

SRV APPLICATION ATTACHMENT C
Community Strategic Plan - Extracts

Shire of Bellingden 2027 Our Community Vision Connected, Sustainable, Creative

Community Strategic Plan

Bellingden Shire
COUNCIL



Shire of Bellingden 2027

Community Vision

Our Challenges

Our review of our community vision highlighted continuing priorities:

1 Resilient economy

- Affordable housing
- Telecommunications and contemporary internet access in a changing environment
- Support and encouragement of innovation, entrepreneurship and local businesses

2 Community wellbeing

- Provision of community facilities and services to support community, recreational, sporting, arts and cultural activities
- Identifying celebrating, and protecting our indigenous cultural heritage

3 Places for people

- Restoration and renewal of transport infrastructure, especially roads and bridges
- Ensuring our public places are safe and accessible for our community
- Providing cycleways and shared pathways
- The importance of accessible transport options

4 Our living environment

- Our changing climate
- Our rivers and foreshores
- The importance and management of our local biodiversity, natural resources and affiliated industries
- Supporting innovative technologies and processes such as alternative power sources, local energy networks and managing waste as a resource

5 Civic leadership

- A focus on transparency and within that collaborative Council and community engagement
- Strong communication around local issues
- Provision of services of importance to the community to an agreed standard
- Natural disasters and community resilience

Shire of Bellingen 2027 Community Vision Aspirations for our future: Resilient Economy



We have meaningful work and vibrant businesses within our community					
Strategic Directions	BSC Role	Partner	Strategic Directions	BSC Role	Partner
Our community has a diversity of businesses and new industries	Influence	State and Federal Government, Business, Community, Regional partners	We have the public infrastructure to appropriately support business activity	Provide, Influence	State and Federal Govt, Regional Partners
We have innovative and alternative local trading systems	Influence	State and Federal Government, Business, Community, Regional partners	We are a disaster resilient community	Influence	Business, SES, Community, State and Federal Govt
Businesses within our shire are ethical and sustainable	Influence	Business	Our families are able to support themselves locally	Influence	Business, Community, Regional Partners

We have balanced, sustainable tourism		
Strategic Directions	BSC Role	Partner
Our Shire offers a broad range of experience for visitors	Provide, Influence	State and Federal Government, Business, Community
Our regional tourism assets are enhanced	Provide, Influence	State and Federal Govt, Business, Community, Regional Tourism Bodies
Our tourism providers strive for sustainable operations	Influence	State and Federal Govt, Business, Community, Local Tourism Groups
Our creative communities including craftspeople, writers and musicians are promoted and encouraged	Provide, Influence	Event Organisers, Artists, Business, Community Groups

We have a sustainable local farming sector that provides us with healthy, fresh food		
Strategic Directions	BSC Role	Partner
Local food growing, sharing and education initiatives are supported and developed	Provide, Influence	State and Federal Government, Business, Community
Alternative farming systems are employed with examples including cooperative farming and Landshare	Provide, Influence	State and Federal Government, Business, Community
Farming practices are financially and environmentally sustainable	Provide, Influence	State and Federal Government, Business, Community
Agriculture is a valued part of our economy	Influence	Business, Community Groups, Regional Partners

Shire of Bellingren 2027 Community Vision Aspirations for our future: Community Wellbeing



Our children, youth and seniors are valued, involved and supported

Strategic Directions	BSC Role	Partner
Youth and seniors programs and activities are in place and actively supported	Provide, Influence	Educational institutions, Business, State & Federal government, NGO's
Strong partnerships between schools and our community are in place to allow for intergenerational and cultural learning	Provide, Influence	Community Groups (including Aboriginal Corporations), Schools
Students have a variety of mechanisms such as a support centre and local scholarships	Influence	Educational institutions, Business, State & Federal government
Opportunities exist to share the experience and wisdom of seniors	Provide, Influence	Individuals, schools, community groups, Business, State & Federal Government

We are a learning and creative community

Strategic Directions	BSC Role	Partner
The benefits and understanding of lifelong learning are promoted	Provide, Influence	Educational institutions, Business, State & Federal government, NGO's
There are opportunities for lifelong learning including regaining and retaining traditional skills	Influence	Educational institutions, Business, State & Federal government, NGO's
Our community is motivated to participate in lifelong learning activities	Influence	Educational institutions, Business, State & Federal government, NGO's
A diversity of cultural and artistic activities are available across the Shire	Influence	Community, Festival organisers, State & Federal Government

We value, honour and actively acknowledge our Gumbaynggirr culture and heritage

Strategic Directions	BSC Role	Partner
We actively engage with and include the perspectives and knowledge of Aboriginal people	Provide	Aboriginal Community
Opportunities exist to learn about our Aboriginal language, history and culture	Influence	Aboriginal Community, State & Federal Government, Educational institutions
We have regular Aboriginal events, activities and storytelling in an appropriate cultural space	Influence	Aboriginal Community
Gumbaynggirr place and language is acknowledged through signage and other mechanisms	Provide	Aboriginal Community

We are connected, safe and healthy with a strong sense of community

Strategic Directions	BSC Role	Partner
Community groups actively communicate and collaborate	Provide	Community Groups
There is connection between and across our communities	Provide	Community
We have the programs, services and infrastructure to ensure a safe and healthy community	Provide, Influence	Health Services, Emergency Services, Community, Police, Traffic Authorities
Our community is diverse, tolerant and understanding	Provide, Influence	State Government, NGO's, Community

Shire of Bellingden 2027 Community Vision Aspirations for our future: Places for People



We have a diversity of beautiful spaces that foster community happiness and wellbeing

Strategic Directions	BSC Role	Partner
We have a variety of passive recreation spaces including riversides, parks and reserves	Provide, Influence	Community, Developers, State and Federal funding bodies
We have a variety of active recreation spaces including playgrounds, sporting fields and multipurpose centres.	Provide, Influence	Community, Developers, State and Federal funding bodies
We have a variety of shared community spaces including meeting spaces accommodating public art, cultural and environmental amenity	Provide, Influence	Community, Aboriginal Corporations, Developers, State and Federal funding bodies

We have a mixture of affordable sustainable housing options for all in our community

Strategic Directions	BSC Role	Partner
There are affordable housing options for all through a diversity of mechanisms including increased public and community housing	Influence	Dept Housing, Housing Cooperatives/ Community Housing, Developers
Sustainable building and retrofitting of existing housing stock is the standard approach	Provide, Influence	Developers, Building Owners, State and Federal funding bodies, Community
Eco-village and community living developments for mixed ages are encouraged	Influence	Developers, Community
Heritage buildings and sites are protected	Provide, Influence	Building Owners, State and Federal funding bodies, Community

We are connected and able to move around in a safe, accessible, affordable, healthy and environmentally friendly way

Strategic Directions	BSC Role	Partner
We have effective public and community transport linking townships in the Shire and linking to regional centres	Influence	Transport companies, Business, Community
Our existing rail network is optimised for freight and local trains	Influence	State and Federal Authorities
We have a network of cycleways, footpaths and walking trails, supported by maps and signage which encourage active transport and reduce car dependency	Provide	Developers, State & Federal Authorities
Our local infrastructure supports electric vehicles and non-motorised forms of transport	Provide	Developers, State and Federal Authorities, Community, Business
We have a system of safe, well-maintained roads including car calming infrastructure	Provide, Influence	State and Federal Authorities

We have the facilities and services needed to be a healthy and active community

Strategic Directions	BSC Role	Partner
Health care options and facilities are enhanced across the Shire including birthing, palliative and aged care support	Influence	State Government, Community, Health Services
There is a holistic approach to health	Influence	State Government, Community
There is active participation in a range of sporting and recreational pursuits	Influence	State Government, Community
Healthy lifestyles and practices are enhanced	Provide, Influence	State Government, Community, Health Services

Shire of Bellingen 2027 Community Vision Aspirations for our future: Living Environment

We have clean water which is protected and used sustainably

Strategic Directions	BSC Role	Partner
Our waterways and wetlands are valued, protected and enhanced	Provide	State and Federal Agencies
We minimise our use of water	Provide, Influence	Community
We use our water and wastewater using best management practices	Provide	Community

Our surroundings are quiet and clean

Strategic Directions	BSC Role	Partner
Noise pollution is managed	Influence	Community, Business, State Agencies
Air pollution is minimised	Provide	Community, Business, State Agencies, RFS, SFNSW

We reduce, reuse, recycle

Strategic Directions	BSC Role	Partner
The consumption of resources is minimised	Provide, Influence	Community, Business
We reduce, reuse and recycle our waste	Provide, Influence	Community, NPWS
Our community has access to convenient recycling facilities and services	Provide, Influence	Community, NPWS

We live sustainably and reduce our ecological footprint and contribution to climate change

Strategic Directions	BSC Role	Partner
Our community is informed and acts to reduce our ecological footprint	Provide, Influence	NPWS, Business, Community
Alternative forms of energy are embraced	Provide, Influence	NPWS, Business, Community

We protect and enhance our biodiversity

Strategic Directions	BSC Role	Partner
Our community understands the value of biodiversity	Provide	NCWAC, RFS, Community, NPWS
Biodiversity is managed and protected for future generations	Provide	LPMA, NPWS, OEH
Threats to biodiversity are identified and mitigated	Provide	LPMA, NPWS, OEH

We work together to protect and enhance our environment

Strategic Directions	BSC Role	Partner
The guidance of the custodial people is recognised	Influence	Traditional Owners, Environment Groups
Our community is informed and educated on environmental issues, threats and opportunities	Provide, Influence	Schools, Community & Business
The contribution of our community groups are fostered, supported and celebrated	Provide, Influence	Landcare Groups, Individual Groups, NRCMA
Our natural environment is valued, protected and enhanced	Provide, Influence	Landcare Groups, Individual Groups, NRCMA, NPWS, LPMA

Shire of Bellingden 2027 Community Vision Aspirations for our future: Civic Leadership



Council is an organisation that embraces business excellence

Strategic Directions	BSC Role	Partner
Financial sustainability is maintained through effective short and long term financial management	Provide	State and Federal Governments
We attract ,develop and retain highly skilled staff	Provide	State and Federal Governments, Business
High quality services to the community and cost effective solutions are delivered	Provide	State and Federal Governments, NGO's
Best practice, sustainability principles, accountability and good governance are incorporated in all that we do	Provide	State and Federal Governments, Business

Our community is informed and engaged with a strong sense of civic leadership

Strategic Directions	BSC Role	Partner
The community is engaged in decision-making and implementation using modern communication methods	Provide	Community, Youth, Aboriginal Corporations
Civic leadership is recognised, supported and rewarded	Provide, Influence	Community, Youth, Aboriginal Corporations
We are proactive in supporting, through representation and celebration, the needs and desires of the community	Provide, Influence	Community, Youth, Aboriginal Corporations

Council is proactive in representing the needs of our community

Strategic Directions	BSC Role	Partner
Strong partnerships exist with all levels of government, peak bodies and the community	Enable, Influence	Government, Community, Peak Bodies
We engage	Provide	Community Groups
The principles of social justice underpin our activities and decision making processes	Provide	Government, Community, Peak Bodies

References - plans, strategies, policies, projects, mou's and sources

Bellingen Shire Council Plans

Bellingen Shire Public Art Policy 2008
Bellingen Shire Arts and Cultural Plan 2012
Bellingen Shire Public Art Plan 2014
Asset Management Plan
Bellingen Development Consent Plan 2010
Bellingen Economic & Tourism Development Plan 2011
Bellingen Emission Reduction Plan
Bellingen Local Environment Plan 2010
Bellinger Kalang Estuary Management Plan
Bellinger Kalang River Health Plans
Bellinger Landcare MoU
CBD Master Plans
Climate Change Adaptation Strategy
Coffs Coast Waste Strategy
Community Engagement Strategy
Disability Inclusion Action Plan 2017-2021
Emergency Plan
Farmland Mapping
Growth Management Strategy 2007
Local Adaptation Pathways Plan
Locality Plans
Long Term Financial Plan
Management Plan
No Burn policy
Open Space and Community Facilities Plan
PAMP
Resources Plan
Urunga and Bellingen Revised Storm Water Workforce Plans

Regional Plans

Art MNC Strategic Plan – Arts Mid North Coast
Change, Primary Industry and Northern Rivers
Coffs Coast Transportation Plan – Catchment Action Plan
Department of Environment of Heritage
Local Land Services – North Coast
MNC Community Development Plans - Part of NJSW 2021
MNC Farmland Mapping Project - Department of Planning, Environment and Climate
MNC Regional Action Plan [2021] - Part of NSW 2021 plan
MNC Regional Tourism Plan – The Mid North Coast
MNC Regional Water Plan – Part of NSW 2021
North Coast Regional Plan 2036 (2017) - NSW Department of Planning
North Coast Regional SOE Plan - North Coast and Mid North Coast Councils
Northern Rivers Regional Biodiversity Plan – NSW
Regional Employment Plan (2010) - Department of Education, Employment and Work Place Relations
Regional Tourism Organisation

State Government Plans

Premiers Priorities (2015)
NPWS Plans of Management
– Office of Environment and Heritage
NSW Biodiversity Strategy
– Office of Environment and Heritage
Coastal Management Strategy
– Office of Environment and Heritage
NSW Climate Change Action Plan
– Office of Environment and Heritage

NSW Energy Efficiency Stagey
– Office of Environment and Heritage
NSW Waste Avoidance Strategy
– Office of Environment and Heritage
Resource Recovery Strategy
– Office of Environment and Heritage
Industrial Noise Policy
– Office of Environment and Heritage
Road Traffic Noise Policy
– Office of Environment and Heritage
Health Plans – Department of Health
Families NSW Plan
– Department of Community Services

Federal Government Plans

Building Australia Workshops
– Department of Education, Employment and Work Place relations
National Visitor Surveys
– Tourism Research Australia
International Visitor Surveys
– Tourism Research Australia
Regional employment Plan
– Regional Development Australia
Auslink – Department of Climate Change and Energy Efficiency
National Waste policy – Department of Sustainability, Environment, Water, Population and Communities.
Carbon Pollution Reduction Scheme – Department of Climate Change and Energy Efficiency
Australia's Biodiversity Conservation Strategy – Department of Sustainability, Environment, Water, Population and Communities

Acronyms

CSP	Community Strategic Plan
ABS	Australian Bureau of Statistics
NSW	New South Wales
BSC	Bellingen Shire Council
BLEP	Bellingen Local Environmental Plan
DCP	Development Control Plan
NGO's	Non Government Organisations
RDA	Regional Development Australia
PAMP Plan	Pedestrian Accessibility and Mobility Plan
CBD	Central Business District
RFS	Rural Fire Service
SFNSW	State Forest NSW
NPWS	National Parks and Wildlife Service
CAP	Catchment Action Plan
MoU	Memorandum of Understanding
LEP	Local Environment Plan
OLG	Office of Local Government
ESD	Ecologically Sustainable Development