# Financial statement assumptions and notes

The forecast model is based on the adopted 2016 budget and forecast out over the following nine years. Council's key goal was to meet the Fit for the Future benchmarks within a ten year period which it currently forecast to achieve on all bar the Infrastructure renewal ratio which it should meet the following year. The model was used to drive decisions around the allocation of funds for the 2015/16 budget which resulted in a slight reduction in operating expenditure compared to the 2014/15 budget.

Council recognises that there will be challenges ahead in meeting the forecasts and Fit for the Future benchmarks. It is committed to ensuring these targets are met and taking the necessary steps to make it happen.

Following are some brief notes on each of the major revenue and expenditure items.

#### **Rates**

The forecast includes a Special Rate Variation (SRV) commencing in the 2016/17 financial year. The variation will commence with two years at 4% followed by seven years at 3%. The rate peg moves from 2.4% in the 2015/16 financial year to 2.7% in the 2024/25 financial year. This is broadly in line with CPI expectations. Rates income will increase from \$6,279M in 2013/14 to \$10,949M in 2024/25 and largely drive the move from operating deficit to surplus. Rates charged to General Fund properties have been removed from the forecast.

# **Annual charges**

Our Annual Charges relate to our Domestic Waste and Waste Management Services. These are forecast to grow above the CPI over the 2017 and 2018 years and then increase largely in line with CPI expectations. A new Organics Collection was introduced in late 2014 along with a charge for the service. At the time of preparing the 2015 budget this service was not confirmed and as such not included in the revenue. This has resulted in a large increase between 2015 and 2016.

# User charges and fees

User charges and fees dropped significantly between 2014 and 2015 due to some one-off private works undertaken in 2014. The majority of these revenue items are forecast to grow based on CPI expectations. The exception to this is the Residential aged care fee for Yallambee which increases 6% in 2017 and 3% in 2018 and 2019 before falling back in line with CPI. This is a result of the facility undergoing a transition from being low care to both high and low care. With the provision of additional services fees are higher.

#### Interest and investment revenue

Interest on investments has been calculated by looking at the expected end of year cash balances and average annual interest rate. For the 2013/14 financial year an average rate of 5.51% was achieved. This is due mainly to some long term deposits with higher interest rates. Most of these will mature over the course of the next twelve months and as such average interest earned will also fall. While there may be some increase in official cash rates over the ten year period we have not

factored in any major increases in rates. It is also assumed that the surplus funds earned will be kept in reserves to assist with long term infrastructure renewals and not used to expand services or create new assets.

Interest on outstanding rates is forecast to increase over the life of the forecast in dollar terms. Our expectation is that levels of outstanding rates in percentage terms will remain relatively static but as rate bills increase the dollar value will increase as well.

### Other revenue

Other revenue items are forecast to grow below CPI over the life of the plan. A conservative approach has been taken on the forecasting of these revenues.

## **Grants and contributions – Operating**

It is assumed that current recurring grants will remain in place and continue into the future. No growth in the Financial Assistance Grant (FAG) has been forecast for 2015/16 and 2016/17 in line with the Federal Governments decision not to index this. It is assumed that there will be no further freeze on the indexation of these funds. While it is understood a review of the distribution of the FAG is to take place at some stage our assumption is that we will still receive a similar allocation of this.

Grants and contributions generally are forecast to grow in line with CPI across the life of the forecast. As we will receive additional Roads to Recovery funding in 2015/16 this will reduce again the following year and grow at CPI after that. As for the User charges and fees grant income from Yallambee Lodge will grow higher than CPI over the next few years and then drop back to be in line with CPI.

### **Grants and contributions – Capital**

At present it is assumed that only current recurring capital grants and contributions will be received over the life of the forecast. Historically Council has been successful in obtaining grant funds for various capital works and there is a reasonable expectation that some of our forecast capital works could be funded via a grant. As such there may be additional cash receipts which could positively impact our interest on investment income and our ability to meet the building and infrastructure asset renewal ratio sooner.

# **Staff Costs**

Staff costs are forecast to grow roughly in line with expected award increases over the life of the plan. As staff costs are the large single cost to the organisation they will be the focus of scrutiny to ensure components such as overtime, casual labour, excessive leave balances and training are all tightly controlled thus reducing overall cost. The current forecast assumes no growth in overall staff numbers over the life of the forecast.

It should be noted that both the compulsory superannuation and workers compensation components are included in the Salaries and Wages line from the 2015/16 financial year. The cost of the superannuation for the defined benefits scheme is still listed separately. Council has recently changed its leaseback policy with an expectation of reducing the FBT liability over the next few

years. Leaseback charges are now linked to the cost of vehicle which is the key driver in the cost of FBT.

The movement in our Employee Leave Entitlement liability has been relatively static over the past few years. We expect this to continue over the next few years as some long term staff retire and Council focuses on reducing excess leave balances. Growth in the liability has been factored in from the 2020/21 financial year onwards.

### **Materials and contracts**

Growth in materials and contracts has been kept below CPI with the view to building efficiency gains into the overall forecast figures. Certain expenditure types have been forecast at CPI where necessary.

# Depreciation

Depreciation has been forecast based on the remaining useful life of our existing assets plus the depreciation on the expected capital works to be undertaken over the next ten years. It is also assumed that our Roads depreciation will drop due to a review of the useful lives used in the asset system. This is subject to confirmation by Council's auditors in terms of the methodology used. It is also assumed that not every asset that reaches the end of its expected useful life will need to be replaced in full. Further work will be carried out by our asset management team over the coming years to better reflect the useful lives used in our system against what is actually happening on the ground.

# Other expenses

Other expenses are generally forecast to grow slightly below the CPI forecast, again ensuring efficiencies in the expenditure of Council funds.

### Other assumptions

CPI has been forecast to rise gradually from 2.4% to 2.7% over the life of the forecast. This is broadly in line with the forecast outlined in the RBA's May economic outlook.

Population is forecast to rise from 10,216 (ABS Estimated Residential Population) in 2014 to 10,558 in 2025 based on the current ABS estimated residential populations and the NSW Planning projections.

# **Risks**

As with any forecast this forecast is built on numerous assumptions that may not hold true over time. Key to being able to deliver our expected outcomes will be close monitoring of actual results against this forecast and making necessary adjustments as necessary. To this end Council will continue to develop its reporting processes and use of our finance system.

On the revenue side of the equation there is the risk that incomes will not grow at the expected rates or grant income will be withdrawn or materially reduced. In the first instance Council will be able to respond initially by reviews of service levels and expenditure to reduce overall expenditure.

However it may also need to review the SRV with the view to adjusting it upwards to meet the required targets. There is also the possibility that the current FAG allocation will increase over expectations as a result of the review into it.

From an expenditure point of view there is the risk that costs will increase more than expected. Again similar actions will be put in place to address any such matters. No allowance has been made for potential cost savings resulting from the creation of the High Plains Shared Service model or as a result of initiatives from the Joint Organisation. The Wellington, Blayney and Cabonne Alliance has realised savings of \$5.71M over the twelve years it has been in existence. We would fully expect to make some savings as a result of our alliance but have taken a conservative approach by not relying on these to form part of our forecasts. Council has already benefited from its membership of the Canberra Region Joint Organisation (formally SEROC) by way of cost savings across a number of items and again expects that these will continue into the future.

The overall goal of Council was to be in a break even position by the 2024/25 financial year. Our current forecast shows a surplus of \$143K by the 2023/24 financial year growing to a \$668K surplus by the 2024/25 year. As such Council would be able to absorb some changes to either revenues or expenditure and still meet this goal.

While six of the seven benchmarks will be comfortably met by the 2024/25 deadline, meeting the infrastructure renewal benchmark could slip if the projected surplus is not as high as expected by 2024/25. This could be resolved though the receipt of capital grants for projects or by borrowing further to fund specific capital works. Council also has the option of changing the projected SRV to raise additional funds. For example if the 4% SRV was extended an additional two years an additional \$968 in cash would be generated by 2024/25.

# **Revenue assumptions - Cooma-Monaro Shire Council**

Part			Adopted budget		Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecas
Property of the property of	Rates	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Property of the property of	Residential	3,314,778	3,465,124	3,614,743	3,846,087	4,092,236	4,317,309	4,554,761	4,809,828	5,079,178	5,368,691	5,674,707	5,998,165
Margine   Marg													
Martine   1968	Farmland	1,559,484	1,671,377	1,779,172	1,893,039	2,014,194	2,124,974	2,241,848	2,367,391	2,499,965	2,642,463	2,793,084	2,952,289
Page 14   Page 15   Page	_												
Part													
1.56   1.64   1.64   1.64   1.66	-												
Personal process	Total Rates income	6,278,591											
Company   Comp	Total rate increase		160,250	159,572	422,298	449,326	410,852		465,603	491,677	528,482	558,606	
Part	Special rate impact			-	263,937	280,828	224,101	236,427	249,430	263,398	278,149	294,003	310,761
Among Congregation   1.00   2.00	Cumulative impact of special rate variation				263,937	544,765	768,866	1,005,293	1,254,723	1,518,121	1,796,270	2,090,273	2,401,034
Description of Control Section   1981/19   1964/19   1	General Rates increase Special rate increase		2.50%	2.40%									
Description of Control Section   1981/19   1964/19   1													
Marie Resource   1,046	Annual charges	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Control Management   Control	Domestic Waste Management	1,053,179	1,099,177	1,245,454	1,282,818	1,321,302	1,354,335	1,388,193	1,424,286	1,461,318	1,500,773	1,541,294	1,582,909
Services News Management of the Services of Services News Management of Services of Servic	Waste Management Services	283,681	292,091	294,976	303,825	312,940	320,764	328,783	337,331	346,102	355,446	365,043	374,900
Part	Total Annual charges	1,336,860	1,391,268	1,540,430	1,586,643	1,634,242	1,675,098	1,716,976	1,761,617	1,807,419	1,856,219	1,906,337	1,957,808
Part	Demostic Wasta Management				2.00%	2.00%	2.50%	2.50%	2.60%	2.60%	2.709/	2.70%	2.70%
Water probagground   48,3111   41,779   411,072   502,358   514,070   527,771   540,074   555,660   569,402   589,406   603,681   614,077   105,070   614,	Waste Management Services												2.70%
Page	User charges and fees												
Page		462.00	400 700	404.075	E02.255	F44.005	F37 700	E40.00	FFF 000	FCC 105	F04.000	600.655	646.5==
Part													
Reguising/standary/rises (20,04) (20,02) (20,05) (20,0	·							•					
Main control   25,775   500   1.00													
Mone and community care services   94,88   02,13   02,15   03,15   03,16   0						-	-		-	-	-	-	-
Lacestanferfor  1.4.156   1.4.16   1.0.	•		-		-	-	-					-	
Larran free 1,266 9,48 1,096 1,007 1	•		-	-	-	-	-	-		-	-	-	-
Marche   State   Sta			-		-	-	-			*	-		
Segond dises and rortes			-					-			-		
March company (man of march								-					
Other	Visitor centre sales	79,892	84,138	79,600	81,510	83,467	85,553	87,692	89,972	92,311	94,804	97,364	99,992
Internal recovery from Water and Wastewater    10   10   10   10   10   10   10   1	Waste disposal tipping fees										-		604,476
	Other	66,811	52,982	39,738	40,692	41,668	42,710	43,778	44,916	46,084	47,328	48,606	49,918
Water management manag	Internal recovery from Water and Wastewater	651,320	669,557	685,626	702,081	718,931	736,905	755,327	774,966	795,115	816,583	838,631	861,274
Inspect on services Professer Professer Services Professer Services Professer Services Professer Services Professer Professer Services Professer S	Total user charges and fees	4,227,702	3,271,266	3,384,632	3,494,664	3,583,623	3,677,581	3,769,521	3,867,528	3,968,084	4,075,222	4,185,253	4,298,255
Inspect on services Professer Professer Services Professer Services Professer Services Professer Services Professer Professer Services Professer S	Waste management				2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70%
Regulstory/stacturary fes	Inspection services												2.70%
Aximal control (	Private works				2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70%
Cemetery Informerment     2,40%   2,40%   2,50%   2,50%   2,60%   2,60%   2,70%   2,70%   2,70%   2,70%   2,70%   2,70%   2,70%   2,20%   2,60%   2,	Regulatory/Statutory fees												2.70%
Home and community care service Lessback free   2,40%   2,40%   2,50%   2,50%   2,60%   2,60%   2,70%   2,70%   2,70%   2,70%   2,70%   1,20%   1,20%   1,20%   2,70%   2,70%   2,70%   1,20%   1,20%   2,20%													
Leaseback fee   2.40%   2.40%   2.50%   2.50%   2.60%   2.60%   2.60%   2.70%	•												
Library fees ( 2,40% 2,40% 2,50% 2,50% 2,50% 2,50% 2,60% 2,60% 2,60% 2,7	,				2.40%								
Residential gaed care (Vallambee)   2,40%   2,40%   2,40%   2,50%   2,60%   2,60%   2,60%   2,70%   2,	Library fees				2.40%	2.40%	2.50%	2.50%	2.60%				
Visitor centre sales	•									2.60%	2.70%	2.70%	2.70%
Section   Sect	Residential aged care (Yallambee)				2.40%	2.40%	2.50%	2.50%	2.60%	2.60% 2.60%	2.70% 2.70%	2.70% 2.70%	
Charle	Saleyard dues and rents				2.40% 6.00% 2.40%	2.40% 3.00% 2.40%	2.50% 3.00% 2.50%	2.50% 2.50% 2.50%	2.60% 2.60% 2.60%	2.60% 2.60% 2.60% 2.60%	2.70% 2.70% 2.70% 2.70%	2.70% 2.70% 2.70% 2.70%	2.70% 2.70% 2.70% 2.70%
Interest and investment revenue  Interest and investment revenue  Interest and investment income    510,109   483,500   58,500   58,500   58,616   59,760   63,047   66,515   70,240   74,173   78,401   82,870   87,593     100,109   100,109   100,109   100,109   100,109   100,109   100,109   100,109     100,109   100,109   100,109   100,109   100,109   100,109     100,109   100,109   100,109   100,109   100,109     100,109   100,109   100,109   100,109   100,109   100,109     100,109   100,109   100,109   100,109   100,109     100,109   100,109   100,109   100,109   100,109     100,109   100,109   100,109   100,109     100,109   100,109   100,109   100,109     100,109   100,109   100,109   100,109     100,109   100,109     100	Saleyard dues and rents Visitor centre sales				2.40% 6.00% 2.40% 2.40%	2.40% 3.00% 2.40% 2.40%	2.50% 3.00% 2.50% 2.50%	2.50% 2.50% 2.50% 2.50%	2.60% 2.60% 2.60% 2.60%	2.60% 2.60% 2.60% 2.60% 2.60%	2.70% 2.70% 2.70% 2.70% 2.70%	2.70% 2.70% 2.70% 2.70% 2.70%	2.70% 2.70% 2.70% 2.70% 2.70%
Interest on outstanding rates	Saleyard dues and rents				2.40% 6.00% 2.40% 2.40% 2.40%	2.40% 3.00% 2.40% 2.40% 2.40%	2.50% 3.00% 2.50% 2.50% 2.50%	2.50% 2.50% 2.50% 2.50% 2.50%	2.60% 2.60% 2.60% 2.60%	2.60% 2.60% 2.60% 2.60% 2.60%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70%
Interest on outstanding rates	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees		2.80%	2.40%	2.40% 6.00% 2.40% 2.40% 2.40%	2.40% 3.00% 2.40% 2.40% 2.40%	2.50% 3.00% 2.50% 2.50% 2.50% 2.50%	2.50% 2.50% 2.50% 2.50% 2.50% 2.50%	2.60% 2.60% 2.60% 2.60% 2.60%	2.60% 2.60% 2.60% 2.60% 2.60% 2.60%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%	2.70% 2.70%
Interest on investment income	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other		2.80%	2.40%	2.40% 6.00% 2.40% 2.40% 2.40%	2.40% 3.00% 2.40% 2.40% 2.40%	2.50% 3.00% 2.50% 2.50% 2.50% 2.50%	2.50% 2.50% 2.50% 2.50% 2.50% 2.50%	2.60% 2.60% 2.60% 2.60% 2.60%	2.60% 2.60% 2.60% 2.60% 2.60% 2.60%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70%
Total interest and investment revenue 555,467 542,200 547,400 520,621 500,993 517,516 543,707 571,292 660,404 758,429 796,899 958,709	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other		2.80%	2.40%	2.40% 6.00% 2.40% 2.40% 2.40%	2.40% 3.00% 2.40% 2.40% 2.40%	2.50% 3.00% 2.50% 2.50% 2.50% 2.50%	2.50% 2.50% 2.50% 2.50% 2.50% 2.50%	2.60% 2.60% 2.60% 2.60% 2.60%	2.60% 2.60% 2.60% 2.60% 2.60% 2.60%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70%
Other revenues  Rental income -Council properties  88,255 73,240 65,475 66,785 68,120 69,483 70,872 72,290 73,735 75,210 76,714 78,249 Fines - parking 10,470 10,000 11,000 11,220 11,444 11,673 11,907 12,145 12,388 12,636 12,888 13,146 Fines - other 41,295 29,154 34,500 35,190 35,894 36,612 37,344 38,091 38,853 39,630 40,422 41,231 Legal fee recovery - rates 72,583 56,035 70,000 71,400 72,828 74,285 75,770 77,286 78,831 80,408 82,016 83,656 Legal fee recovery - other 25,794 4,000 2,500 2,500 2,500 2,601 2,653 2,706 2,760 2,815 2,872 2,929 2,988 Commissions and agency fees 1,090	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates	-	58,700	58,500	2.40% 6.00% 2.40% 2.40% 2.40% 2.40%	2.40% 3.00% 2.40% 2.40% 2.40% 2.40%	2.50% 3.00% 2.50% 2.50% 2.50% 2.50%	2.50% 2.50% 2.50% 2.50% 2.50% 2.50%	2.60% 2.60% 2.60% 2.60% 2.60% 2.60%	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%
Rental income -Council properties 88,255 73,240 65,475 66,785 68,120 69,483 70,872 72,290 73,735 75,210 76,714 78,249 Fines - parking 10,470 10,000 11,000 11,220 11,444 11,673 11,907 12,145 12,388 12,636 12,888 13,146 Fines - other 36,034 12,95 29,154 34,500 35,190 35,894 36,612 37,344 38,091 38,853 39,630 40,422 41,231 Legal fee recovery - rates 72,583 56,035 70,000 71,400 72,828 74,285 75,770 77,286 78,831 80,408 82,016 83,656 Legal fee recovery - other 25,794 4,000 2,500 2,550 2,601 2,653 2,706 2,706 2,815 2,872 2,929 2,988 Commissions and agency fees 1,090	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates Interest on investment income	510,019	58,700 483,500	58,500 488,900	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 56,166 464,455	2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 59,760 441,232	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50%	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50%	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 70,240 501,052	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 74,173 586,231	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  2.70%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  87,593 871,116
Fines - parking 10,470 10,000 11,000 11,200 11,444 11,673 11,907 12,145 12,388 12,636 12,888 13,146 fines - other 41,295 29,154 34,500 35,190 35,894 36,612 37,344 38,091 38,853 39,630 40,422 41,231 Legal fee recovery - rates 72,583 56,035 70,000 71,400 72,828 74,285 75,770 77,286 78,831 80,408 82,016 83,656 Legal fee recovery - other 25,794 4,000 2,500 2,500 2,500 2,500 2,601 2,653 2,706 2,706 2,815 2,872 2,929 2,988 commissions and agency fees 1,090	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates	510,019	58,700 483,500	58,500 488,900	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 56,166 464,455	2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 59,760 441,232	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50% 63,047 454,469	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 66,515 477,193	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 70,240 501,052	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 74,173 586,231	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  796,899	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%
Fines - parking 10,470 10,000 11,000 11,200 11,444 11,673 11,907 12,145 12,388 12,636 12,888 13,146 fines - other 41,295 29,154 34,500 35,190 35,894 36,612 37,344 38,091 38,853 39,630 40,422 41,231 Legal fee recovery - rates 72,583 56,035 70,000 71,400 72,828 74,285 75,770 77,286 78,831 80,408 82,016 83,656 Legal fee recovery - other 25,794 4,000 2,500	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates Interest on investment income	510,019	58,700 483,500	58,500 488,900	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 56,166 464,455	2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 59,760 441,232	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50% 63,047 454,469	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 66,515 477,193	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 70,240 501,052	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 74,173 586,231	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  796,899	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  87,593 871,116
Fines - other 41,295 29,154 34,500 35,190 35,894 36,612 37,344 38,091 38,853 39,630 40,422 41,231   Legal fee recovery - rates 72,583 56,035 70,000 71,400 72,828 74,285 75,770 77,286 78,831 80,408 82,016 83,656   Legal fee recovery - other 25,794 4,000 2,500 2,550 2,601 2,653 2,706 2,760 2,815 2,872 2,929 2,988   Commissions and agency fees 1,090 -	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates Interest on investment income  Total interest and investment revenue  Other revenues	510,019 <b>555,467</b>	58,700 483,500 <b>542,200</b>	58,500 488,900 <b>547,400</b>	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 56,166 464,455 <b>520,621</b> -5.00%	2.40% 3.00% 2.40% 2.40% 2.40% 2.40%  2.40%  59,760 441,232  500,993 -5.00%	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50%  63,047 454,469  517,516 3.00%	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50%  66,515 477,193  543,707 5.00%	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  70,240 501,052  571,292 5.00%	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  2.60%  4,173 586,231  660,404  17.00%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028  758,429 16.00%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  796,899 5.00%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%
Legal fee recovery - other         25,794         4,000         2,500         2,550         2,601         2,653         2,706         2,760         2,815         2,872         2,929         2,988           Commissions and agency fees         1,090         -	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates Interest on investment income  Total interest and investment revenue  Other revenues  Rental income -Council properties	510,019 555,467 88,255	58,700 483,500 <b>542,200</b> 73,240	58,500 488,900 <b>547,400</b> 65,475	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 2.40%  56,166 464,455  520,621 -5.00%	2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 2.40%  59,760 441,232  500,993 -5.00%	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50%  63,047 454,469  517,516 3.00%	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 66,515 477,193 543,707 5.00%	2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  2.60%  70,240 501,052  571,292 5.00%	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  74,173 586,231  660,404 17.00%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  78,401 680,028  758,429 16.00%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  70%  82,870 714,030  796,899  5.00%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  87,593 871,116  958,709  22.00%
Commissions and agency fees         1,090         - <t< td=""><td>Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates Interest on investment income  Total interest and investment revenue  Other revenues  Rental income -Council properties Fines - parking Fines - other</td><td>510,019 555,467 88,255 10,470 41,295</td><td>58,700 483,500 <b>542,200</b> 73,240 10,000 29,154</td><td>58,500 488,900 <b>547,400</b> 65,475 11,000 34,500</td><td>2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 2.40%  56,166 464,455  <b>520,621</b> -5.00%  66,785 11,220 35,190</td><td>2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 2.40%  59,760 441,232  500,993 -5.00%  68,120 11,444 35,894</td><td>2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50%  2.50%  63,047 454,469  517,516 3.00%  69,483 11,673 36,612</td><td>2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 66,515 477,193 543,707 5.00%</td><td>2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  70,240 501,052  571,292 5.00%  72,290 12,145 38,091</td><td>2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  74,173 586,231  660,404 17.00%  73,735 12,388 38,853</td><td>2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028  758,429 16.00%  75,210 12,636 39,630</td><td>2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  70,714 12,888 40,422</td><td>2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  87,593 871,116  958,709 22.00%  78,249 13,146 41,231</td></t<>	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates Interest on investment income  Total interest and investment revenue  Other revenues  Rental income -Council properties Fines - parking Fines - other	510,019 555,467 88,255 10,470 41,295	58,700 483,500 <b>542,200</b> 73,240 10,000 29,154	58,500 488,900 <b>547,400</b> 65,475 11,000 34,500	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 2.40%  56,166 464,455 <b>520,621</b> -5.00%  66,785 11,220 35,190	2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 2.40%  59,760 441,232  500,993 -5.00%  68,120 11,444 35,894	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50%  2.50%  63,047 454,469  517,516 3.00%  69,483 11,673 36,612	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 66,515 477,193 543,707 5.00%	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  70,240 501,052  571,292 5.00%  72,290 12,145 38,091	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  74,173 586,231  660,404 17.00%  73,735 12,388 38,853	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028  758,429 16.00%  75,210 12,636 39,630	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  70,714 12,888 40,422	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  87,593 871,116  958,709 22.00%  78,249 13,146 41,231
Reimbursements         66,534         20,910         51,050         52,071         53,112         54,175         55,258         56,363         57,491         58,640         59,813         61,009           Other         2,407         1,150         -	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates Interest on investment income  Total interest and investment revenue  Other revenues  Rental income -Council properties Fines - parking Fines - other Legal fee recovery - rates	510,019 555,467 88,255 10,470 41,295 72,583	58,700 483,500 <b>542,200</b> 73,240 10,000 29,154 56,035	58,500 488,900 <b>547,400</b> 65,475 11,000 34,500 70,000	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 2.40%  56,166 464,455 <b>520,621</b> -5.00%  66,785 11,220 35,190 71,400	2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 2.40%  59,760 441,232  500,993 -5.00%  68,120 11,444 35,894 72,828	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50%  63,047 454,469  517,516 3.00%  69,483 11,673 36,612 74,285	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 66,515 477,193 543,707 5.00% 70,872 11,907 37,344 75,770	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  70,240 501,052  571,292 5.00%  72,290 12,145 38,091 77,286	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  74,173 586,231  660,404 17.00%  73,735 12,388 38,853 78,831	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028  758,429 16.00%  75,210 12,636 39,630 80,408	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  82,870 714,030  796,899 5.00%  76,714 12,888 40,422 82,016	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  87,593 871,116  958,709 22.00%  78,249 13,146 41,231 83,656
Other         2,407         1,150         -         <	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates Interest on investment income  Total interest and investment revenue  Other revenues  Rental income -Council properties Fines - parking Fines - other Legal fee recovery - rates Legal fee recovery - other	510,019 555,467 88,255 10,470 41,295 72,583 25,794	58,700 483,500 <b>542,200</b> 73,240 10,000 29,154 56,035 4,000	58,500 488,900 <b>547,400</b> 65,475 11,000 34,500 70,000 2,500	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 2.40%  56,166 464,455 <b>520,621</b> -5.00%  66,785 11,220 35,190 71,400 2,550	2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 2.40%  59,760 441,232  500,993 -5.00%  68,120 11,444 35,894 72,828	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50%  63,047 454,469  517,516 3.00%  69,483 11,673 36,612 74,285	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 66,515 477,193 543,707 5.00% 70,872 11,907 37,344 75,770	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  70,240 501,052  571,292 5.00%  72,290 12,145 38,091 77,286	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  74,173 586,231  660,404 17.00%  73,735 12,388 38,853 78,831	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028  758,429 16.00%  75,210 12,636 39,630 80,408	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  82,870 714,030  796,899 5.00%  76,714 12,888 40,422 82,016	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  87,593 871,116  958,709 22.00%  78,249 13,146 41,231 83,656
Total other revenues 308,430 194,489 234,525 239,216 244,000 248,880 253,857 258,935 264,113 269,396 274,783 280,279  Rental income -Council properties  Fines - parking 2.00%	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates Interest on investment income  Total interest and investment revenue  Other revenues  Rental income -Council properties Fines - parking Fines - other Legal fee recovery - rates Legal fee recovery - other Commissions and agency fees	510,019 555,467 88,255 10,470 41,295 72,583 25,794 1,090	58,700 483,500 <b>542,200</b> 73,240 10,000 29,154 56,035 4,000	58,500 488,900 <b>547,400</b> 65,475 11,000 34,500 70,000 2,500	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 2.40%  56,166 464,455 <b>520,621</b> -5.00%  66,785 11,220 35,190 71,400 2,550	2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 2.40%  59,760 441,232  500,993 -5.00%  68,120 11,444 35,894 72,828 2,601	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50%  2.50%  63,047 454,469  517,516 3.00%  69,483 11,673 36,612 74,285 2,653	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50%  2.50%  66,515 477,193  543,707 5.00%  70,872 11,907 37,344 75,770 2,706	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  70,240 501,052  571,292 5.00%  72,290 12,145 38,091 77,286 2,760	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  74,173 586,231  660,404 17.00%  73,735 12,388 38,853 78,831 2,815 -	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028  758,429 16.00%  75,210 12,636 39,630 80,408 2,872	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  82,870 714,030  796,899 5.00%  76,714 12,888 40,422 82,016 2,929	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  87,593 871,116  958,709 22.00%  78,249 13,146 41,231 83,656 2,988
Fines - parking       2.00%	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other  Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates Interest on investment income  Total interest and investment revenue  Other revenues  Rental income -Council properties Fines - parking Fines - other Legal fee recovery - rates Legal fee recovery - other Commissions and agency fees Reimbursements	510,019 555,467 88,255 10,470 41,295 72,583 25,794 1,090 66,534	73,240 10,000 29,154 56,035 4,000 - 20,910	58,500 488,900 <b>547,400</b> 65,475 11,000 34,500 70,000 2,500 - 51,050	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 2.40%  56,166 464,455 <b>520,621</b> -5.00%  66,785 11,220 35,190 71,400 2,550	2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 2.40%  59,760 441,232  500,993 -5.00%  68,120 11,444 35,894 72,828 2,601	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50%  2.50%  63,047 454,469  517,516 3.00%  69,483 11,673 36,612 74,285 2,653	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50%  2.50%  66,515 477,193  543,707 5.00%  70,872 11,907 37,344 75,770 2,706 - 55,258	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  70,240 501,052  571,292 5.00%  72,290 12,145 38,091 77,286 2,760	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  74,173 586,231  660,404 17.00%  73,735 12,388 38,853 78,831 2,815 -	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028  758,429 16.00%  75,210 12,636 39,630 80,408 2,872 58,640	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  82,870 714,030  796,899 5.00%  76,714 12,888 40,422 82,016 2,929	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  87,593 871,116  958,709 22.00%  78,249 13,146 41,231 83,656 2,988
Fines - other 2.00% 2.00	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates Interest on investment income  Total interest and investment revenue  Other revenues  Rental income -Council properties Fines - parking Fines - other Legal fee recovery - rates Legal fee recovery - other Commissions and agency fees Reimbursements	510,019 555,467 88,255 10,470 41,295 72,583 25,794 1,090 66,534 2,407	58,700 483,500 542,200 73,240 10,000 29,154 56,035 4,000 - 20,910 1,150	58,500 488,900 <b>547,400</b> 65,475 11,000 34,500 70,000 2,500 - 51,050	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 2.40%  56,166 464,455 <b>520,621</b> -5.00%  66,785 11,220 35,190 71,400 2,550 - 52,071 -	2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 2.40%  2.40%  59,760 441,232  500,993 -5.00%  68,120 11,444 35,894 72,828 2,601 - 53,112 -	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50%  2.50%  63,047 454,469  517,516 3.00%  69,483 11,673 36,612 74,285 2,653 - 54,175 -	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50%  2.50%  66,515 477,193  543,707 5.00%  70,872 11,907 37,344 75,770 2,706 - 55,258 -	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  70,240 501,052  571,292 5.00%  72,290 12,145 38,091 77,286 2,760 - 56,363 -	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  74,173 586,231  660,404 17.00%  73,735 12,388 38,853 78,831 2,815 - 57,491 -	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028  758,429 16.00%  75,210 12,636 39,630 80,408 2,872 - 58,640 -	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  82,870 714,030  796,899 5.00%  76,714 12,888 40,422 82,016 2,929 - 59,813 -	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  87,593 871,116  958,709 22.00%  78,249 13,146 41,231 83,656 2,988 - 61,009 -
Legal fee recovery - rates 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00%	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other Internal recovery from Water and Wastewater  Interest and investment revenue Interest on outstanding rates Interest on investment income  Total interest and investment revenue  Other revenues  Rental income -Council properties Fines - parking Fines - other Legal fee recovery - rates Legal fee recovery - other Commissions and agency fees Reimbursements Other	510,019 555,467 88,255 10,470 41,295 72,583 25,794 1,090 66,534 2,407	58,700 483,500 542,200 73,240 10,000 29,154 56,035 4,000 - 20,910 1,150	58,500 488,900 <b>547,400</b> 65,475 11,000 34,500 70,000 2,500 - 51,050	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 2.40%  56,166 464,455  520,621 -5.00%  66,785 11,220 35,190 71,400 2,550 - 52,071 - 239,216	2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 2.40%  2.40%  59,760 441,232  500,993 -5.00%  68,120 11,444 35,894 72,828 2,601 - 53,112 -	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50%  2.50%  63,047 454,469  517,516 3.00%  69,483 11,673 36,612 74,285 2,653 - 54,175 -	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50%  2.50%  66,515 477,193  543,707 5.00%  70,872 11,907 37,344 75,770 2,706 - 55,258 -	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  70,240 501,052  571,292 5.00%  72,290 12,145 38,091 77,286 2,760 - 56,363 -	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  74,173 586,231  660,404 17.00%  73,735 12,388 38,853 78,831 2,815 - 57,491 -	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028  758,429 16.00%  75,210 12,636 39,630 80,408 2,872 - 58,640 -	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  82,870 714,030  796,899 5.00%  76,714 12,888 40,422 82,016 2,929 - 59,813 -	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  87,593 871,116  958,709 22.00%  78,249 13,146 41,231 83,656 2,988 - 61,009 - 280,279
	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other  Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates Interest on investment income  Total interest and investment revenue  Other revenues  Rental income -Council properties Fines - parking Fines - other Legal fee recovery - rates Legal fee recovery - other Commissions and agency fees Reimbursements Other  Total other revenues  Rental income -Council properties Fines - parking	510,019 555,467 88,255 10,470 41,295 72,583 25,794 1,090 66,534 2,407	58,700 483,500 542,200 73,240 10,000 29,154 56,035 4,000 - 20,910 1,150	58,500 488,900 <b>547,400</b> 65,475 11,000 34,500 70,000 2,500 - 51,050	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 2.40%  56,166 464,455  520,621 -5.00%  66,785 11,220 35,190 71,400 2,550 - 52,071 - 239,216	2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 2.40%  59,760 441,232  500,993 -5.00%  68,120 11,444 35,894 72,828 2,601 - 53,112 - 244,000	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50%  63,047 454,469  517,516 3.00%  69,483 11,673 36,612 74,285 2,653 - 54,175 - 248,880  2.00%	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50%  66,515 477,193  543,707 5.00%  70,872 11,907 37,344 75,770 2,706 - 55,258 - 253,857	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  70,240 501,052  571,292 5.00%  72,290 12,145 38,091 77,286 2,760 - 56,363 - 258,935	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  2.60%  74,173 586,231  660,404 17.00%  73,735 12,388 38,853 78,831 2,815 - 57,491 - 264,113  2.00%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028  758,429 16.00%  75,210 12,636 39,630 80,408 2,872 - 58,640 - 269,396  2.00%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  82,870 714,030  796,899 5.00%  76,714 12,888 40,422 82,016 2,929 - 59,813 - 274,783	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  87,593 871,116  958,709 22.00%  78,249 13,146 41,231 83,656 2,988 - 61,009 - 280,279  2.00%
, man	Saleyard dues and rents Visitor centre sales Waste disposal tipping fees Other  Internal recovery from Water and Wastewater  Interest and investment revenue  Interest on outstanding rates Interest on investment income  Total interest and investment revenue  Other revenues  Rental income -Council properties Fines - parking Fines - other Legal fee recovery - rates Legal fee recovery - other Commissions and agency fees Reimbursements Other  Total other revenues  Rental income -Council properties Fines - parking Fines - other	510,019 555,467 88,255 10,470 41,295 72,583 25,794 1,090 66,534 2,407	58,700 483,500 542,200 73,240 10,000 29,154 56,035 4,000 - 20,910 1,150	58,500 488,900 <b>547,400</b> 65,475 11,000 34,500 70,000 2,500 - 51,050	2.40% 6.00% 2.40% 2.40% 2.40% 2.40% 2.40%  2.40%  56,166 464,455 <b>520,621</b> -5.00%  66,785 11,220 35,190 71,400 2,550 - 52,071 - 239,216  2.00% 2.00%	2.40% 3.00% 2.40% 2.40% 2.40% 2.40% 2.40%  2.40%  59,760 441,232  500,993 -5.00%  68,120 11,444 35,894 72,828 2,601 - 53,112 - 244,000  2.00% 2.00%	2.50% 3.00% 2.50% 2.50% 2.50% 2.50% 2.50%  63,047 454,469  517,516 3.00%  69,483 11,673 36,612 74,285 2,653 - 54,175 - 248,880  2.00% 2.00%	2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50% 2.50%  66,515 477,193  543,707 5.00%  70,872 11,907 37,344 75,770 2,706 - 55,258 - 253,857  2.00% 2.00%	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  70,240 501,052  571,292 5.00%  72,290 12,145 38,091 77,286 2,760 - 56,363 - 258,935	2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60% 2.60%  74,173 586,231  660,404 17.00%  73,735 12,388 38,853 78,831 2,815 - 57,491 - 264,113  2.00% 2.00%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  2.70%  78,401 680,028  758,429 16.00%  75,210 12,636 39,630 80,408 2,872 - 58,640 - 269,396  2.00% 2.00%	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  82,870 714,030  796,899 5.00%  76,714 12,888 40,422 82,016 2,929 - 59,813 - 274,783	2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70%  87,593 871,116  958,709 22.00%  78,249 13,146 41,231 83,656 2,988 - 61,009 - 280,279  2.00% 2.00%

Commissions and agency fees	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	
Reimbursements	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	
Other	2 00%	2 00%	2 00%	2 00%	2 00%	2 00%	2 00%	2 00%	2 00%	

Final Section Section   1,000   1,00	ints and contributions - operating												
Proceeds   1,546,66   1,516,76	ints												
Persistre ring Acades genom   97,004   91,00		1,248,961	2,531,672	2,582,305	2,582,305	2,644,280	2,710,387	2,778,147	2,850,379	2,924,489	3,003,450	3,084,543	3,167,826
Personal part on according   12,241   1,268   23,589   23,589   23,599	Financial assistance grant - roads	522,161	1,064,545	1,064,545	1,064,545	1,090,094	1,117,346	1,145,280	1,175,057	1,205,609	1,238,160	1,271,591	1,305,924
Demants and management   12,048   12,058   12,	_											114,365	117,453
Peliphoresand rading segorates   20.20   2.00   2				•									27,715
Performance production	_			-	,	,	•			•	7,857		8,287
Part											- 4 160		- 4,397
Medigas and Caliform	•			•	•	•	•						49,986
Memory and survivaries   Memory   Mem				,					-		-		-
Balany   Algor   Alg			494,606	424,196	434,377	444,802	455,922	467,320	479,470	491,936	505,219	518,860	532,869
Section services   15,586   11,586	information technology		-			-	-	-	-				-
Part   Sport	Library	41,057	43,000	41,000	41,984	42,992	44,066	45,168	46,342	47,547	48,831	50,150	51,504
Books teckersey			108,646	111,362	114,035	116,772	119,691	122,683	125,873	129,146	132,632	136,214	139,891
Second proper					-				-		-		-
Transport Ploades and Envigon	•		•			•		•					611,164
Training contage (14)4500 [150,000] (150,000]													11,306
Treatment													602,969 1,448,969
Centributions    Price and company	_												1,353
The and emergency   \$8,342   \$2,543   \$2,574   \$3,020   \$38,873   \$7,574   \$3,020   \$35,285   \$37,472   \$3,020   \$2,020   \$1,02	Touch	20,034	2,303	1,555	1,555	1,333	1,555	1,333	1,333	1,333	1,333	1,333	1,333
Mone and community care services   175   975   775   776   126	ntributions												
Bulbany	Fire and emergency	463,423	463,423	323,174	330,930	338,873	347,344	356,028	365,285	374,782	384,901	395,293	405,966
Segental secretary	·								-		-		-
Skin margement   Skin	•	22,609	22,609	25,500	26,112	26,739	27,407	28,092	28,823	29,572	30,371	31,191	32,033
Roots and horizinger	_	-		-	-	-	-	-	-	-	-	-	-
Validation erroriforal agord core   3,530   3,550	_	54,850	54,850	-	-	-	-	-	-	-	-	-	-
Contail garnis and contributions - operating   \$6,19,874   7,120,408   7,250,468   \$982,607   7,125,230   7,255,587   7,003,104   7,091,009   7,885,529   8,091,388   8,392,700	_	- 3 550	- 3 550	-	-	-	-	-	-	-	-	-	-
Grants - percentage increases  Financial assistance grant - paneral Financial assista	Tallallibee residential aged care	3,330	3,330	-	-	-	-	-	-	-	-	-	-
Financial assistance grant - regeneral   0.00%   2.40%   2.50%   2.50%   2.60%   2.60%   2.70%   2.70%   2.70%   2.70%   1.70%   2.70%   1.70%   2.7	al grants and contributions - operating	5,619,874	7,120,408	7,250,468	6,982,607	7,152,320	7,325,587	7,503,104	7,691,909	7,885,529	8,091,388	8,302,700	8,519,611
Financial assistance grant - regeneral   0.00%   2.40%   2.50%   2.50%   2.60%   2.60%   2.70%   2.70%   2.70%   2.70%   1.70%   2.70%   1.70%   2.7	ints - percentage increases												
Financial assistance grant - rows   0.00%   2.00%   2.50%   2.50%   2.60%   2.00%   2.70%   2.70%   2.70%   2.70%   Pensioner rate subsidiales - general   2.40%   2.40%   2.40%   2.50%   2.50%   2.60%   2.60%   2.70%   2	-				0.00%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70%
Persistent est subsidies - DVMM   2.40%   2.40%   2.50%   2.50%   2.60%   2.60%   2.70%   2.												2.70%	2.70%
Domesit waste management   2,40% 2,40% 2,50% 2,50% 2,60% 2,60% 2,70% 2,70% 2,70%   270   Emilyormental protection   2,40% 2,40% 2,50% 2,50% 2,50% 2,60% 2,60% 2,70% 2,70%   Firel   2,40% 2,40% 2,50% 2,50% 2,50% 2,60% 2,60% 2,70% 2,70   Heritage and culture   2,40% 2,40% 2,50% 2,50% 2,50% 2,60% 2,60% 2,70% 2,70   Heritage and culture   2,40% 2,40% 2,50% 2,50% 2,50% 2,60% 2,60% 2,70% 2,70   Heritage and culture   2,40% 2,40% 2,50% 2,50% 2,50% 2,60% 2,60% 2,70% 2,70   Horitage and culture   2,40% 2,40% 2,50% 2,50% 2,50% 2,60% 2,60% 2,70% 2,70   Horitage and culture   2,40% 2,40% 2,50% 2,50% 2,50% 2,60% 2,60% 2,60% 2,70% 2,70   Horitage   2,40% 2,40% 2,40% 2,50% 2,50% 2,60% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,50% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,50% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,60% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,60% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,60% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,60% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,60% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,60% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,60% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,60% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,60% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,60% 2,60% 2,60% 2,70% 2,70   Noxious weeds   2,40% 2,40% 2,50% 2,50% 2,60%	•											2.70%	2.70%
Employment and training programs					2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70%
Emirormental protection     2,40%   2,40%   2,50%   2,50%   2,60%   2,60%   2,70%   2,70%   2,70%   1,70%	Domestic waste management				2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70%
Fuel	Employment and training programs				2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70%
Heritage and culture   2,40%   2,40%   2,50%   2,50%   2,60%   2,70%   2,70%   2,70%   1,70%   2,70%   1,70%   2,70%   1,70%   2,70%   1,70%   2,70%	Environmental protection				2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70%
Home and community care services	Fuel				2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70%
Information technology	Heritage and culture				2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70%
Library   2,40%   2,40%   2,50%   2,50%   2,60%   2,60%   2,70%   2,	Home and community care services											2.70%	2.70%
Noxolus weeds   2.40%   2.40%   2.50%   2.50%   2.60%   2.60%   2.70												2.70%	2.70%
Parks, sportsfields and reserves   2,40%   2,40%   2,50%   2,50%   2,60%   2,60%   2,70%   2,70%   2,70%   2,70%   Roads to recovery   40,00%   1,50	•											2.70%	2.70%
Public halfs and community centres   2,40%   2,40%   2,50%   2,50%   2,60%   2,60%   2,70%   2,70%   2,70%   8,70%   1,50%												2.70%	2.70%
Roads to recovery													2.70%
Street lighting	•												2.70%
Transport (Roads and bridges) Yallambee lodge Youth  Contributions  Fire and emergency Home and community care services  Fire and emergency Fire and	•												1.50%
Vallambee lodge Youth  Contributions  Fire and emergency Home and community care services Library Regional weeds Rok management Roads and bridges													2.70%
Contributions													2.70%
Contributions   Contribution	_				5.00%	3.00%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70%
Fire and emergency Home and community care services Library Regional weeds Risk management Roads and bridges	Touch												
Home and community care services  Library  Library  Regional weeds  2.40% 2.40% 2.40% 2.50% 2.50% 2.60% 2.60% 2.60% 2.70% 2.70% 2.70% Regional weeds  2.40% 2.40% 2.40% 2.50% 2.50% 2.60% 2.60% 2.60% 2.70% 2.70% Regional weeds  2.40% 2.40% 2.40% 2.50% 2.50% 2.60% 2.60% 2.70% 2.70% 2.70% Roads and bridges  Yallambee residential aged care  2.40% 2.40% 2.40% 2.50% 2.50% 2.60% 2.60% 2.60% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.40% 2.40% 2.40% 2.50% 2.50% 2.60% 2.60% 2.70% 2.70% 2.70% 2.70% 2.70% 2.70% 2.40% 2.40% 2.50% 2.50% 2.60% 2.60% 2.70								. =		<u></u>	<b>-</b> ====		<b>.</b>
Library Regional weeds Risk management Roads and bridges Regional weeds Risk management Roads and bridges Roads and bridges Regional weeds Roads and bridges Roads and contributions - capital Roads												2.70%	2.70%
Regional weeds Risk management Roads and bridges Yallambee residential aged care  2.40% 2.40% 2.50% 2.50% 2.50% 2.60% 2.60% 2.70% 2.70% 2.70% Yallambee residential aged care  2.40% 2.40% 2.50% 2.50% 2.50% 2.60% 2.60% 2.70% 2.70% Yallambee residential aged care  2.40% 2.40% 2.50% 2.50% 2.50% 2.60% 2.60% 2.70% 2.70%  2.70%	·												2.70%
Risk management	•												2.70% 2.70%
Roads and bridges Yallambee residential aged care  2.40% 2.40% 2.50% 2.50% 2.60% 2.60% 2.60% 2.7	_												2.70% 2.70%
Grants and contributions - capital         2.40%         2.40%         2.50%         2.50%         2.60%         2.60%         2.70%         2.70%           Grants and contributions - capital           Specific dollar amounts           Grants           Domestic waste management         -<	_												2.70% 2.70%
Grants and contributions - capital	•											2.70%	2.70%
Specific dollar amounts   Grants   Specific dollar amounts   Grants   Specific waste management   Capacita					2,,,,,,		2.0075						
Grants         Domestic waste management         -           Parks, sportsfields and reserves         6,946         12,290         10,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000	nts and contributions - capital												
Grants         Domestic waste management         -           Parks, sportsfields and reserves         6,946         12,290         10,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000	ocific dollar amounts												
Domestic waste management													
Parks, sportsfields and reserves         6,946         12,290         10,000         5,000<		-											
Public halls and community centres         55,500         5,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,000         89,0	_	6,946	12,290	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Street lighting         -           Transport (Roads and bridges)         360,152         525,000         89,000<	ublic halls and community centres				5,000	5,000	5,000				5,000	5,000	5,000
Transport (Roads and bridges)       360,152       525,000       89,000 <td>•</td> <td>-</td> <td></td>	•	-											
Yallambee lodge       390,000       -		-											
Contributions  s94 contributions - amenities/services  104,738 30,000 20			525,000	89,000	89,000	89,000	89,000		89,000	89,000	89,000	89,000	89,000
s94 contributions - amenities/services       104,738       30,000       20	anambee louge	390,000	-	-	-	-	-	-	-	-	-	-	-
Parks, sportsfields and reserves       29,295       30,000       9,000		404 700	20.000	20.000	30,000	20.000	20.000	20.000	30.000	20.000	30.000	20.000	30.000
Building and property 290,383 30,000	·												20,000
	•			9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
120,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000				100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100,000
Total grants and contributions - capital 1,347,013 627,290 233,000 233,000 233,000 233,000 233,000 233,000 233,000 233,000 233,000 233,000 233,000	al grants and contributions - capital	1,347,013	627,290	233,000	233,000	233,000	233,000	233,000	233,000	233,000	233,000	233,000	233,000

# **Expenditure assumptions - Cooma-Monaro Shire Council**

Staff costs	Actual <b>2014</b>	Adopted budget 2015	budget <b>2016</b>	Forecast 2017	Forecast 2018	Forecast 2019	Forecast 2020	Forecast 2021	Forecast 2022	Forecast 2023	Forecast 2024	Forecas
Stari Costs	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Salaries and wages	8,201,593	8,004,522	9,481,155	9,727,665	9,980,584	10,250,060	10,526,812	10,811,036	11,102,934	11,402,713	11,710,586	12,026,772
Travelling	10,630	4,750	-	-	-	-	-	-	- FC 100	-	-	-
Employee Leave Entitlements Superannuation	- 971,003	- 854,684	- 180,350	- 185,039	- 189,850	- 194,976	- 200,240	55,000 205,647	56,100 211,199	57,222 216,902	58,366 222,758	59,534 228,773
Workers Compensation Insurance	298,173	332,187	-	-	-	-	-	-	-	-	-	-
Fringe Benefits tax	28,780	34,480	38,400	28,800	21,600	16,200	16,362	16,526	16,691	16,858	17,026	17,197
Training costs	85,305	88,865	122,586	97,277	99,806	102,501	105,268	108,110	111,029	114,027	117,106	120,268
Other	47,741	51,121	58,505	58,505	58,505	58,798	59,092	59,387	59,684	59,982	60,282	60,584
Total employee costs	9,643,224	9,370,609	9,880,996	10,097,286	10,350,345	10,622,534	10,907,774	11,255,705	11,557,637	11,867,704	12,186,125	12,513,126
			5.45%	2.19%	2.51%	2.63%	2.69%	3.19%	2.68%	2.68%	2.68%	2.68%
				2.600/	2.60%	2.700/	2.700/	2.700/	2.700/	2.700/	2.700/	2.700/
Salaries and wages Travelling			ı	2.60% Included in salar	2.60%	2.70%	2.70%	2.70%	2.70%	2.70%	2.70%	2.70%
Employee Leave Entitlements			'	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Superannuation			I	Included in salar	ies and wages li	ne (Other than	defined benefits	scheme payme	nts)			
Workers Compensation Insurance			I	Included in salar	_		4.000/	4.000/	4.000/	4.000/	4.000/	4.000/
Fringe Benefits tax Training costs				-25.00% 1.00%	-25.00% 1.00%	-25.00% 1.00%	1.00% 1.00%	1.00% 1.00%	1.00% 1.00%	1.00% 1.00%	1.00% 1.00%	1.00% 1.00%
Other				0.00%	0.00%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Bataniala and another to												
Materials and contracts												
Raw materials and consumables	5,372,018	4,490,664	3,790,613	3,790,613	3,828,519	3,866,804	3,905,472	3,944,527	4,003,695	4,063,750	4,124,707	4,186,577
Cleaning costs	115,265	117,944	126,530	129,567	132,676	135,993	139,393	143,017	146,736	150,698	154,766	158,945
Auditors remuneration	32,209	36,014	36,655	37,535	38,436	39,396	40,381	41,431	42,508	43,656	44,835	46,045
Legal expenses - planning and development	46,838	36,319	30,000	30,600	31,212	31,836	32,473	33,122	33,785	34,461	35,150 01,075	35,853
Legal expenses - debt recovery Legal expenses - other	79,743 51,511	56,035 20,610	78,500 49,200	80,070 50,184	81,671 51,188	83,305 52,211	84,971 53,256	86,670 54,321	88,404 55,407	90,172 56,515	91,975 57,646	93,815 58,799
Operating leases	84,690	90,000	105,000	105,525	106,053	106,583	107,116	107,651	108,190	108,731	109,274	109,821
									•			
Total materials and contracts	5,782,273	4,847,586	4,216,498	4,224,093	4,269,755	4,316,129	4,363,062	4,410,741	4,478,725	4,547,983	4,618,353	4,689,855
			-13.02%	0.18%	1.08%	1.09%	1.09%	1.09%	1.54%	1.55%	1.55%	1.55%
Raw materials and consumables				0.00%	1.00%	1.00%	1.00%	1.00%	1.50%	1.50%	1.50%	1.50%
Cleaning costs				2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70%
Auditors remuneration				2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70%
Legal expenses - planning and development				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Legal expenses - debt recovery				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Legal expenses - other Operating leases				2.00% 0.50%								
operating reases				0.5070	0.5070	0.5070	0.5070	0.5070	0.5070	0.3070	0.3070	0.3070
Depreciation												
Plant & Equip	651,186	537,793	550,700	563,917	577,451	591,887	606,684	622,458	638,642	655,885	673,594	691,781
Office Equip	63,111 3,578	60,007	54,305 1,035	47,856 1,035	47,248	47,245	47,225	47,119 647	32,845 647	7,051 647	3,684 647	1,020 647
Furniture & Fittings Land:	3,376	1,683	1,055	1,055	1,035	1,035	1,034	047	047	047	047	047
Operational	-											
Community	-											
Buildings:	-	704.063	004 242	045.005	040.267	024.055	700.056	776 000	704.257	74.4.020	605.660	602.000
Non-Specialised Specialised	781,988 302,083	781,962 289,139	801,243 288,815	815,865 284,365	840,367 280,079	824,866 252,988	799,856 242,353	776,083 238,252	704,257 237,092	714,829 222,240	695,660 222,088	682,088 220,334
In Progress	-	205,155	200,013	204,303	200,073	232,300	242,333	230,232	237,032	222,240	222,000	220,334
Other Structures	401,303	400,134	400,703	405,845	410,958	380,735	383,582	303,206	288,758	272,883	251,848	253,345
Infrastructure:	-											
Roads Bridges & Culverts	4,077,790 521,637	3,910,406 501,024	3,471,118	3,485,755 505,213	3,502,869	3,497,804	3,277,200	3,268,596	3,293,065 515,194	3,303,444 500,464	3,459,832	3,526,106
Bulk Earthworks	521,037	501,024	498,306	505,215	504,192	506,925	499,366	512,240	515,194	500,464	513,560	516,751
Stormwater Drainage	288,051	287,632	291,998	292,052	294,345	301,695	304,103	300,840	303,369	305,962	308,620	310,950
Other Assets	181	181	181	-	-	-	-	-	-	-	-	-
Landfill Restoration	2,431											
Depreciation total	7,093,339	6,769,962	6,358,404	6,401,903	6,458,545	6,405,180	6,161,403	6,069,442	6,013,870	5,983,406	6,129,533	6,203,022
•												
Other expenses	62.006	447.077	70.450	00.245	04.047	04.057	02.676	02.502	04.220	05 101	06.022	06 003
Advertising Bad and doubtful debts	63,806 1,948	117,877 -	79,450 -	80,245 -	81,047 -	81,857 -	82,676 -	83,503 -	84,338	85,181 -	86,033	86,893
Bank charges	44,266	44,000	44,100	44,982	45,882	46,799	47,735	48,690	49,664	50,657	51,670	52,704
HAC transport	27,146	31,053	31,353	31,980	32,620	33,272	33,937	34,616	35,309	36,015	36,735	37,470
Monaro regional library	195,272	194,275	196,100	199,042	202,027	205,058	208,133	212,296	216,542	220,873	225,290	229,796
NSW fire brigade	29,681	31,200	30,000	30,720	31,457	32,244	33,050	33,909	34,791	35,730	36,695	37,686
Rural fire service	299,314	315,360	275,452	282,063	288,832	296,053 18 271	303,454	311,344	319,439 10,715	328,064	336,922	346,019
State emergency service Mayoral fee	18,980 20,890	19,900 21,310	17,000 21,950	17,408 22,389	17,826 22,837	18,271 23,294	18,728 23,759	19,215 24,235	19,715 24,719	20,247 25,214	20,794 25,718	21,355 26,232
Councillor fees	86,717	87,855	90,000	91,800	93,636	95,509	97,419	99,367	101,355	103,382	105,449	107,558
Councillor expenses	30,671	30,353	31,330	31,957	32,596	33,248	33,913	34,591	35,283	35,988	36,708	37,442
South east arts	7,816	8,000	8,000	8,160	8,323	8,490	8,659	8,833	9,009	9,189	9,373	9,561
Weight of loads	18,182	23,186	24,000	24,480	24,970	25,469 21,224	25,978 21,640	26,498	27,028	27,568	28,120	28,682
Tourism snowy mountains Monaro regional weeds committee	20,000 73,656	20,000 2,000	20,000 9,962	20,400 10,161	20,808 10,364	21,224 10,572	21,649 10,783	22,082 10,999	22,523 11,219	22,974 11,443	23,433 11,672	23,902 11,906
Other contributions	69,717	53,530	20,000	20,400	20,808	21,224	21,649	22,082	22,523	22,974	23,433	23,902
Election expenses	-	-	- / - • •	80,000	-,	,_ <u>_</u> .	.,5.5	82,000	-,3-0	,	-,	85,000
Electricity and heating	358,610	358,070	352,384	361,194	370,223	379,479	388,966	398,690	408,657	418,874	429,346	440,079
Insurance	374,380	377,050	413,836	422,113	432,243	443,050	454,126	465,933	478,047	490,955	504,210	517,824
Local government association subscription	25,138	27,000	26,828	27,365 46 224	27,912 47,158	28,470 48,101	29,039	29,620	30,213	30,817	31,433	32,062
Othor subscriptions	L ) L L /	50,513	45,327	46,234	47,158	48,101	49,063	50,045	51,046	52,066	53,108	54,170
Other subscriptions Postage	52,654 27 238		25 125	25 024	26 452	26 001	27 524	20 UZ1	<b>70 622</b>	20 205	20 700	3U 30E
Postage	27,238	32,570	25,425 109.372	25,934 111.559	26,452 113.791	26,981 116.066	27,521 118.388	28,071 120.756	28,633 123.171	29,205 125.634	29,789 128.147	30,385 130,710
-			25,425 109,372 153,000	25,934 111,559 156,060	26,452 113,791 159,805	26,981 116,066 163,801	27,521 118,388 167,896	28,071 120,756 172,261	28,633 123,171 176,740	29,205 125,634 181,512	29,789 128,147 186,412	30,385 130,710 191,446
Postage Printing and stationary	27,238 121,377	32,570 123,940	109,372	111,559	113,791	116,066	118,388	120,756	123,171	125,634	128,147	130,710

Refund of grants	28,077	-	-	-	-	-	-	-	-	-	-	-
Internal water charges	64,932	66,490	- 68,086	69,720	71,393	73,107	74,861	76,658	78,498	80,382	82,311	84,287
Internal wastewater charges	54,385	55,690	57,027	58,396	59,797	61,232	62,702	64,207	65,748	67,326	68,941	70,596
Total other expenses	2,377,993	2,360,028	2,278,247	2,405,589	2,376,601	2,429,782	2,484,189	2,623,963	2,601,113	2,662,798	2,725,987	2,875,717
			-3.47%	5.59%	-1.21%	2.24%	2.24%	5.63%	-0.87%	2.37%	2.37%	5.49%
Advertising				1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.009
Bad and doubtful debts				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.009
Bank charges				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.009
HAC transport				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.009
Monaro regional library				1.50%	1.50%	1.50%	1.50%	2.00%	2.00%	2.00%	2.00%	2.009
NSW fire brigade				2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70
Rural fire service				2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.70
State emergency service				2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.709
Mayoral fee				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.009
Councillor fees				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00
Councillor expenses				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.009
South east arts				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00
Weight of loads				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00
Tourism snowy mountains				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00
Monaro regional weeds committee				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00
Other contributions				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00
Election expenses				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.009
Electricity and heating				2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50
Insurance				2.00%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.709
Local government association subscription				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00
Other subscriptions				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.009
Postage				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00
Printing and stationary				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.009
Street lighting				2.00%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.709
Telephone and communications				2.00%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%	2.70%	2.709
Valuation fees				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.009
Refund of grants				0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00
Internal water charges				2.40%	2.40%	2.40%	2.40%	2.40%	2.40%	2.40%	2.40%	2.40
Internal wastewater charges				2.40%	2.40%	2.40%	2.40%	2.40%	2.40%	2.40%	2.40%	2.40%

# **Cooma Monaro Shire Council General Fund Long Term Financial Plan**

Becoming fit for the future	Actual	Adopted budget	Adopted budget	Forecast	Foreca							
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	20
ncome from continuing operations												
Rates and annual charges	7,615	7,830	8,139	8,607	9,104	9,556	10,031	10,542	11,079	11,656	12,265	12,9
User charges and fees	4,228	3,271	3,385	3,495	3,584	3,678	3,770	3,868	3,968	4,075	4,185	4,29
Interest and investment revenue	, 555	542	547	521	501	518	544	, 571	660	758	, 797	9.
Other revenues	308	194	235	239	244	249	254	259	264	269	275	2
Grants and contributions - Operating	5,620	7,120	7,250	6,983	7,152	7,326	7,503	7,692	7,886	8,091	8,303	8,5
Grants and contributions - Capital	1,347	627	233	233	233	233	233	233	233	233	233	2
Net gains from disposal of assets	28											
otal income from continuing operations	19,702	19,586	19,789	20,077	20,818	21,559	22,335	23,164	24,090	25,084	26,058	27,19
xpenses from continuing operations												
Employee benefits and on-costs	9,643	9,371	9,881	10,097	10,350	10,623	10,908	11,256	11,558	11,868	12,186	12,5
Borrowing costs	2,010	5,5: =	3,552	51	63	56	50	43	36	29	22	,-
Materials and contracts	5,782	4,848	4,216	4,224	4,270	4,316	4,363	4,411	4,479	4,548	4,618	4,6
Depreciation and amortisation	7,093	6,770	6,358	6,402	6,459	6,405	6,161	6,069	6,014	5,983	6,130	6,2
Other expenses	2,378	2,360	2,278	2,406	2,377	2,430	2,484	2,624	2,601	2,663	2,726	2,8
Net loss from the disposal of assets												
otal expenses from continuing operations	24,897	23,348	22,734	23,180	23,518	23,830	23,966	24,403	24,687	25,091	25,682	26,29
Operating result from continuing operations	(5,195)	(3,762)	(2,945)	(3,103)	(2,700)	(2,271)	(1,632)	(1,238)	(597)	(7)	376	90
let operating result for the year before grants and												
ontributions for capital	(6,542)	(4,390)	(3,178)	(3,336)	(2,933)	(2,504)	(1,865)	(1,471)	(830)	(240)	143	66
it for the future ratios (Single year calculation)												
Pperating Performance Ratio	(0.36)	(0.23)	(0.16)	(0.17)	(0.14)	(0.12)	(0.08)	(0.06)	(0.03)	(0.01)	0.01	0.0
wn Source Revenue Ratio	64.50%	60.44%	62.18%	64.06%	64.52%	64.94%	65.36%	65.79%	66.30%	66.81%	67.24%	67.8
uilding and Infrastructure Asset Renewal Ratio	48.51%	50.00%	33.76%	66.00%	61.34%	33.58%	38.86%	69.00%	32.33%	34.96%	79.51%	32.9
uilding and Infrastructure Asset Renewal Ratio includes												
serve transfers			46.96%	68.93%	62.01%	55.90%	63.82%	73.73%	72.23%	78.32%	90.97%	103.2
nfrastructure Backlog Ratio	1.14%		1.18%	0.61%	0.07%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0
sset Maintenance Ratio	94.33%	98.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.0
ebt Service Ratio	0.00%	0.00%	1.22%	1.89%	1.91%	1.85%	1.78%	1.72%	1.65%	1.59%	1.53%	0.0
decrease in Real Operating Expenditure per capita over												
· · · ·	2.44	2.22	2.11	2.00	2.00	2.02	1.00	1.07	1.02	1.00	1.00	1

2.22

2.44

2.11

2.09

2.06

2.03

# Fit for the future ratios (Three year average)

time

Operating Performance Ratio
Own Source Revenue Ratio
Building and Infrastructure Asset Renewal Ratio
Building and Infrastructure Asset Renewal Ratio includes
reserve transfers
Infrastructure Backlog Ratio
Asset Maintenance Ratio
Debt Service Ratio
A decrease in Real Operating Expenditure per capita over
time

0.01	(0.01)	(0.04)	(0.06)	(0.09)	(0.11)	(0.14)	(0.16)	(0.19)	(0.25)	(0.25)
67.29%	66.79%	66.30%	65.82%	65.36%	64.94%	64.51%	63.59%	62.23%	62.37%	60.38%
49.13%	48.93%	45.43%	46.73%	47.15%	44.59%	53.64%	53.70%	49.92%	44.09%	43.81%
90.83%	80.50%	74.76%	69.93%	64.48%	60.58%	62.28%	59.30%	57.95%	46.96%	
0.00%	0.00%	0.00%	0.00%	0.00%	0.02%	0.23%	0.62%	0.90%	1.16%	1.12%
100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	99.33%	97.44%	95.55%
1.06%	1.59%	1.65%	1.72%	1.78%	1.85%	1.88%	1.68%	1.04%	0.41%	0.00%
1.89	1.91	1.93	1.96	2.00	2.03	2.06	2.09	2.14	2.26	2.35

1.99

1.97

1.90

1.93

1.89

# Cooma Monaro Shire Council General Fund Long Term Financial Plan - Cashflow statement

Cooma Monaro Sinte Council Gen		Adopted										
	Actual	budget	Adopted budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecas
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	202
											40.00	40.00=
Rates and annual charges	7,615	7,830	8,139	8,607	9,104	9,556	10,031	10,542	11,079	11,656	12,265	12,907
User charges and fees	4,228	3,271	3,385	3,495	3,584	3,678	3,770	3,868	3,968	4,075	4,185	4,298
Interest and investment revenue	555	542	547	521	501	518	544	571	660	758	797	959
Other revenues	308	194	235	239	244	249	254	259	264	269	275	280
Grants and contributions - Operating	5,620	7,120	7,250	6,983	7,152	7,326	7,503	7,692	7,886	8,091	8,303	8,520
Cash inflow from operations	18,327	18,958	19,556	19,844	20,585	21,326	22,102	22,931	23,857	24,851	25,825	26,964
Employee benefits and on-costs	9,643	9,371	9,881	10,097	10,350	10,623	10,908	11,256	11,558	11,868	12,186	12,513
Borrowing costs	-	-	-	51	63	56	50	43	36	29	22	14
Principle repayments	-	-	-	239	324	331	337	344	351	358	365	373
Materials and contracts	5,782	4,848	4,216	4,224	4,270	4,316	4,363	4,411	4,479	4,548	4,618	4,690
Other expenses	2,378	2,360	2,278	2,406	2,377	2,430	2,484	2,624	2,601	2,663	2,726	2,876
Cash outflow from operations	17,803	16,578	16,376	17,017	17,384	17,755	18,142	18,677	19,025	19,466	19,918	20,466
Not each from anoustions								4.254				
Net cash from operations	523	2,380	3,180	2,827	3,201	3,570	3,959	4,254	4,833	5,385	5,907	6,498
Grants and contributions - Capital	1,347	627	233	233	233	233	233	233	233	233	233	233
Proceeds from sale of assets	379	598	463	602	581	338	463	341	680	736	644	598
Proceeds from loans				2,000	1,500							
Capital receipts	1,726	1,225	696	2,835	2,314	571	696	574	913	969	877	831
Plant and equipment	_	1,683	1,175	1,600	1,799	811	1,088	815	1,882	2,150	1,803	1,620
Office equipment		1,003	1,173	1,000	1,733	011	1,000	013	1,002	2,130	1,003	1,020
Furniture and fittings	_		_	_	_	_	_	_	_	_	_	_
Bulk Earthworks	_	_	_	_	_	_	-	_	-	-	-	_
Roads	_	1,223	- 1,711	- 3,094	- 2,949	- 1,274	1,309	- 3,130	1,353	1,376	3,799	1,437
Bridges & Culverts	-	1,223	· ·	109	•		•		· ·	-	3,799 197	
	-	-	38	72	110	41	42	193	44	45		48
Other Structures	-	-	-		99	108	53	32	5	38	22	22
Land - Operational	-	-	-	-	-	-	-	-	-	-	-	-
Land - Community	-	-	-	-	-	-	-	-	-	-	-	-
Stormwater Drainage	-	33	33	34	34	110	36	37	38	39	40	41
Buildings - Non-Specialised	-	214	110	560	472	360	710	340	252	375	249	241
Buildings - Specialised Other Assets - Other	-	45 -	50 -	25 -	12 -	151 -	43 -	25 -	40 -	<b>25</b> -	50 -	47 -
		2 407	2 447	F 402	F 476	2.055	2 201	4.572	2.614	4.040	C 160	2.456
Capital purchases	-	3,197	3,117	5,493	5,476	2,855	3,281	4,572	3,614	4,048	6,160	3,456
Net capital cash	1,726	(1,972)	(2,421)	(2,657)	(3,162)	(2,284)	(2,585)	(3,999)	(2,701)	(3,079)	(5,283)	(2,625)
Net cash overall	2,250	408	759	170	39	1,286	1,374	255	2,132	2,306	624	3,873
Accumulated surplus funds		408	759	170	39	1,286	1,374	255	2,132	2,306	624	3,873
Opening cash on hand and investments		9,259	9,667	10,426	10,596	10,635	11,922	13,296	13,551	15,683	17,989	18,614
		408	759	170	39	1,286	1,374	255	2,132	2,306	624	3,873
Closing cash on hand and investments	9,259	9,667	10,426	10,596	10,635	11,922	13,296	13,551	15,683	17,989	18,614	22,486
Interest income	510	463	489	464	441	454	477	501	586	680	714	871
	310						7//				, 14	
Annual average interest rate	5.51%	4.79%	4.69%	4.38%	4.15%	3.81%	3.59%	3.70%	3.74%	3.78%	3.84%	3.87%

Total capital expendi	iture
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Plant and equipment	1,174,741	1,600,480	1,799,293	810,982	1,088,200	815,444	1,882,423	2,149,581	1,802,898	1,620,166
Office equipment	-	-	-	-	-	-	-	-	-	-
Furniture and fittings	-	-	-	-	-	-	-	-	-	-
Bulk Earthworks	-	-	-	-	-	-	-	-	-	-
Roads and Footpaths	1,711,440	3,093,522	2,949,472	1,273,966	1,308,606	3,130,295	1,352,609	1,375,565	3,799,184	1,437,407
Bridges and culverts	38,000	108,985	109,996	41,034	42,098	193,191	44,312	45,463	196,645	47,857
Other Structures	-	71,500	99,000	108,000	53,200	31,500	5,000	38,000	22,000	22,000
Land - Operational	-	-	-	-	-	-	-	-	-	-
Land - Community	-	-	-	-	-	-	-	-	-	-
Stormwater Drainage	32,745	33,559	34,393	110,248	36,125	37,025	37,948	38,894	39,865	40,860
Buildings - Non-Specialised	110,000	560,000	472,000	360,000	710,000	340,000	252,000	375,050	249,000	241,000
Buildings - Specialised	50,000	24,500	11,800	150,700	43,000	25,000	40,000	25,000	50,000	47,000
Other Assets - Other	-	-	-	-	-	-	-	-	-	-
	- 3,116,926	5,492,546	5,475,954	2,854,930	3,281,229	4,572,455	3,614,292	4,047,553	6,159,592	3,456,290
Infrastructure back log										
-	3 556 000	1 696 000								
Roads and footpaths	3,556,000 140,000	1,696,000 70,000								
Roads and footpaths Bridges	140,000	70,000	75 000	_	_	_	_	_	_	_
Roads and footpaths Bridges Stormwater drainage	140,000 75,000	70,000 75,000	75,000 55,000	- -	-	-	-	-	-	-
Roads and footpaths Bridges Stormwater drainage Council offices/Admin Centres	140,000 75,000 105,000	70,000 75,000 105,000	55,000	- - -	-	-	-	-	-	-
Roads and footpaths Bridges Stormwater drainage Council offices/Admin Centres Cultural facilities	140,000 75,000 105,000 11,000	70,000 75,000 105,000 11,000	55,000 11,000	- - -	-	-	-	-	-	-
Roads and footpaths Bridges Stormwater drainage Council offices/Admin Centres	140,000 75,000 105,000	70,000 75,000 105,000	55,000	- - - -	-	-	-	-	-	-
Roads and footpaths Bridges Stormwater drainage Council offices/Admin Centres Cultural facilities	140,000 75,000 105,000 11,000	70,000 75,000 105,000 11,000	55,000 11,000	- - -	-	-	-	-	-	-
Roads and footpaths Bridges Stormwater drainage Council offices/Admin Centres Cultural facilities Swimming pools	140,000 75,000 105,000 11,000 100,000	70,000 75,000 105,000 11,000 100,000	55,000 11,000 100,000	- - - - 332,473,803	- 329,593,629	- 328,096,641	- 325,697,063	- 323,761,211	- 323,791,270	- 321,044,538

# Forecast depreciation on existing assets (no additions)

	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	24/25
Plant and equipment	537,793	411,983	298,466	171,064	112,198	101,926	95,835	89,670	55,090	12,406	11,278
Office equipment	60,007	54,305	47,856	47,248	47,245	47,225	47,119	32,845	7,051	3,684	1,020
Furniture and fittings	1,683	1,035	1,035	1,035	1,035	1,034	647	647	647	647	647
Bulk Earthworks	-	-	-	-	-	-	-	-	-	-	-
Roads	3,910,406	4,039,641	3,847,548	3,667,452	3,577,628	3,277,243	3,060,244	2,993,712	2,912,035	2,809,855	2,778,061
Bridges & Culverts	501,024	495,773	495,414	487,060	487,057	476,692	476,686	476,686	458,925	458,912	458,912
Other Structures	400,134	400,703	391,566	389,959	352,883	352,113	271,309	256,894	238,629	216,680	216,671
Land - Operational	-	-	-	-	-	-	-	-	-	-	-
Land - Community	-	-	-	-	-	-	-	-	-	-	-
Stormwater Drainage	287,632	287,632	287,632	287,632	287,632	287,631	281,900	281,900	281,900	281,900	281,506
Buildings - Non-Specialised	781,962	779,656	771,198	764,234	724,732	652,390	605,950	517,324	502,893	467,124	437,485
Buildings - Specialised	289,139	282,481	279,398	274,326	237,188	223,686	217,918	214,092	197,573	194,088	189,201
Other Assets - Other	181	181	181	181	181	181	181	181	181	181	181
	6,769,962	6,753,391	6,420,295	6,090,191	5,827,778	5,420,121	5,057,791	4,863,950	4,654,924	4,445,476	4,374,961

# Forecast depreciation on existing assets (including additions)

	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	24/25
Plant and equipment	537,793	550,700	563,917	577,451	591,887	606,684	622,458	638,642	655,885	673,594	691,781
Office equipment	60,007	54,305	47,856	47,248	47,245	47,225	47,119	32,845	7,051	3,684	1,020
Furniture and fittings	1,683	1,035	1,035	1,035	1,035	1,034	647	647	647	647	647
Bulk Earthworks	-	-	-	-	-	-	-	-	-	-	-
Roads	3,910,406	3,471,118	3,485,755	3,502,869	3,497,804	3,277,200	3,268,596	3,293,065	3,303,444	3,459,832	3,526,106
Bridges & Culverts	501,024	498,306	505,213	504,192	506,925	499,366	512,240	515,194	500,464	513,560	516,751
Other Structures	400,134	400,703	405,845	410,958	380,735	383,582	303,206	288,758	272,883	251,848	253,345
Land - Operational	-	-	-	-	-	-	-	-	-	-	-
Land - Community	-	-	-	-	-	-	-	-	-	-	-
Stormwater Drainage	287,632	291,998	292,052	294,345	301,695	304,103	300,840	303,369	305,962	308,620	310,950
Buildings - Non-Specialised	781,962	801,243	815,865	840,367	824,866	799,856	776,083	704,257	714,829	695,660	682,088
Buildings - Specialised	289,139	288,815	284,365	280,079	252,988	242,353	238,252	237,092	222,240	222,088	220,334
Other Assets - Other	181	181	-	-	-	-	-	-	-	-	-
	6,769,962	6,358,404	6,401,903	6,458,545	6,405,180	6,161,403	6,069,442	6,013,870	5,983,406	6,129,533	6,203,022