10 Year Financial Plan for the Years ending 30 June 2025												
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected					
Scenario: Draft Budget	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ncome from Continuing Operations	45											
Revenue:												
Rates & Annual Charges	22,611,000	23,674,525	25,272,900	25,979,363	26,742,502	27,528,168	28,337,031	29,278,259	30,027,560	30,909,814	31,818,561	32,754,154
User Charges & Fees	9,790,000	9,824,740	10,517,870	10,812,510	11,115,410	11,426,846	11,747,004	12,129,478	12,542,442	12,762,336	13,119,940	13,487,583
Interest & Investment Revenue	438,000	466,000	425,000	436,900	449,131	461,709	474,637	487,927	509,159	515,633	530,071	544,913
Other Revenues	6,524,000	4,435,010	4,431,780	4,605,768	4,683,210	4,814,256	4,948,958	5,087,932	5,307,946	5,376,118	5,526,553	5,681,203
Grants & Contributions provided for Operating Purposes	1,996,000	2,334,190	2,118,785	2,136,010	2,169,408	2,203,745	2,239,042	2,280,181	2,328,306	2,350,971	2,390,388	2,430,910
Grants & Contributions provided for Capital Purposes	2,922,000	1,530,300	1,779,942	1,823,686	1,868,662	1,914,896	1,962,425	2,030,311	2,069,776	2,113,138	2,166,218	2,220,782
Other Income:												
Net gains from the disposal of assets	A sty	8	₩	2	12	:€	(E)	2	=	(A)	540	
Joint Ventures & Associated Entities	31,000	<u> </u>	20	≦	1 47	(25)	1400 m			943		
Total Income from Continuing Operations	44,312,000	42,264,765	44,546,277	45,794,237	47,028,323	48,349,620	49,709,097	51,294,088	52,785,189	54,028,010	55,551,731	57,119,545
Expenses from Continuing Operations												
Employee Benefits & On-Costs	14,966,000	16,412,750	17,226,720	17,695,967	18,188,838	18,700,251	19,223,589	19,761,930	20,392,402	20,883,157	21,467,613	22,068,428
Borrowing Costs	677,000	554,649	431,130	348,417	282,015	254,129	232,392	210,383	190,787	175,681	176,190	193,135
Materials & Contracts	11,686,000	12,656,099	13,219,620	13,545,879	13,832,116	14,193,214	14,608,058	15,180,084	15,639,903	15,829,005	16,292,646	16,908,228
Depreciation & Amortisation	5,557,000	5,280,000	5,387,480	5,513,434	5,642,836	5,789,135	5,939,792	6,096,788	6,258,170	6,424,034	6,594,514	6,769,748
Impairment	At the V	2	(a)	~	100		*	-	*	(#)	243)	
Other Expenses	6,066,000	6,072,423	6,404,596	6,546,362	6,758,060	6,934,885	7,136,923	7,354,899	7,618,300	7,735,898	7,960,353	8,170,817
Interest & Investment Losses	A	- 17	-			(€:			-		(5)	
Net Losses from the Disposal of Assets	20,000				5 = 4	(2)	15.5	雨	75	850	50	
Joint Ventures & Associated Entities		A	-	=	((E)			9	(1)	-
Total Expenses from Continuing Operations	38,972,000	40,975,921	42,669,546	43,650,059	44,703,865	45,871,614	47,140,754	48,604,084	50,099,562	51,047,775	52,491,316	54,110,350
Operating Result from Continuing Operations	5,340,000	1,288,844	1,876,731	2,144,178	2,324,458	2,478,006	2,568,343	2,690,004	2,685,627	2,980,235	3,060,415	3,009,189
Discontinued Operations - Profit/(Loss)	A	<u> </u>			(*)							
Net Profit/(Loss) from Discontinued Operations	- T	- 1		# # # # # # # # # # # # # # # # # # #	15%			#		•		
Net Operating Result for the Year	5,340,000	1,288,844	1,876,731	2,144,178	2,324,458	2,478,006	2,568,343	2,690,004	2,685,627	2,980,235	3,060,415	3,009,18
et Operating Result before Grants and Contributions provided for	A V											
let Operating Result before Grants and Continuations provided for												

Mosman Municipal Council 10 Year Financial Plan for the Years ending 30 June 2025

STATEMENT OF FINANCIAL POSITION - GENERAL FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Draft Budget	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/2
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
ASSETS												
Current Assets												
Cash & Cash Equivalents	10,150,000	9,599,968	9,567,546	9,646,673	9,932,738	10,225,298	10,314,989	10,742,738	11,066,726	11,846,647	12,856,911	13,737,569
Investments	* E	- 189		(€):	-	320	5	(5)		4 000 450	4.444.045	4 000 000
Receivables	4,051,000	3,254,806	3,319,667	3,412,657	3,499,106	3,594,186	3,691,199	3,805,104	3,931,911	4,003,150	4,114,845	4,229,022
Inventories	164,000	187,002	195,329	200,149	204,379	209,714	215,844	224,296	231,090	233,884	240,735	249,830
Other	186,000	135,313	141,784	145,165	148,763	152,649	157,106	162,814	168,039	170,255	175,227	181,195
Non-current assets classified as "held for sale"	5 1 2			10.101.015	10 70 1 000	44404047	44.070.400	44.024.052	15 207 766	16,253,936	17,387,717	18,397,615
Total Current Assets	14,551,000	13,177,089	13,224,326	13,404,645	13,784,986	14,181,847	14,379,138	14,934,952	15,397,766	16,255,956	17,307,717	10,587,010
Non-Current Assets												
Investments	4 · 4	- (6)		38 3	*	(#)	*	=======================================		70.000	70.044	04.004
Receivables	29,000	58,715	62,680	64,432	66,324	68,273	70,279	72,613	74,472	76,660	78,914	81,234
Inventories	題 - 1版	- 100	-	35%		=======================================		470 440 007	474 000 747	475 000 504	477 000 047	470 024 043
Infrastructure, Property, Plant & Equipment	463,132,000	463,533,407	464,510,199	465,525,550	467,017,499	468,677,414	470,407,053	472,148,897	474,032,717	475,930,594	477,892,217	479,921,813 674,000
Investments Accounted for using the equity method	674,000	674,000	674,000	674,000	674,000	674,000	674,000	674,000	674,000	674,000	674,000 46,821,000	46,821,000
Investment Property	46,821,000	46,821,000	46,821,000	46,821,000	46,821,000	46,821,000	46,821,000	46,821,000	46,821,000	46,821,000 312,000	312,000	312,000
Intangible Assets	312,000	312,000	312,000	312,000	312,000	312,000	312,000	312,000	312,000	312,000	312,000	312,000
Non-current assets classified as "held for sale"		- 13	2	(a)	*	380	=	-		· ·		E7
Other		-	540,070,070	540,000,000	F44 000 004	516,552,687	518,284,332	520,028,511	521,914,189	523,814,254	525,778,131	527,810,047
Total Non-Current Assets	510,968,000	511,399,122	512,379,879	513,396,982 526,801,627	514,890,824 528,675,810	530,734,534	532,663,471	534,963,463	537,311,955	540,068,190	543,165,848	546,207,662
TOTAL ASSETS	525,519,000	524,576,212	525,604,204	520,001,027	520,075,010	330,734,334	332,003,471	334,303,403	307,511,300	040,000,100	0 10,100,010	0.10,201,000
LIABILITIES												
Current Liabilities												
Bank Overdraft	- 10	- 88		*		35.		3.5		•	2	
Payables	8,509,000	7,791,222	7,963,083	8,020,636	8,151,521	8,241,293	8,322,940	8,411,987	8,516,262	8,569,004	8,662,980	8,769,214
Borrowings	1,880,000	2,028,250	1,853,971	1,158,817	1,094,692	1,110,179	882,185	864,893	659,480	235,118	273,212	312,544
Provisions	3,745,000	4,354,558	4,938,661	5,370,897	5,570,021	5,776,817	5,794,714	5,826,070	5,876,994	5,888,753	5,704,076	5,539,797
Liabilities associated with assets classified as "held for sale"	98 <u>-</u> 18	- 4				2	191	(4)	45.000.00	14.000.075	-	44.004.555
Total Current Liabilities	14,134,000	14,174,030	14,755,715	14,550,351	14,816,234	15,128,289	14,999,839	15,102,950	15,052,737	14,692,875	14,640,269	14,621,555
Non-Current Liabilities												
Payables	- AP	- 6	-	=	060		S.	=7/	€	•	4	
Borrowings	9,086,000	6,932,786	5,478,815	4,719,998	3,995,812	3,256,139	2,744,461	2,250,074	1,961,100	2,096,488	2,193,782	2,251,744
Provisions	294,000	175,552	199,099	216,525	224,552	232,889	233,611	234,875	236,928	237,402	229,957	223,334
Investments Accounted for using the equity method	- M	- 17	1.0		-	9	0.25	20	-	S#C	**	19
Liabilities associated with assets classified as "held for sale"	- 11	- (2)		<u> </u>	1/2	-	(2)	H)	-		0.400.700	0 475 070
Total Non-Current Liabilities	9,380,000	7,108,337	5,677,914	4,936,523	4,220,364	3,489,028	2,978,071	2,484,948	2,198,027	2,333,890	2,423,738	2,475,078
TOTAL LIABILITIES	23,514,000	21,282,368	20,433,629	19,486,874	19,036,599	18,617,317	17,977,910	17,587,899	17,250,764	17,026,764	17,064,007	17,096,633
Net Assets	502,005,000	503,293,844	505,170,575	507,314,753	509,639,211	512,117,217	514,685,560	517,375,564	520,061,191	523,041,426	526,101,841	529,111,030
EQUITY	(Ad) (Ad)											
Retained Earnings	290,803,000	292,091,844	293,968,575	296,112,753	298,437,211	300,915,217	303,483,560	306,173,564	308,859,191	311,839,426	314,899,841	317,909,030
Retained Earnings Revaluation Reserves	211,202,000	211,202,000	211,202,000	211,202,000	211,202,000	211,202,000	211,202,000	211,202,000	211,202,000	211,202,000	211,202,000	211,202,000
Revaluation Reserves Council Equity Interest	502,005,000	503,293,844	505,170,575	507,314,753	509,639,211	512,117,217	514,685,560	517,375,564	520,061,191	523,041,426	526,101,841	529,111,030
Minority Equity Interest	302,003,000	500,235,044	000,110,010	001,014,700	300,000,211	z .=, ,=				والمراب المتاكري		
	502,005,000	503,293,844	505,170,575	507,314,753	509,639,211	512,117,217	514,685,560	517,375,564	520,061,191	523,041,426	526,101,841	529,111,030
Total Equity	302,003,000	303,233,044	555,175,575	301,017,100	300,000,211	2 1-4 11 Jan 11	3,530,000		Commence Committee (C.E.		According to the second	

Mosman Municipal Council 10 Year Financial Plan for the Years ending 30 June 2025												
CASH FLOW STATEMENT - GENERAL FUND Scenario: Draft Budget	Actuals 2013/14 \$	Current Year 2014/15 \$	2015/16 \$	2016/17 \$	2017/18	2018/19	Projecte 2019/20 \$	d Years 2020/21 \$	2021/22	2022/23	2023/24	2024/25 \$
Cash Flows from Operating Activities	Ř N	18										
Receipts: Rates & Annual Charges	22,735,000	23,585,202	25,243,577	25,966,403	26,728,502	27,513,754	28,322,192	29,260,992	30,013,814	30.893.629	31,801,889	32,736,990
User Charges & Fees	9,953,000	9,774,928	10,447,757	10,782,706	11,084,770	11,395,343	11,714,619	12,090,789	12,500,669	12,740,093	13,083,767	13,450,394
Interest & Investment Revenue Received Grants & Contributions	416,000 4,031,000	472,969 4,524,517	420,982 3,995,409	435,980 3,956,564	447,568 4,033,324	460,054 4,113,762	473,682 4,196,451	485,656 4,304,745	507,412 4,391,042	512,450 4,460,990	525,749 4,551,005	541,144 4,645,934
Bonds & Deposits Received	1,923,000	- 10		*	1,000,027	1,110,702	4,100,401	*	4,001,042	+,+00,550	4,551,005	4,045,354
Other Payments:	3,879,000	4,653,533	4,373,274	4,559,882	4,647,831	4,771,838	4,905,356	5,038,239	5,246,034	5,349,463	5,477,863	5,631,150
Employee Benefits & On-Costs	(15,144,000)	(15,921,640)	(16,619,070)	(17,246,305)	(17,981,687)	(18,485,118)	(19,204,970)	(19,729,310)	(20,339,425)	(20,870,924)	(21,659,735)	(22,239,330
Materials & Contracts	(12,240,000)	(12,404,344)	(13,162,951)	(13,516,737)	(13,800,213)	(14,159,518)	(14,569,435)	(15,131,241)	(15,594,233)	(15,809,514)	(16,249,577)	(16,857,409
Borrowing Costs Bonds & Deposits Refunded	(663,000) (1,303,000)	(567,065)	(439,049)	(355,489)	(285,849)	(257,651)	(235,989)	(212,872)	(193,191)	(177,087)	(175,532)	(192,662)
Other	(6,100,000)	(6,072,423)	(6,404,596)	(6,546,362)	(6,758,060)	(6,934,885)	(7,136,923)	(7,354,899)	(7,618,300)	(7,735,898)	(7,960,353)	(8,170,817)
Net Cash provided (or used in) Operating Activities	7,487,000	8,045,676	7,855,333	8,036,642	8,116,186	8,417,580	8,464,983	8,752,100	8,913,823	9,363,202	9,395,077	9,545,394
Cash Flows from Investing Activities												
Receipts:	# #											
Sale of Investment Securities Sale of Investment Property	11,050,000	- 1		(=		-	-			8	::::::::::::::::::::::::::::::::::::::	5.
Sale of Real Estate Assets	. 18	- 100		029	=	-	<u> </u>	-		Ģ.		
Sale of Infrastructure, Property, Plant & Equipment Sale of Interests in Joint Ventures & Associates	31,000	3.88	#5 #0	70 0 0		*	**	3		¥	190	-
Sale of Interests in John Ventures & Associates Sale of Intangible Assets		- 10		(9)			E .		1274 1184	5	स्तर भूर	5 2
Deferred Debtors Receipts	A - A		20 MARI 100 H COMMENT	12	2		XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX		CONTRACTOR CONTRACTOR	PRINCIPAL PRINCI	and the state of t	
Sale of Disposal Groups Distributions Received from Joint Ventures & Associates	35,000	52-1-12-1400	INDEANA THE	- Harriston		C		Market A. D. S. A. A. G. S.	Section 1	ATTICICAL PROPERTY.	APOSTAL STATES	Zarana in a
Other Investing Activity Receipts Payments:	- 1	STATE OF THE STATE				No. 19 St. Ale						
Purchase of Investment Securities Purchase of Investment Property	(11,050,000)	- 1	#K	3 # 3	*	30	1963 1765	*		星	:22	-
Purchase of Infrastructure, Property, Plant & Equipment	(7,037,000)	(6,590,744)	(6,259,504)	(6,503,545)	(7,041,810)	(7,400,834)	(7,635,619)	(7,812,673)	(8,095,448)	(8,294,307)	(8,520,201)	(8,762,030)
Purchase of Real Estate Assets	图 - 册	- 8	-	(a)		•	(©		-	=	37	S#5
Purchase of Intangible Assets Deferred Debtors & Advances Made	N IN		97	-	# ©	·	100	÷		=	-	
Purchase of Interests in Joint Ventures & Associates	N - 12	- 10	20	(●)	*	(=)	: -	¥	-	4	=	26
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments					-						graboutatieni	
	/C 074 000\	(C. FOO 744)	(0.250.504)	(0 500 545)	(7.044.040)	(7, 400, 004)	(7.005.040)	(7.040.070)	10.005.110	10.001.000	STERRING TANKS OF	WANTED STORY
Net Cash provided (or used in) Investing Activities	(6,971,000)	(6,590,744)	(6,259,504)	(6,503,545)	(7,041,810)	(7,400,834)	(7,635,619)	(7,812,673)	(8,095,448)	(8,294,307)	(8,520,201)	(8,762,030)
Cash Flows from Financing Activities Receipts:	8											
Proceeds from Borrowings & Advances	2,000,000	- 80	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Proceeds from Finance Leases	1 70				- 	- 		- 176 AS as the Lat 176	The same of the section of	** S.S. 48 GRAZIVALIA	a Solice Williams	- 22 AMERICAN PROPERTY.
Other Financing Activity Receipts Payments:	· 1	- XIII - XI			(A897.13 Z91.3 1.1)		(國際最終)			1965年,1965年		塞湖溪外
Repayment of Borrowings & Advances	(1,860,000)	(2,004,964)	(2,028,250)	(1,853,971)	(1,188,311)	(1,124,186)	(1,139,673)	(911,679)	(894,387)	(688,974)	(264,612)	(302,706)
Repayment of Finance Lease Liabilities Distributions to Minority Interests		* 10 * 11	e 2	æ? ⊛:		=		-	-	(2) -	-	520
Other Financing Activity Payments	(130,000)											1 2 2 2
Net Cash Flow provided (used in) Financing Activities	10,000	(2,004,964)	(1,628,250)	(1,453,971)	(788,311)	(724,186)	(739,673)	(511,679)	(494,387)	(288,974)	135,388	97,294
Net Increase/(Decrease) in Cash & Cash Equivalents	526,000	(550,032)	(32,421)	79,127	286,065	292,559	89,691	427,749	323,988	779,921	1,010,264	880,658
plus: Cash, Cash Equivalents & Investments - beginning of year	9,624,000	10,150,000	9,599,968	9,567,546	9,646,673	9,932,738	10,225,298	10,314,989	10,742,738	11,066,726	11,846,647	12,856,911
Cash & Cash Equivalents - end of the year	10,150,000	9,599,968	9,567,546	9,646,673	9,932,738	10,225,298	10,314,989	10,742,738	11,066,726	11,846,647	12,856,911	13,737,569
Cash & Cash Equivalents - end of the year	10,150,000	9,599,968	9,567,546	9,646,673	9,932,738	10,225,298	10,314,989	10,742,738	11,066,726	11,846,647	12,856,911	13,737,569
Investments - end of the year Cash, Cash Equivalents & Investments - end of the year	10,150,000	9,599,968	9,567,546	9,646,673	9,932,738	10,225,298	10,314,989	10,742,738	11,066,726	11,846,647	12,856,911	13,737,569
Representing:												
- External Restrictions	4,475,000	3,797,548	3,902,596	4,019,827	4,149,576	4,292,199	4,509,753	4,733,459	5,086,515	5,614,338	6,156,940	6,696,418
- Internal Restricitons - Unrestricted	4,362,000 1,313,000	4,427,000 1,375,420	4,609,992 1,054,958	4,745,192 881,654	4,882,809 900,353	5,023,088 910,011	5,166,296 638,940	5,304,638 704,641	5,462,923 517,288	5,616,793 615,516	5,774,950 925,021	5,937,822 1,103,329

Mosman Municipal Council 10 Year Financial Plan for the Years ending 30 June 2025 FINANCIAL PERFORMANCE INDICATORS - GENERAL FUND Scenario: Draft Budget: SRV	2010/11	Past Y 2011/12	'ears 2012/13	2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	Projecte 2019/20	ed Years 2020/21	2021/22	2022/23	2023/24	2024/25
DLG Ratios Debt Service Ratio Building & Infrastructure Renewals Ratio					6.28% 107.52%	5.75% 119.66%	5.01% 119.50%	3.25% 128,18%	2.97% 130.22%	2.87% 130.24%	2.28% 129.11%	2.14% 130.27%	1.66% 129.32%	0.82% 129.11%	0.90% 128.94%
New Note 13 Ratios (* calculation is different to TCorp's calculation for same ratio!!) Operating Performance Ratio * Own Source Operating Revenue Ratio *					-0.59% 90.00%	0.23% 91.20%	0.73% 91.27%	1.01% 91.41%	1.21% 91.48%	1.27% 91.55%	1.34% 91.60%	1.21% 91.67%	1.67% 91.74%	1.67% 91.80%	1.44% 91.86%
New SS7 Ratios (same claculation as per Tcorp's calculation) Infrastructure Backlog Ratio Asset Maintenance Ratio Capital Expenditure Ratio					3.5% 96.3% 107.6%	3.4% 100.0% 118.1%	3.3% 100.0% 118.4%	3.0% 100.0% 126.4%	2.4% 100.0% 128.7%	1.9% 100.0% 129.1%	1.3% 100.0% 128.6%	0.6% 100.0% 130.1%	0.1% 100.0% 129.5%	0.0% 100.0% 129.7%	0.0% 100.0% 130.0%
Workings															
Debt Service Ratio															
Debt Service Cost Income from Continuing Operations excl. Capital Items & Specific Purpose Grants/Contrib	outions				2,559,113 40,734,465	2,458,880 42,766,335	2,201,874 43,970,551	1,469,798 45,159,661	1,377,772 46,434,724	1,371,507 47,746,672	1,121,488 49,263,777	1,084,575 50,715,413	864,048 51,914,872	440,178 53,385,513	495,200 54,898,763
Numerator: Debt redemption from revenue Transfers to sinking funds - manual adjustment (in \$) Bank overdraft interest - manual adjustment (in \$)					2,004,964	2,028,250	1,853,971	1,188,311	1,124,186	1,139,673	911,679	894,387	688,974	264,612	302,706
Interest applicable for year Other manual adjustment (in \$)					554,149	430,630	347,903	281,487	253,586	231,834	209,809	190,188	175,074	175,566	192,494
Total					2,559,113	2,458,880	2,201,874	1,469,798	1,377,772	1,371,507	1,121,488	1,084,575	864,048	440,178	495,200
Denominator: Revenue from Continuing Operations (Income Statement)					42,264,765	44,546,277	45,794,237	47,028,323	48,349,620	49,709,097	51,294,088	52,785,189	54,028,010	55,551,731	57,119,545
less: Specific Purpose Operating Grants					(1,347,840)	(1,132,655)	(1,148,616)	(1,180,716)	(1,213,717)	(1,247,641)	(1,287,368)	(1,333,239)	(1,355,217)	(1,393,101)	(1,432,046)
Specific Purpose Operating Contributions Specific Purpose Operating Grants & Contributions - manual adjustment (in \$)					(44,100) 1,391,940	(45,130) 1,177,785	(46,394) 1,195,010	(47,692) 1,228,408	(49,028) 1,262,745	(50,401) 1,298,042	(51,813) 1,339,181	(54,067) 1,387,306	(54,754) 1,409,971	(56,287) 1,449,388	(57,864) 1,489,910
Specific Purpose Capital Grants					(530,300)	(751,942)	(766,906)	(782,289)	(798,104)	(814,362)	(832,290)	(856,522)	(865,913)	(884,070)	(902,734)
Specific Purpose Capital Contributions Specific Purpose Capital Grants & Contributions - manual adjustment (in \$)					(1,000,000)	(1,028,000)	(1,056,780)	(1,086,373)	(1,116,792)	(1,148,063)	(1,198,021)	(1,213,254)	(1,247,225)	(1,282,148)	(1,318,048)
Other manual adjustment (in \$) Total					40,734,465	42,766,335	43,970,551	45,159,661	46,434,724	47,746,672	49,263,777	50,715,413	51,914,872	53,385,513	54,898,763
Building & Infrastructure Renewals Ratio	ü														
Asset Renewals (Building & Infrastructure) Depreciation, Amortisation & Impairment (Building & Infrastructure Assets)					4,924,244 4,580,000	5,608,892 4,687,480	5,751,895 4,813,434	6,335,771 4,942,836	6,627,267 5,089,135	6,824,227 5,239,792	6,967,961 5,396,788	7,240,801 5,558,170	7,402,328 5,724,034	7,610,320 5,894,514	7,826,540 6,069,748
Numerator:					1 440 744	2.000 504	4.000.000	4.450.550	4 806 000	4.052.025	E 022 002	E 250 262	5,372,107	5,524,209	5,682,993
Asset Renewals (as per Council's Dissection) Other manual adjustment (in \$)					4,418,744 505,500	3,986,594 1,622,298	4,080,096 1,671,799	4,459,556 1,876,215	4,806,000 1,821,267	4,952,835 1,871,392	5,033,003 1,934,958	5,250,363 1,990,438	2,030,221	2,086,111	2,143,547
Total					4,924,244	5,608,892	5,751,895	6,335,771	6,627,267	6,824,227	6,967,961	7,240,801	7,402,328	7,610,320	7,826,540
Denominator: Buildings - Depreciation / Amortisation Buildings - Depreciation / Amortisation - manual adjustment (in \$)					385,000	414,550	457,767	502,985	556,943	615,711	671,222	715,260	760,310	806,396	867,377
Roads, Bridges & Footpaths - Depreciation / Amortisation Roads, Bridges & Footpaths - Depreciation / Amortisation - manual adjustment (in \$)					2,328,000	2,374,460	2,441,666	2,509,971	2,580,100	2,657,665	2,741,310	2,826,460	2,916,482	3,008,806	3,103,509
Stormwater Drainage - Depreciation / Amortisation Stormwater Drainage - Depreciation / Amortisation - manual adjustment (in \$)					420,000 1,447,000	434,010 1,464,460	448,682 1,465,319	463,628 1,466,252	481,187 1,470,905	498,053 1,468,363	515,307 1,468,949	546,600 1,469,850	577,074 1,470,168	608,509 1,470,803	627,406 1,471,456

Mosman Municipal Council 10 Year Financial Plan for the Years ending 30 June 2025 FINANCIAL PERFORMANCE INDICATORS - GENERAL FUND **Current Year Projected Years** Past Years 2023/24 2024/25 2018/19 2019/20 2020/21 2021/22 2022/23 Scenario: Draft Budget: SRV 2010/11 2011/12 2012/13 2013/14 2014/15 2015/16 2016/17 2017/18 Water Supply Network - Depreciation / Amortisation Water Supply Network - Depreciation / Amortisation - manual adjustment (in \$) Sewerage Network - Depreciation / Amortisation Sewerage Network - Depreciation / Amortisation - manual adjustment (in \$) 4.580.000 4,687,480 4,813,434 4.942,836 5,089,135 5,239,792 5,396,788 5,558,170 5,724,034 5.894.514 6.069.748 Total New Note 13 Ratios (calculation is different to TCorp's calculation for same ratio!!) Operating Performance Ratio Operating Revenue (excl. Capital Grants & Contributions) - Operating Expenses (241,456) 96,789 320,492 455,796 563,110 605,918 659,693 615,851 867.097 894.197 788.407 53.385.513 54.898.763 50,715,413 51,914,872 Operating Revenue (excl. Capital Grants & Contributions) 40,734,465 42,766,335 43,970,551 45,159,661 46,434,724 47,746,672 49,263,777 Numerator: Revenue from Continuing Operations - Income Statement 42.264.765 44.546.277 45,794,237 47,028,323 48,349,620 49.709.097 51,294,088 52,785,189 54,028,010 55,551,731 57,119,545 less: (884.070) (902.734) Capital Grants (530,300)(751,942)(766,906)(782, 289)(798, 104)(814.362) (832,290)(856,522) (865,913) (1,198,021) (1,282,148) (1.318.048) (1,148,063) (1.213.254)(1.247.225)Capital Contributions (1,000,000)(1,028,000)(1.056.780)(1,086,373)(1,116,792)FV movements - Investments FV movements - Investments - manual adjustment (in \$) FV movements - Other - manual adjustment (in \$) FV movements - Investment Properties - manual adjustment (in \$) Reversal of IPP&E Revaluation Decrements - manual adjustment (in \$) Net Gain on sale of assets Net Share (ie. profit) of Interests in Joint Ventures (44,703,865) (45,871,614) (47,140,754) (48,604,084) (50,099,562) (51,047,775) (52,491,316) (54,110,356) Total Expenses from Continuing Operations (40,975,921) (43,650,059) add back; Revaluation Decrements (Fair Valuation of I,PP&E Assets) - manual adjustment (in \$) add back: Revaluation Decrements (Fair Valuation of Investment Properties) - manual adjustment (in \$) add back: Net Loss on sale of assets add back: Net Share (ie. loss) of Interests in Joint Ventures Other manual adjustment (in \$) 788,407 605,918 659.693 615,851 867,097 894.197 Total (241,456)96,789 320,492 455,796 563.110 Denominator: 47,028,323 48,349,620 49,709,097 51,294,088 52,785,189 54,028,010 55,551,731 57.119.545 Revenue from Continuing Operations - Income Statement 42,264,765 44,546,277 45.794.237 (856 522) (865.913) (884.070) (902.734)Capital Grants (530,300)(751.942)(766,906) (782, 289)(798,104)(814,362)(832,290) (1,000,000) (1,148,063) (1,198,021)(1,213,254)(1,247,225)(1,282,148)(1,318,048)Capital Contributions (1,028,000)(1,056,780)(1,086,373)(1,116,792)FV movements - Investments FV movements - Investments - manual adjustment from above (row 220) FV movements - Other - manual adjustment from above (row 221) FV movements - Investment Properties - manual adjustment from above (row 222) Reversal of IPP&E Revaluation Decrements - manual adjustment from above (row 223) Net Gain on sale of assets Net Share (ie. profit) of Interests in Joint Ventures Other manual adjustment (in \$) 40.734.465 43.970.551 46,434,724 47,746,672 49,263,777 50,715,413 51,914,872 53,385,513 Total 42.766.335 45.159.661 Infrastructure Backlog Ratio Estimated Cost to bring Assets to a Satisfactory Condition 151.469 8,458,893 8.329.845 8.099.700 7.391,675 5.896.284 4.635.399 3.224.689 1 565 147 Total (written down) value of Infrastructure, Building, Other Structures & Depreciable Land Improvement Assets 244,028,117 251,797,423 253,475,717 255,191,523 256,948,315 245,421,052 246.959.184 248.543.619 250.114.792 242.168.244 243.089.656 Numerator: 1,565,147 151.469 Estimated Cost to bring Assets to a Satisfactory Condition 8,458,893 8,329,845 8,099,700 7,391,675 5,896,284 4.635.399 3,224,689 7,391,675 5,896,284 4.635.399 3.224.689 1,565,147 151,469 Total 8.458.893 8.329.845 8.099.700 Denominator: WDV of Infrastructure 127.814.501 128.438.522 128 752 486 129 079 898 - Roads, Bridges, Footpaths 127,089,200 127,066,584 127.039.700 127.032.890 127.293.944 127.579.076 128.134.842 - Bulk Earthworks (non-depreciable) 50 247 594 50.297.119 50.418.780 50,499,797 50,576,879 50,649,935 50,705,230 50,743,895 50,765,287 50,782,269 - Stormwater Drainage 50.192.544

- Water Supply Network

Mosman Municipal Council 10 Year Financial Plan for the Years ending 30 June 2025 FINANCIAL PERFORMANCE INDICATORS - GENERAL FUND **Current Year Projected Years** Past Years 2017/18 2018/19 2019/20 2020/21 2021/22 2022/23 2023/24 2024/25 Scenario: Draft Budget: SRV 2010/11 2011/12 2012/13 2013/14 2014/15 2015/16 2016/17 - Sewerage Network - Other manual adjustment (in \$) 444,000 444,000 444,000 444,000 444,000 444,000 444,000 444,000 444,000 444,000 444,000 WDV of Buildings 43,099,000 43,830,140 44,539,480 45,407,601 46,253,300 47,072,492 47,869,175 48,655,582 49,431,478 50,196,620 50,936,927 WDV of Other Structures 381,000 381,000 381,000 381,000 381,000 381,000 381,000 381,000 381,000 381,000 381,000 WDV of Depreciable Land Improvement Assets 676,000 676,000 676,000 676,000 676,000 676,000 676,000 676,000 676,000 676,000 676,000 Other manual adjustment (in \$) 20,286,500 20,444,338 20,650,818 21,060,781 21,411,143 21,814,172 22,280,181 22,800,769 23,360,822 23,976,130 24,648,221 Total 242,168,244 243,089,656 244,028,117 245,421,052 246,959,184 248,543,619 250,114,792 251,797,423 253,475,717 255,191,523 256,948,315 **Asset Maintenance Ratio** 2,966,500 3,231,400 3.255,100 3,242,100 3.302.500 3,298,000 Actual Asset Maintenance 3,142,200 3,158,300 3,171,600 3,194,800 3.216.900 Required Asset Maintenance 3,216,900 3,231,400 3,255,100 3,242,100 3,302,500 3,298,000 3,081,800 3,142,200 3,158,300 3,171,600 3,194,800 Numerator: 3,231,400 3,255,100 3,242,100 3,302,500 3,298,000 Actual Asset Maintenance 2,966,500 3,142,200 3,158,300 3,171,600 3,194,800 3,216,900 3,142,200 3,158,300 3,171,600 3,194,800 3,216,900 3,231,400 3,255,100 3,242,100 3,302,500 3,298,000 Total 2,966,500 Denominator: Required Asset Maintenance 3,081,800 3,142,200 3,158,300 3,171,600 3,194,800 3,216,900 3,231,400 3,255,100 3,242,100 3,302,500 3,298,000 3,302,500 3,298,000 Total 3,081,800 3,142,200 3,158,300 3,171,600 3,194,800 3,216,900 3,231,400 3,255,100 3,242,100

Mosman Municipal Council 10 Year Financial Plan for the Years ending 30 June 2025 EQUITY STATEMENT - GENERAL FUND	Actuals	Current Year	=				Projecte	d Years				
Scenario: Draft Budget	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	497,096,000	502,005,000	503,293,844	505,170,575	507,314,753	509,639,211	512,117,217	514,685,560	517,375,564	520,061,191	523,041,426	526,101,841
a. Current Year Income & Expenses Recognised direct to Equity - Transfers to/(from) Asset Revaluation Reserve					2 5.			5=3				
- Transfers to/(from) Other Reserves	器 - 部			11000000								
Other Income/Expenses recognised Other Adjustments	(431,000)					1						
Net Income Recognised Directly in Equity	(431,000)	-	-	-		-	2	-		-	-	
b. Net Operating Result for the Year	5,340,000	1,288,844	1,876,731	2,144,178	2,324,458	2,478,006	2,568,343	2,690,004	2,685,627	2,980,235	3,060,415	3,009,189
Total Recognised Income & Expenses (c&d)	4,909,000	1,288,844	1,876,731	2,144,178	2,324,458	2,478,006	2,568,343	2,690,004	2,685,627	2,980,235	3,060,415	3,009,189
c. Distributions to/(Contributions from) Minority Interests d. Transfers between Equity				CO 05 C V								
Equity - Balance at end of the reporting period	502,005,000	503,293,844	505,170,575	507,314,753	509,639,211	512,117,217	514,685,560	517,375,564	520,061,191	523,041,426	526,101,841	529,111,030
	战	199							19			

Criteria:	Sustainability
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	115	-	W				,					
Measure/Benchmark	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	24/25
Operating Performance Ratio Greater or equal to break-even average over 3 years	0.31%	-0.59%	0.23%	0.73%	1.01%	1.21%	1.27%	1.34%	1.21%	1.67%	1.67%	1.44%
Rollling Average			-0.02%	0.12%	0.66%	0.98%	1.16%	1.27%	1.27%	1.41%	1.52%	1.59%
Own Source Revenue Greater than 60% average over 3 years	88.29%	90.00%	91.20%	91.27%	91.41%	91.48%	91.55%	91.60%	91.67%	91.74%	91.80%	91.86%
Rollling Average			89.83%	90.82%	91.29%	91.39%	91.48%	91.54%	91.61%	91.67%	91.74%	91.80%
Building and Infrastructure Asset Renewal Greater than 100% average over 3 years	137.60%	107.52%		119.50%			130.24%			129.32%		
Rollling Average			121.59%	115.56%	122.45%	125.97%	129.55%	129.86%	129.87%	129.57%	129.57%	129.12%

Criteria:	Infrastructure	and Service	Management
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Measure/Benchmark	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	24/25
Infrastructure Backlog Less than 2%	3.60%	3.50%	3.40%	3.30%	3.00%	2.40%	1.90%	1.30%	0.60%	0.10%	0.00%	0.00%
Asset Maintenance Ratio Greater than 100% average over 3 years	96.30%	100.00%	100.00%	100.00%								
Rollling Average			98.77%	100.00%	100.00%	-100400%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Debt Service Ratio Renewal Greater than 0% but less than or equal to 20% average over 3 years	6.50%	6.28%	5.75%	5.01%	3.25%	2.97%	2.87%	2.28%	2.14%	1.66%	0.82%	0.90%

Criteria: Efficiency

Measure/Benchmark	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	24/25
Real Operating Expenditure per capita												
A decrease in Real Operating Expenditure per	1,336	1,360	1,365	1,346	1,330	1,316	1,304	1,296	1,287	1,264	1,253	1,246
capita over time												