,592	1,799,236	1,161,764
Plant ³	1,905,000	2,005,000	1,805,000	1,755,000	7,470,000	1,944,310	1,601,357	1,321,087	1,762,621	6,629,375	840,625
Swimming Pool ⁴	500,000	1,551,000	6,595,000	-	8,646,000	4,999	176,656	311,983	114,333	607,971	8,038,029
Other (Saleyards, IT, parks & reserves) ⁵	1,012,531	1,249,159	1,008,940	2,160,867	5,431,497	622,668	415,994	471,208	1,567,978	3,077,848	2,353,649
Total Asset Renewal	9,089,755	9,896,660	16,117,376	9,350,166	44,453,957	6,879,604	7,033,715	5,697,874	9,286,198	28,897,391	15,556,566
Asset Upgrades											
Public Buildings ⁶	650,000	40,000	-	-	690,000	20,039	25,739	-	-	45,778	644,222
Depot rehabilitation	202,500	21,000	21,000	21,000	265,500	119,996	54,390	29,411	9,043	212,840	52,660
Regional roads	206,000	-	-	-	206,000	182,658	164,545	-	-	347,203	141,203
Other upgrades (footpaths, cycleways) ⁷	216,900	1,700,500	1,895,500	145,000	3,957,900	162,713	172,050	125,832	254,912	715,507	3,242,393
Total Asset Upgrades	1,275,400	1,761,500	1,916,500	166,000	5,119,400	485,406	416,724	155,243	263,955	1,321,328	3,798,072
New Assets											
Saleyards ⁸	300,000	-	-	-	300,000	-	-	-	-	-	300,000
Domestic Waste ⁹	300,000	60,000	75,000	-	435,000	9,392	73,031	-	-	82,423	352,577
Stormwater ¹⁰	178,000	38,000	583,000	105,000	904,000	124,768	165,098	247,937	65,601	603,404	300,596
Other New Assets (parks & reserves, Commercial property) ¹¹	543,700	787,500	502,000	126,500	1,959,700	242,032	305,034	443,625	555,299	1,545,990	413,710
Total New Assets	1,321,700	885,500	1,160,000	231,500	3,598,700	376,192	543,163	691,562	620,900	2,231,817	1,366,883
TOTAL ASSET CAPITAL EXPENDITURE	\$ 11,686,855	\$ 12,543,660	\$ 19,193,876	\$ 9,747,666	\$ 53,172,057	\$ 7,741,202	\$ 7,993,602	\$ 6,544,679	\$ 10,171,053	\$ 32,450,536	\$ 20,721,521

Notes:

1. Significant increases in State Roads projects awarded to Council have resulted in Council needing to reallocate resources to those works. The majority of deferred works are being undertaken in the first half of 2017-18.
2. Simpsons Bridge is scheduled for completion during the first half of 2017-18.
3. Plant items which had not reached its changeover date have been held back where not economically beneficial to replace. The budgeted replacements are expected to be made by December 2017.
4. The Swimming Pool renewal project has commenced following delays associated with ensuring the project met required outcomes within reasonable costs and is expected to be completed by December 2018.
5. (a) Fleet Vehicles - Changes to operations and reduction in fleet have resulted in a reduction in changeover costs of \$620,000 over the 4 year period.
5. (b) Domestic Waste - Improvements in compaction rates at the Waset Management Facility has enabled the deferral of costs for a new cell, and along with the removal of the need for transfer stations, a saving over the 4 year period of \$650,000 has been achieved. It is also noted that costs related to Domestic Waste are funded from Waste Annual Charges and User Fees, and therefore not reliant upon or related to the SRV revenue.
5. (c) Depot refuelling facility - changes to operations have enabled a saving of \$544,000 over the 4 year period, with \$200,000 in capital costs being deferred until 2021-22.
5. (d) Saleyards - Costs have been reduced over the 4 year period by \$92,000, with \$20,000 of that being for a Nightwatchman Building, deferred until 2017-18. These costs are entirely funded from Saleyards revenue and not the SRV.
6. Works to the value of \$644,000 have not proceeded which relate to the renewal of the Elgin Street office complex and second story of the Town Hall. This has been held over pending master planning to be conducted in 2017-18.
7. (a) Information Technology - Savings of \$205,000 have been realised in Information Technology equipment and software costs over the 4 year period.
7. (b) Blackjack Creek - \$2.9 million of costs related to this project has been delayed with respect to land acquisition processes and is now due for completion by the end of 2017-18.
7. (c) Amenities - \$114,000 for the extension of Donnelly Fields Amenities Block will be finalised by the end of November 2017.
8. Holding Pens to the value of \$300,000 are currently no longer required. Saleyards costs are funded entirely from Saleyards operations and do not rely upon or relate to the SRV.
9. Due to a review of operational requirements at Council's Domestic Waste Management sites, the projects related to these costs are no longer required and savings have been realised. These costs are not funded from the SRV.
10. These costs, related primarily to the George Street Drainage Line, are scheduled for completion by March 2018.
11. \$400,000 related to the purchase of carpark land has been held in restricted asset until the further review of car parking requirements within the Shire.

Special Rate Variation [LGA S508]

Under Section 508 A (1) of the Local Government Act 1993 Council made application to IPART and received a Special Rate Variation on 11 June 2013. The percentage by which Gunnedah Shire Council may increase its general income for the period from 2013/14 to 2016/17 is 39.72% consisting of the following annual increases:

	Year	Annual Increase in General Income (%)	Cumulative increase in General Income (%)
Y 1	2013/14	9.4	9.4
Y2	2014/15	8.5	18.7
Y3	2015/16	9.5	29.98
Y4	2016/17	7.5	39.72

The percentage increase set out above is subject to the following conditions:

The Council uses the Additional Income for the purposes of:

- Funding debt servicing associated with its capital works Program.
- Improving Financially Sustainability.

Capital Expenditure funded by the Special Rate Variation

Below is a listing of capital projects submitted with the Special Rate Variation and actual expenditure for the years 2013/14 to 2017/18 and comments as to the progress of each project.

Long Term Financial Plan – Budget v's Actual 2013/14 and 2014/15

Refer Variance table (see below). This details the SRV budget verses the actual result for 2017/18 with comments for the major variances.

GENERAL FUND		LTFP - SRV	Actual			
INCOME STATEMENT - CONSOLIDATED		2017/18	2017/18		%	
Income from Continuing Operations		\$'000	\$'000	Variance	Variance	Comments (Major Variances)
Revenue:						
Rates & Annual Charges		14,703	14,550	- 153	-1.04%	Additional rateable properties with developments within the shire. This has been offset by a change in categorisation of a mining property reducing Rate income by \$400,000. Since the SRV increases were finalised the rate pegging was 1.5% & 2.3% as opposed to a 3.5% estimate.
User Charges & Fees		6,647	7,276	629	9.46%	Additional RMS Revenue for state roads projects. Received \$4.5 mil in 2017/18 which is well above the original estimate. Our private works have decrease to \$176k.
Interest & Interest Revenue		930	1,138	208	22.37%	Additional Investment portfolio earning interest. Postfolio at \$63 mil which is well above budget projections. However the Interest rate project was at 4.5% to 5% but the prevailing interest rates have remained at historical lows.
Other Revenues		361	693	332	91.97%	Additional Revenue from Rates Legal costs recharged & Income from Rental properties. Lower amounts received from the Financial Assistance Grant as a result of lower than estimated increases and as a result of the Federal Government temporary freeze for 3 years.
Grants & Contributions provided for Operating Purposes		12,043	11,859	- 184	-1.53%	During the 2017/18 year council received Capital Grant Funds for the Blackjack Creek project & Simson's Bridge.
Grants & Contributions provided for Capital Purposes		404	4,677	4,273	1057.67%	
Other Income:						
Net gains from the disposal of assets		-	-	-		
Joint Ventures & Associated Entities		-	-	-		
Total Income from Continuing Operations		35,088	40,193	5,105		
Expenses from Continuing Operations						
Employee Benefits & On-Costs		13,429	12,843	- 586	-4.36%	Award & internal salary incremented less than anticipated. Staffing requirements constantly under review.
Borrowing Costs		1,549	859	- 690	-44.54%	Deferred loan has now been taken up in 2017/18 for \$4.7 million for Pool construction and Blackjack Creek. Interest Rates lower than originally forecasted.
Materials & Contracts		7,702	8,333	631	8.19%	Additional Expenditures relating to RMS extra works and this has been off set by Cost reduction initiatives.
Depreciation & Amortisation		8,166	7,943	- 223	-2.73%	
Impairment		-	28	28		
Other Expenses		3,643	1,713	- 1,930	-52.98%	Savings as a result of Cost savings initiatives being put into effect. In Particular Electricity & Telephone, Computer Software and other Project Savings.
Interest & Investment Losses		-	-	-		
Net Losses from the Disposal of Assets		187	1,889	1,702	910.16%	The result for 2017/18 was due to the disposal of the old Swimming Pool being disposed due to reconstruction and the disposal of Simson's Bridge that was rebuilt.
Joint Ventures & Associated Entities		-	-	-		
Total Expenses from Continuing Operations		34,676	33,608	- 1,068		
Operating Result from Continuing Operations		412	6,585	6,173		
Discontinued Operations - Profit/(Loss)		-	-	-		
Net Profit/Loss from Discontinued Operations		-	-	-		
Net Operating Result for the Year		412	6,585	6,173		
Net Operating Result before Grants and Contributions provided for Capital Purposes		8	1,908			

SRV CAPITAL PROJECTS - SUMMARY

	SRV Budget 2013/14	SRV Budget 2014/15	SRV Budget 2015/16	SRV Budget 2016/17	Total SRV Capital Budget	Actual Expenditure 2013/14	Actual Expenditure 2014/15	Actual Expenditure 2015/16	Actual Expenditure 2016/17	Actual Expenditure 2017/18	Total Expenditure	Remain
Asset Renewal												
Urban, regional and rural roads 1	5,261,224	4,709,501	4,945,436	5,029,299	19,945,460	3,782,316	4,087,101	3,207,475	4,403,112	1,454,957	16,934,961	3,010,499
Bridges, kerb & gutter 2	411,000	382,000	1,763,000	405,000	2,961,000	299,761	295,514	367,369	784,999	1,213,357	2,961,000	0
Plant	1,905,000	2,005,000	1,805,000	1,755,000	7,470,000	1,944,310	1,601,357	1,321,087	1,762,621	825,625	7,455,000	15,000
Swimming Pool 3	500,000	1,551,000	6,595,000	-	8,646,000	4,999	176,656	311,983	114,333	4,350,376	4,958,347	3,687,653
Other (Saleyards, IT, parks & reserves) 4	1,012,531	1,249,159	1,008,940	2,160,867	5,431,497	590,168	415,994	469,933	1,282,835	260,904	3,019,834	2,411,663
Total Asset Renewal	9,089,755	9,896,660	16,117,376	9,350,166	44,533,957	6,621,554	6,576,622	5,677,847	8,347,900	8,105,219	35,329,142	9,124,815
Asset Upgrades												
Public Buildings 5	650,000	40,000	-	-	690,000	20,039	25,583	-	-	-	45,622	644,378
Depot rehabilitation	202,500	21,000	21,000	21,000	265,500	93,500	54,390	29,411	9,043	999	186,344	79,156
Regional roads	206,000	-	-	-	206,000	182,658	23,342	-	-	-	206,000	-
Other upgrades (footpaths, cycleways) 6	216,900	1,700,500	1,895,500	145,000	3,957,900	146,820	155,342	124,935	230,166	2,645,157	657,263	3,300,637
Total Asset Upgrades	1,275,400	1,761,500	1,916,500	166,000	5,119,400	443,017	258,657	154,346	239,208	2,646,156	1,095,228	4,024,172
New Assets												
Saleyards 7	300,000	-	-	-	300,000	-	-	-	-	-	-	300,000
Domestic Waste 8	300,000	60,000	75,000	-	435,000	9,392	73,031	-	-	-	82,423	352,577
Stormwater 9	178,000	38,000	583,000	105,000	904,000	124,768	91,232	220,689	65,601	203,394	502,290	401,710
Other New Assets (parks & reserves, Commercial property) 10	543,700	787,500	502,000	126,500	1,959,700	188,142	305,034	415,230	198,558	-	1,106,964	852,736
Total New Assets	1,321,700	885,500	1,160,000	231,500	3,598,700	322,302	489,297	635,919	264,159	203,394	1,691,677	1,907,023
TOTAL ASSET CAPITAL EXPENDITURE	\$ 11,686,855	\$ 12,543,660	\$ 19,193,876	\$ 9,747,666	\$ 53,172,057	\$ 7,386,873	\$ 7,304,576	\$ 6,468,112	\$ 8,851,267	\$ 10,954,769	\$ 38,116,047	\$ 15,056,010

Notes:

1. Significant increases in State Roads projects awarded to Council have resulted in Council needing to reallocate resources to those works. The majority of deferred works are being undertaken in the first half of 2017-18.
2. Simons Bridge was completed during 2017-18
3. The Swimming Pool renewal project has commenced following delays associated with ensuring the project met required outcomes within reasonable costs and is expected to be completed by December 2018.
4. (a) - Domestic Waste - Improvements in compaction rates at the Waste Management Facility has enabled the deferral of costs for a new cell, and along with the removal of the need for transfer stations, a saving over the 4 year period of \$650,000 has been achieved. It is also noted that costs related to Domestic Waste are funded from Waste Annual Charges and User Fees, and therefore not reliant upon or related to the SRV revenue.
4. (b) Depot Refuelling Facility - changes to operations have enabled a saving of \$544,000 over the 4 year period, with \$200,000 in capital costs being deferred until 2021-22.
5. Works to the value of \$644,000 have not proceeded which relate to the renewal of the Elgin Street office complex and second storey of the Town Hall. This has been held over pending master planning to be conducted in 2017-18.
6. (a) Information Technology - Savings of \$205,000 have been realised in Information Technology equipment and software costs over the 4 year period.
6. (b) Blacklock Creek - \$2.9 million of costs related to this project has been delayed with respect to land acquisition processes and now due for completion by the end of 2017-18.
6. (c) Amenities - \$114,000 for the extension of the Donnelly Fields Amenities Block will be finalised by the end of November 2017.
7. Holding Pens to the value of \$300,000 are currently no longer required. Saleyard costs are funded entirely from Saleyards operations and do not rely upon or relate to the SRV.
8. Due to a review of operational requirements at Council's Domestic Waste Management sites, the projects related to these costs are no longer required and savings have been realised. These costs are not funded from the SRV.
9. These costs, related primarily to the George Street Drainage Line, are scheduled for completion by March 2018.
10. \$400,000 related to the purchase of carpark land has been held in restricted asset until the further review of car parking requirements within the Shire.

General

All actual expenditure is only showing to the extent of the Original SRV Budget. Any additional expenditure expenditure is not reflected in this report.

Special Rate Variation [LGA S508]

Under Section 508 A (1) of the Local Government Act 1993 Council made application to IPART and received a Special Rate Variation on 11 June 2013. The percentage by which Gunnedah Shire Council may increase its general income for the period from 2013/14 to 2016/17 is 39.72% consisting of the following annual increases:

	Year	Annual Increase in General Income (%)	Cumulative increase in General Income (%)
Y1	2013/14	9.4	9.4
Y2	2014/15	8.5	18.7
Y3	2015/16	9.5	29.98
Y4	2016/17	7.5	39.72

The percentage increase set out above is subject to the following conditions:

The Council uses the Additional Income for the purposes of:

- Funding debt servicing associated with its capital works Program.
- Improving Financially Sustainability.

Capital Expenditure funded by the Special Rate Variation

Below is a listing of capital projects submitted with the Special Rate Variation and actual expenditure for the years 2013/14 to 2018/19 and comments as to the progress of each project.

Long Term Financial Plan – Budget v's Actual 2018/19

Refer Variance table (see below). This details the SRV budget verses the actual result for 2018/19 with comments for the major variances.

GENERAL FUND	LTFP - SRV		Actual			
INCOME STATEMENT - CONSOLIDATED	2018/19	2018/19				
Income from Continuing Operations	\$'000	\$'000	Variance	%	Comments (Major Variances)	
Revenue:						
Rates & Annual Charges	15,226	15,190	-	36	-0.24%	Additional rateable properties with developments within the shire. This has been offset by a change in categorisation of a mining property reducing Rate income by \$400,000. Since the SRV increases were finalised the rate pegging was 1.5%, 2.3% & 2.7% as opposed to a 3.5% estimate.
User Charges & Fees	7,011	7,413	402		5.73%	Additional RMS Revenue for state roads projects. Received \$4.744 mil in 2018/19 which is well above the original estimate.
Interest & Interest Revenue	1,009	1,065	56		5.55%	Additional Investment portfolio earning interest. Portfolio at \$57.1 mil which is well above budget projections. However the Interest rate project was at 4.5% to 5% but the prevailing interest rates have remained at historical lows with average interest rates for Gunnedah Shire Council is at 2.74%.
Other Revenues	361	3,133	2,772		767.87%	Additional Revenue from Rates Legal costs recharged & Income from Rental properties. The sales of Scrap metal has improved during the year adding additional revenue. A major one off variance is as a result of the adjustment to the Landfill provisions. During the year the costs of remediation of Councils Landfills were reassessed from the EPA clay cap to a newer Phytocap (currently in trial stages at 5 Councils). This resulted in an adjustment of \$2.288million to councils provision and was treated as other revenue in the statements.
Grants & Contributions provided for Operating Purposes	12,632	11,450	-	1,182	-9.36%	Lower amounts received from the Financial Assistance Grant as a result of lower than estimated increases and as a result of the Federal Government temporary freeze for 3 years.
Grants & Contributions provided for Capital Purposes	382	2,303	1,921		502.88%	During the 2018/19 year council received Capital Grant Funds for the Drought Funding Relief & Developer Contributions to the Road Network and funding for Showground improvements amounting to \$788k.
Other Income:						
Net gains from the disposal of assets	-	-	-			
Joint Ventures & Associated Entities	-	-	-			
Total Income from Continuing Operations	36,621	40,554	3,933			
Expenses from Continuing Operations						
Employee Benefits & On-Costs	13,873	13,996	123		0.89%	Award & internal salary incremented less than anticipated. Staffing requirements constantly under review. Council completed an Organisational review in which led to additional staff costs to Council.
Borrowing Costs	1,539	813	-	726	-47.17%	Loans initially planned to be taken out have not been taken up due to the improved financial position of Council.
Materials & Contracts	8,310	7,813	-	497	-5.98%	Additional Expenditures relating to RMS extra works and this has been offset by Cost reduction initiatives.
Depreciation & Amortisation	8,488	8,117	-	371	-4.37%	
Impairment	-	30	30			Impairment Expense not budgeted in Special Rate Variation
Other Expenses	3,859	1,535	-	2,324	-60.22%	Savings as a result of Cost savings initiatives being put into effect. In Particular Electricity & Telephone, Computer Software and other Project Savings.
Interest & Investment Losses	-	-	-			
Net Losses from the Disposal of Assets	141	179	38		26.95%	The Net losses in line with Special Rate Variation expectation.
Joint Ventures & Associated Entities	-	-	-			
Total Expenses from Continuing Operations	36,210	32,483	-	3,727		
Operating Result from Continuing Operations	411	8,071	7,660			
Discontinued Operations - Profit/(Loss)	-	-	-			
Net Profit/Loss from Discontinued Operations	-	-	-			
Net Operating Result for the Year	411	8,071	7,660			
Net Operating Result before Grants and Contributions provided for Capital Purposes	29	5,768				

SRV CAPITAL PROJECTS - SUMMARY

	SRV Budget 2013/14	SRV Budget 2014/15	SRV Budget 2015/16	SRV Budget 2016/17	Total SRV Capital Budget	Actual Expenditure 2013/14	Actual Expenditure 2014/15	Actual Expenditure 2015/16	Actual Expenditure 2016/17	Actual Expenditure 2017/18	Total Expenditure	Remain
Asset Renewal												
Urban, regional and rural roads 1	5,261,224	4,709,501	4,945,436	5,029,299	19,945,460	3,782,316	4,087,101	3,207,475	4,403,112	1,454,957	16,934,961	3,010,499
Bridges, kerb & gutter 2	411,000	382,000	1,765,000	405,000	2,961,000	299,761	295,514	367,369	784,999	1,213,357	2,961,000	0
Plant	1,905,000	2,005,000	1,805,000	1,755,000	7,470,000	1,944,310	1,601,357	1,321,087	1,762,621	825,625	7,455,000	15,000
Swimming Pool 3	500,000	1,551,000	6,595,000	-	8,646,000	4,999	176,656	311,983	114,333	4,350,376	4,958,347	3,687,653
Other (Saleyards, IT, parks & reserves) 4	1,012,531	1,249,159	1,008,940	2,160,867	5,431,497	590,168	415,994	469,933	1,282,835	260,904	3,019,834	2,411,663
Total Asset Renewal	9,089,755	9,896,660	16,117,376	9,350,166	44,453,957	6,621,554	6,576,622	5,677,847	8,347,900	8,105,219	35,329,142	9,124,815
Asset Upgrades												
Public Buildings 5	650,000	40,000	-	-	690,000	20,039	25,583	-	-	-	45,622	644,378
Depot rehabilitation	202,500	21,000	21,000	-	265,500	93,500	54,390	29,411	9,043	999	186,344	79,156
Regional roads	206,000	-	-	-	206,000	182,658	23,342	-	-	-	206,000	-
Other upgrades (footpaths, cycleways) 6	216,900	1,700,500	1,895,500	145,000	3,957,900	146,820	155,342	124,935	230,166	2,645,157	657,263	3,300,637
Total Asset Upgrades	1,275,400	1,761,500	1,916,500	166,000	5,119,400	443,017	258,657	154,346	239,208	2,646,156	1,095,228	4,024,172
New Assets												
Saleyards 7	300,000	-	-	-	300,000	-	-	-	-	-	-	300,000
Domestic Waste 8	300,000	60,000	75,000	-	435,000	9,392	73,031	-	-	-	82,423	352,577
Stormwater 9	178,000	38,000	583,000	105,000	904,000	124,768	91,232	220,689	65,601	203,394	502,290	401,710
Other New Assets (parks & reserves, Commercial property) 10	543,700	787,500	502,000	126,500	1,959,700	188,142	305,034	415,230	198,558	-	1,106,964	852,736
Total New Assets	1,321,700	885,500	1,160,000	231,500	3,598,700	322,302	469,297	635,919	264,159	203,394	1,691,677	1,907,023
TOTAL ASSET CAPITAL EXPENDITURE	11,686,855	12,543,660	19,193,876	9,747,666	53,172,057	7,386,873	7,304,576	6,468,112	8,851,267	10,954,769	38,116,047	15,056,010

Notes:

1. Significant increases in State Roads projects awarded to Council have resulted in Council needing to reallocate resources to those works. The majority of deferred works are being undertaken in the first half of 2017-18.
2. Simons Bridge was completed during 2017-18.
3. The Swimming Pool renewal project has commenced following delays associated with ensuring the project met required outcomes within reasonable costs and is expected to be completed by December 2018.
4. (a) - Domestic Waste - Improvements in compaction rates at the Waste Management Facility has enabled the deferral of costs for a new cell, and along with the removal of the need for transfer stations, a saving over the 4 year period of \$650,000 has been achieved. It is also noted that costs related to Domestic Waste are funded from Waste Annual Charges and User Fees, and therefore not reliant upon or related to the SRV revenue.
4. (b) Depot Refuelling Facility - changes to operations have enabled a saving of \$544,000 over the 4 year period, with \$200,000 in capital costs being deferred until 2024-22.
5. Works to the value of \$644,000 have not proceeded which relate to the renewal of the Egin Street office complex and second storey of the Town Hall. This has been held over pending master planning to be conducted in 2017-18.
6. (a) Information Technology - Savings of \$205,000 have been realised in Information Technology equipment and software costs over the 4 year period.
6. (b) Blackjack Creek - \$2.9 million of costs related to this project has been delayed with respect to land acquisition processes and now due for completion by the end of 2017-18.
6. (c) Amenities - \$114,000 for the extension of the Donnelly Fields Amenities Block will be finalised by the end of November 2017.
7. Holding Pens to the value of \$300,000 are currently no longer required. Saleyard costs are funded entirely from Saleyards operators and do not rely upon or relate to the SRV.
8. Due to a review of operational requirements at Council's Domestic Waste Management sites, the projects related to these costs are no longer required and savings have been realised. These costs are not funded from the SRV.
9. These costs, related primarily to the George Street Drainage Line, are scheduled for completion by March 2018.
10. \$400,000 related to the purchase of carpark land has been held in restricted asset until the further review of car parking requirements within the Shire.

General

All actual expenditure is only showing to the extent of the Original SRV Budget. Any additional expenditure expenditure is not reflected in this report.

Special Rate Variation [LGA S508]

Under Section 508 A (1) of the Local Government Act 1993 Council made application to IPART and received a Special Rate Variation on 11 June 2013. The percentage by which Gunnedah Shire Council may increase its general income for the period from 2013/14 to 2016/17 is 39.72% consisting of the following annual increases:

	Year	Annual Increase in General Income (%)	Cumulative increase in General Income (%)
Y 1	2013/14	9.4	9.4
Y2	2014/15	8.5	18.7
Y3	2015/16	9.5	29.98
Y4	2016/17	7.5	39.72

The percentage increase set out above is subject to the following conditions:

The Council uses the Additional Income for the purposes of:

- Funding debt servicing associated with its capital works Program.
- Improving Financially Sustainability.

Capital Expenditure funded by the Special Rate Variation

Below is a listing of capital projects submitted with the Special Rate Variation and actual expenditure for the years 2013/14 to 2019/20 and comments as to the progress of each project.

Long Term Financial Plan – Budget v's Actual 2018/19

Refer Variance table (see below). This details the SRV budget verses the actual result for 2019/20 with comments for the major variances.

GENERAL FUND INCOME STATEMENT - CONSOLIDATED	LTFP - SRV 2019/20	Actual 2019/20	Variance	%	Comments (Major Variances)
Income from Continuing Operations	\$'000	\$'000			
Revenue:					
Rates & Annual Charges	15,767	15,647	- 120	-0.76%	Additional rateable properties with developments within the shire. This has been offset by a change in categorisation of a mining property reducing Rate income by \$400,000. Since the SRV increases were finalised the rate pegging was 1.5%, 2.3% & 2.7% as opposed to a 3.5% estimate.
User Charges & Fees	7,353	10,918	3,565	48.48%	Additional RMS Revenue for state roads projects. Received \$8,461 mil in 2019/20 which is well above the original LTFP estimate.
Interest & Interest Revenue	919	900	- 19	-2.07%	Additional Investment portfolio earning interest. Portfolio as at 30th June 2020 was \$61 mil which is well above budget projections of the initial LTFP. However the Interest rate project was at 4.5% to 5% but the prevailing interest rates have remained at historical lows with average interest rates for Gunnedah Shire Council is at 1.73%.
Other Revenues	361	700	339	93.91%	Major variances in other Revenues relate to the allocation of the Diesel Fuel rebate and the one off recovery of Bad Debts. Revenues had been effected by COVID 19 during the year and Rental Incomes have been removed from other revenues to a separate line item.
Grants & Contributions provided for Operating Purposes	13,314	12,565	- 749	-5.63%	Lower amounts received from the Financial Assistance Grant as a result of lower than estimated increases and as a result of the Federal Government temporary freeze for 3 years.
Grants & Contributions provided for Capital Purposes	391	10,389	9,998	2557.03%	During the 2019/2020 year council received Capital Grants & Contributions Funds for the Drought Funding Relief, Developer Contributions to the Road Network. With the current Economic downturn from COVID 19 the effects of Drought additional funds have been made available to complete major projects within the shire including Showground upgrades, Road funding. These projects were not forecast in the LTFP.
Rental Income	-	118	118	#DIV/0!	This is a new category in 2019/20 as a result of reporting requirements. Previously they were identified in Other Revenues
Other Income:					
Net gains from the disposal of assets	-	-	-		
Joint Ventures & Associated Entities	-	-	-		
Total Income from Continuing Operations	38,105	51,237	13,132		
Expenses from Continuing Operations					
Employee Benefits & On-Costs	14,337	15,260	923	6.44%	Award & internal salary incremented less than anticipated. Staffing requirements constantly under review. Council completed an Organisational review in which led to additional staff costs to Council. As from 2019/20 Staff Training & Travelling Costs are now allocated to Other Expenses.
Borrowing Costs	1,487	719	- 768	-51.65%	Loans initially planned to be taken out have not been taken up due to the improved financial position of Council.
Materials & Contracts	8,789	11,797	3,008	34.22%	Additional Expenditures relating to RMS extra works and this has been offst by Cost reduction initiatives.
Depreciation & Amortisation	8,795	8,632	- 163	-1.85%	Impairment Expense not budgeted in Special Rate Variation
Impairment	-	5	5		
Other Expenses	4,086	2,304	- 1,782	-43.61%	Savings as a result of Cost savings initiatives being put into effect. In Particular Electricity & Telephone, Computer Software and other Project Savings. Staff Training & Travelling are now classified as Other Expenses.
Interest & Investment Losses	-	-	-		
Net Losses from the Disposal of Assets	139	1,552	1,413	1016.55%	The Net losses in line with Special Rate Variation expectation. The losses are as a result of works completed on roads with useful life remaining.
Joint Ventures & Associated Entities	-	-	-		
Total Expenses from Continuing Operations	37,633	40,269	2,636		
Operating Result from Continuing Operations	472	10,968	10,496		
Discontinued Operations - Profit/(Loss)	-	-	-		
Net Profit/Loss from Discontinued Operations	-	-	-		
Net Operating Result for the Year	472	10,968	10,496		
Net Operating Result before Grants and Contributions provided for Capital Purposes	81	579			

SRV CAPITAL PROJECTS - SUMMARY

	SRV Budget 2013/14	SRV Budget 2014/15	SRV Budget 2015/16	SRV Budget 2016/17	Total SRV Capital Budget	Actual Expenditure 2013/14	Actual Expenditure 2014/15	Actual Expenditure 2015/16	Actual Expenditure 2016/17	Actual Expenditure 2017/18	Actual Expenditure 2018/19	Actual Expenditure 2019/20	Total Expenditure	Remain
Asset Renewal														
Urban, regional and rural roads 1	5,261,224	4,709,501	4,945,436	5,029,299	19,945,460	3,782,316	4,087,101	3,207,475	4,403,112	1,454,957	1,337,280	358,053	18,630,294	1,315,166
Bridges, kerb & gutter 2	411,000	382,000	1,763,000	405,000	2,961,000	299,761	295,514	367,369	784,999	1,213,357	-	-	2,961,000	0
Plant 3	1,905,000	2,005,000	1,805,000	1,755,000	7,470,000	1,944,310	1,601,357	1,321,087	1,762,621	825,625	-	-	7,465,000	15,000
Swimming Pool 4	500,000	1,551,000	6,595,000	-	8,646,000	4,999	176,656	311,983	114,333	4,350,376	3,687,653	-	8,646,000	0
Other (Saleyards, IT, parks & reserves) 5	1,012,531	1,249,159	1,008,940	2,160,867	5,431,497	590,168	415,994	469,933	1,282,835	260,904	290,705	293,576	3,604,115	1,827,382
Total Asset Renewal	9,089,755	9,896,660	16,117,376	9,350,166	44,453,957	6,621,554	6,576,622	5,677,847	8,347,900	8,105,219	5,315,638	651,629	41,296,408	3,157,549
Asset Upgrades														
Public Buildings 6	650,000	40,000	-	-	690,000	20,039	25,583	-	-	-	-	104,510	150,132	539,868
Depot rehabilitation	202,500	21,000	21,000	21,000	265,500	93,500	54,390	29,411	9,043	999	78,157	-	265,500	0
Regional roads	206,000	-	-	-	206,000	182,658	23,342	-	-	-	-	-	206,000	-
Other upgrades (footpaths, cycleways) 7	216,900	1,700,500	1,895,500	145,000	3,957,900	146,820	155,342	124,935	230,166	2,645,157	-	2,304	3,304,724	653,176
Total Asset Upgrades	1,275,400	1,761,500	1,916,500	166,000	5,119,400	443,017	258,657	154,346	239,208	2,646,156	78,157	106,814	3,926,355	1,193,045
New Assets														
Saleyards 8	300,000	-	-	-	300,000	-	-	-	-	-	-	-	-	300,000
Domestic Waste 9	300,000	60,000	75,000	-	435,000	9,392	73,031	-	-	-	-	-	82,423	352,577
Stormwater 10	178,000	38,000	583,000	105,000	904,000	124,768	91,232	220,689	65,601	203,394	143,316	-	849,000	55,000
Other New Assets (parks & reserves, Commercial property) 11	543,700	787,500	502,000	126,500	1,959,700	188,142	305,034	415,230	198,558	-	126,500	-	1,233,464	726,236
Total New Assets	1,321,700	885,500	1,160,000	231,500	3,598,700	322,302	469,297	635,919	264,159	203,394	269,816	-	2,164,887	1,433,813
TOTAL ASSET CAPITAL EXPENDITURE	\$ 11,686,855	\$ 12,543,660	\$ 19,193,876	\$ 9,747,666	\$ 53,172,057	\$ 7,386,873	\$ 7,304,576	\$ 6,468,112	\$ 8,851,267	\$ 10,954,769	\$ 5,665,611	\$ 758,443	\$ 47,387,651	\$ 5,784,406

Notes:

1. Significant increases in State Roads projects awarded to Council have resulted in Council needing to reallocate resources to those works.
2. Simonsons Bridge was completed during 2017-18
3. Plant items which had not reached its changeover date have been held back where not economically beneficial to replace.
4. The Swimming Pool renewal project has commenced following delays associated with ensuring the project met required outcomes within reasonable costs and was completed in December 2018.
5. (a) Fleet Vehicles - Changes to operations and reduction in fleet have resulted in a reduction in changeover costs of \$620,000 over the 4 year period.
5. (b) - Domestic Waste - Improvements in compaction rates at the Waste Management Facility has enabled the deferral of costs for a new cell, and along with the removal of the need for transfer stations, a saving over the 4 year period of \$650,000 has been achieved. It is also noted that costs related to Domestic Waste are funded from Waste Annual Charges and User Fees, and therefore not reliant upon or related to the SRV revenue.
5. (c) Depot Refuelling Facility - changes to operations have enabled a saving of \$544,000 over the 4 year period, with \$200,000 in capital costs being deferred until 2021-22.
5. (d) Saleyards - Costs have been reduced over the 4 year period by \$92,000, with \$20,000 of that being for a Nighthatchman Building. These costs are entirely funded from Saleyards revenue and not the SRV.
6. Works to the value of \$644,000 have not proceeded which relate to the renewal of the Elgin Street office complex and second storey of the Town Hall. Master Plan has been completed for the Town Hall and further progress depending on funding The Administration Building is in progress with design being prepared.
7. (a) Information Technology - Savings of \$205,000 have been realised in Information Technology equipment and software costs over the 4 year period.
7. (b) Blackjack Creek - \$2.9 million of costs related to this project has now been finalised.
7. (c) Amenities - \$114,000 for the extension of the Donnelly Fields Amenities Block now finalised.
8. Holding Pens to the value of \$300,000 are currently no longer required. Saleyard costs are funded entirely from Saleyards operations and do not rely upon or relate to the SRV.
9. Due to a review of operational requirements at Council's Domestic Waste Management sites, the projects related to these costs are no longer required and savings have been realised. These costs are not funded from the SRV.
10. These costs, related primarily to the George Street Drainage Line, which is now complete.
11. \$400,000 related to the purchase of carpark land has been held in restricted asset until the further review of car parking requirements within the Shire.

General

All actual expenditure is only showing to the extent of the Original SRV Budget. Any additional expenditure is not reflected in this report.

Special Rate Variation [LGA S508]

Under Section 508 A (1) of the Local Government Act 1993 Council made application to IPART and received a Special Rate Variation on 11 June 2013. The percentage by which Gunnedah Shire Council may increase its general income for the period from 2013/14 to 2016/17 is 39.72% consisting of the following annual increases:

	Year	Annual Increase in General Income (%)	Cumulative increase in General Income (%)
Y1	2013/14	9.4	9.4
Y2	2014/15	8.5	18.7
Y3	2015/16	9.5	29.98
Y4	2016/17	7.5	39.72

The percentage increase set out above is subject to the following conditions:

The Council uses the Additional Income for the purposes of:

- Funding debt servicing associated with its capital works Program.
- Improving Financially Sustainability.

Capital Expenditure funded by the Special Rate Variation

Below is a listing of capital projects submitted with the Special Rate Variation and actual expenditure for the years 2013/14 to 2020/21 and comments as to the progress of each project.

Long Term Financial Plan – Budget v's Actual 2020/21

Refer Variance table (see below). This details the SRV budget verses the actual result for 2020/21 with comments for the major variances.

GENERAL FUND INCOME STATEMENT - CONSOLIDATED Income from Continuing Operations	LTFP - SRV 2020/21 \$'000	Actual 2020/21 \$'000	Variance	%	Comments (Major Variances)
Revenue:					
Rates and Annual Charges					Additional rateable properties with developments within the shire. This has been offset by a change in categorisation of a mining property reducing Rate income by \$400,000. Since the SRV increases were finalised the rate pegging was 1.5%, 2.3%, 2.7% & 2.6% in 2020/21 as opposed to a 3.5% estimate.
User Charges and Fees	16,327	16,024	- 303	-1.86%	
Interest and Interest Revenue	7,713	9,930	2,217	28.74%	Additional RMS Revenue for state roads projects. Received \$7.194 mil in 2020/21 which is well above the original LTFP estimate.
Other Revenues	905	684	- 221	-24.42%	Additional Investment portfolio earning interest. Portfolio as at 30th June 2021 was \$68 mil across all funds (\$44.8 mil General Fund) which is well above budget projections of the initial LTFP. However the Interest rate was projected at 4.5% to 5% but the prevailing interest rates have remained at historical lows with average interest rates for Gunnedah Shire Council as at 30 June 2021 is at 1.17%.
Grants and Contributions provided for Operating Purposes	361	1,209	848	234.90%	Major variances in other Revenues relate to the allocation of the Diesel Fuel rebate and the one reimbursements of wages. Revenues had been effected by COVID 19 during the year and Rental Incomes have been removed from other revenues to a separate line item.
Grants and Contributions provided for Capital Purposes	14,027	13,502	- 525	-3.74%	Lower amounts received from the Financial Assistance Grant as a result of temporary freeze for 3 years.
Rental Income	389	14,273	13,884	3569.15%	During the 2020/2021 year council received Capital Grants & Contributions Funds for the Drought Funding Relief, Developer Contributions to the Road Network and stimulus packages relating to COVID 19 recovery. With the current Economic downturn from COVID 19 the effects of Drought additional funds have been made available to complete major projects within the shire including Showground upgrades, Road funding. These projects were not forecast in the LTFP.
Other Income:	-	101	101	#DIV/0!	This is a new category in since 2019/20 as a result of reporting requirements. Previously they were identified in Other Revenues
Net gains from the disposal of assets	-	-	-		
Joint Ventures & Associated Entities	-	-	-		
Total Income from Continuing Operations	39,722	55,723	16,001		
Expenses from Continuing Operations					
Employee Benefits & On-Costs	14,822	15,639	817	5.51%	Award & internal salary incremented less than anticipated. Staffing requirements constantly under review. Council completed an Organisational review in which led to additional staff costs to Council. As from 2019/20 Staff Training and Travelling Costs are now allocated to Materials and Contracts.
Borrowing Costs	1,432	674	- 758	-52.93%	Loans initially planned to be taken out have not been taken up due to the improved financial position of Council.
Materials & Contracts	9,324	12,666	3,342	35.84%	Additional Expenditures relating to RMS extra works and this has been offset by Cost reduction initiatives. From 2020/21 the Code of Accounting Practice now allocates items previously in Other Expenses and Employee Costs to Materials and Contracts.
Depreciation & Amortisation	9,118	9,256	138	1.51%	Depreciation and Amortisation remains similar to the initial LTFP estimates. Impairment Expense not budgeted in Special Rate Variation.
Impairment	-	-	-		The majority of costs initially budgeted as other expenses are now recognised as Materials and Contracts.
Other Expenses	4,318	458	- 3,860	-89.39%	
Interest and Investment Losses	-	-	-		
Net Losses from the Disposal of Assets	191	1,306	1,115	583.77%	The Net losses in line with Special Rate Variation expectation. The losses are as a result of works completed on roads with useful life remaining.
Joint Ventures and Associated Entities	-	-	-		
Total Expenses from Continuing Operations	39,205	39,999	794		
Operating Result from Continuing Operations	517	15,724	15,207		
Discontinued Operations - Profit/(Loss)	-	-	-		
Net Profit/Loss from Discontinued Operations	-	-	-		
Net Operating Result for the Year	517	15,724	15,207		
Net Operating Result before Grants and Contributions provided for Capital Purposes	128	1,451			

SRV CAPITAL PROJECTS - SUMMARY

	SRV Budget 2013/14	SRV Budget 2014/15	SRV Budget 2015/16	SRV Budget 2016/17	Total SRV Capital Budget	Actual Expenditure 2013/14	Actual Expenditure 2014/15	Actual Expenditure 2015/16	Actual Expenditure 2016/17	Actual Expenditure 2017/18	Actual Expenditure 2018/19	Actual Expenditure 2019/20	Actual Expenditure 2020/21	Actual Expenditure 2021/22	Total Expenditure	Remain
Asset Renewal																
Urban, regional and rural roads 1	5,261,224	4,709,501	4,945,436	5,029,299	19,945,460	3,782,316	4,087,101	3,207,475	4,403,112	1,454,957	1,337,280	358,053	33,805	-	18,664,099	1,281,361
Bridges, kerb & gutter 2	411,000	382,000	1,763,000	405,000	2,963,000	299,761	295,514	367,369	784,999	1,213,357	-	-	-	-	2,961,000	0
Plant 3	1,905,000	2,005,000	1,805,000	1,755,000	7,470,000	1,944,310	1,601,357	1,321,083	1,762,621	825,625	-	-	-	-	7,455,000	15,000
Swimming pool 4	500,000	1,551,000	6,595,000	-	8,646,000	4,999	176,656	311,983	114,333	4,350,376	3,687,653	-	-	-	8,646,000	0
Other (Saleyards, IT, parks & reserves) 5	1,012,531	1,249,159	1,008,940	2,160,867	5,431,497	590,168	415,994	469,933	1,282,835	260,904	290,705	293,576	90,059	-	3,694,174	1,737,323
Total Asset Renewal	9,089,755	9,896,660	16,117,376	9,350,166	44,453,957	6,676,622	5,677,847	5,677,847	8,347,900	8,105,219	5,315,638	651,629	123,864	-	41,420,272	3,033,685
Asset Upgrades																
Public Buildings 6	650,000	40,000	-	-	690,000	20,039	25,583	-	-	-	-	104,510	-	-	150,132	539,868
Depot rehabilitation	202,500	21,000	21,000	21,000	265,500	93,500	54,390	29,411	9,043	999	78,157	-	-	-	265,500	0
Regional roads	206,000	-	-	-	206,000	182,658	23,342	-	-	-	-	-	-	-	206,000	-
Other upgrades (footpaths, cycleways) 7	216,900	1,700,500	1,895,500	145,000	3,957,900	146,820	155,342	124,935	230,166	2,645,157	-	1,300	-	-	3,303,720	654,180
Total Asset Upgrades	1,275,400	1,761,500	1,916,500	166,000	5,119,400	443,017	258,657	154,346	239,208	2,646,156	78,157	105,810	-	-	3,925,351	1,194,049
New Assets																
Saleyards 8	300,000	-	-	-	300,000	-	-	-	-	-	-	-	-	-	-	300,000
Domestic Waste 9	300,000	60,000	75,000	-	435,000	9,392	73,031	-	-	-	-	-	-	-	82,423	352,577
Stormwater 10	178,000	36,000	583,000	105,000	904,000	124,768	91,232	220,689	65,601	203,394	143,316	-	-	-	849,000	55,000
Other New Assets (parks & reserves, Commercial property) 11	543,700	787,500	502,000	126,500	1,959,700	188,142	305,034	415,230	198,558	-	126,500	-	48,156	-	1,281,620	678,080
Total New Assets	1,321,700	885,500	1,160,000	231,500	3,598,700	322,302	469,297	635,919	264,159	203,394	269,816	-	48,156	-	2,213,043	1,385,657
TOTAL ASSET CAPITAL EXPENDITURE	\$ 11,686,855	\$ 12,543,660	\$ 19,193,876	\$ 9,747,666	\$ 53,172,057	\$ 7,386,873	\$ 7,304,576	\$ 6,468,112	\$ 8,851,267	\$ 10,954,769	\$ 5,663,611	\$ 757,439	\$ 172,020	\$ -	\$ 47,558,667	\$ 5,613,390

Notes:

1. Significant increases in State Roads projects awarded to Council have resulted in Council needing to reallocate resources to those works.
2. Simons Bridge was completed during 2017-18
3. Plant items which had not reached its changeover date have been held back where not economically beneficial to replace.
4. The Swimming Pool renewal project has commenced following delays associated with ensuring the project met required outcomes within reasonable costs and was completed in December 2018.
5. (a) Fleet Vehicles - Changes to operations and reduction in fleet have resulted in a reduction in changeover costs of \$620,000 over the 4 year period.
5. (b) Domestic Wastes - Improvements in compaction rates at the Waste Management Facility has enabled the deferral of costs for a new cell, and along with the removal of the need for transfer stations, a saving over the 4 year period of \$550,000 has been achieved. It is also noted that costs related to Domestic Waste are funded from Waste Annual Charges and User Fees, and therefore not reliant upon or related to the SRV revenue.
5. (c) Depot Refuelling Facility - changes to operations have enabled a saving of \$544,000 over the 4 year period, with \$200,000 in capital costs being deferred until 2021-22.
6. Works to the value of \$644,000 have not proceeded which relate to the renewal of the Eigin Street office complex and second storey of the Town Hall. Master Plan has been completed for the Town Hall and further progress depending on funding.
7. (a) Saleyards - Costs have been reduced over the 4 year period by \$92,000, with \$20,000 of that being for a Nightwatchman Building. These costs are entirely funded from Saleyards revenue and not the SRV.
7. (b) Information Technology - Savings of \$205,000 have been realised in Information Technology equipment and software costs over the 4 year period.
7. (c) Black Jack Creek - \$2.9 million of costs related to this project has now been finalised.
7. (d) Amenities - \$114,000 for the extension of the Donnelly Fields Amenities Block now finalised.
8. Holding Pens to the value of \$300,000 are currently no longer required. Saleyards costs are funded entirely from Saleyards operations and do not rely upon or relate to the SRV.
9. Due to a review of operational requirements at Council's Domestic Waste Management sites, the projects related to these costs are no longer required and savings have been realised. These costs are not funded from the SRV.
10. These costs, related primarily to the George Street Drainage Line which is now complete.
11. \$400,000 related to the purchase of carpark land has been held in restricted asset until the further review of car parking requirements within the Shire.

General

All actual expenditure is only showing to the extent of the Original SRV Budget. Any additional expenditure expenditure is not reflected in this report.

2021/22 ANNUAL REPORT

Number of persons engaged by Gunnedah Shire Council under a contract or other arrangement with the persons employer, that is wholly or principally for the labour of the person:

- 13 employees

Number of persons supplied to Gunnedah Shire Council under a contract or other arrangement with the person's employer as an apprentice or trainee:

- 2 apprentice employees
- 4 trainee employees

Special Rate Variation [LGA S508]

Under Section 508 A (1) of the Local Government Act 1993 Council made application to IPART and received a Special Rate Variation on 11 June 2013. The percentage by which Gunnedah Shire Council may increase its general income for the period from 2013/14 to 2016/17 is 39.72% consisting of the following annual increases:

	Year	Annual Increase in General Income (%)	Cumulative increase in General Income (%)
Y1	2013/14	9.4	9.4
Y2	2014/15	8.5	18.7
Y3	2015/16	9.5	29.98
Y4	2016/17	7.5	39.72

The percentage increase set out above is subject to the following conditions:

The Council uses the Additional Income for the purposes of:

- Funding debt servicing associated with its capital works Program.
- Improving Financially Sustainability.

Capital Expenditure funded by the Special Rate Variation

Below is a listing of capital projects submitted with the Special Rate Variation and actual expenditure for the years 2013/14 to 2021/22 and comments as to the progress of each project.

Long Term Financial Plan – Budget v’s Actual 2021/22

Refer Variance table (see below). This details the SRV budget verses the actual result for 2021/22 with comments for the major variances.

GENERAL FUND INCOME STATEMENT - CONSOLIDATED	LTFP - SRV 2021/22	Actual 2021/22		%	
Income from Continuing Operations	\$'000	\$'000	Variance		Variance Comments (Major Variances)
Revenue:					
Rates & Annual Charges	16,908	16,367	-	541	-3.20% Additional rateable properties with developments within the shire. This has been offset by a change in categorisation of a mining property reducing Rate income by \$400,000. Since the SRV increases were finalised the rate pegging was 1.5%, 2.3%, 2.7%, 2.6% & 2.5% in 2021/22 as opposed to a 3.5% estimate.
User Charges & Fees	8,089	10,148	2,059		25.45% Additional RMS Revenue for state roads projects. Received \$6.658 mil in 2021/22 which is well above the original LTFP estimate.
Interest & Interest Revenue	899	661	-	238	-26.47% Additional Investment portfolio earning interest. Portfolio as at 30th June 2022 was \$92.6 mil across all funds (\$68.8 mil General Fund) which is well above budget projections of the initial LTFP. However the Interest rate was projected at 4.5% to 5% but the prevailing interest rates have remained at historical lows with average interest rates for Gunnedah Shire Council as at 30 June 2022 is at 1.54%. This shows an improvement on the previous year with many Investment renewals less than 1%.
Other Revenues	361	1,444	1,083		300.00% Major variances in other Revenues relate to the allocation of the Diesel Fuel rebate and the one reimbursements of wages. Revenues had been effected by COVID 19 during the year and Rental Incomes have been removed from other revenues to a separate line item.
Grants & Contributions provided for Operating Purposes	14,788	15,184	396		2.68% Lower amounts received from the Financial Assistance Grant as a result of lower than estimated increases. However in 2021/22 financial year Council received three quarters of the 2022/23 grant in advance which has been recognised as revenue.
Grants & Contributions provided for Capital Purposes	388	13,960	13,572		3497.94% During the 2021/2022 year council received Capital Grants & Contributions for the Saleyards Redevelopment and Road upgrades including Clifton Road, Mystery Road etc which were not forecast in the SRV Long Term Financial Plan.
Rental Income	-	94	94		#DIV/0! This is a new category in since 2019/20 as a result of reporting requirements. Previously they were identified in Other Revenues.
Total Income from Continuing Operations	41,433	57,858	16,425		
Expenses from Continuing Operations					
Employee Benefits & On-Costs	15,329	16,122	793		5.17% Award & internal salary incremented less than anticipated. Staffing requirements constantly under review. Council completed an Organisational review in which led to additional staff costs to Council. As from 2019/20 Staff Training & Travelling Costs are now allocated to Materials & Contracts. During the 2021/22 year has also seen large numbers of staff leaving Council and new staff being recruited.
Borrowing Costs	1,399	756	-	643	-45.96% Loans initially planned to be taken out have not been taken up due to the improved financial position of Council. During 2021/2022 Council took up additional loan funds for the Saleyards Redevelopment. \$3 Mil.
Materials & Contracts	9,764	12,386	2,622		26.85% Additional Expenditures relating to RMS extra works and this has been off set by Cost reduction initiatives. From 2020/21 the Code of Accounting Practice now allocates items previously in Other Expenses and Employee Costs to Materials & Contracts.
Depreciation & Amortisation	9,448	9,502	54		0.57% Depreciation & Amortisation has increased dramatically during 2021/22. With the Indexation of all classes of Infrastructure Assets inline with the current inflationary pressures. This added \$40mil to the Aseet base of General Fund Assets. Council during 2021/22 has recognised Rural Fire Service Assets which has added \$173k of additional Depreciation. Council has also completed large amounts of Capital Expenditure which also has commenced depreciation during the year.
Impairment	-	-	-		Impairment Expense not budgeted in Special Rate Variation
Other Expenses	4,560	388	-	4,172	-91.49% The majority of costs initially budgeted as other expenses are now recognised as Materials & Contracts as per changes in the Code of Accounting Practice.
Interest & Investment Losses	-	-	-		
Net Losses from the Disposal of Assets	105	294	189		180.00% The Net losses in line with Special Rate Variation expectation. The losses are as a result of works completed on Councils Infrastructure with useful life remaining.
Joint Ventures & Associated	-	-	-		
Total Expenses from Continuing Operations	40,605	39,448	-	1,157	
Operating Result from Continuing Operations	828	18,410	17,582		
Discontinued Operations - Profit/(Loss)	-	-	-		
Net Profit/Loss from Discontinued Operations	-	-	-		
Net Operating Result for the	828	18,410	17,582		
Net Operating Result before Grants and Contributions provided for Capital Purposes	440	4,450			



SRV CAPITAL PROJECTS - SUMMARY

	SRV Budget 2013/14	SRV Budget 2014/15	SRV Budget 2015/16	SRV Budget 2016/17	Total SRV Capital Budget	Actual Expenditure 2013/14 to 2020/21	Actual Expenditure 2021/22	Total Expenditure	Remain
Asset Renewal									
Urban, regional and rural roads 1	5,261,224	4,709,501	4,945,436	5,029,299	19,945,460	18,813,229	29,496	18,842,725	1,102,735
Bridges, kerb & gutter 2	411,000	382,000	1,763,000	405,000	2,961,000	2,961,000	0	2,961,000	-
Plant 3	1,905,000	2,005,000	1,805,000	1,755,000	7,470,000	7,455,000	0	7,455,000	15,000
Swimming Pool 4	500,000	1,551,000	6,595,000	-	8,646,000	8,646,000	0	8,646,000	-
Other (Saleyards, IT, parks & reserves) 5	1,012,531	1,249,159	1,008,940	2,160,867	5,431,497	3,694,174	1,797	3,695,971	1,735,526
Total Asset Renewal	9,089,755	9,896,660	16,117,376	9,350,166	44,453,957	41,569,403	31,293	41,600,696	2,853,261
Asset Upgrades									
Public Buildings 6	650,000	40,000	-	-	690,000	150,132	86,961	237,093	452,907
Depot rehabilitation	202,500	21,000	21,000	21,000	265,500	265,500	0	265,500	-
Regional roads	206,000	-	-	-	206,000	206,000	-	206,000	-
Other upgrades (footpaths, cycleways) 7	216,900	1,700,500	1,895,500	145,000	3,957,900	3,321,868	100,481	3,422,349	535,551
Total Asset Upgrades	1,275,400	1,761,500	1,916,500	166,000	5,119,400	3,943,499	187,442	4,130,942	988,458
New Assets									
Saleyards 8	300,000	-	-	-	300,000	-	-	-	300,000
Domestic Waste 9	300,000	60,000	75,000	-	435,000	82,423	-	82,423	352,577
Stormwater 10	178,000	38,000	583,000	105,000	904,000	849,000	0	849,000	55,000
Other New Assets (parks & reserves, Commercial property) 11	543,700	787,500	502,000	126,500	1,959,700	1,281,620	68,655	849,000	1,110,700
Total New Assets	1,321,700	885,500	1,160,000	231,500	3,598,700	2,213,043	68,655	1,780,423	1,818,277
TOTAL ASSET CAPITAL EXPENDITURE	\$ 11,686,855	\$ 12,543,660	\$ 19,193,876	\$ 9,747,666	\$ 53,172,057	\$ 47,725,945	\$ 287,390	\$ 47,512,061	\$ 5,659,996

Notes:

1. Significant increases in State Roads projects awarded to Council have resulted in the need to reallocate resources to those works.
2. Simsons Bridge was completed during 2017/18.
3. Relates to Two Way Radio replacement which is now not needed.
4. The Swimming Pool renewal project has commenced – following delays associated with ensuring the project met required outcomes within reasonable costs – and was completed in December 2018.
5. a) Domestic Waste – Improvements in compaction rates at the Waste Management Facility has enabled the deferral of costs for a new cell, and along with the removal of the need for transfer stations, a saving over the four-year period of \$650,000 has been achieved. It is also noted that costs related to Domestic Waste are funded from Waste Annual Charges and User Fees and therefore not reliant upon or related to the SRV revenue.
5. b) Depot Refuelling Facility – changes to operations have enabled a saving of \$544,000 over the four-year period, with \$200,000 in capital costs being deferred until 2022/23.
5. c) Saleyards – costs have been reduced over the four year period by \$92,000, with \$20,000 allocated for a Nightwatchman Building. These costs are entirely funded from Saleyards revenue and not the SRV. The Cattle Crush and Scales upgrade is to be completed in line with redevelopment.
6. Works to the value of \$644,000 have not proceeded for the renewal of the Elgin Street office complex and second storey of the Town Hall. The Master Plan has been completed for the Town Hall and further progress depending on funding the Administration Building modifications will continue. Deferred with COVID-19 and increased number of staff working from home.
7. a) Information Technology – savings of \$205,000 have been realised in Information Technology equipment and software costs over the four-year period.
7. b) Blackjack Creek - \$2.9 million of costs related to this project has now been finalised.
7. c) Amenities - \$114,000 for the extension of the Donnelly Fields Amenities Block now finalised.
8. Holding Pens to the value of \$300,000 are currently no longer required. Saleyard costs are funded entirely from Saleyards operations and do not rely upon or relate to the SRV. Undertaken with the Saleyards redevelopment with grant funding.
9. Due to a review of operational requirements at Council's Domestic Waste Management sites, the projects related to these costs are no longer required and savings have been realised. These costs are not funded from the SRV.
10. These costs, related primarily to the George Street Drainage Line which is now complete. Stock Road (\$55,000) works completed prior to reporting.
11. \$400,000 related to the purchase of carpark land has been held in restricted asset until a further review of car parking requirements within the Shire.

General

All actual expenditure is only showing to the extent of the Original SRV Budget. Any additional expenditure is not reflected in this report.

Capital Works Report [LG Capital Expenditure Guidelines 2010]

Gunnedah Shire Council is required to report on Capital Projects as outlined in the Capital Expenditure Guidelines. These Guidelines require reporting on the following basis:

“Councils are required to undertake a capital expenditure review for projects that are not exempt and cost in excess of 10% of Council's annual ordinary rates revenue or \$1 million (GST exclusive), whichever is greater. There are additional requirements for non-exempt capital projects where the project costs are expected to exceed \$10 million (GST exclusive).”

Projects greater than \$10 million:

Gunnedah Regional Saleyards Redevelopment (4498)

- Budget - \$17,560,833
- Actual expenditure to 30 June 2022 - \$2,604,297

Projects between \$1 million and \$10 million:



Outcomes

- Formal adoption of modern slavery provisions within Council’s procurement framework.
- Use of government contracts that contain modern slavery provisions as part of a risk management approach.
- Better selection of suppliers from countries that score a low prevalence of modern slavery.
- Better understanding of modern slavery through targeted awareness for staff with procurement activities in high-risk areas.

Environmental Upgrade Agreements

Local Government Act 1993 s 54P(1)

Council did not enter into any Environmental Upgrade Agreements during 2022/23.

Special Rate Variation

Local Government Act 1993 s 508

Special Rate Variation 2013/14 to 2016/17

Under Section 508 A (1) of the *Local Government Act 1993* Council made application to IPART and received a Special Rate Variation (SRV) on 11 June 2013. The percentage by which Council was permitted to increase its general income for the period from 2013/14 to 2016/17 was 39.72% consisting of the following annual increases:

	Year	Annual Increase in General Income %	Cumulative Increase in General Income %
Y1	2013/14	9.4	9.4
Y2	2014/15	8.5	18.7
Y3	2015/16	9.5	29.98
Y4	2016/17	7.5	39.72

The percentage increase set out above is subject to the following conditions:

The Council uses the additional income for the purposes of:

- Funding debt servicing associated with its capital works program.
- Improving financially sustainability.

As per the SRV instrument of approval dated 12 June 2013, Council is required to report on the program of expenditure funded by the SRV, income and expenditure in the annual report for rating years from 2013/14 to 2022/23. Accordingly, this is the last year Council will be reporting on 2013/14 SRV information.

Council has largely achieved the additional works outlined in the SRV application from additional revenue generated. The SRV increase has been retained in Council's rating base, and has positioned Council to meet additional operational and capital funding requirements, as Gunnedah Shire continues to grow and prosper.

A listing of capital projects submitted with the SRV and actual expenditure for the years 2013/14 to 2022/23 and comments as to the progress of each project is contained on the following pages.



Long Term Financial Plan (LTFP) – Budget vs Actual 2022/23

The table below details the SRV budget verses the actual result for 2022/23, along with comments on major variances.

Income Statement – General Fund

	LTFP - SRV 2022/23 \$'000	Actual 2022/23 \$'000	Variance	% Variance	Comments (Major Variances)
Income					
Rates & Annual Charges	17,637	16,914	- 723	-4%	The negative variance is mainly due to a lower than originally budgeted rate peg. The rate peg was 2.5% in 2022/23 but the LTFP estimate was 3.5%.
User Charges & Fees	8,438	9,461	1,023	12%	The positive variance is largely due to additional RMS revenue for state roads projects offset by an increase in Materials & Contracts expenditure (Council received \$6.4 million in RMCC revenue in 2022/23). Water usage charge revenue also increased following the recognition of accrued income to 30 June 2023 and higher water consumption in 2022/23.
Interest & Interest Revenue	938	1,369	1,031	110%	The positive variance is due to a higher level of investments than predicted in the LTFP. The investment portfolio as at 30 June 2023 was \$101.2 million across all funds, which is well above budget projections contained in the LTFP. Also contributing to the result is the increase in interest rates following Covid-19 and Council continuing its long-term investment strategy to attract higher rates.
Other Revenues	377	1,589	1,212	322%	The positive variance is mainly due to the accounting for volunteers at the Library and GoCo services for the first time in 2022/23, which is a new accounting standard requirement.
Operating Grants & Contributions	15,425	22,209	6,784	44%	The positive variance is mainly due to \$3.2 million in Pothole grants received. Council also received approximately 125% of the Financial Assistance Grant allocation in 2022/23.
Capital Grants & Contributions	405	20,572	20,167	4983%	The positive variance is due to the receipt of capital grants associated with major projects such as the Saleyards Redevelopment, new Water Treatment Plant and various road upgrade projects, which were not budgeted in the LTFP.
Rental Income	-	154	154		This is a new revenue category since 2019/20 as a result of reporting requirements. Previously rental income was identified in the Other Revenues category.
Total Income	43,219	72,368	29,649		
Operating Expenses					
Employee Benefits & On-Costs	15,953	17,145	1,192	7%	The negative variance is due to growth in Council's workforce to support overall operations, in line with growth of Gunnedah Shire, which was not predicted in the LTFP.
Borrowing Costs	1,456	726	- 730	-50%	The positive variance is due to loans forecast to be taken out in the LTFP not eventuating due to an improved financial position.
Materials & Contracts	10,162	19,317	9,155	90%	The negative variance is largely due to additional expenditure relating to RMS works, also associated with additional User Charges & Fees income. From 2020/21 the Code of Accounting Practice now allocates items previously in Other Expenses and Employee costs to Materials & Contracts and this has resulted in a significant amount of expenditure shown against this category in 2022/23, which was shown against the other categories in the LTFP.
Depreciation & Amortisation	9,833	10,002	169	2%	The negative variance is due to Council recognising some Rural Fire Service Assets for the first time, which has added \$173k of additional depreciation per annum. Council has also completed large capital projects in 2022/23 and commenced depreciation during the year.
Other Expenses	4,746	355	- 3,891	-82%	The positive variance is due to the majority of costs in the LTFP as Other Expenses now recognised as Materials & Contracts as per changes in the Code of Accounting Practice.
Net Losses from the Disposal of Assets	109	530	521	477%	These losses are as a result of asset renewal undertaken on Council's infrastructure, where assets had useful life remaining.
Total Operating Expenses	42,258	48,575	6,417		
Net Operating Result	960	24,193	23,233		
Net Operating Result before Grants and Contributions provided for Capital Purposes	556	3,521	3,065		



SRV Capital Projects Summary

	SRV Budget 2013/14	SRV Budget 2014/15	SRV Budget 2015/16	SRV Budget 2016/17	Total SRV Capital Budget	Actual Expenditure 2013/14 to 2021/22	Actual Expenditure 2022/23	Total Expenditure	Remaining
Asset Renewal					-				
Urban, regional and rural roads 1	5,261,224	4,709,501	4,945,436	5,029,299	19,945,460	18,842,725	175	18,842,900	1,102,560
Bridges, kerb & gutter 2	411,000	382,000	1,763,000	405,000	2,961,000	2,961,000	-	2,961,000	-
Plant 3	1,905,000	2,005,000	1,805,000	1,755,000	7,470,000	7,455,000	-	7,455,000	15,000
Swimming Pool 4	500,000	1,551,000	6,595,000	-	8,646,000	8,646,000	-	8,646,000	-
Other (Saleyards, IT, parks & reserves) 5	1,012,531	1,249,159	1,008,940	2,160,857	5,431,497	3,699,375	111,488	3,811,863	1,619,634
Total Asset Renewal	9,089,755	9,896,660	16,117,376	9,350,156	44,453,957	11,604,101	111,663	41,716,763	2,737,194
Asset Upgrades									
Public Buildings 6	650,000	40,000	-	-	690,000	237,093	-	237,093	452,907
Depot rehabilitation	202,500	21,000	21,000	21,000	265,500	265,500	-	265,500	-
Regional roads	206,000	-	-	-	206,000	206,000	-	206,000	-
Other upgrades (footpaths, cycleways) 7	216,900	1,700,500	1,895,500	145,000	3,957,900	3,422,349	16,965	3,439,314	518,586
Total Asset Upgrades	1,275,400	1,761,500	1,916,500	166,000	5,119,400	4,130,942	16,965	4,147,907	971,493
New Assets									
Saleyards 8	300,000	-	-	-	300,000	-	-	-	300,000
Domestic Waste 9	300,000	60,000	75,000	-	435,000	82,423	-	82,423	352,577
Stormwater 10	178,000	38,000	583,000	105,000	904,000	849,000	-	849,000	55,000
Other New Assets (parks & reserves, commercial property) 11	543,700	787,500	502,000	126,500	1,959,700	1,350,275	21,000	1,373,275	586,425
Total New Assets	1,321,700	885,500	1,160,000	231,500	3,598,700	2,281,698	21,000	2,304,698	1,294,002
Total Asset Capital Expenditure	\$11,686,855	\$12,543,660	\$19,193,876	\$ 9,747,656	\$53,172,057	\$18,016,740	\$ 151,628	\$ 48,169,368	\$ 5,002,689

Notes

1. Significant increases in State Roads projects awarded to Council have resulted in the need to reallocate resources to those works.
2. Simsons Bridge was completed during 2017/18.
3. Relates to two-way radio replacement which is now not needed.
4. The Swimming Pool renewal project has commenced – following delays associated with ensuring the project met required outcomes within reasonable costs – and was completed in December 2018.
5. a) Domestic Waste – Improvements in compaction rates at the Waste Management Facility has enabled the deferral of costs for a new cell, and along with the removal of the need for transfer stations, a saving over the four-year period of \$650,000 has been achieved. It is also noted that costs related to Domestic Waste are funded from Waste Annual Charges and User Fees and therefore not reliant upon or related to the SRV revenue.
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7. a) Information Technology – savings of \$205,000 have been realised in Information Technology equipment and software costs over the four-year period.
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8. Holding Pens to the value of \$300,000 are currently no longer required. Saleyards costs are funded entirely from Saleyards operations and do not rely upon or relate to the SRV. Undertaken as part of Saleyards Redevelopment with grant funding.



9. Due to a review of operational requirements at Council's Domestic Waste Management sites, the projects related to these costs are no longer required and savings have been realised. These costs are not funded from the SRV.
10. These costs related primarily to the George Street Drainage Line which is now complete. Stock Road (\$55,000) works completed prior to reporting.
11. \$400,000 related to the purchase of car park land has been held in restricted asset until a further review of car parking requirements within the Shire.

General

All actual expenditure is only shown to the extent of the original SRV budget. Any additional expenditure is not reflected in this report.

Additional Special Variation (ASV) 2022/23

The original financial year 2022/23 rate peg determination for Gunnedah Shire Council was 0.8%. This is significantly lower compared to price indices and the forecasted rate peg in all NSW council's long-term financial plans. Accordingly, all councils were given the opportunity to apply for the rating gap between 0.8% and forecasted 2.5%, which has been used in Council's long-term financial plan.

Total additional rates income generated from this ASV is approximately \$236,000. All of this additional income has been used in delivering a range of services and maintenance of infrastructure as outlined in Council's Operational Plan.

As per the SRV instrument of approval dated 17 June 2022, Council is required to report on the income, expenditure and variation in the 2022/23 Annual Report. This has been covered in the tables above.