



- Long Term Financial Plan 2015-25

Adopted 22 June 2015



- Long Term Financial Plan 2015 / 2025 : Budget



ATTACHMENT B

Budget Income Statement

CONSOLIDATED											
Budget Income Statement	Revised Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
\$'000	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Income from continuing operations											
Rates and annual charges	10,974	11,258	11,558	11,872	12,195	12,527	12,868	13,218	13,578	13,948	14,328
User charges and fees	13,395	13,092	12,371	14,089	13,611	14,579	14,426	14,754	15,620	16,001	16,422
Interest and investment revenue	710	534	540	547	556	567	579	592	605	619	633
Other revenues	963	927	949	957	905	928	952	977	1,003	1,030	1,057
Grants and contributions provided for operating purposes	6,079	6,228	5,537	5,661	5,759	5,898	6,033	6,173	6,315	6,463	6,619
Grants and contributions provided for capital purposes	1,244	839	702	622	642	662	684	706	729	1,502	1,527
Net gain from the disposal of assets	89	280	185	1,035	185	185	185	185	185	185	185
Total Income	33,453	33,157	31,842	34,782	33,853	35,347	35,728	36,604	38,035	39,747	40,770
Expenses from continuing operations											
Employee benefits and on-costs	11,384	11,723	11,842	12,147	12,778	13,445	13,806	14,291	14,735	15,222	15,674
Borrowing costs	1,461	1,376	1,318	1,249	1,282	1,210	1,243	1,165	1,085	1,007	936
Materials and contracts	11,310	9,050	8,488	9,987	8,881	9,651	9,249	9,423	9,816	10,194	10,316
Depreciation and amortisation	6,929	5,733	5,788	5,844	5,902	5,961	6,021	6,083	6,147	6,212	6,279
Other expenses	2,700	2,835	3,036	3,022	3,107	3,185	3,368	3,365	3,459	3,555	3,744
Net loss from the disposal of assets											
Total Expenses	33,784	30,717	30,472	32,250	31,950	33,451	33,688	34,327	35,241	36,191	36,948
Net Operating Result	(331)	2,440	1,370	2,532	1,903	1,896	2,040	2,278	2,793	3,556	3,822
Net operating result before grants and contributions provided for capital purposes	(1,574)	1,601	668	1,911	1,262	1,234	1,356	1,572	2,065	2,054	2,295

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Budget Income Statement continued

GENERAL											
Budget Income Statement	Revised Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
\$'000	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
	General	General	General	General	General	General	General	General	General	General	General
Income from continuing operations											
Rates and annual charges	6,178	6,329	6,481	6,643	6,809	6,979	7,153	7,332	7,515	7,703	7,896
User charges and fees	6,734	6,207	5,279	6,784	6,087	6,830	6,444	6,532	7,152	7,279	7,438
Interest and investment revenue	633	460	466	472	481	492	503	516	529	542	556
Other revenues	702	664	679	678	618	633	648	664	681	698	715
Grants and contributions provided for operating purposes	5,792	5,938	5,257	5,391	5,499	5,649	5,795	5,946	6,101	6,261	6,425
Grants and contributions provided for capital purposes	1,052	564	549	463	479	495	511	528	545	564	582
Net gain from the disposal of assets	89	280	185	1,035	185	185	185	185	185	185	185
Total Income	21,178	20,441	18,895	21,467	20,158	21,262	21,240	21,703	22,708	23,231	23,797
Expenses from continuing operations											
Employee benefits and on-costs	9,397	9,664	9,725	9,973	10,545	11,152	11,451	11,860	12,226	12,633	13,002
Borrowing costs	353	324	314	283	252	225	204	183	160	138	122
Materials and contracts	5,579	3,331	2,562	4,065	2,727	3,415	2,851	2,869	3,106	3,287	3,245
Depreciation and amortisation	4,436	3,341	3,341	3,341	3,341	3,341	3,341	3,341	3,341	3,341	3,341
Other expenses	2,016	2,138	2,321	2,289	2,355	2,413	2,577	2,553	2,625	2,700	2,866
Net loss from the disposal of assets											
Total Expenses	21,781	18,799	18,264	19,952	19,221	20,547	20,424	20,805	21,458	22,100	22,576
Net Operating Result	(602)	1,642	631	1,515	937	715	816	898	1,250	1,131	1,221
Net operating result before grants and contributions provided for capital purposes	(1,654)	1,078	83	1,052	458	220	305	370	704	568	639

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Budget Income Statement continued

WATER											
Budget Income Statement	Revised Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
\$'000	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
	Water	Water	Water	Water	Water	Water	Water	Water	Water	Water	Water
Income from continuing operations											
Rates and annual charges	109	107	111	114	117	121	125	128	132	136	140
User charges and fees	5,595	5,760	5,932	6,110	6,294	6,482	6,677	6,877	7,084	7,296	7,515
Interest and investment revenue	42	37	37	37	37	37	37	37	37	37	37
Other revenues	6	5	5	5	5	5	6	6	6	6	6
Grants and contributions provided for operating purposes	154	161	151	141	132	121	110	98	86	73	65
Grants and contributions provided for capital purposes	118	121	75	77	79	82	84	87	89	842	845
Net gain from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
Total Income	6,023	6,191	6,311	6,485	6,664	6,849	7,038	7,233	7,434	8,390	8,608
Expenses from continuing operations											
Employee benefits and on-costs	818	867	892	916	940	966	992	1,025	1,058	1,093	1,129
Borrowing costs	489	444	417	392	366	338	308	277	243	208	181
Materials and contracts	2,850	2,635	2,729	2,723	2,833	2,869	2,945	3,023	3,095	3,236	3,312
Depreciation and amortisation	1,550	1,645	1,686	1,728	1,771	1,816	1,861	1,908	1,955	2,004	2,054
Other expenses	478	474	485	497	509	521	534	546	560	573	587
Net loss from the disposal of assets											
Total Expenses	6,186	6,064	6,209	6,256	6,419	6,510	6,639	6,779	6,912	7,115	7,263
Net Operating Result	(163)	127	102	229	245	339	399	455	522	1,276	1,344
Net operating result before grants and contributions provided for capital purposes	(280)	6	27	152	166	257	315	368	433	434	500

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Budget Income Statement continued

SEWER											
Budget Income Statement	Revised Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
\$'000	2015 Sewer	2016 Sewer	2017 Sewer	2018 Sewer	2019 Sewer	2020 Sewer	2021 Sewer	2022 Sewer	2023 Sewer	2024 Sewer	2025 Sewer
Income from continuing operations											
Rates and annual charges	2,399	2,464	2,538	2,614	2,693	2,773	2,857	2,942	3,031	3,122	3,215
User charges and fees	717	735	757	780	804	828	853	878	904	932	960
Interest and investment revenue	22	22	23	24	24	25	25	26	27	27	28
Other revenues	18	18	19	20	20	21	21	22	23	23	24
Grants and contributions provided for operating purposes	47	43	43	43	43	43	43	43	43	43	43
Grants and contributions provided for capital purposes	74	76	79	81	84	86	89	91	94	97	100
Net gain from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
Total Income	3,277	3,360	3,460	3,562	3,667	3,776	3,888	4,003	4,122	4,244	4,370
Expenses from continuing operations											
Employee benefits and on-costs	347	337	347	356	366	376	386	398	411	424	437
Borrowing costs	569	564	550	543	634	623	712	690	671	653	630
Materials and contracts	1,191	1,376	1,432	1,428	1,484	1,502	1,540	1,573	1,610	1,632	1,670
Depreciation and amortisation	703	547	561	575	589	604	619	635	650	667	683
Other expenses	205	223	229	236	243	251	258	266	274	282	290
Net loss from the disposal of assets											
Total Expenses	3,016	3,047	3,119	3,139	3,317	3,355	3,515	3,562	3,615	3,657	3,711
Net Operating Result	262	313	341	423	350	421	373	442	506	587	659
Net operating result before grants and contributions provided for capital purposes	187	237	262	342	267	335	285	350	412	490	559

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Budget Income Statement continued

WASTE											
Budget Income Statement	Revised Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
\$'000	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
	Waste	Waste	Waste	Waste	Waste	Waste	Waste	Waste	Waste	Waste	Waste
Income from continuing operations											
Rates and annual charges	2,289	2,358	2,428	2,501	2,576	2,654	2,733	2,815	2,900	2,987	3,076
User charges and fees	350	390	402	414	427	439	453	466	480	495	509
Interest and investment revenue	13	15	14	14	14	13	13	13	12	12	12
Other revenues	237	239	246	254	261	269	277	285	294	303	312
Grants and contributions provided for operating purposes	86	85	85	85	85	85	85	85	85	85	85
Grants and contributions provided for capital purposes	0	77	0	0	0	0	0	0	0	0	0
Net gain from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
Total Income	2,974	3,164	3,177	3,268	3,363	3,461	3,561	3,665	3,772	3,882	3,995
Expenses from continuing operations											
Employee benefits and on-costs	821	854	878	902	926	951	977	1,008	1,040	1,072	1,106
Borrowing costs	50	44	38	31	30	23	19	16	12	7	3
Materials and contracts	1,689	1,709	1,765	1,771	1,837	1,865	1,914	1,958	2,005	2,039	2,089
Depreciation and amortisation	241	200	200	200	200	200	200	200	200	200	200
Other expenses	0	0	0	0	0	0	0	0	0	0	0
Net loss from the disposal of assets											
Total Expenses	2,802	2,807	2,880	2,903	2,992	3,039	3,110	3,181	3,257	3,319	3,398
Net Operating Result	173	357	296	365	371	422	452	484	515	563	597
	(331)	2,471	1,370	2,532	1,903	1,896	2,040	2,278	2,793	3,556	3,822
	(0)	-	(0)	(0)	-	-	(0)	-	(0)	0	0
Net operating result before grants and contributions provided for capital purposes	173	280	296	365	371	422	452	484	515	563	597

ATTACHMENT B

Balance Sheet

CONSOLIDATED											
Budget Balance Sheet \$'000	Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
ASSETS											
Current Assets											
Cash and cash equivalents	13,309	13,638	12,363	16,074	16,436	17,832	19,849	21,363	24,024	25,508	29,419
Investments											
Receivables	3,876	3,818	3,760	3,702	3,644	3,611	3,611	3,611	3,611	3,611	3,611
Inventories	1,213	1,213	1,213	1,213	1,213	1,213	1,213	1,213	1,213	1,213	1,213
Other	174	174	174	174	174	174	174	174	174	174	174
Total Current Assets	18,572	18,843	17,510	21,163	21,467	22,830	24,847	26,361	29,022	30,506	34,417
Non-Current Assets											
Receivables	356	356	356	356	356	356	356	356	356	356	356
Infrastructure, property, plant and equipment	605,552	606,734	608,544	608,378	608,874	610,455	609,535	609,360	608,425	609,589	608,998
Total Non-Current Assets	605,908	607,090	608,900	608,734	609,230	610,811	609,891	609,716	608,781	609,945	609,354
TOTAL ASSETS	624,480	625,933	626,410	629,897	630,697	633,640	634,738	636,077	637,804	640,451	643,770
LIABILITIES											
Current Liabilities											
Payables	1,136	1,136	1,136	1,136	1,136	1,136	1,136	1,136	1,136	1,136	1,136
Borrowings	2,179	2,179	2,179	2,179	2,179	2,179	2,179	2,179	2,179	2,179	2,179
Provisions	3,553	3,553	3,553	3,553	3,553	3,553	3,553	3,553	3,553	3,553	3,553
Total Current Liabilities	6,868	6,868	6,868	6,868	6,868	6,868	6,868	6,868	6,868	6,868	6,868
Non-Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	19,794	18,610	17,419	18,146	16,767	17,731	16,571	15,334	14,033	12,798	11,990
Provisions	434	631	898	1,127	1,402	1,485	1,703	2,002	2,235	2,561	2,867
Total Non-Current Liabilities	20,228	19,242	18,318	19,272	18,169	19,216	18,274	17,336	16,269	15,359	14,857
TOTAL LIABILITIES	27,096	26,110	25,186	26,140	25,037	26,084	25,142	24,204	23,137	22,227	21,725
Net Assets	597,383	599,823	601,224	603,757	605,660	607,556	609,596	611,873	614,667	618,223	622,045
EQUITY											
Retained Earnings	423,110	425,550	426,951	429,484	431,387	433,283	435,323	437,600	440,394	443,950	447,772
Revaluation Reserves	174,273	174,273	174,273	174,273	174,273	174,273	174,273	174,273	174,273	174,273	174,273
TOTAL EQUITY	597,383	599,823	601,224	603,757	605,660	607,556	609,596	611,873	614,667	618,223	622,045

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Balance Sheet continued

GENERAL											
Budget Balance Sheet \$'000	Budget 2015 General	Budget 2016 General	Budget 2017 General	Budget 2018 General	Budget 2019 General	Budget 2020 General	Budget 2021 General	Budget 2022 General	Budget 2023 General	Budget 2024 General	Budget 2025 General
ASSETS											
Current Assets											
Cash and cash equivalents	3,700	4,390	4,659	7,256	7,728	8,186	8,858	9,617	10,579	11,600	12,592
Investments											
Receivables	1,577	1,519	1,461	1,403	1,345	1,312	1,312	1,312	1,312	1,312	1,312
Inventories	1,209	1,209	1,209	1,209	1,209	1,209	1,209	1,209	1,209	1,209	1,209
Other	174	174	174	174	174	174	174	174	174	174	174
Total Current Assets	6,660	7,292	7,503	10,042	10,456	10,881	11,553	12,312	13,274	14,295	15,287
Non-Current Assets											
Receivables	356	356	356	356	356	356	356	356	356	356	356
Infrastructure, property, plant and equipment	511,534	512,442	512,862	511,621	511,917	511,971	511,990	512,058	512,201	512,381	512,642
Total Non-Current Assets	511,890	512,798	513,218	511,977	512,273	512,327	512,346	512,414	512,557	512,737	512,998
TOTAL ASSETS	518,550	520,090	520,721	522,019	522,729	523,208	523,898	524,726	525,832	527,031	528,285
LIABILITIES											
Current Liabilities											
Payables	1,136	1,136	1,136	1,136	1,136	1,136	1,136	1,136	1,136	1,136	1,136
Borrowings	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306
Provisions	3,106	3,106	3,106	3,106	3,106	3,106	3,106	3,106	3,106	3,106	3,106
Total Current Liabilities	5,548	5,548	5,548	5,548	5,548	5,548	5,548	5,548	5,548	5,548	5,548
Non-Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	4,392	4,139	3,889	3,469	3,019	2,753	2,460	2,147	1,828	1,630	1,419
Provisions	401	551	770	973	1,197	1,227	1,394	1,637	1,812	2,078	2,322
Total Non-Current Liabilities	4,792	4,690	4,659	4,442	4,215	3,979	3,854	3,784	3,640	3,708	3,741
TOTAL LIABILITIES	10,340	10,238	10,207	9,990	9,763	9,527	9,402	9,332	9,188	9,256	9,289
Net Assets	508,210	509,852	510,514	512,029	512,966	513,681	514,497	515,394	516,644	517,775	518,996
EQUITY											
Retained Earnings	372,471	374,113	374,775	376,290	377,227	377,942	378,758	379,655	380,905	382,036	383,257
Revaluation Reserves	135,739	135,739	135,739	135,739	135,739	135,739	135,739	135,739	135,739	135,739	135,739
TOTAL EQUITY	508,210	509,852	510,514	512,029	512,966	513,681	514,497	515,394	516,644	517,775	518,996

ATTACHMENT B

Balance Sheet continued

WATER											
Budget Balance Sheet \$'000	Budget 2015 Water	Budget 2016 Water	Budget 2017 Water	Budget 2018 Water	Budget 2019 Water	Budget 2020 Water	Budget 2021 Water	Budget 2022 Water	Budget 2023 Water	Budget 2024 Water	Budget 2025 Water
ASSETS											
Current Assets											
Cash and cash equivalents	3,584	2,964	2,814	3,177	3,332	3,223	3,593	3,579	4,119	3,300	5,040
Investments											
Receivables	1,619	1,619	1,619	1,619	1,619	1,619	1,619	1,619	1,619	1,619	1,619
Inventories	4	4	4	4	4	4	4	4	4	4	4
Other	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	5,207	4,587	4,437	4,800	4,955	4,846	5,216	5,202	5,742	4,923	6,663
Non-Current Assets											
Receivables	-		-	-	-	-	-	-	-	-	-
Infrastructure, property, plant and equipment	55,806	55,854	55,375	54,585	53,993	53,934	53,426	53,327	52,709	54,170	53,611
Total Non-Current Assets	55,806	55,854	55,375	54,585	53,993	53,934	53,426	53,327	52,709	54,170	53,611
TOTAL ASSETS	61,012	60,441	59,812	59,385	58,949	58,780	58,642	58,529	58,451	59,093	60,273
LIABILITIES											
Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	412	412	412	412	412	412	412	412	412	412	412
Provisions	212	212	212	212	212	212	212	212	212	212	212
Total Current Liabilities	624	624	624	624	624	624	624	624	624	624	624
Non-Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	8,309	7,584	6,825	6,141	5,430	4,892	4,324	3,725	3,092	2,424	2,225
Provisions	14	41	68	97	126	156	187	220	253	287	322
Total Non-Current Liabilities	8,323	7,625	6,893	6,237	5,556	5,049	4,512	3,945	3,344	2,711	2,547
TOTAL LIABILITIES	8,947	8,249	7,517	6,861	6,180	5,673	5,136	4,569	3,968	3,335	3,171
Net Assets	52,065	52,192	52,294	52,523	52,768	53,107	53,506	53,961	54,483	55,758	57,103
EQUITY											
Retained Earnings	33,979	34,106	34,208	34,437	34,682	35,021	35,420	35,875	36,397	37,672	39,017
Revaluation Reserves	18,086	18,086	18,086	18,086	18,086	18,086	18,086	18,086	18,086	18,086	18,086
TOTAL EQUITY	52,065	52,192	52,294	52,523	52,768	53,107	53,506	53,961	54,483	55,758	57,103

ATTACHMENT B

Balance Sheet continued

SEWER											
Budget Balance Sheet \$'000	Budget 2015 Sewer	Budget 2016 Sewer	Budget 2017 Sewer	Budget 2018 Sewer	Budget 2019 Sewer	Budget 2020 Sewer	Budget 2021 Sewer	Budget 2022 Sewer	Budget 2023 Sewer	Budget 2024 Sewer	Budget 2025 Sewer
ASSETS											
Current Assets											
Cash and cash equivalents	4,307	4,177	2,464	2,941	2,151	2,626	2,996	3,128	3,623	4,196	4,636
Investments											
Receivables	402	402	402	402	402	402	402	402	402	402	402
Inventories	-	-	0	0	0	0	0	0	0	0	0
Other	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	4,709	4,579	2,866	3,343	2,553	3,028	3,398	3,530	4,025	4,598	5,038
Non-Current Assets											
Receivables	-		-	-	-	-	-	-	-	-	-
Infrastructure, property, plant and equipment	36,602	36,925	38,884	40,729	41,700	43,466	43,217	43,252	42,972	42,675	42,562
Total Non-Current Assets	36,602	36,925	38,884	40,729	41,700	43,466	43,217	43,252	42,972	42,675	42,562
TOTAL ASSETS	41,312	41,504	41,750	44,072	44,253	46,493	46,615	46,782	46,996	47,273	47,599
LIABILITIES											
Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	241	241	241	241	241	241	241	241	241	241	241
Provisions	74	74	74	74	74	74	74	74	74	74	74
Total Current Liabilities	315	315	315	315	315	315	315	315	315	315	315
Non-Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	6,740	6,615	6,517	8,412	8,238	10,053	9,796	9,518	9,220	8,905	8,567
Provisions	5	9	13	17	21	26	30	35	40	45	50
Total Non-Current Liabilities	6,745	6,624	6,530	8,428	8,259	10,078	9,826	9,553	9,260	8,950	8,617
TOTAL LIABILITIES	7,060	6,939	6,845	8,743	8,574	10,393	10,141	9,868	9,575	9,265	8,932
Net Assets	34,252	34,565	34,906	35,329	35,679	36,100	36,473	36,915	37,421	38,008	38,667
EQUITY											
Retained Earnings	15,959	16,272	16,613	17,036	17,386	17,807	18,180	18,622	19,128	19,715	20,374
Revaluation Reserves	18,293	18,293	18,293	18,293	18,293	18,293	18,293	18,293	18,293	18,293	18,293
TOTAL EQUITY	34,252	34,565	34,906	35,329	35,679	36,100	36,473	36,915	37,421	38,008	38,667

ATTACHMENT B

Balance Sheet continued

WASTE											
Budget Balance Sheet \$'000	Budget 2015 Waste	Budget 2016 Waste	Budget 2017 Waste	Budget 2018 Waste	Budget 2019 Waste	Budget 2020 Waste	Budget 2021 Waste	Budget 2022 Waste	Budget 2023 Waste	Budget 2024 Waste	Budget 2025 Waste
ASSETS											
Current Assets											
Cash and cash equivalents	1,718	2,107	2,427	2,700	3,225	3,798	4,402	5,038	5,703	6,412	7,151
Investments											
Receivables	278	278	278	278	278	278	278	278	278	278	278
Inventories	-	-	0	0	0	0	0	0	0	0	0
Other	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,996	2,385	2,705	2,978	3,503	4,076	4,680	5,316	5,981	6,690	7,429
Non-Current Assets											
Receivables	-		-	-	-	-	-	-	-	-	-
Infrastructure, property, plant and equipment	1,610	1,513	1,423	1,443	1,263	1,083	903	723	543	363	183
Total Non-Current Assets	1,610	1,513	1,423	1,443	1,263	1,083	903	723	543	363	183
TOTAL ASSETS	3,606	3,898	4,128	4,421	4,766	5,159	5,583	6,039	6,524	7,053	7,612
LIABILITIES											
Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	220	220	220	220	220	220	210	164	114	59	0
Provisions	161	161	161	161	161	161	161	161	161	161	161
Total Current Liabilities	381	381	381	381	381	381	371	325	275	220	161
Non-Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	354	272	189	124	81	33	0	0	0	0	0
Provisions	15	31	47	41	58	76	91	111	131	151	173
Total Non-Current Liabilities	368	303	236	165	139	110	91	111	131	151	173
TOTAL LIABILITIES	749	684	617	546	520	491	463	436	405	371	333
NetAssets	2,857	3,214	3,510	3,876	4,246	4,668	5,120	5,604	6,119	6,682	7,279
EQUITY											
Retained Earnings	702	1,059	1,355	1,721	2,091	2,513	2,965	3,449	3,964	4,527	5,124
Revaluation Reserves	2,155	2,155	2,155	2,155	2,155	2,155	2,155	2,155	2,155	2,155	2,155
TOTAL EQUITY	2,857	3,214	3,510	3,876	4,246	4,668	5,120	5,604	6,119	6,682	7,279

ATTACHMENT B

Cash Flow

CONSOLIDATED											
Budget Cash-Flow Statement	Revised Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
\$'000	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Cash flows from operating activities											
Receipts:											
Rates and annual charges	10,974	11,258	11,558	11,872	12,195	12,527	12,868	13,218	13,578	13,948	14,328
User charges and fees	13,395	13,092	12,371	14,089	13,611	14,579	14,426	14,754	15,620	16,001	16,422
Investment and interest revenue received	710	534	540	547	556	567	579	592	605	619	633
Grants and contributions	7,322	7,066	6,239	6,283	6,401	6,561	6,717	6,879	7,044	7,965	8,146
Other	963	927	949	957	905	928	952	977	1,003	1,030	1,057
Net gain from the disposal of assets	89	280	185	1,035	185	185	185	185	185	185	185
Payments:											
Employee benefits and on-costs	-11,384	-11,375	-11,484	-11,779	-12,401	-13,058	-13,408	-13,882	-14,315	-14,791	-15,231
Materials and contracts	-11,310	-9,050	-8,488	-9,987	-8,881	-9,651	-9,249	-9,423	-9,816	-10,194	-10,316
Borrowing costs	-1,461	-1,376	-1,318	-1,249	-1,282	-1,210	-1,243	-1,165	-1,085	-1,007	-936
Other	-2,700	-2,835	-3,036	-3,022	-3,107	-3,185	-3,368	-3,365	-3,459	-3,555	-3,744
	0										
LSL Paid - reduce liability	-118	-151	-91	-139	-102	-305	-180	-110	-186	-105	-137
Net cash provided (or used in) operating activities	6,481	8,370	7,425	8,605	8,080	7,940	8,279	8,659	9,174	10,094	10,406
Cash flows from investing activities											
Receipts:											
Sale of infrastructure, property, plant and equipment	0	0.09	0	1150	0	0	0	0	0	0	0
Deferred debtors receipts	133	58	58	58	58	33	0	0	0	0	0
Internal Loan Repayments	0	0	0	0	0	0	0	0	0	0	0
Payments:											
Purchase of property, plant and equipment	-10,275	-6,916	-7,598	-6,828	-6,397	-7,542	-5,102	-5,908	-5,212	-7,376	-5,687
Net cash provided (or used in) investing activities	-10,142	-6,857	-7,540	-5,620	-6,339	-7,509	-5,102	-5,908	-5,212	-7,376	-5,687
Cash flows from financing activities											
Receipts:											
New loans	1,366	-173	-170	1,800	-200	2,000	0	0	0	0	0
Payments:											
Repayment of borrowings and advances	-1,065	-1,011	-1,021	-1,074	-1,178	-1,036	-1,161	-1,237	-1,301	-1,235	-808
Net cash provided (or used in) financing activities	301	-1,184	-1,191	726	-1,378	964	-1,161	-1,237	-1,301	-1,235	-808
Net increase / (decrease) in cash	-3,360	329	-1,306	3,711	362	1,395	2,017	1,514	2,661	1,483	3,911
Cash at the beginning of the year	16,669	13,309	13,669	12,363	16,074	16,436	17,832	19,849	21,363	24,024	25,508
Cash at the end of the year	13,309	13,638	12,363	16,074	16,436	17,832	19,849	21,363	24,024	25,508	29,419

ATTACHMENT B

Cash Flow continued

GENERAL											
Budget Cash-Flow Statement	Revised Budget 2015 General	Budget 2016 General	Budget 2017 General	Budget 2018 General	Budget 2019 General	Budget 2020 General	Budget 2021 General	Budget 2022 General	Budget 2023 General	Budget 2024 General	Budget 2025 General
\$'000											
Cash flows from operating activities											
Receipts:											
Rates and annual charges	6,178	6,329	6,481	6,643	6,809	6,979	7,153	7,332	7,515	7,703	7,896
User charges and fees	6,734	6,207	5,279	6,784	6,087	6,830	6,444	6,532	7,152	7,279	7,438
Investment and interest revenue received	633	460	466	472	481	492	503	516	529	542	556
Grants and contributions	6,843	6,502	5,806	5,855	5,978	6,143	6,306	6,474	6,646	6,824	7,008
Other	702	664	679	678	618	633	648	664	681	698	715
Net gain from the disposal of assets	89	280	185	1,035	185	185	185	185	185	185	185
Payments:											
Employee benefits and on-costs	-9,397	-9,372	-9,425	-9,665	-10,229	-10,827	-11,118	-11,517	-11,874	-12,272	-12,631
Materials and contracts	-5,579	-3,331	-2,562	-4,065	-2,727	-3,415	-2,851	-2,869	-3,106	-3,287	-3,245
Borrowing costs	-353	-324	-314	-283	-252	-225	-204	-183	-160	-138	-122
Other	-2,016	-2,138	-2,321	-2,289	-2,355	-2,413	-2,577	-2,553	-2,625	-2,700	-2,866
LSL Paid - reduce liability	-105	-141	-81	-106	-92	-295	-166	-100	-176	-95	-127
Net cash provided (or used in) operating activities	3,728	5,134	4,191	5,058	4,502	4,086	4,324	4,481	4,766	4,738	4,806
Cash flows from investing activities											
Receipts:											
Sale of infrastructure, property, plant and equipment	0	0.09	0	1150	0	0	0	0	0	0	0
Deferred debtors receipts	133	58	58	58	58	33	0	0	0	0	0
Internal Loan Repayments	0	0	0	0	0	0	0	0	0	0	0
Payments:											
Purchase of property, plant and equipment	-5,238	-4,249	-3,761	-3,250	-3,637	-3,395	-3,359	-3,409	-3,485	-3,520	-3,603
Net cash provided (or used in) investing activities	-5,105	-4,191	-3,703	-2,042	-3,579	-3,362	-3,359	-3,409	-3,485	-3,520	-3,603
Cash flows from financing activities											
Receipts:											
New loans	380	120	130	0	0	0	0	0	0	0	0
Payments:											
Repayment of borrowings and advances	-376	-373	-380	-420	-451	-266	-293	-313	-319	-198	-211
Net cash provided (or used in) financing activities	4	-253	-250	-420	-451	-266	-293	-313	-319	-198	-211
Net increase / (decrease) in cash	-1,373	690	238	2,597	472	458	672	760	962	1,020	992
Cash at the beginning of the year	5,073	3,700	4,421	4,659	7,256	7,728	8,186	8,858	9,617	10,579	11,600
Cash at the end of the year	3,700	4,390	4,659	7,256	7,728	8,186	8,858	9,617	10,579	11,600	12,592

ATTACHMENT B

Cash Flow continued

Budget Cash-Flow Statement \$'000	WATER										
	Revised Budget 2015 Water	Budget 2016 Water	Budget 2017 Water	Budget 2018 Water	Budget 2019 Water	Budget 2020 Water	Budget 2021 Water	Budget 2022 Water	Budget 2023 Water	Budget 2024 Water	Budget 2025 Water
Cash flows from operating activities											
Receipts:											
Rates and annual charges	109	107	111	114	117	121	125	128	132	136	140
User charges and fees	5,595	5,760	5,932	6,110	6,294	6,482	6,677	6,877	7,084	7,296	7,515
Investment and interest revenue received	42	37	37	37	37	37	37	37	37	37	37
Grants and contributions	272	282	226	218	211	203	194	185	175	915	909
Other	6	5	5	5	5	5	6	6	6	6	6
Net gain from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
Payments:											
Employee benefits and on-costs	-818	-837	-860	-883	-907	-932	-957	-989	-1,021	-1,055	-1,090
Materials and contracts	-2,850	-2,635	-2,729	-2,723	-2,833	-2,869	-2,945	-3,023	-3,095	-3,236	-3,312
Borrowing costs	-489	-444	-417	-392	-366	-338	-308	-277	-243	-208	-181
Other	-478	-474	-485	-497	-509	-521	-534	-546	-560	-573	-587
LSL Paid - reduce liability	0	-4	-4	-4	-4	-4	-4	-4	-4	-4	-4
Net cash provided (or used in) operating activities	1,387	1,799	1,816	1,986	2,046	2,185	2,291	2,394	2,511	3,314	3,434
Cash flows from investing activities											
Receipts:											
Sale of infrastructure, property, plant and equipment	0	0	0	0	0	0	0	0	0	0	0
Deferred debtors receipts	0	0	0	0	0	0	0	0	0	0	0
Internal Loan Repayments	0	0	0	0	0	0	0	0	0	0	0
Payments:											
Purchase of property, plant and equipment	-2,736	-1,693	-1,207	-939	-1,180	-1,756	-1,353	-1,809	-1,337	-3,465	-1,495
Net cash provided (or used in) investing activities	-2,736	-1,693	-1,207	-939	-1,180	-1,756	-1,353	-1,809	-1,337	-3,465	-1,495
Cash flows from financing activities											
Receipts:											
New loans	986	-293	-300	-200	-200	0	0	0	0	0	0
Payments:											
Repayment of borrowings and advances	-412	-432	-459	-484	-510	-538	-568	-599	-633	-668	-199
Net cash provided (or used in) financing activities	574	-725	-759	-684	-710	-538	-568	-599	-633	-668	-199
Net increase / (decrease) in cash	-774	-620	-150	363	155	-109	370	-14	540	-819	1,740
Cash at the beginning of the year	4,358	3,584	2,964	2,814	3,177	3,332	3,223	3,593	3,579	4,119	3,300
Cash at the end of the year	3,584	2,964	2,814	3,177	3,332	3,223	3,593	3,579	4,119	3,300	5,040

ATTACHMENT B

Cash Flow continued

SEWER											
Budget Cash-Flow Statement \$'000	Revised Budget 2015 Sewer	Budget 2016 Sewer	Budget 2017 Sewer	Budget 2018 Sewer	Budget 2019 Sewer	Budget 2020 Sewer	Budget 2021 Sewer	Budget 2022 Sewer	Budget 2023 Sewer	Budget 2024 Sewer	Budget 2025 Sewer
Cash flows from operating activities											
Receipts:											
Rates and annual charges	2,399	2,464	2,538	2,614	2,693	2,773	2,857	2,942	3,031	3,122	3,215
User charges and fees	717	735	757	780	804	828	853	878	904	932	960
Investment and interest revenue received	22	22	23	24	24	25	25	26	27	27	28
Grants and contributions	121	120	122	124	127	129	132	135	137	140	143
Other	18	18	19	20	20	21	21	22	23	23	24
Net gain from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
Payments:											
Employee benefits and on-costs	-347	-332	-341	-350	-360	-369	-379	-391	-404	-417	-430
Materials and contracts	-1,191	-1,376	-1,432	-1,428	-1,484	-1,502	-1,540	-1,573	-1,610	-1,632	-1,670
Borrowing costs	-569	-564	-550	-543	-634	-623	-712	-690	-671	-653	-630
Other	-205	-223	-229	-236	-243	-251	-258	-266	-274	-282	-290
LSL Paid - reduce liability	-1	-2	-2	-2	-2	-2	-2	-2	-2	-2	-2
Net cash provided (or used in) operating activities	963	864	905	1,002	944	1,029	997	1,081	1,162	1,258	1,348
Cash flows from investing activities											
Receipts:											
Sale of infrastructure, property, plant and equipment	0	0	0	0	0	0	0	0	0	0	0
Deferred debtors receipts	0	0	0	0	0	0	0	0	0	0	0
Internal Loan Repayments	0	0	0	0	0	0	0	0	0	0	0
Payments:											
Purchase of property, plant and equipment	-2,282	-870	-2,520	-2,420	-1,560	-2,370	-370	-670	-370	-370	-570
Net cash provided (or used in) investing activities	-2,282	-870	-2,520	-2,420	-1,560	-2,370	-370	-670	-370	-370	-570
Cash flows from financing activities											
Receipts:											
New loans	0	0	0	2,000	0	2,000	0	0	0	0	0
Payments:											
Repayment of borrowings and advances	-201	-124	-99	-105	-174	-185	-257	-278	-297	-315	-338
Net cash provided (or used in) financing activities	-201	-124	-99	1,895	-174	1,815	-257	-278	-297	-315	-338
Net increase / (decrease) in cash	-1,520	-130	-1,713	477	-790	474	370	132	494	573	440
Cash at the beginning of the year	5,827	4,307	4,177	2,464	2,941	2,151	2,626	2,996	3,128	3,623	4,196
Cash at the end of the year	4,307	4,177	2,464	2,941	2,151	2,626	2,996	3,128	3,623	4,196	4,636

ATTACHMENT B

Cash Flow continued

WASTE											
Budget Cash-Flow Statement	Revised Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
\$'000	2015 Waste	2016 Waste	2017 Waste	2018 Waste	2019 Waste	2020 Waste	2021 Waste	2022 Waste	2023 Waste	2024 Waste	2025 Waste
Cash flows from operating activities											
Receipts:	2,289	2,358	2,428	2,501	2,576	2,654	2,733	2,815	2,900	2,987	3,076
User charges and fees	350	390	402	414	427	439	453	466	480	495	509
Investment and interest revenue received	13	15	14	14	14	13	13	13	12	12	12
Grants and contributions	86	162	85	85	85	85	85	85	85	85	85
Other	237	239	246	254	261	269	277	285	294	303	312
Net gain from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
Payments:											
Employee benefits and on-costs	-821	-834	-858	-881	-905	-929	-954	-984	-1,016	-1,048	-1,081
Materials and contracts	-1,689	-1,709	-1,765	-1,771	-1,837	-1,865	-1,914	-1,958	-2,005	-2,039	-2,089
Borrowing costs	-50	-44	-38	-31	-30	-23	-19	-16	-12	-7	-3
Other	0	0	0	0	0	0	0	0	0	0	0
LSL Paid - reduce liability	-11	-4	-4	-27	-4	-4	-8	-4	-4	-4	-4
Net cash provided (or used in) operating activities	403	573	513	559	588	640	667	703	735	783	818
Cash flows from investing activities											
Receipts:											
Sale of infrastructure, property, plant and equipment	0	0	0	0	0	0	0	0	0	0	0
Deferred debtors receipts	0	0	0	0	0	0	0	0	0	0	0
Internal Loan Repayments	0	0	0	0	0	0	0	0	0	0	0
Payments:											
Purchase of property, plant and equipment	-20	-103	-110	-220	-20	-20	-20	-20	-20	-20	-20
Net cash provided (or used in) investing activities	-20	-103	-110	-220	-20	-20	-20	-20	-20	-20	-20
Cash flows from financing activities											
Receipts:											
New loans	0	0	0	0	0	0	0	0	0	0	0
Payments:											
Repayment of borrowings and advances	-75	-81	-83	-65	-44	-47	-43	-46	-50	-55	-59
Net cash provided (or used in) financing activities	-75	-81	-83	-65	-44	-47	-43	-46	-50	-55	-59
Net increase / (decrease) in cash	307	389	320	274	525	573	604	637	665	709	739
Cash at the beginning of the year	1,411	1,718	2,107	2,427	2,700	3,225	3,798	4,402	5,038	5,703	6,412
Cash at the end of the year	1,718	2,107	2,427	2,700	3,225	3,798	4,402	5,038	5,703	6,412	7,151

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description										
	CIVIC ACTIVITIES										
	Income from continuing operations										
	Income - Cowra Breakout 70th Anniversary										
1895	30,661										
1896	8,555										
	Total Income	39,216	-	-	-	-	-	-	-	-	-
	Expenses from continuing operations										
10051	9,270	9,502	9,740	9,984	10,234	10,490	10,752	11,021	11,297	11,579	11,868
10050	23,440	24,026	24,627	25,243	25,874	26,521	27,184	27,864	28,561	29,275	30,007
10061	22,446	23,119	23,813	24,527	25,263	26,021	26,802	27,606	28,434	29,287	30,166
10053	13,217	13,547	13,886	14,233	14,589	14,954	15,328	15,711	16,104	16,507	16,920
10136	11,080	11,357	11,641	11,932	12,230	12,536	12,849	13,170	13,499	13,836	14,182
10137	10,970	11,244	11,525	11,813	12,108	12,411	12,721	13,039	13,365	13,699	14,041
10138	5,485	5,622	5,763	5,907	6,055	6,206	6,361	6,520	6,683	6,850	7,021
10139	1,775	1,819	1,861	1,956	2,005	2,055	2,106	2,159	2,213	2,268	2,324
10141	3,291	3,373	3,457	3,543	3,632	3,723	3,816	3,911	4,009	4,109	4,212
	New Councillor Induction		5,000				5,000				5,000
10142	515	528	541	555	569	583	598	613	628	644	660
10078	1,030	1,056	1,082	1,109	1,137	1,165	1,194	1,224	1,255	1,286	1,318
10054	16,057	16,458	16,869	17,291	17,723	18,166	18,620	19,086	19,563	20,052	20,553
10068	8,126	8,329	8,537	8,750	8,969	9,193	9,423	9,659	9,900	10,148	10,402
10056	1,889	1,936	1,984	2,034	2,085	2,137	2,190	2,245	2,301	2,359	2,418
10021	24,796	25,416	26,051	26,702	27,370	28,054	28,755	29,474	30,211	30,966	31,740
10064			90,000				90,000				90,000
10062	14,982	15,201	15,581	15,971	16,370	16,779	17,198	17,628	18,069	18,521	18,984
10023	31,951	32,750	33,569	34,408	35,268	36,150	37,054	37,980	38,930	39,903	40,901
12105	9,441	9,677	9,919	10,167	10,421	10,682	10,949	11,223	11,504	11,792	12,087
10089	15,612	5,000	5,000	15,000	5,000	5,000	5,000	15,000	5,000	5,000	5,000
10134	2,650	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
10036	2,743	2,812	2,882	2,954	3,028	3,104	3,182	3,262	3,344	3,428	3,514
10058	5,676	5,818	5,963	6,112	6,265	6,422	6,583	6,748	6,917	7,090	7,267
10066	5,676	5,818	5,963	6,112	6,265	6,422	6,583	6,748	6,917	7,090	7,267
10052	96,660	99,077	101,554	104,093	106,695	109,362	112,096	114,898	117,770	120,714	123,732
	Civic Square Masterplan		30,000								
	Communication Strategy		30,000								
10169	70,841					30,000					50,000
10170	12,000										
	Total Expenses	421,619	398,485	441,808	365,348	364,106	403,086	477,293	401,736	401,420	411,348
	Capital items										
	Total capital items	-	-	-	-	-	-	-	-	-	-
	Cash reconciliation items										
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	(382,403)	(398,485)	(441,808)	(365,348)	(364,106)	(403,086)	(477,293)	(401,736)	(401,420)	(411,348)
	<i>Funded by / (to) reserves</i>										
	Election reserve	(20,600)	(22,500)	(22,500)	(22,500)	(22,500)	(22,500)	(22,500)	(22,500)	(22,500)	(22,500)
	Election reserve	-	-	90,000			90,000				90,000
	Carryover	21,344									
	Business Assistance Reserve		30,000								
	Funded by / general revenues	381,659	390,985	374,308	387,848	386,606	425,586	409,793	424,236	423,920	433,848

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Budget Detail		Revised Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
		2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Ledger	Description											
LAND DEVELOPMENT												
Income from continuing operations												
1894	Yarrabilly - Holding Income	90,000	90,000	90,000	75,000							
1844	Profit on Disposal - Yarrabilly				850,000							
	Profit on Disposal - Valley View		160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
	Total Income	90,000	250,000	250,000	1,085,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Expenses from continuing operations												
12119	Land Dev. - Holding Costs	8,152										
	Total Expenses	8,152	-	-	-	-	-	-	-	-	-	-
Capital items												
	Sale - Yarrabilly			200,000		200,000						
	Total capital items	-	-	200,000	(1,150,000)	200,000	-	-	-	-	-	-
Cash reconciliation items												
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	81,848	250,000	50,000	2,235,000	(40,000)	160,000	160,000	160,000	160,000	160,000	160,000
Funded by / (to) reserves												
	Land Development Reserve	8,152	-	-	-	-	-	-	-	-	-	-
	Airport Reserve	(24,675)										
	BARP Reserve					(56,000)	(56,000)	(56,000)	(56,000)	(56,000)	(56,000)	(56,000)
	Land Development Reserve	(90,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
	BARP Reserve		(90,000)	(90,000)	(75,000)							
	Land Development Reserve			200,000		200,000						
	Funded by / general revenues	24,675	-	-	(2,000,000)	56,000	56,000	56,000	56,000	56,000	56,000	56,000

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	GENERAL MANAGERS OFFICE											
	Income from continuing operations											
	Total Income											
	-	-	-	-	-	-	-	-	-	-	-	
	Expenses from continuing operations											
10030	Salaries	369,557	379,535	390,162	400,695	411,513	422,624	434,035	445,754	457,789	470,149	482,843
10037	Vehicle Running Expenses	22,446	23,119	23,813	24,527	25,263	26,021	26,802	27,606	28,434	29,287	30,166
10004	Advertising	65,000	75,000	76,875	78,797	80,767	82,786	84,856	86,977	89,151	91,380	93,665
10038	Public Relations	10,970	11,244	11,525	11,813	12,108	12,411	12,721	13,039	13,365	13,699	14,041
10047	Sponsorship	5,485	5,622	5,763	5,907	6,055	6,206	6,361	6,520	6,683	6,850	7,021
11709	Cowra Business Officer Working Expenses	30,654	31,420	32,205	33,010	33,835	34,681	35,548	36,437	37,348	38,282	39,239
10161	Local Government NSW Management Services - General Manager - Performance Review	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
11777	Marketing	5,000	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,092	6,244	6,400
11752	Business Assistance	15,000	15,375	15,759	16,153	16,557	16,971	17,395	17,830	18,276	18,733	19,201
11761	Community Strategic Plan Funding	25,000	25,625	26,266	26,923	27,596	28,286	28,993	29,718	30,461	31,223	32,004
11778	Community / Customer Surveys	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
10039	Legal Expenses/Opinions	10,000	10,250	10,506	10,769	11,038	11,314	11,597	11,887	12,184	12,489	12,801
10031	Office Expenses	12,000	10,250	10,506	10,769	11,038	11,314	11,597	11,887	12,184	12,489	12,801
	Total Expenses	586,112	607,565	613,633	639,747	646,289	673,271	680,703	708,598	716,967	745,825	755,182
	Capital items											
	Total capital items	-	-	-	-	-	-	-	-	-	-	-
	Cash reconciliation items											
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	(586,112)	(607,565)	(613,633)	(639,747)	(646,289)	(673,271)	(680,703)	(708,598)	(716,967)	(745,825)	(755,182)
	<i>Funded by / (to) reserves</i>											
	Carryover Reserve	10,000										
	<i>Funded by / general revenues</i>	576,112	607,565	613,633	639,747	646,289	673,271	680,703	708,598	716,967	745,825	755,182

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
TOURISM ACTIVITIES												
Income from continuing operations												
1822	Japanese Garden Rent	1,621	1,662	1,704	1,747	1,791	1,836	1,882	1,929	1,977	2,026	2,077
1820	Visitor's Centre Rent	10,632	10,951	11,280	11,618	11,967	12,326	12,696	13,077	13,469	13,873	14,289
	Total Income	12,253	12,613	12,984	13,365	13,758	14,162	14,578	15,006	15,446	15,899	16,366
Expenses from continuing operations												
11710	Japanese Garden Raw Water (until 2021)	11,705	12,056	12,418	12,791	13,175	13,570	13,977				
11700	Cowra Tourism Contribution	233,201	239,031	245,007	251,132	257,410	263,845	270,441	277,202	284,132	291,235	298,516
11703	Visitor's Centre Maintenance	10,970	11,244	11,525	11,814	12,109	12,412	12,722	13,040	13,366	13,700	14,043
11715	Cowra Tourism Contribution - Events Management Officer	38,770	39,739	40,732	41,751	42,795	43,865	44,962	46,086	47,238	48,419	49,629
	Cowra Japanese Garden & Cultural Centre - Carpark Improvement Plan		10,000									
	Cowra Japanese Garden & Cultural Centre - Plant/Labour Contribution		5,000									
	Cowra Japanese Garden & Cultural Centre - Banner Purcahse		6,000									
	Depreciation	17,843	18,074	18,074	18,074	18,074	18,074	18,074	18,074	18,074	18,074	18,074
	Total Expenses	312,489	341,144	327,756	335,562	343,563	351,766	360,176	354,402	362,810	371,428	380,262
Capital items												
Total capital items												
Cash reconciliation items												
	Depreciation	(17,843)	(18,074)	(18,074)	(18,074)	(18,074)	(18,074)	(18,074)	(18,074)	(18,074)	(18,074)	(18,074)
	Total adjustment for non-cash items	(17,843)	(18,074)	(18,074)	(18,074)	(18,074)	(18,074)	(18,074)	(18,074)	(18,074)	(18,074)	(18,074)
	Increase / (decrease) in cash	(282,393)	(310,457)	(296,698)	(304,123)	(311,731)	(319,530)	(327,524)	(321,322)	(329,290)	(337,455)	(345,822)
	<i>Funded by / (to) reserves</i>											
	<i>Funded by / general revenues</i>	282,393	310,457	296,698	304,123	311,731	319,530	327,524	321,322	329,290	337,455	345,822

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	GENERAL MANAGER - OVERHEADS											
	Income from continuing operations											
	Total Income											
	Expenses from continuing operations											
19046	Superannuation	80,978	82,185	84,486	86,767	89,110	91,516	93,987	101,605	109,566	117,882	126,568
19047	Public Holidays	14,289	14,675	15,086	15,493	15,912	16,342	16,783	17,236	17,701	18,179	18,670
19048	Workers Comp. Insurance	9,154	7,500	7,725	7,957	8,196	8,442	8,695	8,956	9,225	9,502	9,787
19050	Annual Leave	36,291	37,271	38,315	39,350	40,412	41,503	42,624	43,775	44,957	46,171	47,418
	Long Service Leave-Accrual		16,458	16,919	17,376	17,845	18,327	18,822	19,330	19,852	20,388	20,938
19049	Sick Leave	9,073	9,318	9,579	9,838	10,104	10,377	10,657	10,945	11,241	11,545	11,857
	Total Expenses	149,785	167,407	172,110	176,781	181,579	186,507	191,568	201,847	212,542	223,667	235,238
	Capital items											
19051	Long Service Leave	3,150	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
	Total capital items	3,150	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
	Cash reconciliation items											
	LSL Accrual		(16,458)	(16,919)	(17,376)	(17,845)	(18,327)	(18,822)	(19,330)	(19,852)	(20,388)	(20,938)
	Total adjustment for non-cash items	-	(16,458)	(16,919)	(17,376)	(17,845)	(18,327)	(18,822)	(19,330)	(19,852)	(20,388)	(20,938)
	Increase / (decrease) in cash	(152,935)	(152,949)	(157,191)	(161,405)	(165,734)	(170,180)	(174,746)	(184,517)	(194,690)	(205,279)	(216,300)
	<i>Funded by / (to) reserves</i>											
	Tr to Long Service Leave reserve		(8,229)	(8,460)	(13,032)	(16,061)	(16,494)	(18,822)	(17,397)	(19,852)	(20,388)	(20,938)
	Tr from Long Service Leave reserve	3,150										
	Funded by / general revenues	149,785	161,178	165,651	174,437	181,795	186,674	193,568	201,914	214,542	225,667	237,238

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
CORPORATE SERVICES												
Income from continuing operations												
2013	Statewide - Insurance Rebates	33,305	28,000	28,840	29,705	30,596	31,514	32,459	33,433	34,436	35,469	36,533
2014	Statecover - Performance rebate	34,210	28,000	28,840	29,705	30,596	31,514	32,459	33,433	34,436	35,469	36,533
1155	S.611 Charges - Water/Sewer	930,000	930,000	930,000	930,000	930,000	930,000	930,000	930,000	930,000	930,000	930,000
	Total Income	997,515	986,000	987,680	989,410	991,192	993,028	994,918	996,866	998,872	1,000,938	1,003,066
Expenses from continuing operations												
10000	Salaries	1,005,765	1,044,899	1,074,156	1,103,158	1,132,943	1,163,532	1,194,947	1,227,211	1,260,346	1,294,375	1,329,323
1006	Pensioner Rates Abandoned	199,040	200,852	204,869	208,966	213,145	217,408	221,756	226,191	230,715	235,329	240,036
10003	Vehicle Running Expenses	37,016	38,126	39,270	40,448	41,661	42,911	44,198	45,524	46,890	48,297	49,746
10005	Printing & Stationery	55,000	56,375	57,784	59,229	60,710	62,228	63,784	65,379	67,013	68,688	70,405
10006	Postages	42,501	43,564	44,653	45,769	46,913	48,086	49,288	50,520	51,783	53,078	54,405
10090	Office Equipment Maintenance/Supplies	62,046	63,597	65,187	66,817	68,487	70,199	71,954	73,753	75,597	77,487	79,424
10007	Telephones	47,867	34,933	35,806	36,701	37,619	38,559	39,523	40,511	41,524	42,562	43,626
10008	Working Expenses	10,300	10,558	10,822	11,093	11,370	11,654	11,945	12,244	12,550	12,864	13,186
10048	Accounting Software	34,625	35,491	36,378	37,287	38,219	39,174	40,153	41,157	42,186	43,241	44,322
10156	Consultants	66,237	59,121	60,599	62,114	63,667	65,259	66,890	68,562	70,276	72,033	73,834
10010	Fringe Benefits Tax	35,000	40,000	40,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
10011	Bank Charges	65,000	49,761	51,005	52,280	53,587	54,927	56,300	57,708	59,151	60,630	62,146
10012	Interest on Overdraft	-	-	-	-	-	-	-	-	-	-	-
10013	Valuer General Land Value Fee	56,200	57,605	59,045	60,521	62,034	63,585	65,175	66,804	68,474	70,186	71,941
10014	Audit Fees	35,254	36,135	37,038	37,964	38,913	39,886	40,883	41,905	42,953	44,027	45,128
10015	Internal Audit	7,526	20,500	21,013	21,538	22,076	22,628	23,194	23,774	24,368	24,977	25,601
10041	Debt Recovery Expenses	26,000	26,650	27,316	27,999	28,699	29,416	30,151	30,905	31,678	32,470	33,282
10042	Write off Bad & Doubtful Debts	5,875	6,022	6,173	6,327	6,485	6,647	6,813	6,983	7,158	7,337	7,520
10017	Insurance - Fidelity Guarantee	2,425	2,498	2,573	2,650	2,730	2,812	2,896	2,983	3,072	3,164	3,259
	Insurance - Public Liability/Professional Indemnity	193,834	199,649	205,638	211,807	218,161	224,706	231,447	238,390	245,542	252,908	260,495
	Tr. S.611 charges to Water & Sewer	930,000	930,000	930,000	930,000	930,000	930,000	930,000	930,000	930,000	930,000	930,000
10019	Insurance - Property/Industrial Special Risks	145,056	149,408	153,890	158,507	163,262	168,160	173,205	178,401	183,753	189,266	194,944
10020	Insurance - Miscellaneous	43,750	10,895	11,222	11,559	11,906	12,263	12,631	13,010	13,400	13,802	14,216
10016	- Insurance Legal Expenses	-	14,844	15,289	15,748	16,220	16,707	17,208	17,724	18,256	18,804	19,368
10166	Revaluation of Council Assets	29,750	-	-	-	-	-	-	-	-	-	-
	Total Expenses	3,136,067	3,131,483	3,189,726	3,238,482	3,298,807	3,360,747	3,424,341	3,489,639	3,556,685	3,625,525	3,696,207
Capital items												
Total capital items												
Cash reconciliation items												
Total adjustment for non-cash items												
Increase / (decrease) in cash												
	<i>Funded by / (to) reserves</i>	(2,138,552)	(2,145,483)	(2,202,046)	(2,249,072)	(2,307,615)	(2,367,719)	(2,429,423)	(2,492,773)	(2,557,813)	(2,624,587)	(2,693,141)
	Tr to Risk Mment Reserve	(67,515)	(56,000)	(57,680)	(59,410)	(61,192)	(63,028)	(64,918)	(66,866)	(68,872)	(70,938)	(73,066)
	Tr to BARP Reserve	-	-	-	-	-	-	-	-	-	-	-
	Tr to S611 Reserve	-	-	-	-	-	-	-	-	-	-	-
	Tr to Bad debts reserve	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
	Tr from Risk Management Reserve	33,172	-	-	-	-	-	-	-	-	-	-
	Tr from Bad debts reserve	5,875	6,022	6,173	6,327	6,485	6,647	6,813	6,983	7,158	7,337	7,520
	Carryover Reserve	14,625	-	-	-	-	-	-	-	-	-	-
	Funded by / general revenues	2,159,895	2,202,961	2,261,053	2,309,655	2,369,822	2,431,600	2,495,028	2,560,156	2,627,027	2,695,688	2,766,187

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	GENERAL PURPOSE REVENUE											
	Income from continuing operations											
1000	Residential - Cowra	1,589,465	1,613,803	1,652,534	1,693,847	1,736,193	1,779,598	1,824,088	1,869,690	1,916,432	1,964,343	2,013,452
1005	Residential	325,945	292,383	299,400	306,885	314,557	322,421	330,482	338,744	347,213	355,893	364,790
1004	Residential - Rural	343,362	341,747	349,949	358,698	367,665	376,857	386,278	395,935	405,833	415,979	426,378
1002	Farmland	2,667,686	2,794,094	2,861,152	2,932,681	3,005,998	3,081,148	3,158,177	3,237,131	3,318,059	3,401,010	3,486,035
1042	Mining	80,896	82,905	84,895	87,017	89,192	91,422	93,708	96,051	98,452	100,913	103,436
1003	Business	1,170,228	1,203,707	1,232,596	1,263,411	1,294,996	1,327,371	1,360,555	1,394,569	1,429,433	1,465,169	1,501,798
1007	Interest on Overdue Rates	35,000	42,000	39,900	37,905	36,010	34,209	32,499	30,874	29,330	27,864	26,470
1020	Income - Rate Legal Action	26,000	26,650	27,316	27,999	28,699	29,416	30,151	30,905	31,678	32,470	33,282
	Pensioner Rates Subsidy	107,557	110,469	112,678	114,931	117,230	119,574	121,966	124,405	126,893	129,431	132,020
1012	Interest on Investments	560,000	390,000	403,260	416,971	431,148	445,807	460,964	476,637	492,843	509,600	526,926
1856	Financial Assistance Grant - Local Roads	1,362,701	1,362,701	1,362,701	1,403,582	1,445,689	1,489,060	1,533,732	1,579,744	1,627,136	1,675,950	1,726,229
1018	Financial Assistance Grant - General	2,888,841	2,888,841	2,888,841	2,975,506	3,064,771	3,156,714	3,251,415	3,348,957	3,449,426	3,552,909	3,659,496
	Total Income	11,157,681	11,149,300	11,315,222	11,619,433	11,932,148	12,253,598	12,584,015	12,923,642	13,272,728	13,631,531	14,000,312
	Expenses from continuing operations											
	Total Expenses	-	-	-	-	-	-	-	-	-	-	-
	Capital items											
	Reduce General Fund Rates Receivable	(100,000)	(25,000)	(25,000)	(25,000)	(25,000)						
	Total capital items	(100,000)	(25,000)	(25,000)	(25,000)	(25,000)	-	-	-	-	-	-
	Cash reconciliation items											
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	11,257,681	11,174,300	11,340,222	11,644,433	11,957,148	12,253,598	12,584,015	12,923,642	13,272,728	13,631,531	14,000,312
	<i>Funded by / (to) reserves</i>											
	Funded by / general revenues	(11,257,681)	(11,174,300)	(11,340,222)	(11,644,433)	(11,957,148)	(12,253,598)	(12,584,015)	(12,923,642)	(13,272,728)	(13,631,531)	(14,000,312)

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	OTHER REVENUE											
	Income from continuing operations											
1014	Interest on Internal Loans	37,729	27,615	22,553	17,080	14,234	12,210	10,024	8,316	6,470	4,478	2,326
	AODE Distribution	1,884,381	1,921,226	2,061,720	1,971,859	2,123,118	2,113,857	2,187,847	2,237,812	2,299,735	2,395,928	2,460,661
1025	S.603 Certificates	28,243	28,000	28,840	29,705	30,596	31,514	32,459	33,433	34,436	35,469	36,533
	Waste Dividend	47,276	48,458	49,669	50,911	52,184	53,489	54,826	56,197	57,602	59,042	60,518
	Saleyards Dividend	17,558	17,997	18,447	18,908	19,381	19,866	20,363	20,872	21,394	21,929	22,477
	Caravan Park Dividend	61,800	63,345	64,929	66,552	68,216	69,921	71,669	73,461	75,298	77,180	79,110
	Dividend - Water	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
	Dividend - Sewer		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Interest on Long Term Debtors											
1036	AGL Gas Distribution Revenue	4,192	4,318	4,448	4,581	4,718	4,860	5,006	5,156	5,311	5,470	5,634
	Land Development Dividend	-	-	-	-	-	-	-	-	-	-	-
1026	Sundry	12,163	3,800	3,913	4,030	4,151	4,276	4,404	4,536	4,672	4,812	4,956
	Total Income	2,143,342	2,264,759	2,404,519	2,313,626	2,466,598	2,459,993	2,536,598	2,589,783	2,654,918	2,754,308	2,822,215
	Expenses from continuing operations											
	Total Expenses	-	-	-	-	-	-	-	-	-	-	-
	Capital items											
	Total capital items	-	-	-	-	-	-	-	-	-	-	-
	Cash reconciliation items											
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	2,143,342	2,264,759	2,404,519	2,313,626	2,466,598	2,459,993	2,536,598	2,589,783	2,654,918	2,754,308	2,822,215
	Funded by / (to) reserves	-	-	-	-	-	-	-	-	-	-	-
	Funded by / general revenues	(2,143,342)	(2,264,759)	(2,404,519)	(2,313,626)	(2,466,598)	(2,459,993)	(2,536,598)	(2,589,783)	(2,654,918)	(2,754,308)	(2,822,215)

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
ADMINISTRATION BUILDING - WORKING EXPENSES												
	Income from continuing operations											
	Total Income											
	-	-	-	-	-	-	-	-	-	-	-	
	Expenses from continuing operations											
10081	Offices Cleaning	31,391	32,176	32,980	33,805	34,650	35,516	36,404	37,314	38,247	39,203	40,183
	Rates, Lighting ,Power & Operating											
10082	Expenses	100,000	100,000	103,000	106,090	109,273	112,551	115,928	119,406	122,988	126,678	130,478
10083	Security Services	2,663	2,730	2,798	2,868	2,940	3,014	3,089	3,166	3,245	3,326	3,409
	Depreciation	83,296	84,373	84,373	84,373	84,373	84,373	84,373	84,373	84,373	84,373	84,373
	Total Expenses	217,350	219,279	223,151	227,136	231,236	235,454	239,794	244,259	248,853	253,580	258,443
	Capital items											
	Total capital items											
	Cash reconciliation items											
	Depreciation	(83,296)	(84,373)	(84,373)	(84,373)	(84,373)	(84,373)	(84,373)	(84,373)	(84,373)	(84,373)	(84,373)
	Total adjustment for non-cash items	(83,296)	(84,373)	(84,373)	(84,373)	(84,373)	(84,373)	(84,373)	(84,373)	(84,373)	(84,373)	(84,373)
	Increase / (decrease) in cash	(134,054)	(134,906)	(138,778)	(142,763)	(146,863)	(151,081)	(155,421)	(159,886)	(164,480)	(169,207)	(174,070)
	Funded by / (to) reserves											
	Funded by / general revenues	134,054	134,906	138,778	142,763	146,863	151,081	155,421	159,886	164,480	169,207	174,070

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
INFORMATION TECHNOLOGY												
Income from continuing operations												
Total Income												
-												
Expenses from continuing operations												
10103	Salaries	131,777	135,335	139,124	142,880	146,738	150,700	154,769	158,948	163,240	167,647	172,173
10100	Computer Equipment Maintenance	27,424	28,110	28,812	29,532	30,270	31,027	31,803	32,598	33,413	34,248	35,104
	Purchase of Surplus Computer Equipment (fr lease)	2,424										
10108	Licensing & Maintenance Agreements	193,295	203,000	208,075	213,277	218,609	224,074	229,676	235,418	241,303	247,336	253,519
10102	Operating Lease	106,150	108,804	111,524	114,312	117,170	120,099	123,101	126,179	129,333	132,566	135,880
10171	New Telephone System Consultancy	11,400										
Total Expenses												
472,470												
Capital items												
Total capital items												
-												
Cash reconciliation items												
Total adjustment for non-cash items												
-												
Increase / (decrease) in cash												
(472,470)												
Funded by / (to) reserves												
Tr to IT Reserve												
(10,300)												
Funded by / general revenues												
482,770												

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	STAFF MAINTENANCE											
	Income from continuing operations											
	Training Contribution - Saleyards	2,349	2,412	2,480	2,547	2,616	2,687	2,760	2,835	2,912	2,991	3,072
	Contribution from SES for LEMO	23,856	24,452	25,063	25,690	26,332	26,990	27,665	28,357	29,066	29,793	30,538
	Training Contribution - Waste	18,243	20,000	20,560	21,115	21,685	22,270	22,871	23,489	24,123	24,774	25,443
	Training Contribution - Water	14,595	30,000	30,840	31,673	32,528	33,406	34,308	35,234	36,185	37,162	38,165
	Training Contribution - Sewer	12,162	20,000	20,560	21,115	21,685	22,270	22,871	23,489	24,123	24,774	25,443
	Total Income	71,205	96,864	99,503	102,140	104,846	107,623	110,475	113,404	116,409	119,494	122,661
	Expenses from continuing operations											
10221	Training - Corporate Services	179,352	200,000	205,600	211,151	216,852	222,707	228,720	234,895	241,237	247,750	254,439
10244	Risk Management Officer	69,911	71,799	73,809	75,802	77,849	79,951	82,110	84,327	86,604	88,942	91,343
10248	Risk Management Expenses	2,938	3,011	3,086	3,163	3,242	3,323	3,406	3,491	3,578	3,667	3,759
10249	Employee Vaccinations/Skin Cancer Clinic	22,103	22,656	23,222	23,803	24,398	25,008	25,633	26,274	26,931	27,604	28,294
10219	Contr. To Centroc HR /WHS Training	4,287	4,394	4,504	4,617	4,732	4,850	4,971	5,095	5,222	5,353	5,487
10113	LEMO & SES Expenses	8,240	8,446	8,657	8,873	9,095	9,322	9,555	9,794	10,039	10,290	10,547
10228	Employee Service Awards	2,343	2,402	2,462	2,524	2,587	2,652	2,718	2,786	2,856	2,927	3,000
10229	Consultative Committee	1,175	1,204	1,234	1,265	1,297	1,329	1,362	1,396	1,431	1,467	1,504
10230	Employee Assistance Program	6,463	6,625	6,791	6,961	7,135	7,313	7,496	7,683	7,875	8,072	8,274
10231	Indoor Staff Uniforms	13,163	13,492	13,829	14,175	14,529	14,892	15,264	15,646	16,037	16,438	16,849
10250	Vehicle Running Expenses	21,939	22,597	23,275	23,973	24,692	25,433	26,196	26,982	27,791	28,625	29,484
10232	Safety Committee	500	513	526	539	552	566	580	595	610	625	641
	Assessment of Workstations & Chair Replacements	5,000										
10276	Healthy Workplace Partnership Project	7,555										
10277	Recruitment Expenses	18,004	1,500									
10233	Pre-Employment Expenses	12,377	3,000	3,074	3,151	3,230	3,311	3,394	3,479	3,566	3,655	3,746
	Total Expenses	375,350	361,639	370,069	379,997	390,190	400,657	411,405	422,443	433,777	445,415	457,367
	Capital items											
	Total capital items	-	-	-	-	-	-	-	-	-	-	-
	Cash reconciliation items											
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	(304,145)	(264,775)	(270,566)	(277,857)	(285,344)	(293,034)	(300,930)	(309,039)	(317,368)	(325,921)	(334,706)
	Funded by / (to) reserves											
	Tr. From Risk Management Reserve	25,303	22,656	23,222	23,803	24,398	25,008	25,633	26,274	26,931	27,604	28,294
	Carryover Reserve	4,405										
	Tr. From Unexpended Grants Reserve	1,500										
	Funded by / general revenues	272,937	242,119	247,344	254,054	260,946	268,026	275,297	282,765	290,437	298,317	306,412

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description										
	LOANS										
	Income from continuing operations										
	Total Income										
	-	-	-	-	-	-	-	-	-	-	-
	Expenses from continuing operations										
	Loan No. 235										
	53,527	43,541	33,012	21,603	9,560						
	Total Expenses										
	53,527	43,541	33,012	21,603	9,560	-	-	-	-	-	-
	Capital items										
	Loan No. 235										
	155,060	165,046	175,575	186,984	200,194						
	Net back Internal Loan principal repayment										
	(44,297)	(47,903)	(51,802)	(30,759)	(6,986)	(7,545)	-	-	-	-	-
	Total capital items										
	110,763	117,143	123,773	156,225	193,208	(7,545)	-	-	-	-	-
	Cash reconciliation items										
	Total adjustment for non-cash items										
	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash										
	(164,290)	(160,684)	(156,785)	(177,828)	(202,768)	7,545	-	-	-	-	-
	Funded by / (to) reserves										
	Funded by / general revenues										
	164,290	160,684	156,785	177,828	202,768	(7,545)	-	-	-	-	-

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	LIBRARY											
	Income from continuing operations											
1500	Library Subsidy	38,201	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191
1501	Sundry Income	5,806	5,980	6,159	6,344	6,534	6,730	6,932	7,140	7,354	7,575	7,802
	Special Purpose Grant	6,421	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
	Total Income	50,428	51,980	53,359	54,780	56,243	57,750	59,303	60,902	62,549	64,246	65,993
	Expenses from continuing operations											
10900	Contr. To Regional Library	244,324	245,851	251,506	257,290	263,208	269,262	275,455	281,790	288,271	294,902	301,684
10902	Building Maintenance	12,454	16,865	17,287	17,719	18,162	18,616	19,081	19,558	20,047	20,548	21,062
10903	Cleaning	10,987	11,262	11,544	11,833	12,129	12,432	12,743	13,062	13,389	13,724	14,067
	Loan No. 224-Library	689			-	-	-	-	-	-	-	-
	Loan No.226-Library	8,962	8,423	7,842	7,214	6,536	5,803	5,012	4,158	3,235	2,239	1,163
10901	Working Expenses	23,500	24,088	24,690	25,307	25,940	26,589	27,254	27,935	28,633	29,349	30,083
10927	Local Projects Grant Expenditure	29,728	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
	Depreciation	51,952	52,624	52,624	52,624	52,624	52,624	52,624	52,624	52,624	52,624	52,624
	Total Expenses	382,596	365,113	371,493	377,987	384,599	391,326	398,169	405,127	412,199	419,386	426,683
	Capital items											
	Loan No. 224-Library	12,947			-	-	-	-	-	-	-	-
	Loan No.226-Library	6,730	7,268	7,850	8,478	9,156	9,888	10,679	11,534	12,456	13,453	14,529
23691	Revitalising Regional Libraries	16,000										
	Total capital items	35,677	7,268	7,850	8,478	9,156	9,888	10,679	11,534	12,456	13,453	14,529
	Cash reconciliation items											
	Depreciation	(51,952)	(52,624)	(52,624)	(52,624)	(52,624)	(52,624)	(52,624)	(52,624)	(52,624)	(52,624)	(52,624)
	Internal loan principal - back	(6,730)	(7,268)	(7,850)	(8,478)	(9,156)	(9,888)	(10,679)	(11,534)	(12,456)	(13,453)	(14,529)
	Total adjustment for non-cash items	(58,682)	(59,892)	(60,474)	(61,102)	(61,780)	(62,512)	(63,303)	(64,158)	(65,080)	(66,077)	(67,153)
	Increase / (decrease) in cash	(309,163)	(260,509)	(265,510)	(270,583)	(275,732)	(280,952)	(286,242)	(291,601)	(297,026)	(302,516)	(308,066)
	Funded by / (to) reserves											
	Tr. From Unexpended Grants Reserve	39,728										
	Funded by / general revenues	269,435	260,509	265,510	270,583	275,732	280,952	286,242	291,601	297,026	302,516	308,066

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description										
	ART GALLERY										
	Income from continuing operations										
1493	Gallery Income - Donations - Friends Postage	1,030	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
1494	Gallery Income-Art Awards-Subscription/Program	9,000	9,270	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
1512	Gallery Income - Retail Shop Sales	6,000	6,180	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
	Grant - Arts NSW - 2015 Annual Program	20,000									
1495	Gallery Income - Workshops	2,900	2,060	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
1507	Gallery Income - Art Sales (net of commission)	23,200	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
	Gallery Income - Art Sales Commission	6,000									
1496	Gallery Income - Other Special Events	200	200	200	200	200	200	200	200	200	200
1504	Gallery Income - Cash Donations	450	200	200	200	200	200	200	200	200	200
	Total Income	68,780	24,910	23,900	23,900	23,900	23,900	23,900	23,900	23,900	23,900
	Expenses from continuing operations										
10904	Salaries	104,004	106,812	109,803	112,768	115,813	118,940	122,151	125,449	128,836	132,315
10874	Gallery-Building & utilities	43,111	44,189	45,294	46,426	47,587	48,777	49,996	51,246	52,527	53,840
10878	Gallery-Administration & Marketing Expenses	16,299	16,706	17,124	17,552	17,991	18,441	18,902	19,375	19,859	20,355
10881	Gallery - Council Rates	5,265	5,397	5,532	5,670	5,812	5,957	6,106	6,259	6,415	6,575
10887	Gallery - Friends Postage & Printing	1,097	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
10890	Gallery - Collection Storage & Conservation	12,242	12,548	12,862	13,184	13,514	13,852	14,198	14,553	14,917	15,290
10911	Gallery - Art Awards	9,000	9,225	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
10907	Gallery - Exhibitions Expenses	18,802	19,272	19,754	20,248	20,754	21,273	21,805	22,350	22,909	23,482
10892	Gallery - Exhibition Development	1,097	1,124	1,152	1,181	1,211	1,241	1,272	1,304	1,337	1,370
10876	Gallery - Exhibition Public Programs/Outreach	9,820	10,066	10,318	10,576	10,840	11,111	11,389	11,674	11,966	12,265
10875	Gallery - Shop/Art Sales Expenses	29,200	29,930	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
	Grant Exp - Arts NSW - 2015 Annual Program	20,000									
10681	Grant Exp - Arts NSW - 2014 Annual Program	11,769									
	Gallery - Entrance & Storage Plan	10,000									
10894	Gallery - Workshop Expenses	1,030	1,056	1,082	1,109	1,137	1,165	1,194	1,224	1,255	1,286
	Loan No. 224-Gallery	689			-	-	-	-	-	-	-
	Loan No. 226-Gallery	8,962	8,423	7,842	7,214	6,536	5,803	5,012	4,158	3,235	2,239
	Total Expenses	302,387	265,748	248,763	253,928	259,195	264,560	270,025	275,592	281,256	287,017
	Capital items										
	Loan No. 224-Gallery	12,947			-	-	-	-	-	-	-
	Loan No. 226-Gallery	6,730	7,268	7,850	8,478	9,156	9,888	10,679	11,534	12,456	13,453
	Total capital items	19,677	7,268	7,850	8,478	9,156	9,888	10,679	11,534	12,456	13,453
	Cash reconciliation items										
	Internal loan principal - back	(6,730)	(7,268)	(7,850)	(8,478)	(9,156)	(9,888)	(10,679)	(11,534)	(12,456)	(13,453)
	Total adjustment for non-cash items	(6,730)	(7,268)	(7,850)	(8,478)	(9,156)	(9,888)	(10,679)	(11,534)	(12,456)	(13,453)
	Increase / (decrease) in cash	(246,554)	(240,838)	(224,863)	(230,028)	(235,295)	(240,660)	(246,125)	(251,692)	(257,356)	(263,117)
	Funded by / (to) reserves										
	Tr from Gallery Reserve	10,000									
	Tr. From Unexpended Grants Reserve	11,769									
	Funded by / general revenues	224,785	240,838	224,863	230,028	235,295	240,660	246,125	251,692	257,356	263,117

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	CIVIC CENTRE											
	Income from continuing operations											
1510	Civic Centre Hire Fees	27,931	33,000	33,990	35,010	36,060	37,142	38,256	39,404	40,586	41,804	43,058
	Grant - Audio/Visual Upgrade											
	Total Income	27,931	33,000	33,990	35,010	36,060	37,142	38,256	39,404	40,586	41,804	43,058
	Expenses from continuing operations											
10920	Working Expenses/Maintenance	42,974	40,000	41,000	42,025	43,076	44,153	45,257	46,388	47,548	48,737	49,955
10921	Contractor Payments	42,601	43,666	44,758	45,877	47,024	48,200	49,405	50,640	51,906	53,204	54,534
10092	Minor Improvements	17,003	17,428	17,864	18,311	18,769	19,238	19,719	20,212	20,717	21,235	21,766
10923	Fee Donations	3,500	3,588	3,678	3,770	3,864	3,961	4,060	4,162	4,266	4,373	4,482
	Loan No. 249-Civic Centre Refurbishment	102,672	100,602	97,798	94,759	91,782	89,530	85,305	81,496	77,367	72,673	68,434
	Loan No. 245-Civic Centre Refurbishment	16,934	16,354	15,635	14,899	14,101	13,271	12,299	11,280	10,174	8,998	7,674
	Loan No. 231-Roof	1,907	1,255	556			-	-	-	-	-	-
	Depreciation	73,772	74,726	74,726	74,726	74,726	74,726	74,726	74,726	74,726	74,726	74,726
	Total Expenses	301,363	297,619	296,015	294,367	293,342	293,079	290,771	288,904	286,704	283,946	281,571
	Capital items											
	Loan No. 231-Roof	9,031	9,683	10,195			-	-	-	-	-	-
	Loan No. 249-Civic Centre Refurbishment	27,967	30,037	32,840	35,879	38,857	41,108	45,334	49,143	53,272	57,965	62,204
23663	Civic Centre - Audio/Visual Upgrade	65,000										
	Loan No. 245-Civic Centre Refurbishment	7,350	7,931	8,650	9,385	10,183	11,013	11,986	13,005	14,111	15,287	16,610
	Total capital items	109,348	47,651	51,685	45,264	49,040	52,121	57,320	62,148	67,383	73,252	78,814
	Cash reconciliation items											
	Depreciation	(73,772)	(74,726)	(74,726)	(74,726)	(74,726)	(74,726)	(74,726)	(74,726)	(74,726)	(74,726)	(74,726)
	Total adjustment for non-cash items	(73,772)	(74,726)	(74,726)	(74,726)	(74,726)	(74,726)	(74,726)	(74,726)	(74,726)	(74,726)	(74,726)
	Increase / (decrease) in cash	(309,008)	(237,544)	(238,984)	(229,895)	(231,596)	(233,332)	(235,109)	(236,922)	(238,775)	(240,668)	(242,601)
	Funded by / (to) reserves											
	S94 - Audio/Visual Upgrade	65,000										
	Funded by / general revenues	244,008	237,544	238,984	229,895	231,596	233,332	235,109	236,922	238,775	240,668	242,601

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	COMMUNITY PROJECTS											
	Income from continuing operations											
1031	Youth Week Grant	2,060	1,230	1,267	1,305	1,344	1,384	1,426	1,469	1,513	1,558	1,605
1181	Youth Opportunities Program - Friday with	1,966										
1171	Grant Indent Partnership	2,500										
1189	Social Plan Income	1,186										
1190	FRRR Grant Funding - Compose Yourself	1,610										
1061	Youth Week - Sundry Income	1,870	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
1536	Festival Revenue	4,244	6,000	6,180	6,365	6,556	6,753	6,956	7,165	7,380	7,601	7,829
1037	Seniors Week Grant	-	-	-	-	-	-	-	-	-	-	-
	Total Income	15,436	10,230	10,447	10,670	10,900	11,137	11,382	11,634	11,893	12,159	12,434
	Expenses from continuing operations											
11011	Showground Trust Contribution	40,714	41,732	42,775	43,844	44,940	46,064	47,216	48,396	49,606	50,846	52,117
10119	Showground Grandstand - Redevelopment											
11012	Regional Arts Contribution	7,531	7,719	7,912	8,110	8,313	8,521	8,734	8,952	9,176	9,405	9,640
11023	Youth Week	4,508	4,621	4,737	4,855	4,976	5,100	5,228	5,359	5,493	5,630	5,771
11054	NAIDOC Week	1,135	1,163	1,192	1,222	1,253	1,284	1,316	1,349	1,383	1,418	1,453
11025	Operational Plan Implimentation	5,875	6,022	6,173	6,327	6,485	6,647	6,813	6,983	7,158	7,337	7,520
11048	Cultural Plan Implementation	5,875	6,022	6,173	6,327	6,485	6,647	6,813	6,983	7,158	7,337	7,520
11068	Sport / Recreation Plan Implementation	2,000	2,050	2,101	2,154	2,208	2,263	2,320	2,378	2,437	2,498	2,560
11026	Seniors Week	2,097	2,149	2,203	2,258	2,314	2,372	2,431	2,492	2,554	2,618	2,683
11059	Friday with Friends Project	57,432										
11070	Expenditure - Home Power Saving Program	-	-									
11072	Cowra-Canowindra Arts Project - Arts NSW Grant											
11069	Contribution - Youth Council	4,260	4,367	4,476	4,588	4,703	4,821	4,942	5,066	5,193	5,323	5,456
11014	Australia Day Celebrations	6,390	6,550	6,714	6,882	7,054	7,230	7,411	7,596	7,786	7,981	8,181
11049	Pardey collection project	2,350	2,409	2,469	2,531	2,594	2,659	2,725	2,793	2,863	2,935	3,008
11074	Compose Yourself	3,610										
11075	Social Plan Expenditure	1,426										
	Community Projects Office											
11015	- Salaries	66,465	68,260	70,171	72,066	74,012	76,010	78,062	80,170	82,335	84,558	86,841
11018	- Working Expenses	4,473	4,585	4,700	4,818	4,938	5,061	5,188	5,318	5,451	5,587	5,727
11017	Festival Operations	32,329	33,137	33,965	34,814	35,684	36,576	37,490	38,427	39,388	40,373	41,382
	Total Expenses	248,470	190,786	195,761	200,796	205,959	211,255	216,689	222,262	227,981	233,846	239,859
	Capital items											
	Sculpture Park Masterplan	20,000										
	Total capital items	20,000	-	-	-	-	-	-	-	-	-	-
	Cash reconciliation items											
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	(253,034)	(180,556)	(185,314)	(190,126)	(195,059)	(200,118)	(205,307)	(210,628)	(216,088)	(221,687)	(227,425)
	Funded by / (to) reserves											
	Tr. From Unexpended Grants Reserve	57,432										
	Tr. From Carryover Reserve	5,095										
	Funded by / general revenues	190,507	180,556	185,314	190,126	195,059	200,118	205,307	210,628	216,088	221,687	227,425

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description										
	DEPRECIATION										
	Income from continuing operations										
	Total Income										
	-	-	-	-	-	-	-	-	-	-	-
	Expenses from continuing operations										
	Depreciation - Buildings										
	83,894	84,979	84,979	84,979	84,979	84,979	84,979	84,979	84,979	84,979	84,979
	Depreciation - Other Assets										
	447,481	453,268	453,268	453,268	453,268	453,268	453,268	453,268	453,268	453,268	453,268
	Depreciation - Office Equipment										
	3,312	3,355	3,355	3,355	3,355	3,355	3,355	3,355	3,355	3,355	3,355
	Depreciation - Furniture & Fittings										
	36,526	36,998	36,998	36,998	36,998	36,998	36,998	36,998	36,998	36,998	36,998
	Total Expenses										
	571,213	578,600	578,600	578,600	578,600	578,600	578,600	578,600	578,600	578,600	578,600
	Capital items										
	Total capital items										
	-	-	-	-	-	-	-	-	-	-	-
	Cash reconciliation items										
	Depreciation										
	(571,213)	(578,600)	(578,600)	(578,600)	(578,600)	(578,600)	(578,600)	(578,600)	(578,600)	(578,600)	(578,600)
	Total adjustment for non-cash items										
	(571,213)	(578,600)	(578,600)	(578,600)	(578,600)	(578,600)	(578,600)	(578,600)	(578,600)	(578,600)	(578,600)
	Increase / (decrease) in cash										
	-	-	-	-	-	-	-	-	-	-	-
	Funded by / (to) reserves										
	-	-	-	-	-	-	-	-	-	-	-
	Funded by / general revenues										
	-	-	-	-	-	-	-	-	-	-	-

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
CORPORATE SERVICES - OVERHEADS												
Income from continuing operations												
Total Income												
-												
Expenses from continuing operations												
19028	Superannuation	183,180	185,547	190,742	195,892	201,181	206,613	212,192	229,391	247,363	266,139	285,749
19029	Public Holidays	54,205	55,669	57,228	58,773	60,360	61,990	63,664	65,383	67,148	68,961	70,823
19030	Workers Comp. Insurance	45,769	37,500	38,625	39,784	40,978	42,207	43,473	44,777	46,120	47,504	48,929
19032	Annual Leave	124,279	127,635	131,209	134,752	138,390	142,127	145,964	149,905	153,952	158,109	162,378
	Long Service Leave-Accrual		54,565	56,093	57,608	59,163	60,760	62,401	64,086	65,816	67,593	69,418
19031	Sick Leave	31,070	31,909	32,802	33,688	34,598	35,532	36,491	37,476	38,488	39,527	40,594
Total Expenses		438,503	492,825	506,699	520,497	534,670	549,229	564,185	591,018	618,887	647,833	677,891
Capital items												
19033	Long Service Leave	43,005	83,196	22,885	47,628	34,472	236,827	108,319	42,283	118,333	37,294	69,275
Total capital items		43,005	83,196	22,885	47,628	34,472	236,827	108,319	42,283	118,333	37,294	69,275
Cash reconciliation items												
	LSL Accrual		(54,565)	(56,093)	(57,608)	(59,163)	(60,760)	(62,401)	(64,086)	(65,816)	(67,593)	(69,418)
Total adjustment for non-cash items		-	(54,565)	(56,093)	(57,608)	(59,163)	(60,760)	(62,401)	(64,086)	(65,816)	(67,593)	(69,418)
Increase / (decrease) in cash		(481,508)	(521,456)	(473,491)	(510,517)	(509,979)	(725,296)	(610,103)	(569,215)	(671,404)	(617,534)	(677,748)
Funded by / (to) reserves												
	Tr to LSL Reserve	(98,663)	(27,283)	(28,047)	(43,206)	(53,247)	(54,684)	(62,401)	(54,473)	(65,816)	(67,593)	(69,418)
	Tr to LSL Reserve		(50,000)									
	Tr from LSL Reserve	43,005	83,196	22,885	47,628	34,472	236,827	108,319	42,283	118,333	37,294	69,275
	Tr from Workers Compensation Reserve		50,000									
Funded by / general revenues		537,166	465,543	478,653	506,095	528,754	543,153	564,185	581,405	618,887	647,833	677,891

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	RANGER SERVICES											
	Income from continuing operations											
1070	Companion Animals Reimbursement	10,413	9,078	9,350	9,631	9,920	10,218	10,525	10,841	11,166	11,501	11,846
1071	Dog Impounding Fees	1,365	1,097	1,130	1,164	1,199	1,235	1,272	1,310	1,349	1,389	1,431
1072	Infringement Notice - Fines	97,039	79,350	81,731	84,183	86,708	89,309	91,988	94,748	97,590	100,518	103,534
1075	Animal Impounding Fees	739	1,000	1,030	1,061	1,093	1,126	1,160	1,195	1,231	1,268	1,306
	Total Income	109,556	90,525	93,241	96,039	98,920	101,888	104,945	108,094	111,336	114,676	118,117
	Expenses from continuing operations											
10310	Ranger's Contract	187,718	192,599	197,607	202,745	208,016	213,425	218,974	224,667	230,508	236,501	242,651
10313	Sundries/Safety Equipment	11,609	11,899	12,196	12,501	12,814	13,134	13,462	13,799	14,144	14,498	14,860
10357	Companion Animal Incentive Scheme	3,747	3,841	3,937	4,035	4,136	4,239	4,345	4,454	4,565	4,679	4,796
10317	Waste Disposal Costs	3,154	3,233	3,314	3,397	3,482	3,569	3,658	3,749	3,843	3,939	4,037
10316	Infringement Processing Expense	13,444	13,780	14,125	14,478	14,840	15,211	15,591	15,981	16,381	16,791	17,211
	Depreciation	911	923	923	923	923	923	923	923	923	923	923
	Total Expenses	220,583	226,275	232,102	238,079	244,211	250,501	256,953	263,573	270,364	277,331	284,478
	Capital items											
	Total capital items	-	-	-	-	-	-	-	-	-	-	-
	Cash reconciliation items											
	Depreciation	(911)	(923)	(923)	(923)	(923)	(923)	(923)	(923)	(923)	(923)	(923)
	Total adjustment for non-cash items	(911)	(923)	(923)	(923)	(923)	(923)	(923)	(923)	(923)	(923)	(923)
	Increase / (decrease) in cash	(110,116)	(134,827)	(137,938)	(141,117)	(144,368)	(147,690)	(151,085)	(154,556)	(158,105)	(161,732)	(165,438)
	Funded by / (to) reserves											
	Tr. From Carryover Reserve	16,695										
	Funded by / general revenues	93,421	134,827	137,938	141,117	144,368	147,690	151,085	154,556	158,105	161,732	165,438

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
ENVIRONMENTAL SERVICES												
Income from continuing operations												
1092	Food Act Administration Fee	9,325	9,605	9,893	10,190	10,496	10,811	11,135	11,469	11,813	12,167	12,532
1603	Building Inspection Fees	89,551	43,914	45,231	46,588	47,986	49,426	50,909	52,436	54,009	55,629	57,298
1131	Planning & Building Cert. Application Fee	50,000	55,000	56,650	58,350	60,101	61,904	63,761	65,674	67,644	69,673	71,763
1130	DA Fees	79,226	71,303	73,442	75,645	77,914	80,251	82,659	85,139	87,693	90,324	93,034
1606	Sundry	2,023	960	989	1,019	1,050	1,082	1,114	1,147	1,181	1,216	1,252
1135	Rural Addressing Sales	639	658	678	698	719	741	763	786	810	834	859
1139	Heritage Advisors Grant	5,835	6,010	6,190	6,376	6,567	6,764	6,967	7,176	7,391	7,613	7,841
	Heritage Fund Grant	6,650	6,650	6,650	6,650	6,650	6,650	6,650	6,650	6,650	6,650	6,650
1600	Construction Certificate	15,450	46,788	48,192	49,638	51,127	52,661	54,241	55,868	57,544	59,270	61,048
1136	Subdivision Certificate	309	2,318	2,388	2,460	2,534	2,610	2,688	2,769	2,852	2,938	3,026
1604	Long Service Levy Commission	2,271	2,339	2,409	2,481	2,555	2,632	2,711	2,792	2,876	2,962	3,051
1619	Public Health Act Registration/Compliance Inspection	160	165	170	175	180	185	191	197	203	209	215
1620	Roads Act Section 138 Application	1,856	1,169	1,204	1,240	1,277	1,315	1,354	1,395	1,437	1,480	1,524
	Swimming Pool Act Compliance/Exemption Application	450	165	170	175	180	185	191	197	203	209	215
1625	Complying Dev. Cert Applications	14,280	14,688	15,129	15,583	16,050	16,532	17,028	17,539	18,065	18,607	19,165
1615	Section 68 Application Fee	19,734	17,541	18,067	18,609	19,167	19,742	20,334	20,944	21,572	22,219	22,886
1617	Drainage Diagrams	6,245	6,432	6,625	6,824	7,029	7,240	7,457	7,681	7,911	8,148	8,392
1629	Funding - Cowra Energy Wise Program											
1187	Environmental Incentive Fund - Grant											
1634	CDC Notification Fee	300										
	S94 Contributions	51,500	53,045	54,636	56,275	57,963	59,702	61,493	63,338	65,238	67,195	69,211
	S94 A Contributions	41,404										
1627	Subsidy - Aboriginal Traineeship Program	11,922	20,000	30,000	30,000							
	Total Income	409,110	358,750	378,713	388,976	369,545	380,433	391,646	403,197	415,092	427,343	439,962
Expenses from continuing operations												
10511	Salaries	690,000	728,120	748,507	768,717	789,472	810,788	832,679	855,161	878,250	901,963	926,316
10401	Vehicle Running Expenses	88,455	65,359	67,320	69,340	71,420	73,563	75,770	78,043	80,384	82,796	85,280
10469	Engineering Services	29,600	30,340	31,099	31,876	32,673	33,490	34,327	35,185	36,065	36,967	37,891
10402	Office Expenses / DA Advertising	34,554	35,418	36,303	37,211	38,141	39,095	40,072	41,074	42,101	43,154	44,233
10403	Legal Expenses	122,738	100,181	102,686	105,253	107,884	110,581	113,346	116,180	119,085	122,062	125,114
	Section 94 Plans - Revision	5,000										
10412	Strategic / LEP Amendments	10,300	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
10426	State of the Environment Report	3,605	3,695	3,787	3,882	3,979	4,078	4,180	4,285	4,392	4,502	4,615
10419	Working Expenses	5,485	5,622	5,763	5,907	6,055	6,206	6,361	6,520	6,683	6,850	7,021
11037	Local Heritage Fund	20,000	20,500	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
11038	Heritage Advisor	17,573	18,012	18,462	18,924	19,397	19,882	20,379	20,888	21,410	21,945	22,494
10429	Regional Sustainability Action Plan Implementation	15,975	16,374	16,783	17,203	17,633	18,074	18,526	18,989	19,464	19,951	20,450
10466	Cowra Household Sharps Management Program	2,129	2,182	2,237	2,293	2,350	2,409	2,469	2,531	2,594	2,659	2,725
10467	Environmental Incentive Fund - Expenditure	6,950	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
10434	DA Tracking Project	15,400	1,200	1,230	1,261	1,293	1,325	1,358	1,392	1,427	1,463	1,500
10435	Electronic Housing Code Project	20,000	1,200	1,230	1,261	1,293	1,325	1,358	1,392	1,427	1,463	1,500
10468	Cowra Energy Wise Program	10,000	10,250									
	Re-write S94 Plans						10,000					10,000
10416	Disabled Access Incentive Fund	5,485	5,622	5,763	5,907	6,055	6,206	6,361	6,520	6,683	6,850	7,021
	Total Expenses	1,103,249	1,053,075	1,070,170	1,098,035	1,126,645	1,166,022	1,186,186	1,217,160	1,248,965	1,281,625	1,325,160
Capital items												
	Town Entry Signs		20,000	20,000								
	Total capital items		20,000	20,000								
Cash reconciliation items												
	Total adjustment for non-cash items											
	Increase / (decrease) in cash	(694,139)	(714,325)	(711,457)	(709,059)	(757,100)	(785,589)	(794,540)	(813,963)	(833,873)	(854,282)	(885,198)
Funded by / (to) reserves												
	Tr to Dev Cont Res	(90,565)	(53,045)	(54,636)	(56,275)	(57,963)	(59,702)	(61,493)	(63,338)	(65,238)	(67,195)	(69,211)
	Tr from Carryover Res	17,902										
	Tr. From Unexpended Grants Reserve	32,500										
	Tr. From Risk Management Reserve	10,000										
	Funded by / general revenues	724,302	767,370	766,093	765,334	815,063	845,291	856,033	877,301	899,111	921,477	954,409

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	ENVIRONMENTAL SERVICES - OVERHEADS											
	Income from continuing operations											
	Total Income											
	-	-	-	-	-	-	-	-	-	-	-	
	Expenses from continuing operations											
19034	Superannuation	80,360	81,782	84,072	86,342	88,673	91,067	93,526	101,107	109,028	117,304	125,947
19035	Public Holidays	27,180	27,914	28,696	29,471	30,267	31,084	31,923	32,785	33,670	34,579	35,513
19036	Workers Comp. Insurance	21,359	17,500	18,025	18,566	19,123	19,697	20,288	20,897	21,524	22,170	22,835
19038	Annual Leave	64,227	65,961	67,808	69,639	71,519	73,450	75,433	77,470	79,562	81,710	83,916
	Long Service Leave											
	Long Service Leave-Accrual	-	27,631	28,405	29,172	29,960	30,769	31,600	32,453	33,329	34,229	35,153
19037	Sick Leave	24,868	20,540	21,115	21,685	22,270	22,871	23,489	24,123	24,774	25,443	26,130
	Total Expenses	217,994	241,328	248,121	254,875	261,812	268,938	276,259	288,835	301,887	315,435	329,494
	Capital items											
19039	Long Service Leave		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
	Total capital items	-	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
	Cash reconciliation items											
	LSL Accrual		(27,631)	(28,405)	(29,172)	(29,960)	(30,769)	(31,600)	(32,453)	(33,329)	(34,229)	(35,153)
	Total adjustment for non-cash items	-	(27,631)	(28,405)	(29,172)	(29,960)	(30,769)	(31,600)	(32,453)	(33,329)	(34,229)	(35,153)
	Increase / (decrease) in cash	(217,994)	(216,697)	(222,716)	(228,703)	(234,852)	(241,169)	(247,659)	(259,382)	(271,558)	(284,206)	(297,341)
	Funded by / (to) reserves											
	Tr from LSL Reserve	-	-	-	-	-	-	-	-	-	-	-
	Tr to LSL Reserve	-	(13,816)	(14,203)	(21,879)	(26,964)	(27,692)	(31,600)	(29,208)	(33,329)	(34,229)	(35,153)
	Funded by / general revenues	217,994	230,513	236,918	250,582	261,816	268,861	279,259	288,589	304,887	318,435	332,494

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
INFRASTRUCTURE & OPERATIONS ADMINISTRATION												
Income from continuing operations												
	Salary Contribution from Sewer	140,399	150,000	154,200	158,363	162,639	167,030	171,540	176,172	180,929	185,814	190,831
	Salary Contribution from Water	140,399	150,000	154,200	158,363	162,639	167,030	171,540	176,172	180,929	185,814	190,831
	Salary Contribution from Waste	79,997	82,157	84,457	86,737	89,079	91,484	93,954	96,491	99,096	101,772	104,520
	Salary Contribution from RMS	126,816	130,240	133,887	137,502	141,215	145,028	148,944	152,965	157,095	161,337	165,693
1901	Training Subsidy	28,500	11,845	12,200	12,566	12,943	13,331	13,731	14,143	14,567	15,004	15,454
1905	Engineering Consultancy Work - Boorowa Council	600										
	Salary Contribution from Saleyards	13,376	13,737	14,122	14,503	14,895	15,297	15,710	16,134	16,570	17,017	17,476
	Total Income	530,087	537,979	553,066	568,034	583,410	599,200	615,419	632,077	649,186	666,758	684,805
Expenses from continuing operations												
11420	Salaries - Administration	797,748	637,612	655,465	673,163	691,338	710,004	729,174	748,862	769,081	789,846	811,172
11421	Vehicle Running Expenses	90,390	93,102	95,895	98,772	101,735	104,787	107,931	111,169	114,504	117,939	121,477
11422	Phone & Fax	18,000	12,646	12,962	13,286	13,618	13,958	14,307	14,665	15,032	15,408	15,793
11423	Office Expenses	10,876	11,148	11,428	11,714	12,007	12,307	12,615	12,930	13,253	13,584	13,924
11206	Staff Uniforms	61,200	66,000	67,650	69,341	71,075	72,852	74,673	76,540	78,454	80,415	82,425
	Event Logistics	10,300	10,557	10,821	11,092	11,369	11,653	11,945	12,244	12,551	12,864	13,185
	Depreciation	2,162,934	1,038,904	1,038,904	1,038,904	1,038,904	1,038,904	1,038,904	1,038,904	1,038,904	1,038,904	1,038,904
	Total Expenses	3,151,448	1,869,969	1,893,125	1,916,272	1,940,046	1,964,465	1,989,549	2,015,314	2,041,779	2,068,960	2,096,880
Capital items												
Total capital items												
Cash reconciliation items												
	Depreciation	(2,162,934)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)
	Total adjustment for non-cash items	(2,162,934)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)	(1,038,904)
	Increase / (decrease) in cash	(458,427)	(293,086)	(301,155)	(309,334)	(317,732)	(326,361)	(335,226)	(344,333)	(353,689)	(363,298)	(373,171)
	Funded by / (to) reserves											
	Funded by / general revenues	458,427	293,086	301,155	309,334	317,732	326,361	335,226	344,333	353,689	363,298	373,171

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	TECHNICAL SERVICES											
	Income from continuing operations											
1188	Combined Bike, Pedestrian and Disability Action Plan - Grant	5,175										
	Income - RMS - Design of River Park to Edgell Park Link		34,500									
	Total Income	5,175	34,500	-	-	-	-	-	-	-	-	
	Expenses from continuing operations											
10097	Salaries	554,459	525,000	539,700	554,272	569,237	584,606	600,390	616,601	633,249	650,347	667,906
10098	Vehicle Running Expenses	30,143	31,047	31,978	32,937	33,925	34,943	35,991	37,071	38,183	39,328	40,508
10099	Telephone	7,000	4,367	4,476	4,588	4,703	4,821	4,942	5,066	5,193	5,323	5,456
10111	Computer Software	13,366	13,700	14,043	14,394	14,754	15,123	15,501	15,889	16,286	16,693	17,110
10096	Working Expenses	5,858	6,004	6,154	6,308	6,466	6,628	6,794	6,964	7,138	7,316	7,499
10157	Operating Lease - Survey Equipment	10,332	9,184	4,592								
10423	Floodplain Management Study	33,325										
10589	Design Expenses - Flood Study	5,546										
10433	Combined Bike, Pedestrian and Disability Action Plan	35,261										
10470	Property Valuation	40,920										
10167	Roadside Vegetation Management Plan Implementation Expenditure	12,566										
10425	Cowra Gaswork Investigation	475,883										
10164	Alternative Route Investigation	124,180										
10112	Asset Equipment Supplies	18,015	18,465	18,927	19,400	19,885	20,382	20,892	21,414	21,949	22,498	23,060
10128	Asset Mment Software-Maintenance	15,099	15,476	15,863	16,260	16,667	17,084	17,511	17,949	18,398	18,858	19,329
10114	Asset Modelling & Research	25,000	25,625	26,266	26,923	27,596	28,286	28,993	29,718	30,461	31,223	32,004
10122	Legal & Land matters	51,822	53,118	54,446	55,807	57,202	58,632	60,098	61,600	63,140	64,719	66,337
	RMS - Design of River Park to Edgell Park Link		46,000									
	Total Expenses	1,458,775	747,986	716,445	730,889	750,435	770,505	791,112	812,272	833,997	856,305	879,209
	Capital items											
	Total capital items											
	Cash reconciliation items											
	Total adjustment for non-cash items											
	Increase / (decrease) in cash	(1,453,600)	(713,486)	(716,445)	(730,889)	(750,435)	(770,505)	(791,112)	(812,272)	(833,997)	(856,305)	(879,209)
	Funded by / (to) reserves											
	Tr. From Unexpended Grants Reserve	481,429										
	Tr. From Carryover Reserve	245,141										
	Tr. From Land Development Reserve	19,521										
	Funded by / general revenues	707,509	713,486	716,445	730,889	750,435	770,505	791,112	812,272	833,997	856,305	879,209

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	PLANT & DEPOT OPERATIONS											
	Income from continuing operations											
1902	Fuel Tax Credits	81,000	83,430	85,933	88,511	91,166	93,901	96,718	99,620	102,609	105,687	108,858
1950	Leaseback Contribution	82,807	82,807	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000
1186	Sundry Income - Depot	1,750										
	Total Income	165,557	166,237	170,933	173,511	176,166	178,901	181,718	184,620	187,609	190,687	193,858
	Expenses from continuing operations											
10212	Salaries & Wages	225,256	231,338	237,815	244,236	250,830	257,602	264,557	271,700	279,036	286,570	294,307
	Plant Operating Expenses	1,599,520	1,646,773	1,695,675	1,745,772	1,797,351	1,850,457	1,905,134	1,961,428	2,019,388	2,079,063	2,140,503
10201	Plant Insurance	54,220	55,847	57,522	59,248	61,025	62,856	64,742	66,684	68,685	70,746	72,868
10213	Light Fleet Vehicle Costs	90,127	92,831	95,616	98,484	101,439	104,482	107,616	110,844	114,169	117,594	121,122
10215	Office Equipment Software & Hardware	7,561	7,750	7,944	8,143	8,347	8,556	8,770	8,989	9,214	9,444	9,680
10216	Telephone & Fax Costs	4,069	4,171	4,275	4,382	4,492	4,604	4,719	4,837	4,958	5,082	5,209
10205	Depot Working Expenses	81,046	83,072	85,147	87,276	89,458	91,694	93,986	96,336	98,744	101,213	103,743
	Proposed Loan - Interest - Stage 1	23,387	23,126	22,847	22,549	22,231	21,891	21,528	21,141	20,726	20,284	19,812
	Depreciation - Plant	705,405	714,527	714,527	714,527	714,527	714,527	714,527	714,527	714,527	714,527	714,527
	Depreciation - Depot	19,699	19,954	19,954	19,954	19,954	19,954	19,954	19,954	19,954	19,954	19,954
1900	Plant Hire	(4,083,202)	(3,840,540)	(3,966,689)	(4,021,770)	(4,228,506)	(4,336,569)	(4,531,330)	(4,642,415)	(5,040,624)	(4,980,268)	(5,305,952)
	Total Expenses	(1,272,912)	(961,151)	(1,025,367)	(1,017,199)	(1,158,852)	(1,199,946)	(1,325,797)	(1,365,975)	(1,691,223)	(1,555,791)	(1,804,227)
	Capital items											
	Depot Re-Development Stage 1	350,000										
	Proposed Loan - Stage 1 Principal	3,832	4,093	4,372	4,670	4,988	5,328	5,691	6,079	6,493	6,935	7,407
	Proposed Loan - Stage 1 Re-Development	(350,000)										
	Total capital items	3,832	4,093	4,372	4,670	4,988	5,328	5,691	6,079	6,493	6,935	7,407
	Cash reconciliation items											
	Depreciation	(725,104)	(734,481)	(734,481)	(734,481)	(734,481)	(734,481)	(734,481)	(734,481)	(734,481)	(734,481)	(734,481)
	Total adjustment for non-cash items	(725,104)	(734,481)	(734,481)	(734,481)	(734,481)	(734,481)	(734,481)	(734,481)	(734,481)	(734,481)	(734,481)
	Increase / (decrease) in cash	2,159,741	1,857,776	1,926,409	1,920,521	2,064,511	2,108,000	2,236,305	2,278,997	2,606,820	2,474,024	2,725,159
	Funded by / (to) reserves											
	Tr to Plant Reserve	(412,000)	(276,480)	(283,392)	(290,477)	(293,689)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
	Tr from Depot Redevelopment Reserve	27,219	27,219	27,219	27,219	27,219	27,219	27,219	27,219	27,219	27,219	27,219
	Funded by / general revenues	(1,774,960)	(1,608,515)	(1,670,236)	(1,657,263)	(1,798,041)	(1,685,219)	(1,813,524)	(1,828,997)	(2,156,820)	(2,024,024)	(2,275,159)

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description										
	PLANT PURCHASES										
	Income from continuing operations										
	Total Income	-	-	-	-	-	-	-	-	-	-
	Expenses from continuing operations										
	Total Expenses										
		-	-	-	-	-	-	-	-	-	-
	Capital items										
	Plant - all categories	841,092	650,000	800,000	700,000	800,000	800,000	697,000	700,000	700,000	700,000
	Total capital items	841,092	650,000	800,000	700,000	800,000	800,000	697,000	700,000	700,000	700,000
	Cash reconciliation items										
	Total adjustment for non-cash items										
	Increase / (decrease) in cash	(841,092)	(650,000)	(800,000)	(700,000)	(800,000)	(800,000)	(697,000)	(700,000)	(700,000)	(700,000)
	Funded by / (to) reserves										
	Tr from Plant Res	841,092	650,000	800,000	700,000	800,000	800,000	697,000	700,000	700,000	700,000
	Funded by / general revenues	-	-	-	-	-	-	-	-	-	-

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	ROADS & MARITIME SERVICE MAINTENANCE / CONSTRUCTION											
	Income from continuing operations											
2006	RMS Payments	5,047,274	4,277,140	3,807,487	5,235,702	4,274,415	4,976,028	4,497,144	4,559,565	5,107,537	5,244,144	5,314,110
	Total Income	5,047,274	4,277,140	3,807,487	5,235,702	4,274,415	4,976,028	4,497,144	4,559,565	5,107,537	5,244,144	5,314,110
	Expenses from continuing operations											
	Single Invitation Contract Works	2,500,000	1,259,000	623,000	1,936,000	971,000	1,970,000	1,502,000	1,526,000	1,957,454	2,013,238	2,006,695
	Regional Road Maintenance Contract	589,251	573,000	590,000	627,000	607,000	625,000	643,000	662,000	678,947	696,329	714,157
	Regional Rd (Block) - Road Component	395,000	396,000	408,000	420,000	433,000	446,000	460,000	473,000	485,109	497,528	510,266
	Regional Rd (Block) - Supplementary	123,663	108,000	108,000	108,000	108,000	108,000	108,000	108,000	110,765	113,600	116,509
	Regional Rd (Block) - Traffic Component	59,539	-	-	-	-	-	-	-	-	-	-
	Heavy Patching	344,858	450,000	450,000	450,000	450,000	450,000	450,000	450,000	461,520	473,335	485,453
	Warranty Works	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	Resealing State Roads	721,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	922,500	945,563	969,202
	Contribution to Administration Salaries	126,816	130,240	133,887	137,502	141,215	145,028	148,944	152,965	157,095	161,337	165,693
1855	Oncost on RTA Works	(437,872)	(382,344)	(307,300)	(372,702)	(399,575)	(534,511)	(517,241)	(543,832)	(568,999)	(600,768)	(597,352)
	Total Expenses	4,422,255	3,458,896	2,930,587	4,230,800	3,235,640	4,134,517	3,719,703	3,753,133	4,229,391	4,325,162	4,395,623
	Capital items											
	Total capital items	-	-	-	-	-	-	-	-	-	-	-
	Cash reconciliation items											
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	625,019	818,244	876,900	1,004,902	1,038,775	841,511	777,441	806,432	878,147	918,982	918,487
	Funded by / (to) reserves											
	Tr to Plant Res	(219,347)	-332,765	-505,410	-435,620	-564,570	-282,200	-242,420	-244,460	-284,026	-291,732	-294,215
	Tr to Warranty Res	(63,141)	-69,135	-89,190	-98,580	-99,630	-49,800	-42,780	-43,140	-50,122	-51,482	-51,920
	Transfer from Warranty Reserve		25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	Funded by / general revenues	(342,531)	(441,344)	(307,300)	(495,702)	(399,575)	(534,511)	(517,241)	(543,832)	(568,999)	(600,768)	(597,352)

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description										
COWRA STREET MAINTENANCE											
Income from continuing operations											
2009	Traffic Route Lighting Subsidy	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000
	Income - RMS - Bike Rack Installation		24,750								
	Income - RMS Cycling Funding - Stencilling/Linemarking		80,000								
	Income - RMS - Railway Lane Bus Shelter		25,180								
1450	Banner Pole Income	1,097	-	-	-	-	-	-	-	-	-
	Total Income	67,097	195,930	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000
Expenses from continuing operations											
10130	Supervisor - Maintenance	89,675	92,096	94,675	97,231	99,856	102,552	105,321	108,165	111,085	114,084
10123	Vehicle Running Expenses - Supervisor	18,984	12,823	9,800	8,226	7,752	9,788	9,024	11,432	8,124	12,059
	Banner Poles/Xmas Decorations	15,557	15,967	16,399	16,831	17,275	17,730	18,197	18,677	19,170	19,675
	Sealed Street Pavement Repairs	61,007	46,224	47,435	48,659	49,915	51,203	52,524	53,880	55,270	56,697
	Unsealed Streets Maintenance	7,500	7,527	7,726	7,927	8,134	8,346	8,563	8,786	9,014	9,249
	Line Marking	31,050	31,197	32,014	32,840	33,688	34,558	35,449	36,363	37,301	38,264
	K & G & Drains Maintenance	42,901	43,195	44,295	45,416	46,565	47,744	48,953	50,192	51,463	52,765
	Footpaths Maintenance	35,454	45,109	42,974	42,282	42,703	45,594	45,783	49,059	46,866	51,632
50507	Fence Maint. & Repairs	1,065	716	545	455	426	536	491	620	438	647
50513	Street Lighting (Network)	103,499	192,026	197,787	203,720	209,832	216,127	222,611	229,289	236,168	243,253
50513	Street Lighting (Electricity)	149,441	128,286	132,135	136,099	140,182	144,387	148,719	153,180	157,776	162,509
	Disabled Crossings Maintenance	6,962	7,002	7,183	7,367	7,556	7,749	7,947	8,150	8,359	8,573
	Busby Carpark - Painting		30,000								
	Carparks Maintenance	20,001	20,099	20,625	21,156	21,701	22,260	22,834	23,422	24,025	24,644
	Road Closures / Public Events	18,500	18,963	19,437	19,923	20,421	20,932	21,455	21,991	22,541	23,105
	Urban Signs Maintenance	31,573	31,261	30,942	31,118	31,682	33,090	33,596	35,154	34,878	36,964
	Total Expenses	633,169	722,491	703,972	719,250	737,688	762,596	781,467	808,360	822,478	854,121
Capital items											
	Carpark Levy	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)				
	RMS - Bike Rack Installation		24,750								
	RMS Cycling Funding - Stencilling/Linemarking		80,000								
	RMS - Railway Lane Bus Shelter		30,016								
	Total capital items	(33,000)	101,766	(33,000)	(33,000)	(33,000)	(33,000)	-	-	-	-
Cash reconciliation items											
Total adjustment for non-cash items											
	Increase / (decrease) in cash	(533,072)	(628,327)	(604,972)	(620,250)	(638,688)	(663,596)	(715,467)	(742,360)	(756,478)	(788,121)
Funded by / (to) reserves											
	Tr. From Carryover Reserve										
	Tr. From S94 Off Street Parking Reserve		30,000								
	Funded by / general revenues	533,072	598,327	604,972	620,250	638,688	663,596	715,467	742,360	756,478	788,121

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description										
	COWRA STREET CONSTRUCTION										
	Income from continuing operations										
Roads to Recovery Grant (RTR) - 2010-2014	190,999										
Roads to Recovery Grant (RTR) - 2015-2019	872,739	686,000	393,000	250,000	150,000						
RMS Grant - Erambie Path	225,000										
RMS Grant - Kendal St	-										
Total Income	1,288,738	686,000	393,000	250,000	150,000	-	-	-	-	-	-
	Expenses from continuing operations										
RTR - CBD - Kendal Street	529,000	-									
Total Expenses	529,000	-	-	-	-	-	-	-	-	-	-
	Capital items										
Cowra Street & Lane Reseals	218,249	131,845	135,141	138,520	141,983	145,533	149,172	152,901	156,723	160,642	164,658
S94 Urban Road Expenditure	105,701	0	0	0	0	0	0	0	0	0	0
Ranken St Heavy Patching - S94	18,847	0	0	0	0	0	0	0	0	0	0
RTR - Railway Lane Refurbishment	217,113	0	0	0	0	0	0	0	0	0	0
Purchase Land - Adjoining West End Carpark	120,000										
RTR - Doncaster Drive rehabilitation (Canowindra Rd to Binni Creek Rd)	0	200,000	0	0	0	0	0	0	0	0	0
RTR-Kendal St Upgrade – Stage 3 – Northern Side		286,000									
RTR - Waratah Street shoulder rehabilitation (Hartley St to Airport Rd)		200,000									
RTR-Kendal St Upgrade – Stage 3 – Southern Side	0	0	293,000	0	0	0	0	0	0	0	0
RTR-Carleton Street rehabilitation (Darling St to Ina Drive)	0	0	100,000	0	0	0	0	0	0	0	0
RTR-Wellington Street rehabilitation	0	0	0	150,000	0	0	0	0	0	0	0
RTR-Bourke St Rehabilitation	0	0	0	100,000	0	0	0	0	0	0	0
RTR-Lachlan Street (Redfern St to Coota S	0	0	0	0	150,000	0	0	0	0	0	0
RTR3-Grenfell Rd K&G William St - Hartley St	70,000	0	0	0	0	0	0	0	0	0	0
Macquarie Street- Intersection of Vaux and Macquarie Streets - Roundabout	247,626	0	0	0	0	0	0	0	0	0	0
Erambie Shared Path - CBD Link	310,000										
Total capital items	1,307,536	817,845	528,141	388,520	291,983	145,533	149,172	152,901	156,723	160,642	164,658
	Cash reconciliation items										
Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
Increase / (decrease) in cash	(547,798)	(131,845)	(135,141)	(138,520)	(141,983)	(145,533)	(149,172)	(152,901)	(156,723)	(160,642)	(164,658)
	Funded by / (to) reserves										
Tr from S94 Urban Rd's	104,631	-	-	-	-						
Tr from Carryover Res	38,249										
Tr from Main St Development Res	120,000										
Tr from Developer Contribution Res	18,847										
Funded by / general revenues	266,071	131,845	135,141	138,520	141,983	145,533	149,172	152,901	156,723	160,642	164,658

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Budget Detail		Revised Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
		2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Ledger	Description											
RURAL ROAD MAINTENANCE												
Income from continuing operations												
1750	Rent of Dedicated Roads	12,307	12,676	13,056	13,448	13,851	14,267	14,695	15,136	15,590	16,058	16,540
1754	Road Opening Permits	266	273	280	287	294	301	309	317	325	333	341
	Total Income	12,573	12,949	13,336	13,735	14,145	14,568	15,004	15,453	15,915	16,391	16,881
Expenses from continuing operations												
50113	Line Marking	15,975	10,738	8,166	6,822	6,398	8,040	7,376	9,300	6,576	9,714	8,957
	Sealed Roads Maintenance	200,000	160,726	164,949	169,212	173,586	178,073	185,676	227,473	302,319	310,040	317,959
	Rural Signs Maintenance	20,584	20,698	21,236	21,780	22,339	22,912	23,500	24,102	24,720	25,353	26,002
	Total Expenses	236,559	192,162	194,351	197,814	202,323	209,025	216,552	260,875	333,615	345,107	352,918
Capital items												
	Gravelling & Grading	399,800	400,973	410,997	421,272	431,804	442,600	453,665	465,007	476,632	488,547	500,761
	Total capital items	399,800	400,973	410,997	421,272	431,804	442,600	453,665	465,007	476,632	488,547	500,761
Cash reconciliation items												
Total adjustment for non-cash items		-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	(623,786)	(580,186)	(592,012)	(605,351)	(619,982)	(637,057)	(655,213)	(710,429)	(794,332)	(817,263)	(836,798)
	Funded by / (to) reserves											
	Funded by / general revenues	623,786	580,186	592,012	605,351	619,982	637,057	655,213	710,429	794,332	817,263	836,798

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description										
	RURAL ROAD CONSTRUCTION										
	Income from continuing operations										
	Roads to Recovery Grant (RTR) - 2010-2014	76,484									
	Roads to Recovery Grant (RTR) - 2015-2019		599,490	249,745	392,745	492,745	650,000	650,000	650,000	650,000	650,000
	Funded Works - Unallocated Roads Construction		-				-	-	-	-	-
	Total Income	76,484	599,490	249,745	392,745	492,745	650,000	650,000	650,000	650,000	650,000
	Expenses from continuing operations										
10135	Supervisor - Construction	89,876	92,303	94,887	97,449	100,080	102,782	105,557	108,407	111,334	114,340
10124	Vehicle Running Expenses - Construction	16,602	11,214	8,570	7,194	6,779	8,561	7,893	10,000	7,106	10,547
10133	Construction Engineer	81,307	83,502	85,840	88,158	90,538	92,983	95,494	98,072	100,720	103,439
	- Table Drain Maintenance	70,000	70,353	72,188	74,045	75,950	77,905	79,910	81,966	84,075	86,239
	Total Expenses	257,785	257,371	261,485	266,846	273,347	282,231	288,854	298,445	303,235	314,565
	Capital items										
	Gravel Resheeting - \$150k RTR	435,080	667,715	582,565	664,274	594,978	579,499	604,560	591,209	632,643	648,966
	Rural Reseals	516,940	412,986	423,311	433,894	444,742	505,861	518,507	531,470	544,757	558,376
	Morongla Rd Culvert Widening (RTR 09/14)	45,405	0	0	0	0	0	0	0	0	0
	Morongla Rd - Replace Neila Creek Box Culvert (RTR 09/14)	2,947	0	0	0	0	0	0	0	0	0
	RTR Morongla Rd - Widen & Strengthen 2 - 3 Km	48,265	0	0	0	0	0	0	0	0	0
	RTR- Rivers Road shoulder rehabilitation (Canowndra Rd to Bangaroo Rd)	0	249,490	0	0	0	0	0	0	0	0
	Rural Roads - Heavy Patching - S94	35,684	0	0	0	0	0	0	0	0	0
	Clements Rd Construction (Capital Contributions)	76,000	0	0	0	0	0	0	0	0	0
	Kangaroo Rd (Capital Contributions)	21,263	0	0	0	0	0	0	0	0	0
	Pride of Oak Rd (Capital Contributions)	9,236	0	0	0	0	0	0	0	0	0
	Wyangala Road Upgrade for Trout Farm Rd (Capital Contributions)	47,025	15,804	0	0	0	0	0	0	0	0
	RTR- Merriganowry Road rehabilitation (2km west from Slone St)	0	200,000	0	0	0	0	0	0	0	0
	RTR -Mt McDonald Road sealing (1km east of Peter Whitty Rd)	0	0	99,745	0	0	0	0	0	0	0
	RTR-Rural Sealed Road Rehabilitation	0	0	0	242,745	342,745	500,000	500,000	500,000	500,000	500,000
	Total capital items	1,237,845	1,545,996	1,105,621	1,340,913	1,382,465	1,585,360	1,623,067	1,622,679	1,677,400	1,707,342
	Cash reconciliation items										
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	(1,419,146)	(1,203,877)	(1,117,361)	(1,215,014)	(1,163,067)	(1,217,591)	(1,261,921)	(1,271,124)	(1,330,635)	(1,371,907)
	Funded by / (to) reserves										
	Tr from S94 Rural Rd's	35,684	-								
	Tr from Carryover Reserve	47,025									
	Capex Cont Res	106,499									
	Funded by / general revenues	1,229,938	1,203,877	1,117,361	1,215,014	1,163,067	1,217,591	1,261,921	1,271,124	1,330,635	1,371,907

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	VILLAGE STREETS											
	Income from continuing operations											
	Total Income											
	-	-	-	-	-	-	-	-	-	-	-	
	Expenses from continuing operations											
	Billimari	7,264	7,642	7,149	6,958	6,996	7,547	7,533	8,160	7,649	8,584	8,565
	Darbys Falls	7,552	7,642	7,149	6,958	6,996	7,547	7,533	8,160	7,649	8,584	8,565
	Noonbinna	7,552	7,642	7,149	6,958	6,996	7,547	7,533	8,160	7,649	8,584	8,565
	Wattamondara	10,714	12,007	12,326	12,647	12,976	13,314	13,661	14,017	14,383	14,757	15,142
	Wyangala	11,715	12,572	12,907	13,244	13,589	13,944	14,308	14,682	15,066	15,459	15,863
	Gooloogong	13,963	13,449	13,808	14,170	14,540	14,920	15,311	15,712	16,123	16,544	16,977
	Woodstock	23,000	13,449	13,808	14,170	14,540	14,920	15,311	15,712	16,123	16,544	16,977
	Total Expenses	81,760	74,402	74,296	75,104	76,634	79,739	81,190	84,603	84,641	89,055	90,654
	Capital items											
	Village Reseals	24,999	-	79,162	-	138,981	16,260	17,003	34,762	25,825	-	49,779
	Total capital items	24,999	-	79,162	-	138,981	16,260	17,003	34,762	25,825	-	49,779
	Cash reconciliation items											
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	(106,759)	(74,402)	(153,458)	(75,104)	(215,615)	(95,998)	(98,193)	(119,364)	(110,465)	(89,055)	(140,433)
	Funded by / (to) reserves											
	Funded by / general revenues	106,759	74,402	153,458	75,104	215,615	95,998	98,193	119,364	110,465	89,055	140,433

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	BUSHFIRE & EMERGENCY SERVICES											
	Income from continuing operations											
	Bushfire Equipment Subsidy	492,193	320,850	332,080	343,703	355,732	368,183	381,069	394,407	408,211	422,498	437,286
	Grant RFS Station Modifications	-										
1053	Rent of Fire Control Centre	7,122	7,336	7,556	7,783	8,016	8,256	8,504	8,759	9,022	9,293	9,572
1956	RFS Hazard Reduction Mechanical Activity	65,811	60,222	61,796	63,387	65,019	66,693	68,410	70,171	71,978	73,832	75,733
1971	RFS - Mt McDonald Station - Reimbursement	19,000										
1972	RFS - Gooloogong Station - Reimbursement	19,000										
1973	RFS - Porters Mount Station - Reimbursement	19,000										
1974	RFS - The Rivers Station - Reimbursement	19,000										
1975	RFS - Merriganowry - New Station - Reimbursement	19,000										
1976	RFS - Barryrennie - New Station - Reimbursement	19,000										
1979	Station Reimbursement - Wattamondara											
	Total Income	679,126	388,408	401,432	414,873	428,767	443,132	457,983	473,337	489,211	505,623	522,591
	Expenses from continuing operations											
10300	Contr. To NSW Fire Brigade	33,881	32,004	32,804	33,624	34,465	35,327	36,210	37,115	38,043	38,994	39,969
	Contribution for LEMO Salary	23,856	24,452	25,063	25,690	26,332	26,990	27,665	28,357	29,066	29,793	30,538
10299	RFS Utility Expense	2,271	7,500	7,688	7,880	8,077	8,279	8,486	8,698	8,915	9,138	9,366
	RFS Hazard Reduction	65,811	60,222	61,796	63,387	65,019	66,693	68,410	70,171	71,978	73,832	75,733
10301	Contr. To RFS	130,000	182,044	217,369	226,404	236,287	237,375	247,488	257,958	268,833	280,095	285,992
10321	Contr. To SES	26,681	21,000	21,525	22,063	22,615	23,180	23,760	24,354	24,963	25,587	26,227
10350	SES Expenses	4,541	4,655	4,771	4,890	5,012	5,137	5,265	5,397	5,532	5,670	5,812
	Depreciation	100,000	101,293	101,293	101,293	101,293	101,293	101,293	101,293	101,293	101,293	101,293
	Total Expenses	387,041	433,170	472,309	485,231	499,100	504,274	518,577	533,343	548,623	564,402	574,930
	Capital items											
	Bushfire Equipment Allocation	492,193	320,850	332,080	343,703	355,732	368,183	381,069	394,407	408,211	422,498	437,286
23618	RFS - Mt McDonald Station Modification	19,000										
23619	RFS - Gooloogong Station Modification	19,000										
23620	RFS - Porters Mount Station Modification	19,000										
23621	RFS - The Rivers Station Modification	19,000										
23622	RFS - Merriganowry - New Station	19,000										
23623	RFS - Barryrennie - New Station	19,000										
	Total capital items	606,193	320,850	332,080	343,703	355,732	368,183	381,069	394,407	408,211	422,498	437,286
	Cash reconciliation items											
	Depreciation	(100,000)	(101,293)	(101,293)	(101,293)	(101,293)	(101,293)	(101,293)	(101,293)	(101,293)	(101,293)	(101,293)
	Total adjustment for non-cash items	(100,000)	(101,293)	(101,293)	(101,293)	(101,293)	(101,293)	(101,293)	(101,293)	(101,293)	(101,293)	(101,293)
	Increase / (decrease) in cash	(214,108)	(264,319)	(301,664)	(312,768)	(324,772)	(328,032)	(340,370)	(353,120)	(366,330)	(379,984)	(388,332)
	Funded by / (to) reserves											
	Tr to Fire Mitigation Res	(2,663)										
	Funded by / general revenues	216,771	264,319	301,664	312,768	324,772	328,032	340,370	353,120	366,330	379,984	388,332

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger Description											
CULVERT/CAUSEWAY CONSTRUCTION											
Income from continuing operations											
Total Income	-	-	-	-	-	-	-	-	-	-	-
Expenses from continuing operations											
Total Expenses	-	-	-	-	-	-	-	-	-	-	-
Capital items											
Small culverts/causeways	33,681	33,821	34,667	35,534	36,423	37,333	38,266	39,223	40,204	41,209	42,239
Total capital items	33,681	33,821	34,667	35,534	36,423	37,333	38,266	39,223	40,204	41,209	42,239
Cash reconciliation items											
Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
Increase / (decrease) in cash	(33,681)	(33,821)	(34,667)	(35,534)	(36,423)	(37,333)	(38,266)	(39,223)	(40,204)	(41,209)	(42,239)
Funded by / (to) reserves											
Funded by / general revenues	33,681	33,821	34,667	35,534	36,423	37,333	38,266	39,223	40,204	41,209	42,239

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description										
	BRIDGES										
	Income from continuing operations										
	Total Income										
	-	-	-	-	-	-	-	-	-	-	-
	Expenses from continuing operations										
	Low Level Bridge										
	7,832	6,819	6,390	6,224	6,261	6,748	6,739	7,295	6,849	7,673	7,661
	Pennsylvania Rd Bridge										
	2,386	2,186	2,114	2,098	2,126	2,251	2,271	2,413	2,340	2,540	2,562
	Bridge Inspections										
	15,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
	Low Level Bridge Investigation										
		100,000									
	Total Expenses										
	25,218	139,005	38,504	38,323	38,388	38,999	39,010	39,707	39,189	40,213	40,223
	Capital items										
	Total capital items										
	-	-	-	-	-	-	-	-	-	-	-
	Cash reconciliation items										
	Total adjustment for non-cash items										
	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash										
	(25,218)	(139,005)	(38,504)	(38,323)	(38,388)	(38,999)	(39,010)	(39,707)	(39,189)	(40,213)	(40,223)
	Funded by / (to) reserves										
	Funded by / general revenues										
	25,218	139,005	38,504	38,323	38,388	38,999	39,010	39,707	39,189	40,213	40,223

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	QUARRY OPERATIONS											
	Income from continuing operations											
	Total Income											
	-	-	-	-	-	-	-	-	-	-	-	
	Expenses from continuing operations											
10633	Working Expenses	21,300	21,833	22,379	22,938	23,511	24,099	24,701	25,319	25,952	26,601	27,266
	DA Compliance Expenses	31,526	-	-	-	-	-	-	-	-	-	-
	Loan 239-Houghtons Quarry-Interest	4,010	1,773	-	-	-	-	-	-	-	-	-
	Quarry - Dust Assessment Expenses	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
1951	Oncost on Gravel Issues	(150,000)	(100,000)	(102,500)	(105,063)	(107,689)	(110,381)	(113,141)	(115,969)	(118,869)	(121,840)	(124,886)
	Total Expenses	(93,164)	(66,394)	(70,121)	(72,125)	(74,178)	(76,282)	(78,440)	(80,650)	(82,917)	(85,239)	(87,620)
	Capital items											
	Loan 239- Houghtons Quarry-Principal	32,794	35,031	-	-	-	-	-	-	-	-	-
	Total capital items	32,794	35,031	-	-	-	-	-	-	-	-	-
	Cash reconciliation items											
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	60,370	31,363	70,121	72,125	74,178	76,282	78,440	80,650	82,917	85,239	87,620
	Funded by / (to) reserves											
	Tr from Quarry Rehabilitation Reserve	-	-	-	-	-	-	-	-	-	-	-
	Tr from Quarry Rehabilitation Reserve	89,630	68,637	32,379	32,938	33,511	34,099	34,701	35,319	35,952	36,601	37,266
	Tr to Quarry Rehabilitation Reserve	(150,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
	Funded by / general revenues	-	(100,000)	(77,500)	(80,063)	(82,689)	(85,381)	(88,141)	(90,969)	(93,869)	(96,840)	(99,886)

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description										
	DRAINAGE										
	Income from continuing operations										
	Total Income										
	-	-	-	-	-	-	-	-	-	-	-
	Expenses from continuing operations										
	Depreciation - Stormwater										
	364,849	369,567	369,567	369,567	369,567	369,567	369,567	369,567	369,567	369,567	369,567
	Loan 236b-Vaux St										
	14,605	13,618	12,568	11,450	10,261	8,996	7,649	6,217	4,692	3,070	1,344
	Loan 241b - Vaux St										
	9,349	9,223	8,915	8,719	8,469	8,234	7,940	7,693	7,321	7,010	6,660
	Loan 250 - Drainage Works - Interest										
	14,947	14,270	13,507	12,693	11,827	10,970	9,898	8,878	7,762	6,593	5,342
	Kerb Inlets Maintenance										
	52,716	53,598	55,015	56,443	57,908	59,411	60,953	62,536	64,159	65,824	67,532
	Total Expenses										
	456,466	460,276	459,572	458,872	458,032	457,178	456,007	454,891	453,501	452,064	450,445
	Capital Items										
23610	Caravan Park Outlet Stabilisation										
	16,590	-	-	-	-	-	-	-	-	-	-
23634	Pipe Flood Flaps										
	47,530	-	-	-	-	-	-	-	-	-	-
	Ranken St Drainage										
	12,191	0	0	0	0	0	0	0	0	0	0
	Chiverton Road										
	57,809	0	0	0	0	0	0	0	0	0	0
	Detention Basin Review										
	74,187	50,000									
	Purchase Land - Adjoining Lyall Street										
	30,000										
	Loan 236b-Vaux St- External										
	15,397	16,384	17,435	18,552	19,741	21,006	22,352	23,785	25,309	26,932	28,352
	Loan 241b-Vaux St										
	3,103	3,229	3,537	3,765	3,983	4,217	4,512	4,759	5,131	5,442	5,792
	Loan 250 - Drainage Works - Principal										
	11,047	11,724	12,488	13,301	14,168	15,025	16,096	17,116	18,232	19,402	20,652
	Total capital items										
	267,854	81,337	33,460	35,618	37,892	40,248	42,960	45,660	48,672	51,776	54,796
	Cash reconciliation items										
	Depreciation										
	(364,849)	(369,567)	(369,567)	(369,567)	(369,567)	(369,567)	(369,567)	(369,567)	(369,567)	(369,567)	(369,567)
	Total adjustment for non-cash items										
	(364,849)	(369,567)	(369,567)	(369,567)	(369,567)	(369,567)	(369,567)	(369,567)	(369,567)	(369,567)	(369,567)
	Increase / (decrease) in cash										
	(359,471)	(172,046)	(123,465)	(124,923)	(126,357)	(127,859)	(129,400)	(130,984)	(132,606)	(134,273)	(135,674)
	Funded by / (to) reserves										
	Tr from Carryover Res										
	201,001										
	Tr. From Developer Contributions (Drainage) Reserve										
	30,000										
	Tr. From Developer Contributions Drainage Reserve										
		33,190									
	Funded by / general revenues										
	128,470	138,856	123,465	124,923	126,357	127,859	129,400	130,984	132,606	134,273	135,674

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	PRIVATE WORKS											
	Income from continuing operations											
1851	Private Works Revenue	132,186	100,000	102,590	105,217	290,334	297,868	323,620	306,597	326,804	278,247	310,932
1854	Private Works Profit	31,437	20,000	20,518	21,043	58,067	59,574	64,724	61,319	65,361	55,649	62,186
	Total Income	163,623	120,000	123,108	126,260	348,401	357,442	388,344	367,916	392,165	333,896	373,118
	Expenses from continuing operations											
	Private Works Expenditure	132,186	100,000	102,590	105,217	290,334	297,868	323,620	306,597	326,804	278,247	310,932
	Total Expenses	132,186	100,000	102,590	105,217	290,334	297,868	323,620	306,597	326,804	278,247	310,932
	Capital items											
	Total capital items	-	-	-	-	-	-	-	-	-	-	
	Cash reconciliation items											
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	
	Increase / (decrease) in cash	31,437	20,000	20,518	21,043	58,067	59,574	64,724	61,319	65,361	55,649	62,186
	Funded by / (to) reserves											
	Funded by / general revenues	(31,437)	(20,000)	(20,518)	(21,043)	(58,067)	(59,574)	(64,724)	(61,319)	(65,361)	(55,649)	(62,186)

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	NOXIOUS PLANTS											
	Income from continuing operations											
1100	Grants	59,032	60,803	62,627	64,506	66,441	68,434	70,487	72,602	74,780	77,023	79,334
1102	Regulatory Fees & Fines	1,392	1,210	1,246	1,283	1,321	1,361	1,402	1,444	1,487	1,532	1,578
	Total Income	60,424	62,013	63,873	65,789	67,762	69,795	71,889	74,046	76,267	78,555	80,912
	Expenses from continuing operations											
10450	Wages	102,592	105,362	108,312	111,236	114,239	117,323	120,491	123,744	127,085	130,516	134,040
10451	Vehicle Running Expenses	73,445	75,648	77,917	80,255	82,663	85,143	87,697	90,328	93,038	95,829	98,704
10453	Working Expenses	46,577	47,741	48,935	50,158	51,412	52,697	54,014	55,364	56,748	58,167	59,621
10461	Contractor / Labour Hire	31,951	32,750	33,569	34,408	35,268	36,150	37,054	37,980	38,930	39,903	40,901
	Total Expenses	254,565	261,501	268,733	276,057	283,582	291,313	299,256	307,416	315,801	324,415	333,266
	Capital items											
	Total capital items	-	-	-	-	-	-	-	-	-	-	-
	Cash reconciliation items											
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	(194,141)	(199,488)	(204,860)	(210,268)	(215,820)	(221,518)	(227,367)	(233,370)	(239,534)	(245,860)	(252,354)
	Funded by / (to) reserves											
	Funded by / general revenues	194,141	199,488	204,860	210,268	215,820	221,518	227,367	233,370	239,534	245,860	252,354

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	PUBLIC CEMETERIES											
	Income from continuing operations											
1220	Cemetery Fees	170,390	180,000	185,400	225,962	232,741	239,723	246,915	254,322	261,952	269,811	277,905
1222	War Graves Contribution	16,068	16,550	17,047	17,558	18,085	18,628	19,187	19,763	20,356	20,967	21,596
1221	Plaques & Vases	52,879	54,465	56,099	57,782	59,515	61,300	63,139	65,033	66,984	68,994	71,064
	Total Income	239,337	251,015	258,546	301,302	310,341	319,651	329,241	339,118	349,292	359,772	370,565
	Expenses from continuing operations											
10600	Working Expenses	58,479	64,941	71,565	83,354	85,438	87,574	89,763	92,007	94,307	96,665	99,082
10624	Private Cemeteries	6,180	6,335	6,493	6,655	6,821	6,992	7,167	7,346	7,530	7,718	7,911
10602	Plaques	34,912	35,785	36,680	37,597	38,537	39,500	40,488	41,500	42,538	43,601	44,691
10601	Wages	81,292	83,487	85,825	88,142	90,522	92,966	95,476	98,054	100,701	103,420	106,212
10605	Plant Running Costs	45,359	46,493	47,655	48,846	50,067	51,319	52,602	53,917	55,265	56,647	58,063
	Proposed Loan - Cemetery Expansion			18,423	17,030	15,543	13,954	12,256	10,443	8,507	6,438	4,229
	AODE	32,217	32,271	35,041	37,955	40,994	40,940	42,500	43,632	44,969	45,136	46,518
	Depreciation	5,748	5,822	5,822	5,822	5,822	5,822	5,822	5,822	5,822	5,822	5,822
	Total Expenses	264,187	275,135	307,504	325,401	333,744	339,067	346,074	352,721	359,639	365,447	372,528
	Capital items											
	Cemetery Expansion	30,159	120,000	130,000								
	Proposed Loan - Cemetery Expansion			20,446	21,839	23,327	24,916	26,613	28,426	30,362	32,431	34,640
	Loan Funding - Cemetery Expansion	(30,159)	(120,000)	(130,000)								
	Total capital items	-	-	20,446	21,839	23,327	24,916	26,613	28,426	30,362	32,431	34,640
	Cash reconciliation items											
	Depreciation	(5,748)	(5,822)	(5,822)	(5,822)	(5,822)	(5,822)	(5,822)	(5,822)	(5,822)	(5,822)	(5,822)
	Total adjustment for non-cash items	(5,748)	(5,822)	(5,822)	(5,822)	(5,822)	(5,822)	(5,822)	(5,822)	(5,822)	(5,822)	(5,822)
	Increase / (decrease) in cash	(19,102)	(18,297)	(63,582)	(40,116)	(40,908)	(38,510)	(37,624)	(36,207)	(34,887)	(32,284)	(30,781)
	Funded by / (to) reserves											
	Funded by / general revenues	19,102	18,297	63,582	40,116	40,908	38,510	37,624	36,207	34,887	32,284	30,781

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
PUBLIC AMENITIES												
Income from continuing operations												
Total Income												
-												
Expenses from continuing operations												
10616	Salaries & Wages	45,468	46,696	48,003	49,299	50,630	51,997	53,401	54,843	56,324	57,845	59,407
10617	Plant Running Expenses	20,682	21,199	21,729	22,272	22,829	23,400	23,985	24,585	25,200	25,830	26,476
10612	Working Expenses	20,309	20,817	21,337	21,870	22,417	22,977	23,551	24,140	24,744	25,363	25,997
10621	Carer's Rest Centre - Maintenance	10,928	11,201	11,481	11,768	12,062	12,364	12,673	12,990	13,315	13,648	13,989
10620	Carer's Rest Centre - Contractor	31,166	31,945	32,744	33,563	34,402	35,262	36,144	37,048	37,974	38,923	39,896
	Depreciation	53,346	54,036	54,036	54,036	54,036	54,036	54,036	54,036	54,036	54,036	54,036
Total Expenses		181,899	185,894	189,330	192,808	196,376	200,036	203,790	207,642	211,593	215,645	219,801
Capital items												
Total capital items												
-												
Cash reconciliation items												
	Depreciation	(53,346)	(54,036)	(54,036)	(54,036)	(54,036)	(54,036)	(54,036)	(54,036)	(54,036)	(54,036)	(54,036)
Total adjustment for non-cash items		(53,346)	(54,036)	(54,036)	(54,036)	(54,036)	(54,036)	(54,036)	(54,036)	(54,036)	(54,036)	(54,036)
Increase / (decrease) in cash		(128,553)	(131,858)	(135,294)	(138,772)	(142,340)	(146,000)	(149,754)	(153,606)	(157,557)	(161,609)	(165,765)
Funded by / (to) reserves												
	Tr from Carryover Res	1,703										
Funded by / general revenues		126,850	131,858	135,294	138,772	142,340	146,000	149,754	153,606	157,557	161,609	165,765

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
SWIMMING POOL												
Income from continuing operations												
1520	User Fees & Charges	117,753	130,000	133,900	137,917	142,055	146,317	150,707	155,228	159,885	164,682	169,622
1533	Kiosk Income	67,693	69,401	71,483	73,627	75,836	78,111	80,454	82,868	85,354	87,915	90,552
	Total Income	185,446	199,401	205,383	211,544	217,891	224,428	231,161	238,096	245,239	252,597	260,174
Expenses from continuing operations												
10931	Working Expenses - Swimming Pool	63,579	63,000	64,890	66,837	68,842	70,907	73,034	75,225	77,482	79,806	82,200
10931	Working Expenses - Electricity	43,837	58,350	59,808	61,303	62,836	64,407	66,017	67,667	69,359	71,093	72,870
10977	License - Pool Software	7,519	7,707	7,900	8,098	8,300	8,508	8,721	8,939	9,162	9,391	9,626
10930	Wages	196,928	218,255	224,366	230,424	236,645	243,034	249,596	256,335	263,256	270,364	277,664
11062	Kiosk - Cost of Goods Sold	57,135	58,507	59,970	61,469	63,006	64,581	66,196	67,851	69,547	71,286	73,068
	Loan 234-Amenities	53,672	48,797	43,635	38,169	32,380	26,250	19,758	12,884	5,605		
	Depreciation	83,904	84,989	84,989	84,989	84,989	84,989	84,989	84,989	84,989	84,989	84,989
	Total Expenses	506,574	539,605	545,558	551,289	556,998	562,676	568,311	573,890	579,400	586,929	600,417
Capital items												
	Loan 234-Amenities	82,705	87,580	92,743	98,209	103,998	110,128	116,620	123,494	128,697		
	Pool - Improvement Program		20,000	20,000	20,000							
	Total capital items	82,705	107,580	112,743	118,209	103,998	110,128	116,620	123,494	128,697	-	-
Cash reconciliation items												
	Depreciation	(83,904)	(84,989)	(84,989)	(84,989)	(84,989)	(84,989)	(84,989)	(84,989)	(84,989)	(84,989)	(84,989)
	Total adjustment for non-cash items	(83,904)	(84,989)	(84,989)	(84,989)	(84,989)	(84,989)	(84,989)	(84,989)	(84,989)	(84,989)	(84,989)
	Increase / (decrease) in cash	(319,929)	(362,795)	(367,929)	(372,965)	(358,116)	(363,387)	(368,781)	(374,299)	(377,869)	(249,343)	(255,254)
	Funded by / (to) reserves											
	Funded by / general revenues	319,929	362,795	367,929	372,965	358,116	363,387	368,781	374,299	377,869	249,343	255,254

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
PARKS, GARDENS & RESERVES												
Income from continuing operations												
1191	Grant Funding - Woodstock Soldier's Mem	7,811	8,045									
1183	Grant - Better Boating Program - Lachlan River	10,618										
	Grant - Crown Reserve Maintenance	11,500	11,845									
2029	Grant - Olympic Park Playground Equipme	51,245										
	Total Income	81,174	19,890	-	-	-	-	-	-	-	-	
Expenses from continuing operations												
11200	Plant Running Expenses	171,859	200,000	205,000	210,125	215,378	220,762	226,281	231,938	237,736	243,679	249,771
11201	Working Expenses	197,455	202,391	207,451	212,637	217,953	223,402	228,987	234,712	240,580	246,595	252,760
11208	Contractor Mowing	43,879	44,976	46,100	47,253	48,434	49,645	50,886	52,158	53,462	54,799	56,169
11202	Wages	378,376	388,592	399,473	410,259	421,336	432,712	444,395	456,394	468,717	481,372	494,369
10575	Tidy Towns Maintenance	7,638	7,829	8,025	8,226	8,432	8,643	8,859	9,080	9,307	9,540	9,779
	Lachlan River Precinct	-	50,000	51,250	52,531	53,844	55,190	56,570	57,984	59,434	60,920	62,443
11210	Peace Precinct	51,500	50,000	51,250	52,531	53,844	55,190	56,570	57,984	59,434	60,920	62,443
11213	Cowra Peace Precinct Implementation - Birds Australia	1,955										
23625	Better Boating Program - Lachlan River Precinct	21,235										
11203	Vandalism	10,576	10,840	11,111	11,389	11,674	11,966	12,265	12,572	12,886	13,208	13,538
11214	Woodstock Soldier's Memorial Park - Public Reserve	7,811										
11205	Staff Training	-	-	-	-	-	-	-	-	-	-	-
10947	Water Charges	65,818	67,463	69,150	70,879	72,651	74,467	76,329	78,237	80,193	82,198	84,253
	Investigation - Adventure Playground		10,000									
11215	Bellevue Hill Reserve - Public Reserves Grant	11,500										
	Total Expenses	969,602	1,032,091	1,048,810	1,075,830	1,103,546	1,131,977	1,161,142	1,191,059	1,221,749	1,253,231	1,285,525
Capital items												
23700	Grant Exp - Olympic Park Playground Equipment	51,245										
	Total capital items	51,245	-	-	-	-	-	-	-	-	-	-
Cash reconciliation items												
Total adjustment for non-cash items												
	Increase / (decrease) in cash	(939,673)	(1,012,201)	(1,048,810)	(1,075,830)	(1,103,546)	(1,131,977)	(1,161,142)	(1,191,059)	(1,221,749)	(1,253,231)	(1,285,525)
Funded by / (to) reserves												
	Tr from Carryover Reserve	46,268										
	Funded by / general revenues	893,405	1,012,201	1,048,810	1,075,830	1,103,546	1,131,977	1,161,142	1,191,059	1,221,749	1,253,231	1,285,525

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	SPORTSFIELDS											
	Income from continuing operations											
1524	User Charges	18,643	22,000	22,660	23,340	24,040	24,761	25,504	26,269	27,057	27,869	28,705
	Grant - WCRG Lighting Upgrade			100,000								
	Total Income	18,643	22,000	122,660	23,340	24,040	24,761	25,504	26,269	27,057	27,869	28,705
	Expenses from continuing operations											
10961	Working Expenses	43,479	44,566	45,680	46,822	47,993	49,193	50,423	51,684	52,976	54,300	55,658
10968	Plant Running Expenses	64,119	65,000	66,625	68,291	69,998	71,748	73,542	75,381	77,266	79,198	81,178
	Loan 236a-River Park Amenities	4,119	3,841	3,545	3,230	2,894	2,537	2,158	1,753	1,324	866	379
	Loan 243-WCRG Amenities	6,044	4,612	3,039	1,341							
	Loan 242b-Mulyan Oval Amenities	5,857	5,778	5,612	5,500	5,364	5,233	5,091	4,883	4,705	4,539	4,325
10960	Wages	88,153	105,938	108,904	111,844	114,864	117,965	121,150	124,421	127,780	131,230	134,773
10962	Vandalism	4,113	4,216	4,321	4,429	4,540	4,654	4,770	4,889	5,011	5,136	5,264
	Total Expenses	215,884	233,951	237,726	241,457	245,653	251,330	257,134	263,011	269,062	275,269	281,577
	Capital items											
	Loan 236a-River Park Amenities	4,343	4,621	4,917	5,232	5,568	5,925	6,305	6,709	7,139	7,596	7,997
	Loan 243-WCRG Amenities	17,580	19,012	20,585	22,193							
	Loan 242b-Mulyan Oval Amenities	1,596	1,676	1,842	1,954	2,090	2,221	2,362	2,570	2,748	2,914	3,129
	WCRG - Lighting Upgrade			100,000								
	Total capital items	23,519	25,309	127,344	29,379	7,658	8,146	8,667	9,279	9,887	10,510	11,126
	Cash reconciliation items											
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	(220,760)	(237,260)	(242,410)	(247,496)	(229,271)	(234,715)	(240,297)	(246,021)	(251,892)	(257,910)	(263,998)
	Funded by / (to) reserves											
	Funded by / general revenues	220,760	237,260	242,410	247,496	229,271	234,715	240,297	246,021	251,892	257,910	263,998

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description										
	VILLAGE PARKS										
	Income from continuing operations										
	Total Income										
	-	-	-	-	-	-	-	-	-	-	-
	Expenses from continuing operations										
11071	Village Parks Maintenance										
	38,341	39,300	40,283	41,290	42,322	43,380	44,465	45,577	46,716	47,884	49,081
	38,341	39,300	40,283	41,290	42,322	43,380	44,465	45,577	46,716	47,884	49,081
	Capital items										
	Total capital items										
	-	-	-	-	-	-	-	-	-	-	-
	Cash reconciliation items										
	Total adjustment for non-cash items										
	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash										
	(38,341)	(39,300)	(40,283)	(41,290)	(42,322)	(43,380)	(44,465)	(45,577)	(46,716)	(47,884)	(49,081)
	Funded by / (to) reserves										
	Funded by / general revenues										
	38,341	39,300	40,283	41,290	42,322	43,380	44,465	45,577	46,716	47,884	49,081

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	RURAL & URBAN TREES											
	Income from continuing operations											
	Total Income											
	-	-	-	-	-	-	-	-	-	-	-	
	Expenses from continuing operations											
11000	Working Expenses	65,499	67,136	68,814	70,534	72,297	74,104	75,957	77,856	79,802	81,797	83,842
11004	Vandalism	5,875	6,022	6,173	6,327	6,485	6,647	6,813	6,983	7,158	7,337	7,520
11051	Plant Running Expenses	87,193	89,373	91,607	93,897	96,244	98,650	101,116	103,644	106,235	108,891	111,613
11001	Wages	102,500	105,268	108,216	111,138	114,139	117,221	120,386	123,636	126,974	130,402	133,923
10125	Remove Dead Trees	21,300	21,833	22,379	22,938	23,511	24,099	24,701	25,319	25,952	26,601	27,266
11003	National Tree Day	4,481	4,593	4,708	4,826	4,947	5,071	5,198	5,328	5,461	5,598	5,738
	Total Expenses	286,848	294,225	301,897	309,660	317,623	325,792	334,171	342,766	351,582	360,626	369,902
	Capital items											
	Total capital items											
	Cash reconciliation items											
	Total adjustment for non-cash items											
	Increase / (decrease) in cash											
	(286,848)	(294,225)	(301,897)	(309,660)	(317,623)	(325,792)	(334,171)	(342,766)	(351,582)	(360,626)	(369,902)	
	Funded by / (to) reserves											
	Funded by / general revenues											
	286,848	294,225	301,897	309,660	317,623	325,792	334,171	342,766	351,582	360,626	369,902	

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
AERODROME												
Income from continuing operations												
1801	Rents & Fees	2,060	3,200	3,296	3,395	3,497	3,602	3,710	3,821	3,936	4,054	4,176
1802	Land Leases	15,388	17,500	18,025	18,566	19,123	19,697	20,288	20,897	21,524	22,170	22,835
	Profit of Disposal -Land Sales - Airport Subdivision	88,756	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	Total Income	106,204	45,700	46,321	46,961	47,620	48,299	48,998	49,718	50,460	51,224	52,011
Expenses from continuing operations												
11501	Working Expenses	44,314	45,422	46,558	47,722	48,915	50,138	51,391	52,676	53,993	55,343	56,727
11500	Wages	66,884	68,689	70,612	72,519	74,477	76,488	78,553	80,674	82,852	85,089	87,386
10131	Airport Promotion	5,485	5,622	5,763	5,907	6,055	6,206	6,361	6,520	6,683	6,850	7,021
11508	Contractor Inspections	11,980	12,280	12,587	12,902	13,225	13,556	13,895	14,242	14,598	14,963	15,337
11506	Plant Running Expenses	25,852	26,498	27,160	27,839	28,535	29,248	29,979	30,728	31,496	32,283	33,090
	Depreciation	74,151	75,110	75,110	75,110	75,110	75,110	75,110	75,110	75,110	75,110	75,110
	Total Expenses	228,666	233,621	237,790	241,999	246,317	250,746	255,289	259,950	264,732	269,638	274,671
Capital items												
	Aerodrome - Runway Reseal		120,000									
	Total capital items	-	120,000	-	-	-	-	-	-	-	-	-
Cash reconciliation items												
	Depreciation	(74,151)	(75,110)	(75,110)	(75,110)	(75,110)	(75,110)	(75,110)	(75,110)	(75,110)	(75,110)	(75,110)
	Total adjustment for non-cash items	(74,151)	(75,110)	(75,110)	(75,110)	(75,110)	(75,110)	(75,110)	(75,110)	(75,110)	(75,110)	(75,110)
	Increase / (decrease) in cash	(48,311)	(232,811)	(116,359)	(119,928)	(123,587)	(127,337)	(131,181)	(135,122)	(139,162)	(143,304)	(147,550)
Funded by / (to) reserves												
	Tr to Airport Reserve	(88,756)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
	Tr from Airport Reserve		85,000									
	Funded by / general revenues	137,067	172,811	141,359	144,928	148,587	152,337	156,181	160,122	164,162	168,304	172,550

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Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	CARAVAN PARK											
	Income from continuing operations											
	Fixed Lease Fee	29,158	45,000	45,000	45,000	45,000	33,802	52,167	52,167	52,167	52,167	52,167
	Profit on Disposal - Cabins		94,910									
1815	Chattel Mortgage - Caravan Park	11,341										
1813	Commission Lease Fee	26,372	500,000									
1810	Caravan Park - Rent & Fees	102,120										
1811	Caravan Park - On-Site Vans	65,810										
	Total Income	234,801	639,910	45,000	45,000	45,000	33,802	52,167	52,167	52,167	52,167	52,167
	Expenses from continuing operations											
	Dividend	61,800	63,345	64,929	66,552	68,216	69,921	71,669	73,461	75,298	77,180	79,110
11600	Maintenance	74,400	10,250	10,506	10,769	11,038	11,314	11,597	11,887	12,184	12,489	12,801
	Depreciation	28,469	28,837	28,837	28,837	28,837	28,837	28,837	28,837	28,837	28,837	28,837
	Total Expenses	164,669	102,432	104,272	106,158	108,091	110,072	112,103	114,185	116,319	118,506	120,748
	Capital items											
	Sale - Cabins		(90)									
	Total capital items	-	(90)	-	-	-	-	-	-	-	-	-
	Cash reconciliation items											
	Depreciation	(28,469)	(28,837)	(28,837)	(28,837)	(28,837)	(28,837)	(28,837)	(28,837)	(28,837)	(28,837)	(28,837)
	Total adjustment for non-cash items	(28,469)	(28,837)	(28,837)	(28,837)	(28,837)	(28,837)	(28,837)	(28,837)	(28,837)	(28,837)	(28,837)
	Increase / (decrease) in cash	98,601	566,405	(30,435)	(32,321)	(34,254)	(47,433)	(31,099)	(33,181)	(35,315)	(37,502)	(39,744)
	Funded by / (to) reserves											
	Tr to CVP Res	(108,601)	(566,405)									
	Tr from CVP Res	10,000		30,435	32,321	34,254	47,433	31,099	33,181	35,315	37,502	39,744
	Funded by / general revenues	-	-	-	-	-	(0)	-	-	-	-	-

ATTACHMENT B

Budget Detail		Revised Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
		2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2025
Ledger	Description												
SALEYARDS													
Income from continuing operations													
1830	Fees	425,705	438,476	451,630	465,179	479,134	493,508	508,313	523,562	539,269	555,447	572,110	
1831	Truck Wash	48,991	45,000	46,350	47,741	49,173	50,648	52,167	53,732	55,344	57,004	58,714	
1892	Vehicle Leaseback Contribution	4,628	5,090	5,600	6,159	6,775	7,453	8,198	9,018	9,920	10,912	12,003	
	Total Income	479,324	488,566	503,580	519,079	535,082	551,609	568,678	586,312	604,533	623,363	642,827	
Expenses from continuing operations													
11800	Wages	155,889	160,098	164,581	169,025	173,589	178,276	183,089	188,032	193,109	198,323	203,678	
	Contribution to Admin Salaries	13,376	13,737	14,122	14,503	14,895	15,297	15,710	16,134	16,570	17,017	17,476	
	Dividend	17,558	17,997	18,447	18,908	19,381	19,866	20,363	20,872	21,394	21,929	22,477	
	AODE	64,521	62,812	68,252	65,389	70,681	70,648	73,408	75,437	77,829	78,205	80,696	
	Contribution - Training		-	-	-	-	-	-	-	-	-	-	
11801	Working Expenses/Maintenance	60,311	61,819	63,364	64,948	66,572	68,236	69,942	71,691	73,483	75,320	77,203	
11810	Utilities	29,378	35,000	35,875	36,772	37,691	38,633	39,599	40,589	41,604	42,644	43,710	
11803	Plant Running Expenses	19,283	15,153	15,532	15,920	16,318	16,726	17,144	17,573	18,012	18,462	18,924	
11805	Advertising	5,876	6,023	6,174	6,329	6,486	6,648	6,814	6,984	7,159	7,338	7,521	
	Contribution - Training	2,349	2,412	2,480	2,547	2,616	2,687	2,760	2,835	2,912	2,991	3,072	
	Overheads	35,264	36,146	37,050	37,976	38,925	39,898	40,895	41,917	42,965	44,039	45,140	
	Loan 246 - Effluent Screens	14,752	13,944	12,838	11,693	10,588	9,347	7,957	6,524	4,839	3,128	1,249	
	Loan 233 Saleyards	7,580	6,834	6,042	5,200	4,305	3,354	2,343	1,268	210			
	Depreciation	38,202	38,696	38,696	38,696	38,696	38,696	38,696	38,696	38,696	38,696	38,696	
	Total Expenses	464,339	470,671	483,453	487,906	500,743	508,312	518,720	528,552	538,782	548,092	559,842	
Capital items													
	Loan 233 Saleyards	11,835	12,581	13,373	14,215	15,110	16,061	17,072	18,147	6,774			
	Loan 246 - Effluent Screens	11,168	11,976	13,083	14,228	15,333	16,574	17,963	19,396	21,082	22,793	24,671	
	Fencing - Southern Area holding Yards		15,000										
	Saleyards - Fencing for Holding Yards	10,000											
23648	Saleyards - Installation Double - Decker Cattle Ramp	6,102											
	Total capital items	39,105	39,557	26,456	28,443	30,443	32,635	35,035	37,543	27,856	22,793	24,671	
Cash reconciliation items													
	Depreciation	(38,202)	(38,696)	(38,696)	(38,696)	(38,696)	(38,696)	(38,696)	(38,696)	(38,696)	(38,696)	(38,696)	
	Total adjustment for non-cash items	(38,202)	(38,696)	(38,696)	(38,696)	(38,696)	(38,696)	(38,696)	(38,696)	(38,696)	(38,696)	(38,696)	
	Increase / (decrease) in cash	14,082	17,035	32,367	41,426	42,592	49,358	53,619	58,913	76,591	91,174	97,010	
Funded by / (to) reserves													
	Tr to SY Res	(34,684)	(32,035)	(32,367)	(41,426)	(42,592)	(49,358)	(53,619)	(58,913)	(76,591)	(91,174)	(97,010)	
	Tr from SY Res	20,602	15,000										
	Funded by / general revenues	-	-	-	-	-	-	-	-	-	-	-	

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	COUNCIL BUILDINGS & STRUCTURES MAINTENANCE											
	Income from continuing operations											
1840	Rent of Council Properties	23,143	29,000	29,870	30,766	31,689	32,640	33,619	34,628	35,667	36,737	37,839
1823	Rose Garden Kiosk Rent	26,198	27,145	27,960	28,799	29,663	30,553	31,470	32,414	33,386	34,388	35,420
1884	House cnr Darling & Bartlett Ave	1,101	-	-	-	-	-	-	-	-	-	-
1885	House Bourke St	7,828	8,281	8,530	8,786	9,050	9,322	9,602	9,890	10,187	10,493	10,808
1073	Pound Rental	5,150	5,279	5,411	5,546	5,685	5,827	5,973	6,122	6,275	6,432	6,593
1886	House Liverpool St	18,847	22,943	23,631	24,340	25,070	25,822	26,597	27,395	28,217	29,064	29,936
1888	118 Kendal St	25,750	26,523	27,319	28,139	28,983	29,852	30,748	31,670	32,620	33,599	34,607
	Total Income	108,017	119,172	122,721	126,376	130,140	134,016	138,009	142,119	146,352	150,713	155,203
	Expenses from continuing operations											
11301	Salaries & Wages	96,007	98,599	101,360	104,097	106,908	109,795	112,759	115,803	118,930	122,141	125,439
10080	Administration Building	26,441	27,102	27,780	28,475	29,187	29,917	30,665	31,432	32,218	33,023	33,849
11702	Rose Garden Café	9,661	8,163	8,367	8,576	8,790	9,010	9,235	9,466	9,703	9,946	10,195
10312	Pound Maintenance	12,801	13,121	13,449	13,785	14,130	14,483	14,845	15,216	15,596	15,986	16,386
11307	Information & Neighbourhood Centre	701	4,819	4,939	5,062	5,189	5,319	5,452	5,588	5,728	5,871	6,018
12103	Senior Citizens Building	6,390	6,550	6,714	6,882	7,054	7,230	7,411	7,596	7,786	7,981	8,181
11309	House - Cnr Darling & Bartlett Avenue	526	3,614	3,704	3,797	3,892	3,989	4,089	4,191	4,296	4,403	4,513
11310	House - Bourke Street	3,899	8,096	8,298	8,505	8,718	8,936	9,159	9,388	9,623	9,864	10,111
11311	Liverpool Street House & Flat	13,488	16,004	16,404	16,814	17,234	17,665	18,107	18,560	19,024	19,500	19,988
11312	Public Toilets	27,852	28,548	29,262	29,994	30,744	31,513	32,301	33,109	33,937	34,785	35,655
12120	118 Kendal Street & Waugoola House	5,485	5,622	5,763	5,907	6,055	6,206	6,361	6,520	6,683	6,850	7,021
11319	Bus Shelters	5,875	6,022	6,173	6,327	6,485	6,647	6,813	6,983	7,158	7,337	7,520
11323	Airport Rd House - RFS	5,875	6,022	6,173	6,327	6,485	6,647	6,813	6,983	7,158	7,337	7,520
50982	Radio tower	16,803	-	-	-	-	-	-	-	-	-	-
12107	Council Property Rates	17,177	12,925	13,248	13,579	13,918	14,266	14,623	14,989	15,364	15,748	16,142
12102	Council Property Maintenance	8,486	12,044	12,345	12,654	12,970	13,294	13,626	13,967	14,316	14,674	15,041
11320	Council Depot	7,050	7,226	7,407	7,592	7,782	7,977	8,176	8,380	8,590	8,805	9,025
11321	Woodstock Grandstand	-	-	-	-	-	-	-	-	-	-	-
	Total Expenses	264,517	264,477	271,386	278,373	285,541	292,894	300,435	308,171	316,110	324,251	332,604
	Capital items	-	-	-	-	-	-	-	-	-	-	-
	Total capital items	-	-	-	-	-	-	-	-	-	-	-
	Cash reconciliation items	-	-	-	-	-	-	-	-	-	-	-
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	(156,500)	(145,305)	(148,665)	(151,997)	(155,401)	(158,878)	(162,426)	(166,052)	(169,758)	(173,538)	(177,401)
	Funded by / (to) reserves	-	-	-	-	-	-	-	-	-	-	-
	Tr from Carryover Reserve	9,165	-	-	-	-	-	-	-	-	-	-
	Funded by / general revenues	147,335	145,305	148,665	151,997	155,401	158,878	162,426	166,052	169,758	173,538	177,401

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	INFRASTRUCTURE & OPERATIONS OVERHEADS											
	Income from continuing operations											
	Total Income											
	-	-	-	-	-	-	-	-	-	-	-	
	Expenses from continuing operations											
19040	Superannuation	669,957	667,656	686,350	704,882	723,914	743,459	763,533	825,419	890,091	957,653	1,028,214
19041	Public Holidays	195,492	200,770	206,392	211,965	217,688	223,566	229,602	235,801	242,168	248,707	255,422
19042	Workers Comp. Insurance	173,922	142,500	146,775	151,178	155,713	160,384	165,196	170,152	175,257	180,515	185,930
19044	Annual Leave	441,532	453,453	466,150	478,736	491,662	504,937	518,570	532,571	546,950	561,718	576,884
	Long Service Leave-Accrual		193,147	198,555	203,916	209,422	215,076	220,883	226,847	232,972	239,262	245,722
19043	Sick Leave	133,420	113,363	116,537	119,683	122,914	126,233	129,641	133,141	136,736	140,428	144,220
	Saleyards Overheads Contra	(35,264)	(36,146)	(37,050)	(37,976)	(38,925)	(39,898)	(40,895)	(41,917)	(42,965)	(44,039)	(45,140)
	Total Expenses	1,579,059	1,734,743	1,783,709	1,832,384	1,882,388	1,933,757	1,986,530	2,082,014	2,181,209	2,284,244	2,391,252
	Capital items											
19045	Long Service Leave	59,245	53,000	53,000	53,000	53,000	53,000	53,000	53,000	53,000	53,000	53,000
	Total capital items	59,245	53,000	53,000	53,000	53,000	53,000	53,000	53,000	53,000	53,000	53,000
	Cash reconciliation items											
	LSL Accrual		(193,147)	(198,555)	(203,916)	(209,422)	(215,076)	(220,883)	(226,847)	(232,972)	(239,262)	(245,722)
	Total adjustment for non-cash items	-	(193,147)	(198,555)	(203,916)	(209,422)	(215,076)	(220,883)	(226,847)	(232,972)	(239,262)	(245,722)
	Increase / (decrease) in cash	(1,638,304)	(1,594,596)	(1,638,154)	(1,681,468)	(1,725,966)	(1,771,681)	(1,818,647)	(1,908,167)	(2,001,237)	(2,097,982)	(2,198,530)
	Funded by / (to) reserves											
	Tr from LSL Reserve	59,245	53,000	53,000	53,000	53,000	53,000	53,000	53,000	53,000	53,000	53,000
	Tr to LSL Reserve	-	(96,574)	(99,278)	(152,937)	(188,480)	(193,568)	(220,883)	(192,820)	(232,972)	(239,262)	(245,722)
	Funded by / general revenues	1,579,059	1,638,170	1,684,432	1,781,405	1,861,445	1,912,250	1,986,530	2,047,987	2,181,209	2,284,244	2,391,252

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	WASTE COLLECTION											
	Income from continuing operations											
1200	Domestic Waste Management Charge	1,603,936	1,653,962	1,703,581	1,754,688	1,807,329	1,861,549	1,917,395	1,974,917	2,034,165	2,095,190	2,158,046
1215	Commercial Waste Management Charge	213,798	218,623	225,182	231,937	238,895	246,062	253,444	261,047	268,878	276,944	285,252
1219	Boorowa Council Garbage Collection	7,332										
1214	Interest on Overdue Charges	8,414	10,000	9,500	9,025	8,574	8,145	7,738	7,351	6,983	6,634	6,302
1229	Weddin Shire Council Garbage Collection	1,930										
	Pensioner Subsidy	85,803	85,453	85,453	85,453	85,453	85,453	85,453	85,453	85,453	85,453	85,453
	Total Income	1,921,213	1,968,038	2,023,716	2,081,103	2,140,251	2,201,209	2,264,030	2,328,768	2,395,479	2,464,221	2,535,053
	Expenses from continuing operations											
	AODE	255,234	249,573	270,541	258,579	278,848	278,062	288,243	295,513	304,157	304,895	313,845
10530	Operator's Wages	71,269	60,869	62,573	64,262	65,997	67,779	69,609	71,488	73,418	75,400	77,436
10549	Working Expenses	20,787	21,307	21,840	22,386	22,946	23,520	24,108	24,711	25,329	25,962	26,611
1210	Pensioner Rates Abandoned	159,858	155,369	155,369	155,369	155,369	155,369	155,369	155,369	155,369	155,369	155,369
10531	Plant Running Expenses	115,321	95,654	98,045	100,496	103,008	105,583	108,223	110,929	113,702	116,545	119,459
10532	MGB Maintenance	6,843	7,014	7,189	7,369	7,553	7,742	7,936	8,134	8,337	8,545	8,759
10682	Boorowa Council Garbage Collection	4,757										
10684	Weddin Shire Council Garbage Collection	1,930										
10832	Donations - DWMC	1,780	1,825	1,871	1,918	1,966	2,015	2,065	2,117	2,170	2,224	2,280
10533	Deliver New Waste/Recycling Bins	6,000	4,500	4,613	4,728	4,846	4,967	5,091	5,218	5,348	5,482	5,619
	Dividend	47,276	48,458	49,669	50,911	52,184	53,489	54,826	56,197	57,602	59,042	60,518
10536	MGB Disposal Costs (Weighbridge) - Internal	478,924	490,897	503,169	515,748	528,642	541,858	555,404	569,289	583,521	598,109	613,062
	Street Sweeping - Cowra & Villages											
10546	Salaries & Wages	28,249	47,498	48,828	50,146	51,500	52,891	54,319	55,786	57,292	58,839	60,428
10547	Plant Running Expenses	57,147	89,326	91,559	93,848	96,194	98,599	101,064	103,591	106,181	108,836	111,557
10548	Maintenance/Consumables	6,447	6,608	6,773	6,942	7,116	7,294	7,476	7,663	7,855	8,051	8,252
	Cleaning Cowra CBD											
10537	Salaries & Wages	50,547	51,912	53,366	54,807	56,287	57,807	59,368	60,971	62,617	64,308	66,044
10538	Plant Running Expenses	44,460	42,497	43,559	44,648	45,764	46,908	48,081	49,283	50,515	51,778	53,072
10539	Maintenance/Consumables	7,676	7,868	8,065	8,267	8,474	8,686	8,903	9,126	9,354	9,588	9,828
	Depreciation - Waste	240,912	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
	Total Expenses	1,605,417	1,581,175	1,627,029	1,640,424	1,686,694	1,712,569	1,750,085	1,785,385	1,822,767	1,852,973	1,892,139
	Capital items											
23149	MGB Replacements	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
	Total capital items	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
	Cash reconciliation items											
	Depreciation - Waste	(240,912)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
	Total adjustment for non-cash items	(240,912)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
	Increase / (decrease) in cash	536,708	566,863	576,687	620,679	633,557	668,640	693,944	723,383	752,712	791,248	822,914
	Funded by / (to) reserves											
	Tr. To Waste Reserve	(263,320)	(317,887)	(248,215)	(225,396)	(452,171)	(499,639)	(533,774)	(562,336)	(589,810)	(633,186)	(663,072)
	Funded by / general revenues	(273,388)	(248,976)	(328,473)	(395,282)	(181,386)	(169,001)	(160,170)	(161,048)	(162,902)	(158,062)	(159,843)

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	WASTE DISPOSAL											
	Income from continuing operations											
1216	MGB Disposal (Weighbridge)	478,924	490,897	503,169	515,748	528,642	541,858	555,404	569,289	583,521	598,109	613,062
	Total Income	478,924	490,897	503,169	515,748	528,642	541,858	555,404	569,289	583,521	598,109	613,062
	Expenses from continuing operations											
	Contribution to Administration Salaries	79,997	82,157	84,457	86,737	89,079	91,484	93,954	96,491	99,096	101,772	104,520
	Landfill											
10542	- Wages	31,849	51,195	52,628	54,049	55,508	57,007	58,546	60,127	61,750	63,417	65,129
10540	- Working Expenses	15,205	15,585	15,975	16,374	16,783	17,203	17,633	18,074	18,526	18,989	19,464
10541	- Plant Running Expenses	84,439	101,925	104,473	107,085	109,762	112,506	115,319	118,202	121,157	124,186	127,291
10567	DEC Licence Fees	5,474	3,700	3,793	3,888	3,985	4,085	4,187	4,292	4,399	4,509	4,622
	Village Tips											
10544	- Wages	17,528	40,595	41,732	42,859	44,016	45,204	46,425	47,678	48,965	50,287	51,645
10543	- Working Expenses	10,945	11,219	11,499	11,786	12,081	12,383	12,693	13,010	13,335	13,668	14,010
10553	Plant Running Expenses	7,027	7,203	7,383	7,568	7,757	7,951	8,150	8,354	8,563	8,777	8,996
	AODE	64,467	63,111	68,196	64,969	69,830	69,399	71,694	73,247	75,124	75,037	76,959
10545	Clean Up Australia Day	4,865	4,987	5,112	5,240	5,371	5,505	5,643	5,784	5,929	6,077	6,229
	Total Expenses	321,796	381,677	395,248	400,555	414,172	422,727	434,244	445,259	456,844	466,719	478,865
	Capital items											
	Cell Construction			50,000	200,000							
	Total capital items	-	-	50,000	200,000	-	-	-	-	-	-	-
	Cash reconciliation items											
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	157,128	109,220	57,921	(84,807)	114,470	119,131	121,160	124,030	126,677	131,390	134,197
	Funded by / (to) reserves											
	Tr. To Cell Construction Reserve	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
	Funded by / general revenues	(102,128)	(54,220)	(2,921)	139,807	(59,470)	(64,131)	(66,160)	(69,030)	(71,677)	(76,390)	(79,197)

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	RECYCLING											
	Income from continuing operations											
1204	Sale of Recycled Material	220,326	226,936	233,744	240,756	247,979	255,418	263,081	270,973	279,102	287,475	296,099
1203	Recycling Crates Sales	2,000										
1213	Land Rental	2,214	2,379	2,450	2,524	2,600	2,678	2,758	2,841	2,926	3,014	3,104
1211	Interest on Overdue Charges	4,520	4,633	4,749	4,868	4,990	5,115	5,243	5,374	5,508	5,646	5,787
1206	Weighbridge Charges	340,559	390,411	402,124	414,188	426,614	439,412	452,594	466,172	480,157	494,562	509,399
1205	2nd Hand Shop Sales	12,492	9,777	10,070	10,372	10,683	11,003	11,333	11,673	12,023	12,384	12,756
1201	Recycling Charge	471,164	485,097	499,650	514,640	530,079	545,981	562,360	579,231	596,608	614,506	632,941
	Grant-NSW Environmental Trust-Community Recycling Centre		74,573									
	Netwaste Contribution - Community Recycling Centre		2,400									
	Total Income	1,053,275	1,196,206	1,152,787	1,187,348	1,222,945	1,259,607	1,297,369	1,336,264	1,376,324	1,417,587	1,460,086
	Expenses from continuing operations											
10550	Wages	71,721	136,304	140,121	143,904	147,789	151,779	155,877	160,086	164,408	168,847	173,406
10569	Working Expenses	6,385	6,545	6,709	6,877	7,049	7,225	7,406	7,591	7,781	7,976	8,175
10619	Recycling - Education	23,503	24,091	24,693	25,310	25,943	26,592	27,257	27,938	28,636	29,352	30,086
10623	RAFCA Program	5,150	5,279	5,411	5,546	5,685	5,827	5,973	6,122	6,275	6,432	6,593
10551	Plant Running Expenses	159,162	154,941	158,815	162,785	166,855	171,026	175,302	179,685	184,177	188,781	193,501
	MRF OPERATION											
10560	Wages	377,208	277,504	285,274	292,976	300,886	309,010	317,353	325,922	334,722	343,759	353,040
10561	Plant Running Expenses	170,914	162,887	166,959	171,133	175,411	179,796	184,291	188,898	193,620	198,461	203,423
10562	Working Expenses	155,434	159,320	163,303	167,386	171,571	175,860	180,257	184,763	189,382	194,117	198,970
10609	Waste Software Maintenance	2,585	2,650	2,716	2,784	2,854	2,925	2,998	3,073	3,150	3,229	3,310
10574	Contribution - Training	18,243	20,000	20,560	21,115	21,685	22,270	22,871	23,489	24,123	24,774	25,443
	AODE	139,699	152,989	155,373	148,741	160,647	160,430	166,541	170,974	176,207	176,858	182,271
	Loan 218 - MRF Construction	11,362	8,166	4,710	972							
	Loan 240C - MRF	514	227									
	Loan 223 - Leachate Dam	3,013	2,603	2,159	1,680	1,162	604					
	Loan 247 Recycling Upgrade	35,307	33,373	30,725	27,985	28,340	22,369	19,044	15,615	11,581	7,486	2,990
	Total Expenses	1,180,200	1,146,879	1,167,528	1,179,194	1,215,877	1,235,713	1,265,170	1,294,156	1,324,062	1,350,072	1,381,208
	Capital items											
	NSW Environmental Trust-Community Recycling Centre @ MRF		82,973									
	Loan 247 Recycling Upgrade	26,729	28,664	31,312	34,052	36,696	39,667	42,992	46,422	50,456	54,551	59,046
	Loan 218 - MRF Construction	39,162	42,357	45,813	49,291							
	Loan 240C - MRF	4,462	4,749									
	Loan 223 - Leachate Dam	5,135	5,546	5,989	6,468	6,986	7,545					
	Reseal Drop Off/ Turning Area			40,000								
	Total capital items	75,488	164,289	123,114	64,811	43,682	47,212	42,992	46,422	50,456	54,551	59,046
	Cash reconciliation items											
	Total adjustment for non-cash items	-	-	-	-	-	-	-	-	-	-	-
	Increase / (decrease) in cash	(202,413)	(114,962)	(137,855)	(56,657)	(36,614)	(23,318)	(10,793)	(4,314)	1,806	12,964	19,832
	Funded by / (to) reserves											
	Funded by / general revenues	202,413	114,962	137,855	56,657	36,614	23,318	10,793	4,314	(1,806)	(12,964)	(19,832)

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
WASTE OVERHEADS												
Income from continuing operations												
Total Income												
-												
Expenses from continuing operations												
19022	Superannuation	73,298	70,305	72,274	74,225	76,229	78,287	80,401	86,918	93,728	100,842	108,272
19024	Public Holidays	16,011	16,443	16,903	17,359	17,828	18,309	18,803	19,311	19,832	20,367	20,917
19027	Workers Comp. Insurance	21,359	17,500	18,025	18,566	19,123	19,697	20,288	20,897	21,524	22,170	22,835
19020	Annual Leave	49,949	51,298	52,734	54,158	55,620	57,122	58,664	60,248	61,875	63,546	65,262
	Long Service Leave-Accrual		19,864	20,420	20,971	21,537	22,118	22,715	23,328	23,958	24,605	25,269
19023	Sick Leave	12,487	12,824	13,183	13,539	13,905	14,280	14,666	15,062	15,469	15,887	16,316
Total Expenses		173,104	188,234	193,539	198,818	204,242	209,813	215,537	225,764	236,386	247,417	258,871
Capital items												
19021	Long Service Leave	11,185	4,000	4,000	27,477	4,000	4,000	7,622	4,000	4,000	4,000	4,000
Total capital items		11,185	4,000	4,000	27,477	4,000	4,000	7,622	4,000	4,000	4,000	4,000
Cash reconciliation items												
	LSL Accrual		(19,864)	(20,420)	(20,971)	(21,537)	(22,118)	(22,715)	(23,328)	(23,958)	(24,605)	(25,269)
Total adjustment for non-cash items		-	(19,864)	(20,420)	(20,971)	(21,537)	(22,118)	(22,715)	(23,328)	(23,958)	(24,605)	(25,269)
Increase / (decrease) in cash		(184,289)	(172,370)	(177,119)	(205,324)	(186,705)	(191,695)	(200,444)	(206,436)	(216,428)	(226,812)	(237,602)
Funded by / (to) reserves												
	Trn from LSL Reserve	11,185	4,000	4,000	27,477	4,000	4,000	7,622	4,000	4,000	4,000	4,000
	Trn to LSL Reserve	-	(19,864)	(20,420)	(20,971)	(21,537)	(22,118)	(22,715)	(23,328)	(23,958)	(24,605)	(25,269)
Funded by / general revenues		173,104	188,234	193,539	198,818	204,242	209,813	215,537	225,764	236,386	247,417	258,871

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
WATER												
Income from continuing operations												
1300	Water Access-Vacant Land - Residential Residential	108,624	107,476	110,701	114,022	117,443	120,966	124,595	128,333	132,183	136,148	140,232
1336	- Access Charges	835,044	864,156	890,081	916,783	944,286	972,615	1,001,793	1,031,847	1,062,802	1,094,686	1,127,527
1341	- Consumption Charges	2,561,991	2,610,709	2,689,030	2,769,701	2,852,792	2,938,376	3,026,527	3,117,323	3,210,843	3,307,168	3,406,383
Non-Residential												
1337	- Access Charges	498,889	517,293	532,812	548,796	565,260	582,218	599,685	617,676	636,206	655,292	674,951
1342	- Consumption Charges	1,259,416	1,282,998	1,321,488	1,361,133	1,401,967	1,444,026	1,487,347	1,531,967	1,577,926	1,625,264	1,674,022
Non-Residential (Industrial)												
1338	- Access Charges	18,022	20,880	21,506	22,151	22,816	23,500	24,205	24,931	25,679	26,449	27,242
1343	- Consumption Charges	148,037	155,692	160,363	165,174	170,129	175,233	180,490	185,905	191,482	197,226	203,143
Non-Residential (Nurseries)												
1347	- Access Charges	2,651	3,218	3,315	3,414	3,516	3,621	3,730	3,842	3,957	4,076	4,198
1348	- Consumption Charges	10,457	13,929	14,347	14,777	15,220	15,677	16,147	16,631	17,130	17,644	18,173
Education Consumers												
1876	- Access Charges	18,708	18,589	19,147	19,721	20,313	20,922	21,550	22,197	22,863	23,549	24,255
1877	- Consumption Charges	42,428	51,085	52,618	54,197	55,823	57,498	59,223	61,000	62,830	64,715	66,656
Raw Water												
1339	- Access Charges	23,207	25,649	26,418	27,211	28,027	28,868	29,734	30,626	31,545	32,491	33,466
1344	- Consumption Charges	91,964	101,134	104,168	107,293	110,512	113,827	117,242	120,759	124,382	128,113	131,956
1321	Standpipe Sales	11,990	22,145	22,810	23,494	24,199	24,925	25,673	26,443	27,236	28,053	28,895
kpi excl	Pensioner Rate Subsidy	69,981	64,733	64,733	64,733	64,733	64,733	64,733	64,733	64,733	64,733	64,733
INTEREST												
1319	- On Overdue Charges	42,000	37,105	37,105	37,105	37,105	37,105	37,105	37,105	37,105	37,105	37,105
OTHER												
1322	Tapping Fees	70,000	72,100	74,263	76,491	78,786	81,150	83,585	86,093	88,676	91,336	94,076
1346	Japanese Garden Water Subsidy	11,705	11,998	12,298	12,605	12,920	13,243	13,574				
1325	Sundry Revenue	5,875	5,000	5,100	5,200	5,300	5,400	5,500	5,600	5,700	5,800	5,900
	Developer Contributions	70,507	72,622	74,801	77,045	79,356	81,737	84,189	86,715	89,316	91,995	94,755
1958	Subsidy - Darbys Falls Plant	47,170	48,585									
	Subsidy - Billimari-Cowra Bore/Pipeline Grant Funding - 50% - Billimari Bore to Cowra Pipeline											750,000
	Service Agreement Erambie Cowra Water Maintenance	1,710										
1968	LIRS - Interest Subsidy	84,454	96,200	86,153	76,628	66,806	56,411	45,176	33,713	21,201	8,352	
	Tr. From General Fund (S.611)	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
	Total Income	6,834,830	7,003,297	7,123,257	7,297,674	7,477,309	7,662,051	7,851,803	8,033,439	8,233,795	8,438,195	8,643,668
Expenses from continuing operations												
	Contribution to Administration Salaries	140,399	150,000	154,200	158,363	162,639	167,030	171,540	176,172	180,929	185,814	190,831
	Dividend - General fund	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
10781	Public Promotion & Education	13,147	13,476	13,814	14,158	14,512	14,875	15,247	15,628	16,019	16,419	16,829
1302	Pensioner Rates Abandoned	127,239	117,697	117,697	117,697	117,697	117,697	117,697	117,697	117,697	117,697	117,697
10707	Programming Expenses	771	2,500	2,563	2,627	2,693	2,760	2,829	2,900	2,973	3,047	3,123
10710	Meter Reading	79,485	81,472	83,509	85,597	87,737	89,930	92,178	94,482	96,844	99,265	101,747
10226	Contribution - Training	14,595	30,000	30,840	31,673	32,528	33,406	34,308	35,234	36,185	37,162	38,165
10783	Computer Software	5,875	6,022	6,173	6,327	6,485	6,647	6,813	6,983	7,158	7,337	7,520
10784	Printing, Stationery & Postage	18,243	18,699	19,166	19,645	20,136	20,639	21,155	21,684	22,226	22,782	23,352
10785	Rates & Charges - Internal	14,595	4,000	4,100	4,203	4,308	4,416	4,526	4,639	4,755	4,874	4,996
10714	Telephone/Fax	7,381	7,566	7,755	7,949	8,148	8,352	8,561	8,775	8,994	9,219	9,449
10786	Protective Equipment/ Safety Supplies	10,815	11,085	11,362	11,646	11,937	12,235	12,541	12,855	13,176	13,505	13,843
10272	Centroc Water Utilities Membership	10,998										
	AODE	867,742	900,365	965,436	919,297	987,708	981,330	1,013,549	1,033,612	1,060,035	1,152,968	1,180,972
10708	Donations	23,182	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000
ENGINEERING & SUPERVISION												
10793	Koorawatha Operation Cost	12,500	17,200	17,630	18,071	18,523	18,986	19,461	19,948	20,447	20,958	21,482
10795	Best Practice Compliance	45,203										
10757	Sludge Management Study	39,525										
PURCHASE OF WATER												
10716	- CTCC	170,000	200,791	205,811	210,956	216,230	221,636	227,177	232,856	238,677	244,644	250,760
10715	- Lachlan River	130,000	137,179	140,608	144,123	147,726	151,419	155,204	159,084	163,061	167,138	171,316
PUMPING STATION												

ATTACHMENT B

Budget Detail		Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description											
	Pumping Station-Repairs & Operating Expenses	53,182	54,534	55,931	57,353	58,811	60,306	61,839	63,411	65,022	66,675	68,370
10739	Energy Costs-Pumping Stations	355,409	370,781	380,050	389,551	399,290	409,272	419,504	429,992	440,742	451,761	463,055
	RESERVOIRS											
	Reservoirs-Repairs & Operating Expenses	60,000	44,479	45,644	46,822	48,030	49,269	50,540	51,844	53,182	54,555	55,963
	TREATMENT PLANT											
10720	Energy Costs-Treatment Plant	85,137	70,707	72,475	74,287	76,144	78,048	79,999	81,999	84,049	86,150	88,304
	Treatment Plant-Repairs & Maintenance	95,102	77,066	79,127	81,197	83,321	85,501	87,738	90,033	92,388	94,806	97,287
10722	Wages-Treatment Plant	190,023	185,154	190,338	195,477	200,755	206,175	211,742	217,459	223,330	229,360	235,553
10794	Sludge Removal Expense	20,600	10,000	10,250	10,506	10,769	11,038	11,314	11,597	11,887	12,184	12,489
	Wyangala Operation-Treatment Plant	53,131	52,298	53,624	54,977	56,364	57,786	59,245	60,740	62,273	63,844	65,455
	Wyangala WTP Compliance	50,000										
	Darbys Falls Operation-Treatment plant	28,275	17,082	17,512	17,952	18,403	18,866	19,340	19,826	20,324	20,834	21,357
10725	Chlorine	55,072	52,359	53,668	55,010	56,385	57,795	59,240	60,721	62,239	63,795	65,390
10726	Fluoride	25,541	12,121	12,424	12,735	13,053	13,379	13,713	14,056	14,407	14,767	15,136
10727	Poly Aluminium Chloride (PAC)	175,913	127,308	130,491	133,753	137,097	140,524	144,037	147,638	151,329	155,112	158,990
10746	EPA Licence	7,679	7,871	8,068	8,270	8,477	8,689	8,906	9,129	9,357	9,591	9,831
10728	Caustic Soda	15,000	14,000	14,350	14,709	15,077	15,454	15,840	16,236	16,642	17,058	17,484
10767	Permanganate	10,970	7,500	7,688	7,880	8,077	8,279	8,486	8,698	8,915	9,138	9,366
	Testing-Treatment Plant	58,301	59,784	61,317	62,877	64,476	66,116	67,798	69,523	71,292	73,106	74,966
10787	Buildings Maintenance	4,388	4,498	4,610	4,725	4,843	4,964	5,088	5,215	5,345	5,479	5,616
10723	Telephone	7,298	7,480	7,667	7,859	8,055	8,256	8,462	8,674	8,891	9,113	9,341
10724	Rates & Charges	10,946	5,000	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,092	6,244
	MAINS											
	Mains-Repairs & Maintenance	547,340	561,460	576,169	591,034	606,283	621,927	637,974	654,436	671,324	688,648	706,420
	Water Quality/Mains Flushing	97,007	99,562	102,252	104,946	107,711	110,549	113,462	116,451	119,520	122,669	125,902
	Infiltration Gallery	19,841	18,544	19,030	19,521	20,025	20,542	21,072	21,616	22,174	22,746	23,334
	TELEMETRY											
10751	Service & Maintenance	51,082	40,000	41,000	42,025	43,076	44,153	45,257	46,388	47,548	48,737	49,955
	METERS											
	Meters-Repairs & Maintenance	94,725	75,126	67,054	68,833	70,660	72,536	74,461	76,437	78,466	80,549	82,687
	STAFF HOUSING											
10730	Repairs & Maintenance	5,876	6,023	6,174	6,328	6,486	6,648	6,814	6,984	7,159	7,338	7,521
10748	Rates & Charges	1,762	1,806	1,851	1,897	1,944	1,993	2,043	2,094	2,146	2,200	2,255
	LOAN REPAYMENTS - INTEREST											
	Loan 252 -Water Treatment Plant Loan-External - LIRS - Interest	189,960	175,606	157,266	139,879	121,949	102,974	82,466	61,540	38,700	15,245	0
	Loan 251 - Emergency Water Supply	75,146	73,006	70,722	68,284	65,682	62,905	59,941	56,778	53,401	49,798	45,952
	Loan 242a - 1C1 Zone	79,274	78,200	75,959	74,442	72,597	70,824	68,913	66,095	63,684	61,441	58,533
	Loan 241a - Mains Replacement Stage 3	70,759	69,810	67,475	65,991	64,103	62,327	60,099	58,226	55,414	53,059	50,410
	Loan No 238 -Mains Replacement	48,995	47,246	45,617	43,506	41,396	39,368	36,701	34,274	31,592	28,753	25,952
	Interest - Proposed Capex	24,638	0	0	0	0	0	0	0	0	0	0
	OVERHEADS & E.L.E.											
19014	Superannuation	75,983	93,856	96,484	99,089	101,764	104,512	107,334	110,244	113,244	116,322	119,478
19013	Public Holidays	25,169	25,849	26,573	27,290	28,027	28,784	29,561	30,359	31,179	32,021	32,886
19025	Workers Comp. Insurance	21,359	17,500	18,025	18,566	19,123	19,697	20,288	20,897	21,524	22,170	22,835
19011	Annual Leave	55,930	57,440	59,048	60,642	62,279	63,961	65,688	67,462	69,283	71,154	73,075
	Long Service Leave-Accrual	-	30,729	31,589	32,442	33,318	34,218	35,142	36,091	37,065	38,066	39,094
19012	Sick Leave	19,068	14,360	14,748	15,146	15,555	15,975	16,406	16,849	17,304	17,771	18,251
	OTHER											
10771	S.611 Charges	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
	Depreciation Charge											
	Depreciation - Water	1,550,000	1,645,000	1,686,125	1,728,278	1,771,485	1,815,772	1,861,166	1,907,695	1,955,387	2,004,272	2,054,379
	Total Expenses	6,997,577	6,876,196	7,021,184	7,068,664	7,232,281	7,323,259	7,453,062	7,578,844	7,711,728	7,914,509	8,063,261
	Capital Items											
	New Meter Installation (Reserve)	54,333	55,691	57,084	58,511	59,974	61,474	63,010	64,585	66,199	67,855	69,551
23491	Reservoir Upgrade	32,976										
	Cowra - Reservoir Sealing					100,000						
	Cowra - Reservoir replacement (Intermediate, R1, R3)					100,000	500,000		500,000		500,000	
23641	Treatment Plant Automation - Stage 2/3	625,179										
	Meters Replacement (Reserve)	157,650	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
23120	Darbys Falls Water Treatment Plant	410,066										
	SOUTHERN SECTION											
23447	Flow Gauges (Reserve)	34,975										
	MAINS CONSTRUCTION											

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description										
23493	1C1 Extension - Eloura Road	15,691									
	Woodstock - Mains replacement	154,357									
	Valve Replacement - Southern Line	16,424	-	-	-	-	-	-	-	-	-
	Southern Line - Crowther Creek Crossing	10,000									
	Southern Line - Crowther Salt Flats Mains Replacement 1.5km	220,000									
	Cowra - Raw water intake upgrade		750,000								
	Cowra - Reservoirs cathodic protection	100,000	100,000								
	Cowra - River high lift pump station				150,000						
	Cowra - Reservoir reroofing									50,000	50,000
	Cowra - Pump shed replacement					100,000					
	New Billimari Bores to Cowra WTP Pipeline									1,500,000	
	Cowra -WTP Reservoirs Operational Improvement	100,000									
	Billimari - Pump station upgrade					50,000				50,000	
	Billimari - Reservoir Re-Roof		50,000								
	Gooloogong Pump Replacement						20,000				
	Reservoir cleaning and painting	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
	Rural reservoir fencing	40,000									
	Replace telemetry system		20,000	180,000							
	Reservoir improvements (Greenethorpe, Brundah, Wirimah)	65,000									
	Southern Line - Pump replacement program						50,000				
	Billimari -Mains replacement/ renewal	60,000	60,000	60,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
	Wyangala - WTP upgrade		250,000								
	Wyangala - Rising main renewal	20,000		150,000							
	Wyangala - Raw lift pump station										
	Minor Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Mains replacement/renewal	-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
	Rural residential water reticulation	-	97,619	300,000	400,000	200,000	-	-	-	-	-
	Backflow prevention compliance	50,000	-	-	-	-	-	-	-	-	-
	Valley View subdivision	50,000	-	150,000	-	150,000	-	-	-	-	-
	Greenethorpe main improvements	15,000	-	-	-	-	-	-	-	-	-
	Wyangala - Reticulation main replacement	50,000	-	-	-	-	-	-	-	-	50,000
	Darbys Falls - Mains replacement/renewal	-	-	-	-	50,000	-	-	-	-	-
	Gooloogong - Valve and Hydrants replacement	10,000	-	-	-	-	-	-	-	-	-
	Woodstock - Valve and Hydrants replacement	10,000	-	-	-	-	-	-	-	-	-
	Cowra - Valve & Hydrant Replacement	30,000	10,000	10,000	10,000	-	-	-	-	-	-
	Water - Rural Main replacement						875,000	899,588	924,870	950,867	977,597
23650	Wattamondara Reservoir - Chlorination Unit	16,148									1,005,083
23651	Woodstock Reservoir - Chlorination Unit	60,000									
23652	River Inlet Investigation	100,000									
	Koorawatha/Wattamondara Mains - Remove Dead Ends	100,000	0	0	0	0	0	0	0	0	0
23654	Pump Repair -Billimari System	38,947									
	Cowra WTP - Minor Works	38,760									
	LOAN REPAYMENTS - PRINCIPAL										
	Loan 252 - Water Treatment Plant Loan-External - LIRS - Principal	306,098	320,452	338,793	356,180	374,110	393,085	413,593	434,518	457,358	480,813
	Loan 242a - 1C1 Zone External	21,601	22,684	24,925	26,442	28,287	30,059	31,971	34,790	37,201	39,443
	Loan 251 - Emergency Water Supply	31,806	33,946	36,230	38,668	41,270	44,047	47,011	50,174	53,550	57,154
	Loan 241a - Mains Replacement Stage 3	23,488	24,437	26,773	28,494	30,145	31,921	34,149	36,021	38,834	41,189
	Loan No 238 -Mains Replacement	28,982	30,732	32,361	34,472	36,582	38,609	41,277	43,704	46,386	49,225
	Loan Funding-Treatment Plant Automation	(625,179)	-								

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger											
Description											
Loan Funding - (Crowther Salt Flats, Reservoir Cathodic & Backflow prevention)	(370,000)										
Loan Funding-Capex	9,212	292,859	300,000	200,000	200,000	-	-	-	-	-	-
19010 Long Service Leave		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Total capital items	2,161,514	2,422,420	1,970,166	1,626,767	1,894,368	2,298,195	1,924,599	2,412,662	1,974,395	4,137,276	1,697,847
Cash reconciliation items											
Depreciation - Water	(1,550,000)	(1,645,000)	(1,686,125)	(1,728,278)	(1,771,485)	(1,815,772)	(1,861,166)	(1,907,695)	(1,955,387)	(2,004,272)	(2,054,379)
LSL Accrual		(30,729)	(31,589)	(32,442)	(33,318)	(34,218)	(35,142)	(36,091)	(37,065)	(38,066)	(39,094)
Total adjustment for non-cash items	(1,550,000)	(1,675,729)	(1,717,714)	(1,760,720)	(1,804,803)	(1,849,990)	(1,896,308)	(1,943,786)	(1,992,452)	(2,042,338)	(2,093,473)
Increase / (decrease) in cash	(774,261)	(619,590)	(150,379)	362,963	155,463	(109,413)	370,451	(14,281)	540,125	(819,251)	1,740,033
Funded by / (to) reserves											
Tr to Water Res - Long Service Leave	(30,900)	(30,729)	(31,589)	(32,442)	(33,318)	(34,218)	(35,142)	(36,091)	(37,065)	(38,066)	(39,094)
Tr to Water res - Infrastructure	(742,465)			(334,887)	(11,000)	(146,088)		(308,166)		(1,496,478)	
Tr to Water res - Equalisation	(159,751)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
Tr to Developer Contribution Reserve	(70,507)	(72,622)	(74,801)	(77,045)	(79,356)	(81,737)	(84,189)	(86,715)	(89,316)	(91,995)	(94,755)
Tr. From Infrastructure Reserve	1,777,884	868,941	181,981			341,770		244,373		1,060,253	
Tr from Developer Contribution Reserve			220,788	227,411	114,211	29,598	40,968	38,714	40,422	35,059	36,294
Tr from Water Res - Long Service Leave	-	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Funded by / general revenues	(0)	-	-	0	0	(0)	(0)	(0)	0	0	0

ATTACHMENT B

Budget Detail	Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
Ledger	Description											
	SEWER											
	Income from continuing operations											
1400	Sewer Access Charges	2,399,383	2,464,155	2,538,080	2,614,222	2,692,649	2,773,428	2,856,631	2,942,330	3,030,600	3,121,518	3,215,164
1420	Sundry Income	11,638	11,987	12,347	12,717	13,099	13,492	13,897	14,314	14,743	15,185	15,641
1401	Sewer Service Charges	580,081	601,569	619,616	638,204	657,350	677,071	697,383	718,304	739,853	762,049	784,910
kpi excl	Pensioner Rate Subsidy	46,879	43,187	43,187	43,187	43,187	43,187	43,187	43,187	43,187	43,187	43,187
1403	Council Services	19,972	20,571	21,188	21,824	22,479	23,153	23,848	24,563	25,300	26,059	26,841
	Interest											
1412	- On Overdue Charges	21,939	22,487	23,049	23,625	24,216	24,821	25,442	26,078	26,730	27,398	28,083
1418	Treatment Works Land Rental	17,924	18,462	19,016	19,586	20,174	20,779	21,402	22,044	22,705	23,386	24,088
1419	Trade Waste Fees	54,738	59,155	60,929	62,757	64,640	66,579	68,576	70,633	72,752	74,935	77,183
1429	Sludge Effluent at the STP	6,000										
1969	Service Agreement Erambie Cowra Sewer Maintenance	44,480	42,100	43,363	44,664	46,004	47,384	48,806	50,270	51,778	53,331	54,931
	Developer Contributions	74,263	76,491	78,786	81,150	83,585	86,093	88,676	91,336	94,076	96,898	99,805
	Grant Funding - Sewer Rehabilitation	-										
	Tr. From General Fund (S.611)	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
	Total Income	3,407,297	3,490,164	3,589,561	3,691,936	3,797,383	3,905,987	4,017,848	4,133,059	4,251,724	4,373,946	4,499,833
	Expenses from continuing operations											
	Contribution to Admin Salaries	140,399	150,000	154,200	158,363	162,639	167,030	171,540	176,172	180,929	185,814	190,831
	Dividend - General fund		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
10804	Office Expenses	17,032	17,458	17,898	18,347	18,806	19,276	19,758	20,252	20,758	21,277	21,809
1402	Pensioner Rates Abandoned	85,236	78,522	78,522	78,522	78,522	78,522	78,522	78,522	78,522	78,522	78,522
10806	Telephone	5,876	6,023	6,174	6,328	6,486	6,648	6,814	6,984	7,159	7,338	7,521
	Contribution Training	12,162	20,000	20,560	21,115	21,685	22,270	22,871	23,489	24,123	24,774	25,443
10852	Computer Software	6,080	6,232	6,388	6,548	6,712	6,880	7,052	7,228	7,409	7,594	7,784
10853	Rates & Charges (Internal)	6,080	6,232	6,388	6,548	6,712	6,880	7,052	7,228	7,409	7,594	7,784
10827	Donations	1,215	1,245	1,276	1,308	1,341	1,375	1,409	1,444	1,480	1,517	1,555
	AODE	460,501	460,105	498,882	476,928	514,410	513,047	531,912	545,397	561,415	562,831	579,400
10854	Protective Clothing & Safety Supplies	8,514	8,727	8,945	9,169	9,398	9,633	9,874	10,121	10,374	10,633	10,899
10807	EPA Licences	21,300	21,833	22,379	22,938	23,511	24,099	24,701	25,319	25,952	26,601	27,266
10867	Best Practice Compliance	17,003	17,428	17,864	18,311	18,769	19,238	19,719	20,212	20,717	21,235	21,766
	TREATMENT WORKS											
10810	Fuel & Energy	122,477	135,582	139,649	143,838	148,153	152,598	157,176	161,891	166,748	171,750	176,903
10812	Wages	90,000	77,027	79,184	81,322	83,518	85,773	88,089	90,467	92,910	95,419	97,995
10863	STP Insurance	51,873	53,429	55,032	56,683	58,383	60,134	61,938	63,796	65,710	67,681	69,711
10864	STP Chemicals	65,000	63,345	64,929	66,552	68,216	69,921	71,669	73,461	75,298	77,180	79,110
10811	Maintenance & Repairs	70,000	71,750	73,544	75,383	77,268	79,200	81,180	83,210	85,290	87,422	89,608
	Bealieu - House	5,875	6,022	6,173	6,327	6,485	6,647	6,813	6,983	7,158	7,337	7,520
10813	Rates & Water	6,463	6,625	6,791	6,961	7,135	7,313	7,496	7,683	7,875	8,072	8,274
10815	Testing & Monitoring	30,000	30,750	31,519	32,307	33,115	33,943	34,792	35,662	36,554	37,468	38,405
	SEWER MAINS											
	Sewer Mains-Maintenance & Repairs	269,791	292,150	299,827	307,578	315,530	323,687	332,055	340,641	349,449	358,485	367,755
10841	Condition Audit - Mains Inspection	32,910	33,733	34,576	35,440	36,326	37,234	38,165	39,119	40,097	41,099	42,126
10866	Sludge Removal		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
10836	S.611 Charges	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
10842	Identify Illegal Connections - Storm Water	7,500	21,833	22,379	22,938	23,511	24,099	24,701	25,319	25,952	26,601	27,266
	PUMPING STATION											
10821	Fuel & Energy-Pumping Station	23,974	26,539	27,335	28,155	29,000	29,870	30,766	31,689	32,640	33,619	34,628
10823	Wages	59,376	60,979	62,686	64,379	66,117	67,902	69,735	71,618	73,552	75,538	77,578
	Maintenance & Repairs-Pumping Station	50,000	37,105	38,033	38,984	39,958	40,957	41,981	43,030	44,106	45,208	46,338
	LOAN REPAYMENTS - INTEREST											
	Loan 240A/B - Sewer & Drainage	4,109	1,813									
	Loan 212 - North Cowra Drainage	(3,091)										
	Loan 244- STP Upgrade	565,460	561,824	549,703	543,020	534,201	526,107	517,349	501,995	489,773	479,229	463,732
	Interest - Proposed Capex					100,255	97,199	194,242	187,809	181,048	173,940	166,469
	Loan 237 -North Cowra Drainage	3,002										
	EMPLOYMENT OVERHEADS & E.L.E.											
19019	Superannuation	33,551	27,706	28,482	29,251	30,041	30,852	31,685	34,253	36,936	39,740	42,668
19018	Public Holidays	6,303	6,473	6,654	6,834	7,019	7,209	7,404	7,604	7,809	8,020	8,237
19026	Workers Comp. Insurance	12,205	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048
19016	Annual Leave	19,663	20,194	20,759	21,319	21,895	22,486	23,093	23,717	24,357	25,015	25,690
	Long Service Leave-Accrual		5,770	5,932	6,092	6,256	6,425	6,598	6,776	6,959	7,147	7,340
19017	Sick Leave	5,078	5,049	5,190	5,330	5,474	5,622	5,774	5,930	6,090	6,254	6,423

ATTACHMENT B

Budget Detail		Revised Budget 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
Ledger	Description											
Depreciation Charge												
	Depreciation - Sewer	702,619	547,191	560,871	574,893	589,265	603,997	619,097	634,574	650,438	666,699	683,366
	Total Expenses	3,145,537	3,176,694	3,249,023	3,268,620	3,447,039	3,485,328	3,644,615	3,691,536	3,745,295	3,787,321	3,840,770
Capital items												
23656	STP - Sludge Pump & Drying Bed	50,000										
23657	Pump Station Repair	100,000										
	West Cowra sewer reticulation	-	100,000	1,900,000	2,000,000	1,000,000	-	-	-	-	-	-
	Upgrade West Cowra (showground) wastewater pump station		200,000									
	Cowra WWTP Tertiary Filters						2,000,000					
	Mains replacement/renewal program	1,071,710	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
	Redfern St Main upsize	120,000										
	Campbell St pump station augmentation	150,000										
	Pump station renewal/ replacement (all)	10,000	10,000	10,000	10,000	50,000	10,000	10,000	10,000	10,000	10,000	10,000
	Upsize trunk main 1		100,000									
	Ventstack replacement	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
	Aerator replacement								300,000			
	Sludge management	300,000										
	Minor equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Permanent flow gauging		100,000	100,000								
	Replace telemetry system				50,000							
	Airport related Industrial Development- Wastewater	-	-	-	-	-	-	-	-	-	-	200,000
	Replace Caravan Park Rising main	350,000	-	-	-	-	-	-	-	-	-	-
	Valley View subdivision	50,000	-	150,000	-	150,000	-	-	-	-	-	-
	Sewer Treatment Plant Workshop	20,000										
LOAN REPAYMENT - PRINCIPAL												
	Loan 240A/B -Sewer & Drainage	35,703	37,999									
	Loan 212 -North Cowra Drainage	18,529										
	Loan 237 -North Cowra Drainage	64,228										
	Loan 244- STP Upgrade	82,782	86,418	98,539	105,222	114,041	122,135	130,893	146,247	158,469	169,013	184,510
	Principal - Proposed Capex					59,762	62,818	125,792	132,225	138,986	146,094	153,564
	Loan Funding				(2,000,000)		(2,000,000)					
19015	Long Service Leave	970	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
	Total capital items	2,483,922	996,417	2,620,539	527,222	1,735,803	556,953	628,685	950,472	669,455	687,107	910,074
Cash reconciliation items												
	Depreciation	(702,619)	(547,191)	(560,871)	(574,893)	(589,265)	(603,997)	(619,097)	(634,574)	(650,438)	(666,699)	(683,366)
	LSL Accrual		(5,770)	(5,932)	(6,092)	(6,256)	(6,425)	(6,598)	(6,776)	(6,959)	(7,147)	(7,340)
	Total adjustment for non-cash items	(702,619)	(552,961)	(566,803)	(580,985)	(595,521)	(610,422)	(625,695)	(641,350)	(657,397)	(673,846)	(690,706)
	Increase / (decrease) in cash	(1,519,543)	(129,986)	(1,713,198)	477,080	(789,938)	474,128	370,243	132,401	494,371	573,364	439,695
Funded by / (to) reserves												
	Tr. To LSL Provisions	(9,873)	(5,770)	(5,932)	(6,092)	(6,256)	(6,425)	(6,598)	(6,776)	(6,959)	(7,147)	(7,340)
	Tr. To Developer Contributions Reserve	(74,263)	(74,263)	(78,786)	(81,150)	(83,585)	(86,093)	(88,676)	(91,336)	(94,076)	(96,898)	(99,805)
	Tr. To Infrastructure Reserve	(696,005)			(391,838)		(383,610)	(276,969)	(36,289)	(395,336)	(471,319)	(334,550)
	Tr. From Infrastructure Reserve	2,298,713	208,019	1,795,916		877,779						
	Tr. From LSL Provisions	970	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
	Funded by / general revenues	1	0	-	-	-	-	-	-	-	-	-

Capital Works Listing		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
General	Aerodrome - Runway Reseal	120,000									
General	Bushfire Equipment Allocation	320,850	332,080	343,703	355,732	368,183	381,069	394,407	408,211	422,498	437,286
General	Cemetery Expansion	120,000	130,000								
General	Cowra Street & Lane Reseals	131,845	135,141	138,520	141,983	145,533	149,172	152,901	156,723	160,642	164,658
General	Detention Basin Review	50,000									
General	Fencing - Southern Area holding Yards	15,000									
General	Gravel Resheeting - \$150k R2R	667,716	582,565	664,274	594,978	579,499	604,560	591,209	632,643	648,966	635,748
General	Gravelling & Grading	400,973	410,997	421,272	431,804	442,600	453,665	465,007	476,632	488,547	500,761
General	Plant - all categories	650,000	800,000	700,000	800,000	800,000	697,000	700,000	700,000	700,000	700,000
General	Pool - Improvement Program	20,000	20,000	20,000							
General	RMS - Bike Rack Installation	24,750									
General	RMS - Railway Lane Bus Shelter	30,016									
General	RMS Cycling Funding - Stencilling/Linemarking	80,000									
General	RTR - Doncaster Drive rehabilitation (Canowindra Rd to Binni Creek Rd)	200,000									
General	RTR - Waratah Street shoulder rehabilitation (Hartley St to Airport Rd)	200,000									
General	RTR- Merriganowry Road rehabilitation (2km west from Slone St)	200,000									
General	RTR -Mt McDonald Road sealing (1km east of Peter Whitty Rd)		99,745								
General	RTR- Rivers Road shoulder rehabilitation (Canowindra Rd to Bangaroo Rd)	249,490									
General	RTR-Bourke St Rehabilitation			100,000							
General	RTR-Carleton Street rehabilitation (Darling St to Ina Drive)		100,000								
General	RTR-Kendal St Upgrade – Stage 3 – Northern Side	286,000									
General	RTR-Kendal St Upgrade – Stage 3 – Southern Side		293,000								
General	RTR-Lachlan Street (Redfern St to Coota St)				150,000						
General	RTR-Rural Sealed Road Rehabilitation			242,745	342,745	500,000	500,000	500,000	500,000	500,000	500,000
General	RTR-Wellington Street rehabilitation			150,000							
General	Rural Reseals	412,986	423,311	433,894	444,742	505,861	518,507	531,470	544,757	558,376	572,336
General	Small culverts/causeways	33,821	34,667	35,534	36,423	37,333	38,266	39,223	40,204	41,209	42,239
General	Town Entry Signs	20,000	20,000								
General	Valley View Subdivision		200,000		200,000						
General	Village Reseals	0	79,162	0	138,981	16,259	17,002	34,762	25,825	0	49,779
General	WCRG - Lighting Upgrade		100,000								
General	Wyangala Road Upgrade for Trout Farm Rd (Capital Contributions)	15,804	0	0	0	0	0	0	0	0	0
		4,249,251	3,760,668	3,249,942	3,637,388	3,395,268	3,359,241	3,408,979	3,484,995	3,520,238	3,602,807
Water	Billimari - Pump station upgrade				50,000					50,000	
Water	Billimari - Reservoir Re-Roof	50,000									
Water	Billimari -Mains replacement/ renewal	60,000	60,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Water	Cowra - Raw water intake upgrade	750,000									
Water	Cowra - Reservoir replacement (Intermediate, R1, R3)				100,000	500,000		500,000		500,000	
Water	Cowra - Reservoir reroofing									50,000	50,000
Water	Cowra - Reservoir Sealing				100,000						
Water	Cowra - Reservoirs cathodic protection	100,000									
Water	Cowra - River high lift pump station			150,000							
Water	Cowra - Valve & Hydrant Replacement	10,000	10,000	10,000							
Water	Cowra -Pump shed replacement				100,000						
Water	Darbys Falls - Mains replacement/renewal				50,000						
Water	Gooloogong Pump Replacement						20,000				
Water	Mains replacement/renewal	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Water	Meters Replacement (Reserve)	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Water	Minor Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Water	New Billimari Bores to Cowra WTP Pipeline									1,500,000	
Water	New Meter Installation (Reserve)	55,691	57,084	58,511	59,974	61,474	63,010	64,585	66,199	67,855	69,551
Water	Replace telemetry system	20,000	180,000								
Water	Reservoir cleaning and painting	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Water	Rural residential water reticulation	97,619	300,000	400,000	200,000						
Water	Southern Line - Pump replacement program						50,000				
Water	Valley View Subdivision		150,000		150,000						
Water	Water - Rural Main replacement					875,000	899,588	924,871	950,867	977,598	1,005,084
Water	Wyangala - Raw lift pump station				50,000						
Water	Wyangala - Reticulation main replacement										50,000
Water	Wyangala - Rising main renewal		150,000								
Water	Wyangala - WTP upgrade	250,000									
		1,693,310	1,207,084	938,511	1,179,974	1,756,474	1,352,598	1,809,456	1,337,066	3,465,453	1,494,635
Sewerage	Aerator replacement							300,000			
Sewerage	Airport related Industrial Development- Wastewater	0									200,000
Sewerage	Cowra WWTP Tertiary Filters					2,000,000					
Sewerage	Mains replacement/renewal program	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Sewerage	Minor Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Sewerage	Permanent flow gauging	100,000	100,000								
Sewerage	Pump station renewal/ replacement (all)	10,000	10,000	10,000	50,000	10,000	10,000	10,000	10,000	10,000	10,000
Sewerage	Replace telemetry system			50,000							
Sewerage	Upgrade West Cowra (showground) wastewater pump station	200,000									
Sewerage	Upsize trunk main 1	100,000									
Sewerage	Valley View subdivision		150,000		150,000						
Sewerage	Ventstack replacement	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Sewerage	West Cowra sewer reticulation	100,000	1,900,000	2,000,000	1,000,000						
		870,000	2,520,000	2,420,000	1,560,000	2,370,000	370,000	670,000	370,000	370,000	570,000
Waste	NSW Environmental Trust-Community Recycling Centre @ MRF	82,973									
Waste	Reseal Drop Off/ Turning Area		40,000								
Waste	Cell Construction		50,000	200,000							
Waste	MGB Replacements	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
		102,973	110,000	220,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
	Total	6,915,534	7,597,752	6,828,453	6,397,362	7,541,742	5,101,839	5,908,435	5,212,061	7,375,691	5,687,442

ATTACHMENT B

Section 94

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Section 94 Rural Roads	60,701	25,017	25,017	25,017	25,017	25,017	25,017	25,017	25,017	25,017	25,017	25,017
Section 94 Urban Roads	123,482	4	4	4	4	4	4	4	4	4	4	4
Section 94 Bushfire Rural - Villages	11,003	11,003	11,003	11,003	11,003	11,003	11,003	11,003	11,003	11,003	11,003	11,003
Section 94 River Park Rd Drainage	4,639	4,639	4,639	4,639	4,639	4,639	4,639	4,639	4,639	4,639	4,639	4,639
Section 94 Public Open Space	21,133	21,133	21,133	21,133	21,133	21,133	21,133	21,133	21,133	21,133	21,133	21,133
Section 94 Killara Rd Drainage	9,762	9,762	9,762	9,762	9,762	9,762	9,762	9,762	9,762	9,762	9,762	9,762
Section 94 Drainage	63,198	33,198	8	8	8	8	8	8	8	8	8	8
Section 94 Off Street Parking	93,192	93,192	63,192	63,192	63,192	63,192	63,192	63,192	63,192	63,192	63,192	63,192
Section 94 Community Facilities	19,365	19,365	19,365	19,365	19,365	19,365	19,365	19,365	19,365	19,365	19,365	19,365
Rural Roads Capital Contributions	165,145	58,646	58,646	58,646	58,646	58,646	58,646	58,646	58,646	58,646	58,646	58,646
Street Tree Capital Contributions	11,448	11,448	11,448	11,448	11,448	11,448	11,448	11,448	11,448	11,448	11,448	11,448
S94A	87,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078
S94 Growth Areas	83,568	83,568	83,568	83,568	83,568	83,568	83,568	83,568	83,568	83,568	83,568	83,568
Unallocated	0	90,565	143,610	198,246	254,521	312,484	372,186	433,679	497,017	562,255	629,450	698,661
	753,713	483,617	473,472	528,108	584,383	642,346	702,048	763,541	826,879	892,117	959,312	1,028,523
Section 94 Water	377,766	448,273	520,895	374,908	224,542	189,687	241,826	285,047	333,048	381,942	438,878	497,339
Headworks Water	240,855	240,855	240,855	240,855	240,855	240,855	240,855	240,855	240,855	240,855	240,855	240,855
	618,621	689,128	761,750	615,763	465,397	430,542	482,681	525,902	573,903	622,797	679,733	738,194
Section 94 Sewerage	344,053	418,316	492,579	571,365	652,515	736,100	822,193	910,869	1,002,205	1,096,281	1,193,179	1,292,984
Headworks Sewer	254,390	254,390	254,390	254,390	254,390	254,390	254,390	254,390	254,390	254,390	254,390	254,390
	598,442	672,705	746,968	825,754	906,904	990,489	1,076,582	1,165,258	1,256,594	1,350,670	1,447,568	1,547,373
Total	1,970,776	1,845,450	1,982,190	1,969,625	1,956,684	2,063,377	2,261,311	2,454,701	2,657,376	2,865,584	3,086,613	3,314,090

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Reserves

		2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
General	Long Service Leave	11,261	70,966	145,067	275,493	472,772	475,383	647,770	846,385	1,027,021	1,298,199	1,547,155
General	Plant & Vehicle Replacement	69,954	29,199	18,001	44,098	102,357	34,557	29,977	24,437	58,463	100,195	144,410
General	Carry Over Works	-	-	-	-	-	-	-	-	-	-	-
General	Aerodrome	151,417	91,417	116,417	141,417	166,417	191,417	216,417	241,417	266,417	291,417	316,417
General	Art Gallery	1,255	1,255	1,255	1,255	1,255	1,255	1,255	1,255	1,255	1,255	1,255
General	Bad Debts	32,440	33,918	35,245	36,418	37,433	38,286	38,973	39,490	39,832	39,995	39,975
General	Business Assistance	207,511	177,511	177,511	177,511	177,511	177,511	177,511	177,511	177,511	177,511	177,511
General	Caravan Park	346,352	912,757	882,322	850,001	815,747	768,314	737,215	704,034	668,719	631,217	591,473
General	Election	47,008	69,508	2,008	24,508	47,008	69,508	2,008	24,508	47,008	69,508	2,008
General	Environmental Projects	8,330	8,330	8,330	8,330	8,330	8,330	8,330	8,330	8,330	8,330	8,330
General	Fire Mitigation	15,568	15,568	15,568	15,568	15,568	15,568	15,568	15,568	15,568	15,568	15,568
General	Community Strategic Plan	35,903	35,903	35,903	35,903	35,903	35,903	35,903	35,903	35,903	35,903	35,903
General	Quarry Rehabilitation Reserve	314,167	245,530	238,151	230,213	221,702	212,603	202,902	192,583	181,631	170,030	157,764
General	IT Equipment	60,300	70,300	80,300	90,300	100,300	110,300	120,300	130,300	140,300	150,300	160,300
General	Main St Improvements	96,559	96,559	96,559	96,559	96,559	96,559	96,559	96,559	96,559	96,559	96,559
General	POW Maintenance	2,663	2,663	2,663	2,663	2,663	2,663	2,663	2,663	2,663	2,663	2,663
General	Risk Management	171,738	205,082	239,540	275,147	311,941	349,961	389,246	429,838	471,779	515,113	559,885
General	RMS Warranty	163,769	207,904	272,094	345,674	420,304	445,104	462,884	481,024	506,146	532,628	559,548
General	Saleyards	115,838	132,873	165,240	206,666	249,258	298,616	352,235	411,148	487,739	578,914	675,924
General	Unexpended RTA Funds	-	-	-	-	-	-	-	-	-	-	-
General	Land Development	(87,048)	72,952	32,952	192,952	152,952	312,952	472,952	632,952	792,952	952,952	1,112,952
General	Works	31,766	31,766	31,766	31,766	31,766	31,766	31,766	31,766	31,766	31,766	31,766
General	Workers Compensation	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
General	Built Asset Replacement Program	350,628	440,628	530,628	605,628	661,628	717,628	773,628	829,628	885,628	941,628	997,628
General	Section 611	963,890	963,890	963,890	963,890	963,890	963,890	963,890	963,890	963,890	963,890	963,890
General	Depot Redevelopment	172,781	145,562	118,343	91,124	63,905	36,686	9,467	9,467	9,467	9,467	9,467
General	Unexpended Grants	-	-	-	-	-	-	-	-	-	-	-
General	Unexpended Loans											
General	Revolving Energy Fund											
		3,384,050	4,112,040	4,259,752	4,793,083	5,207,169	5,444,760	5,839,420	6,380,656	6,966,548	7,665,008	8,258,351
Waste	Waste - General	1,358,818	1,727,705	2,026,920	2,279,839	2,783,010	3,333,649	3,914,802	4,528,137	5,168,948	5,853,134	6,567,205
Waste	Waste - Long Service Leave	-	19,864	40,284	61,255	82,792	104,910	127,625	150,953	174,911	199,516	224,785
		1,358,818	1,747,569	2,067,204	2,341,094	2,865,802	3,438,559	4,042,427	4,679,090	5,343,859	6,052,650	6,791,990
Water	Water - Long Service Leave	68,312	95,041	122,630	151,072	180,390	210,608	241,750	273,841	306,906	340,972	376,066
Water	Water - Infrastructure	3,080,412	2,361,471	2,329,490	2,814,377	2,975,377	2,783,607	3,079,695	2,985,322	3,443,488	2,533,235	4,179,713
		3,148,724	2,456,512	2,452,120	2,965,449	3,155,767	2,994,215	3,321,445	3,259,163	3,750,394	2,874,207	4,555,779
Sewer	Sewer - Long Service Leave	109,974	113,744	117,676	121,768	126,024	130,449	135,047	139,823	144,782	149,929	155,269
Sewer	Sewer - Infrastructure	4,362,848	4,154,829	2,358,912	2,750,750	1,872,971	2,256,581	2,533,551	2,569,840	2,965,176	3,436,495	3,771,045
		4,472,822	4,268,573	2,476,588	2,872,518	1,998,995	2,387,030	2,668,598	2,709,663	3,109,958	3,586,424	3,926,314
	Total	12,364,414	12,584,693	11,255,664	12,972,144	13,227,733	14,264,565	15,871,889	17,028,573	19,170,758	20,178,288	23,532,434

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Key Performance Indicators by Fund

	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
KPI - By Fund	2016	2016	2016	2016	2016	2016	2017	2017	2017	2017	2017	2017	2018	2018	2018	2018	2018	2018	2019	2019	2019	2019	2019	2019	2020	2020	2020	2020	2020	2020	
	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	
1. Unrestricted Current Ratio																															
Current Assets less all External Restrictions	7,757	6,115	3,969	3,981	1,643	7,788	8,429	6,466	3,818	2,268	1,963	8,429	11,185	8,949	4,181	2,745	2,236	11,185	12,066	9,305	4,337	1,955	2,761	12,066	13,004	9,670	4,227	2,429	3,334	13,004	
Current Liabilities less Specific Purpose Liabilities	2,348	2,348	624	315	381	2,348	2,348	2,348	624	315	381	2,348	2,348	2,348	624	315	381	2,348	2,348	2,348	624	315	381	2,348	2,348	2,348	624	315	381	2,348	
	3.3	2.6	6.36	12.64	4.31	3.32	3.59	2.75	6.12	7.20	5.15	3.59	4.76	3.81	6.70	8.71	5.87	4.76	5.14	3.96	6.95	6.21	7.25	5.14	5.54	4.12	6.77	7.71	8.75	5.54	
2. Debt Service Ratio																															
Debt Service Cost	2,311	680	876	688	67	747	2,265	678	876	648	62	740	2,275	688	876	648	62	751	2,439	690	876	808	65	755	2,226	480	876	808	62	542	
Income from Continuing Operations	31,133	18,800	6,005	3,240	3,087	21,887	29,926	17,240	6,171	3,338	3,177	20,417	32,898	19,848	6,343	3,438	3,268	23,117	31,955	18,531	6,520	3,541	3,363	21,894	33,398	19,588	6,702	3,647	3,461	23,049	
	7.42%	3.62%	14.59%	21.23%	2.17%	3.41%	7.57%	3.93%	14.20%	19.42%	1.95%	3.63%	6.92%	3.47%	13.82%	18.86%	1.90%	3.25%	7.63%	3.72%	13.44%	22.83%	1.93%	3.45%	6.66%	2.45%	13.07%	22.16%	1.79%	2.35%	
3. Rates & Annual Charges																															
Coverage Ratio																															
Rates & Annual Charges	11,258	6,329	107	2,464	2,358	8,686	11,558	6,481	111	2,538	2,428	8,909	11,872	6,643	114	2,614	2,501	9,144	12,195	6,809	117	2,693	2,576	9,385	12,527	6,979	121	2,773	2,654	9,632	
Income from Continuing Operations	33,157	20,441	6,191	3,360	3,164	23,605	31,842	18,895	6,311	3,460	3,177	22,071	34,782	21,467	6,485	3,562	3,268	24,735	33,853	20,158	6,664	3,667	3,363	23,521	35,347	21,262	6,849	3,776	3,461	24,722	
	34.0%	31.0%	1.7%	73.3%	74.5%	36.8%	36.3%	34.3%	1.8%	73.4%	76.4%	40.4%	34.1%	30.9%	1.8%	73.4%	76.5%	37.0%	36.0%	33.8%	1.8%	73.4%	76.6%	39.9%	35.4%	32.8%	1.8%	73.4%	76.7%	39.0%	
Numerator:																															
Operating Performance																															
Operating revenue excluding capital grants and contributions – operating expenses	1,601	1,078	6	237	280	1,389	668	83	27	262	296	379	1,911	1,052	152	342	365	1,417	1,262	458	166	267	371	829	1,234	220	257	335	422	642	
Operating revenue excluding capital grants and contributions	32,038	19,597	6,070	3,284	3,087	22,685	30,955	18,161	6,236	3,381	3,177	21,338	33,126	19,968	6,408	3,481	3,268	23,237	33,026	19,494	6,585	3,584	3,363	22,857	34,500	20,582	6,767	3,690	3,461	24,043	
	5.00%	5.50%	0.10%	7.22%	9.08%	6.12%	2.16%	0.45%	0.44%	7.74%	9.33%	1.78%	5.77%	5.27%	2.37%	9.83%	11.17%	6.10%	3.82%	2.35%	2.52%	7.44%	11.03%	3.63%	3.58%	1.07%	3.80%	9.07%	12.19%	2.67%	
Own Source Operating Revenue																															
Rates, fees and charges	26,091	13,939	5,909	3,240	3,002	16,941	25,603	13,089	6,085	3,338	3,091	16,180	28,499	15,612	6,267	3,438	3,183	18,795	27,452	14,180	6,453	3,541	3,278	17,458	28,787	15,119	6,646	3,647	3,375	18,494	
Total operating revenue1 (inclusive of capital grants and contributions)	33,157	20,441	6,191	3,360	3,164	23,605	31,842	18,895	6,311	3,460	3,177	22,071	34,782	21,467	6,485	3,562	3,268	24,735	33,853	20,158	6,664	3,667	3,363	23,521	35,347	21,262	6,849	3,776	3,461	24,722	
Benchmark is greater than 60%	79%	68%	95%	96%	95%	72%	80%	69%	96%	96%	97%	73%	82%	73%	97%	97%	97%	76%	81%	70%	97%	97%	97%	74%	81%	71%	97%	97%	98%	75%	
Cash Expense Cover Ratio																															
Current year's cash, cash equivalents and term deposits	13,638	4,390	2,964	4,177	2,107	6,528	12,363	4,659	2,814	2,464	2,427	7,085	16,074	7,256	3,177	2,941	2,700	9,956	16,436	7,728	3,332	2,151	3,225	10,953	17,832	8,186	3,223	2,626	3,798	11,983	
Payments from cash flow of operating and financing activities	25,646	15,539	4,821	2,618	2,669	18,176	25,347	15,003	4,950	2,651	2,743	17,746	27,112	16,722	4,980	2,663	2,747	19,469	26,849	16,014	5,125	2,895	2,814	18,828	28,138	17,147	5,198	2,930	2,864	20,011	
x12																															
Benchmark is greater than 3 months	6.38	3.39	7.38	19.15	9.47	4.31	5.85	3.73	6.82	11.16	10.62	4.79	7.11	5.21	7.66	13.26	11.80	6.14	7.35	5.79	7.80	8.92	13.75	6.98	7.60	5.73	7.44	10.75	15.91	7.19	

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Key Performance Indicators by Fund Continued

	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	
KPI - By Fund	2021	2021	2021	2021	2021	2021	2022	2022	2022	2022	2022	2022	2023	2023	2023	2023	2023	2023	2023	2023	2023	2023	2023	2024	2024	2024	2024	2024	2024	
	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste
1. Unrestricted Current Ratio																														
Current Assets less all External Restrictions	14,218	10,281	4,598	2,799	3,938	14,218	15,551	10,977	4,583	2,932	4,574	15,551	17,113	11,874	5,123	3,426	5,239	17,113	18,775	12,827	4,304	3,999	5,948	18,775	20,437	13,750	6,044	4,439	6,687	20,437
Current Liabilities less Specific Purpose Liabilities	2,348	2,348	624	315	381	2,348	2,348	2,348	624	315	381	2,348	2,348	2,348	624	315	381	2,348	2,348	2,348	624	315	381	2,348	2,348	2,348	624	315	381	2,348
	6.06	4.38	7.37	8.89	10.34	6.06	6.62	4.67	7.35	9.31	12.01	6.62	7.29	5.06	8.21	10.88	13.75	7.29	8.00	5.46	6.90	12.70	15.61	8.00	8.70	5.86	9.69	14.09	17.55	8.70
2. Debt Service Ratio																														
Debt Service Cost	2,394	487	876	968	62	549	2,394	487	876	968	62	549	2,379	473	876	968	62	535	2,238	331	876	968	62	393	1,741	331	380	968	62	393
Income from Continuing Operations	33,725	19,518	6,889	3,756	3,561	23,080	34,548	19,932	7,082	3,869	3,665	23,597	35,923	20,887	7,280	3,984	3,772	24,659	36,829	21,360	7,483	4,104	3,882	25,242	37,794	21,874	7,698	4,227	3,995	25,869
	7.10%	2.50%	12.72%	25.78%	1.74%	2.38%	6.93%	2.44%	12.37%	25.03%	1.69%	2.33%	6.62%	2.26%	12.04%	24.30%	1.64%	2.17%	6.08%	1.55%	11.71%	23.59%	1.60%	1.56%	4.61%	1.51%	4.94%	22.91%	1.55%	1.52%
3. Rates & Annual Charges																														
Coverage Ratio	12,868	7,153	125	2,857	2,733	9,886	13,218	7,332	128	2,942	2,815	10,147	13,578	7,515	132	3,031	2,900	10,415	13,948	7,703	136	3,122	2,987	10,690	14,328	7,896	140	3,215	3,076	10,972
Rates & Annual Charges	35,728	21,240	7,038	3,888	3,561	24,802	36,604	21,703	7,233	4,003	3,665	25,368	38,035	22,708	7,434	4,122	3,772	26,479	39,747	23,231	8,390	4,244	3,882	27,113	40,770	23,797	8,608	4,370	3,995	27,792
Income from Continuing Operations																														
	36.0%	33.7%	1.8%	73.5%	76.7%	39.9%	36.1%	33.8%	1.8%	73.5%	76.8%	40.0%	35.7%	33.1%	1.8%	73.5%	76.9%	39.3%	35.1%	33.2%	1.6%	73.6%	76.9%	39.4%	35.1%	33.2%	1.6%	73.6%	77.0%	39.5%
Numerator																														
Operating Performance																														
Operating revenue excluding capital grants and contributions – operating expenses	1,356	305	315	285	452	757	1,572	370	368	350	484	853	2,065	704	433	412	515	1,220	2,054	568	434	490	563	1,130	2,295	639	500	559	597	1,236
Operating revenue excluding capital grants and contributions	34,859	20,544	6,954	3,799	3,561	24,106	35,714	20,990	7,147	3,912	3,665	24,655	37,121	21,977	7,344	4,028	3,772	25,749	38,059	22,482	7,548	4,147	3,882	26,364	39,058	23,030	7,763	4,270	3,995	27,025
	3.89%	1.48%	4.52%	7.49%	12.69%	3.14%	4.40%	1.76%	5.15%	8.95%	13.20%	3.46%	5.56%	3.20%	5.89%	10.24%	13.66%	4.74%	5.40%	2.52%	5.75%	11.81%	14.50%	4.29%	5.88%	2.77%	6.44%	13.10%	14.95%	4.57%
Own Source Operating Revenue																														
Rates, fees and charges	29,011	14,935	6,844	3,756	3,476	18,410	29,726	15,229	7,048	3,869	3,580	18,809	30,991	16,061	7,259	3,984	3,686	19,748	31,782	16,406	7,475	4,104	3,796	20,203	32,624	16,790	7,698	4,227	3,910	20,699
Total operating revenue1 (inclusive of capital grants and contributions)	35,728	21,240	7,038	3,888	3,561	24,802	36,604	21,703	7,233	4,003	3,665	25,368	38,035	22,708	7,434	4,122	3,772	26,479	39,747	23,231	8,390	4,244	3,882	27,113	40,770	23,797	8,608	4,370	3,995	27,792
	81%	70%	97%	97%	98%	74%	81%	70%	97%	97%	98%	74%	81%	71%	98%	97%	98%	75%	80%	71%	89%	97%	98%	75%	80%	71%	89%	97%	98%	74%
Cash Expense Cover Ratio																														
Current year's cash, cash equivalents and term deposits	19,849	8,858	3,593	2,996	4,402	13,260	21,363	9,617	3,579	3,128	5,038	14,656	24,024	10,579	4,119	3,623	5,703	16,283	25,508	11,600	3,300	4,196	6,412	18,012	29,419	12,592	5,040	4,636	7,151	19,743
Payments from cash flow of operating and financing activities	28,429	17,043	5,311	3,146	2,930	19,972	29,071	17,434	5,434	3,199	3,004	20,439	29,975	18,084	5,553	3,255	3,083	21,167	30,782	18,595	5,740	3,299	3,149	21,744	31,034	19,075	5,369	3,358	3,232	22,307
x12																														
	8.38	6.24	8.12	11.43	18.03	7.97	8.82	6.62	7.90	11.74	20.12	8.60	9.62	7.02	8.90	13.35	22.20	9.23	9.94	7.49	6.90	15.26	24.43	9.94	11.38	7.92	11.26	16.56	26.55	10.62

Fit For the Future Key Performance Indicators

		Budget	Budget	Budget	Budget	Budget		Budget	Budget	Budget	Budget	Budget		Budget	Budget	Budget	Budget	Budget		Budget	Budget	Budget	Budget	Budget		Budget	Budget	Budget	Budget	Budget		
FIT FOR THE FUTURE		2016	2016	2016	2016	2016	2016	2017	2017	2017	2017	2017	2017	2017	2018	2018	2018	2018	2018	2018	2019	2019	2019	2019	2019	2019	2020	2020	2020	2020	2020	2020
RATIOS		Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	
Operating Performance Ratio																																
	Total continuing operating revenue (exc. capital grants and contributions) less operating expenses	1,321	798	6	237	280	1,078	483	-102	27	262	296	194	876	17	152	342	365	382	1,077	273	166	267	371	644	1,049	35	257	335	422	457	
	Total continuing operating revenue (exc. capital grants and contributions)	32,038	19,597	6,070	3,284	3,087	22,685	30,955	18,161	6,236	3,381	3,177	21,338	33,126	19,968	6,408	3,481	3,268	23,237	33,026	19,494	6,585	3,584	3,363	22,857	34,500	20,582	6,767	3,690	3,461	24,043	
	Benchmark >= 0	0.04	0.04	0.00	0.07	0.09	0.05	0.02	-0.01	0.00	0.08	0.09	0.01	0.03	0.00	0.02	0.10	0.11	0.02	0.03	0.01	0.03	0.07	0.11	0.03	0.03	0.00	0.04	0.09	0.12	0.02	
Own Source Revenue Ratio																																
	Total continuing operating revenue less all grants and contributions	25,811	13,659	5,909	3,240	3,002	16,661	25,418	12,904	6,085	3,338	3,091	15,995	27,464	14,577	6,267	3,438	3,183	17,760	27,267	13,995	6,453	3,541	3,278	17,273	28,602	14,934	6,646	3,647	3,375	18,309	
	Total continuing operating revenue inclusive of capital grants and contributions	33,157	20,441	6,191	3,360	3,164	23,605	31,842	18,895	6,311	3,460	3,177	22,071	34,782	21,467	6,485	3,562	3,268	24,735	33,853	20,158	6,664	3,667	3,363	23,521	35,347	21,262	6,849	3,776	3,461	24,722	
	Benchmark - > 60%	78%	67%	95%	96%	95%	71%	80%	68%	96%	96%	97%	72%	79%	68%	97%	97%	97%	72%	81%	69%	97%	97%	97%	73%	81%	70%	97%	97%	98%	74%	
Building & Infrastructure Asset renewal ratio																																
	Asset renewals (building and infrastructure)	5,670	3,460	1,530	660	20	3,480	3,882	2,812	690	360	20	2,832	3,653	2,753	470	410	20	2,773	4,021	2,841	760	400	20	2,861	6,865	2,800	1,685	2,360	20	2,820	
	Depreciation, amortisation and impairment (building and infrastructure)						2,333						2,333						2,333						2,333						2,333	
	Benchmark - > 100% (over 3 years)						149%						121%						119%						123%						121%	
Infrastructure Backlog Ratio																																
	Assets						926						916						926						936						945	
	Total (WDV) of infrastructure, buildings, other structures and depreciable land improvement assets						193,275						193,605						192,384						192,500					192,374		
	Benchmark < 2%						0.5%						0.5%						0.5%						0.5%						0.5%	
Asset Maintenance ratio																																
	Actual asset maintenance						4,446						3,493						3,747						3,860						3,849	
	Assets						3,391						3,493						3,597						3,705						3,816	
	Benchmark > 100%						131%						100%						104%						104%						101%	
Debt Service ratio																																
	Cost of debt service (interest expense & principal repayments)	2,311	680	876	688	67	747	2,265	678	876	648	62	740	2,275	688	876	648	62	751	2,439	690	876	808	65	755	2,226	480	876	808	62	542	
	Total continuing operating revenue (exc. capital grants and contributions)	32,038	19,597	6,070	3,284	3,087	22,685	30,955	18,161	6,236	3,381	3,177	21,338	33,126	19,968	6,408	3,481	3,268	23,237	33,026	19,494	6,585	3,584	3,363	22,857	34,500	20,582	6,767	3,690	3,461	24,043	
	Benchmark - > 0 <=20 %	7%	3%	14%	21%	2%	3%	7%	4%	14%	19%	2%	3%	7%	3%	14%	19%	2%	3%	7%	4%	13%	23%	2%	3%	6%	2%	13%	22%	2%	2%	
Real operating Expenditure Per Capita																																
	Total Expenses from Continuing Operations	29,795	18,235	5,882	2,955	2,723	20,958	28,765	17,241	5,861	2,944	2,719	19,960	29,628	18,330	5,747	2,883	2,667	20,997	28,566	17,185	5,739	2,966	2,675	19,860	29,107	17,878	5,665	2,920	2,644	20,522	
	Population	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	
		2.37	1.45	0.47	0.24	0.22	1.67	2.29	1.37	0.47	0.23	0.22	1.59	2.36	1.46	0.46	0.23	0.21	1.67	2.28	1.37	0.46	0.24	0.21	1.58	2.32	1.42	0.45	0.23	0.21	1.64	

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Fit for the Future Key Performance Indicators Continued

			Budget	Budget	Budget	Budget	Budget		Budget	Budget	Budget	Budget	Budget		Budget	Budget	Budget	Budget	Budget		Budget	Budget	Budget	Budget	Budget		Budget	Budget	Budget	Budget	Budget	
FIT FOR THE FUTURE			2021	2021	2021	2021	2021	2021	2022	2022	2022	2022	2022	2022	2023	2023	2023	2023	2023	2023	2024	2024	2024	2024	2024	2024	2025	2025	2025	2025	2025	2025
RATIOS			Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste	Consolidated	General	Water	Sewer	Waste	General & Waste
Operating Performance Ratio		Total continuing operating revenue (exc. capital grants and contributions) less operating expenses	1,171	120	315	285	452	572	1,387	185	368	350	484	668	1,880	519	433	412	515	1,035	1,869	383	434	490	563	945	2,110	454	500	559	597	1,051
		Total continuing operating revenue (exc. capital grants and contributions)	34,859	20,544	6,954	3,799	3,561	24,106	35,714	20,990	7,147	3,912	3,665	24,655	37,121	21,977	7,344	4,028	3,772	25,749	38,059	22,482	7,548	4,147	3,882	26,364	39,058	23,030	7,763	4,270	3,995	27,025
		Benchmark >= 0	0.03	0.01	0.05	0.07	0.13	0.02	0.04	0.01	0.05	0.09	0.13	0.03	0.05	0.02	0.06	0.10	0.14	0.04	0.05	0.02	0.06	0.12	0.14	0.04	0.05	0.02	0.06	0.13	0.15	0.04
Own Source Revenue Ratio		Total continuing operating revenue less all grants and contributions	28,826	14,750	6,844	3,756	3,476	18,225	29,541	15,044	7,048	3,869	3,580	18,624	30,806	15,876	7,259	3,984	3,686	19,563	31,597	16,221	7,475	4,104	3,796	20,018	32,439	16,605	7,698	4,227	3,910	20,514
		Total continuing operating revenue inclusive of capital grants and contributions	35,728	21,240	7,038	3,888	3,561	24,802	36,604	21,703	7,233	4,003	3,665	25,368	38,035	22,708	7,434	4,122	3,772	26,479	39,747	23,231	8,390	4,244	3,882	27,113	40,770	23,797	8,608	4,370	3,995	27,792
		Benchmark - > 60%	81%	69%	97%	97%	98%	73%	81%	69%	97%	97%	98%	73%	81%	70%	98%	97%	98%	74%	79%	70%	89%	97%	98%	74%	80%	70%	89%	97%	98%	74%
Building & Infrastructure Asset renewal ratio		Asset renewals (building and infrastructure)	4,528	2,869	1,280	360	20	2,889	5,331	2,916	1,735	660	20	2,936	4,634	2,993	1,261	360	20	3,013	5,298	3,030	1,888	360	20	3,050	4,909	3,114	1,415	360	20	3,134
		Depreciation, amortisation and impairment (building and infrastructure)						2,333						2,333						2,333						2,333						2,333
		Benchmark - > 100% (over 3 years)						124%						126%						129%						131%						134%
Infrastructure Backlog Ratio	Assets	Estimated cost to bring assets to a satisfactory condition						954						963						973						981					990	
		Total (WDV) of infrastructure, buildings, other structures and depreciable land improvement assets						192,213						192,101						192,065						192,064					192,145	
		Benchmark < 2%						0.5%						0.5%						0.5%						0.5%					0.5%	
Asset Maintenance ratio		Actual asset maintenance						3,946						4,062						4,230						4,307					4,421	
	Assets	Required asset maintenance						3,932						4,050						3,557						3,557					3,557	
		Benchmark > 100%						100%						100%						119%						121%					124%	
Debt Service ratio		Cost of debt service (interest expense & principal repayments)	2,394	487	876	968	62	549	2,394	487	876	968	62	549	2,379	473	876	968	62	535	2,238	331	876	968	62	393	1,741	331	380	968	62	393
		Total continuing operating revenue (exc. capital grants and contributions)	34,859	20,544	6,954	3,799	3,561	24,106	35,714	20,990	7,147	3,912	3,665	24,655	37,121	21,977	7,344	4,028	3,772	25,749	38,059	22,482	7,548	4,147	3,882	26,364	39,058	23,030	7,763	4,270	3,995	27,025
		Benchmark - > 0 <=20 %	7%	2%	13%	25%	2%	2%	7%	2%	12%	25%	2%	2%	6%	2%	12%	24%	2%	2%	6%	1%	12%	23%	2%	1%	4%	1%	5%	23%	2%	1%
Real operating Expenditure Per Capita		Total Expenses from Continuing Operations	28,527	17,295	5,622	2,976	2,633	19,929	28,289	17,146	5,587	2,935	2,622	19,768	28,264	17,210	5,543	2,900	2,612	19,822	28,248	17,249	5,553	2,855	2,591	19,840	28,066	17,149	5,517	2,819	2,581	19,730
		Population	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551	12,551
			2.27	1.38	0.45	0.24	0.21	1.59	2.25	1.37	0.45	0.23	0.21	1.57	2.25	1.37	0.44	0.23	0.21	1.58	2.25	1.37	0.44	0.23	0.21	1.58	2.24	1.37	0.44	0.22	0.21	1.57

	Lender	Purpose	Date Obtained	Due Date	Principal	Interest Rate	Annual Repayment	Principal/s 1/07/2015	2015/2016		2016/2017		2017/2018		2018/2019		2019/2020		2020/2021		2021/2022		2022/2023		2023/2024		2024/2025		Principal/s 1/07/2025
									Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	
GENERAL																													
231	National Australia Bank	Civic Centre Roof	28/08/2002	31/03/2017	100,000	7.09	10,938	20,066	1,255	9,683	556	10,382																	0
233	National Australia Bank	Saleyards	29/05/2003	29/11/2022	220,000	6.20	19,415	113,331	6,834	12,581	6,042	13,373	5,200	14,215	4,305	15,110	3,354	16,061	2,343	17,072	1,268	18,147	210	6,774					0
234	National Australia Bank	Pool	13/06/2003	13/6/2023	1,600,000	5.81	136,378	861,469	48,797	87,580	43,635	92,743	38,169	98,209	32,380	103,998	26,250	110,128	19,758	116,620	12,884	123,494	5,605	128,697					0
235	Westpac	Cash Back Internal Reserves	27/02/2004	27/2/2019	2,000,000	6.34	208,587	727,800	43,541	165,046	33,012	175,575	21,603	186,984	9,560	200,194													0
236a	Commonwealth Bank	River Pk Amenities 22%	28/01/2005	1/2/2025	96,000	6.31	8,462	62,008	3,841	4,621	3,545	4,917	3,230	5,233	2,894	5,568	2,537	5,925	2,158	6,305	1,753	6,709	1,324	7,139	866	7,596	379	7,997	0
236b	Commonwealth Bank	Vaux St Drainage 78%	28/01/2005	1/2/2025	337,500	6.31	30,002	219,848	13,618	16,384	12,568	17,434	11,450	18,552	10,261	19,741	8,996	21,006	7,650	22,352	6,217	23,785	4692.4176	25,310	3,070	26,932	1,344	28,352	0
239	National Australia Bank	Houghton's Quarry	29/05/2006	31/5/2016	265,000	6.71	36,804	35,031	1,773	35,031																			0
242b	Commonwealth Bank	Mulyan Amenities 6.88%	22/8/2007	24/8/2037	255,000	6.80	7,454	85,099	5,778	1,676	5,612	1,842	5,500	1,954	5,364	2,090	5,233	2,221	5,091	2,362	4,883	2,570	4,705	2,748	4,539	2,914	4,325	3,129	61,593
243	National Australia Bank	WCRG Amenities	30/6/2008	30/6/2018	160,000	8.05	23,624	61,790	4,612	19,012	3,039	20,585	1,341	22,193															0
241b	Commonwealth Bank	Vaux Street Drainage 11.67%	18/12/2006	18/12/2036	166,000	6.35	12,452	144,874	9,223	3,229	8,915	3,537	8,719	3,765	8,469	3,983	8,235	4,217	7,940	4,512	7,693	4,759	7,321	5,131	7,010	5,442	6,660	5,792	100,508
249	National Australia Bank	Civic Centre Refurbishment	23/12/2008	30/9/2033	1,395,390	8.15	127,600	1,242,077	97,798	30,037	94,759	32,840	91,782	35,879	89,530	38,857	85,305	41,108	81,496	45,334	77,367	49,143	77,367	53,272	72,673	57,965	68,434	62,204	795,438
245	National Australia Bank	Civic Centre Refurbishment (2)	2009/2010	2029/2030	234,000	8.33	24,285	197,728	16,354	7,931	15,635	8,650	14,899	9,385	14,101	10,183	13,271	11,013	12,299	11,986	11,280	13,005	10,174	14,111	8,998	15,287	7,674	16,610	79,568
246	National Australia Bank	Saleyards - Effluent Screens	2009/2010	2024/2025	225,000	8.01	25,921	177,099	13,944	11,976	12,838	13,083	11,693	14,228	10,588	15,333	9,347	16,574	7,957	17,963	6,524	19,396	4,839	21,082	3,128	22,793	1,249	24,671	0
250	National Australia Bank	Drainage Improvements	28/6/2013	28/6/2028	250,000	6.36	25,994	236,216	14,270	11,724	13,507	12,488	12,693	13,301	11,827	14,168	10,970	15,025	9,898	16,096	8,878	17,116	7,762	18,232	6,593	19,402	5,342	20,652	78,012
NEW LOAN	Proposed Loan	Depot - Stage 1 Re-Development			350,000		27,219	346,168	23,126	4,093	22,847	4,372	22,549	4,670	22,231	4,988	21,891	5,328	21,528	5,691	21,141	6,079	20,726	6,493	20,284	6,935			297,519
NEW LOAN	Proposed Loan	Cemetery Expansion			150,000		19,244	150,000	7,353	11,891	6,751	12,493	6,119	13,125	5,454	13,790	4,756	14,488	4,023	15,221	3,252	15,992	2,443	16,802	1,592	17,652	463	18,546	0
					7,803,890		744,378	4,680,605	312,116	432,496	283,260	424,314	254,947	441,691	226,965	448,002	200,144	263,095	182,141	281,513	163,141	300,194	147,168	305,790	128,753	182,918	95,870	187,953	1,412,639
WATER																													
238	Commonwealth Bank	Water Main Replacement 2005/2006	21/02/2006	22/02/2031	1,000,000	6.03	77,978	793,234	47,246	30,732	45,617	32,361	43,506	34,472	41,396	36,582	39,368	38,609	36,701	41,277	34,274	43,704	31,592	46,386	28,753	49,225	25,952	52,026	387,860
241a	Commonwealth Bank	Water Main Replacement 2006/2007 88.33%	18/12/2006	18/12/2036	1,256,000	6.35	94,248	1,096,548	69,810	24,438	67,475	26,772	65,991	28,495	64,103	30,145	62,327	31,921	60,099	34,149	58,226	36,021	55,413	38,834	53,059	41,189	50,410	43,837	760,746
242a	Commonwealth Bank	1C1 Zone 93.12%	22/8/2007	24/8/2037	1,286,500	6.80	100,883	1,151,811	78,200	22,684	75,959	24,925	74,442	26,442	72,597	28,287	70,825	30,059	68,913	31,971	66,094	34,790	63,684	37,200	61,441	39,443	58,533	42,351	833,658
251	Westpac	Emergency Water Supply - 1C1 Extension	2013	2043	1,186,124	6.566	106,952	1,124,518	73,006	33,946	70,722	36,230	68,284	38,668	65,682	41,270	62,905	44,047	59,941	47,011	56,778	50,174	53,401	53,550	49,798	57,154	45,952	60,999	661,469
252	National Australia Bank	Water Treatment Plant Upgrade	2014	2024	3,875,000	5.05	496,058	3,568,902	175,606	320,452	157,266	338,793	139,879	356,180	121,949	374,110	102,974	393,085	82,466	413,593	61,540	434,518	38,700	457,358	15,245	480,813			0
					8,603,624		876,119	7,735,013	443,868	432,252	417,038	459,081	392,102	484,257	365,727	510,393	338,398	537,722	308,119	568,001	276,912	599,207	242,791	633,328	208,296	667,824	180,847	199,213	2,643,734
SEWERAGE																													
240a/b	Commonwealth Bank	Drainage 88.89%	27/3/2006	25/2/2016	291,685	6.33	39,812	37,999	1,813	37,999																			0
248	National Australia Bank	Sewerage Treatment Plant	2009/2010	2039/2040	7,213,320	8.13	648,242	6,902,740	561,824	86,418	549,703	98,539	543,020	105,222	534,201	114,041	526,107	122,135	517,349	130,893	501,995	146,247	489,773	158,469	479,228	169,013	463,732	184,510	5,587,254
					7,505,005		688,054	6,940,739	563,637	124,416	549,703	98,539	543,020	105,222	534,201	114,041	526,107	122,135	517,349	130,893	501,995	146,247	489,773	158,469	479,228	169,013	463,732	184,510	5,587,254
WASTE																													
240c	Commonwealth Bank	Materials Recycling Facility 11.11%	27/3/2006	25/2/2016	36,455	6.33	4,976	4,749	227	4,749																			0
247	National Australia Bank	Recycling Plant	2009/2010	2024/2025	538,500	8.01	62,037	423,857	33,373	28,664	30,725	31,312	27,985	34,052	28,340	36,696	22,369	39,667	19,044	42,992	15,615	46,422	11,581	50,456	7,486	54,551	2,990	59,046	0
					574,955		67,013	428,606	33,599	33,413	30,725	31,312	27,985	34,052	28,340	36,696	22,369	39,667	19,044	42,992	15,615	46,422	11,581	50,456	7,486	54,551	2,990	59,046	0
GRAND TOTAL - EXTERNAL LOANS					24,487,474		2,375,564	19,784,963	1,353,221	1,022,578	1,280,726	1,013,246	1,218,053	1,065,221	1,155,233	1,109,132	1,087,018	962,619	1,026,653	1,023,399	957,663	1,092,070	891,312	1,148,042	823,763	1,074,306	743,439	630,722	9,643,627

ATTACHMENT B

Loan Schedule – Internal Loans

	FROM	TO	PURPOSE	DATE	DUE	PRINCIPAL	INTEREST	ANNUAL	PRINCIPAL/O/S	2015/2016		2016/2017		2017/2018		2018/2019		2019/2020		2020/2021		2021/2022		2022/2023		2023/2024		2024/2025		Principal/s
				OBTAINED	DATE		RATE	REPAYMENT	1/07/2015	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	1/07/2024
	GENERAL																													
226a	General	General	Library	30/06/2000	30/06/2025	167,500	8.00	15,691	105,289	8,423	7,268	7,842	7,850	7,214	8,477	6,536	9,156	5,803	9,888	5,012	10,679	4,158	11,533	3,235	12,456	2,239	13,453	1,163	14,529	0
226b	General	General	Gallery	30/06/2000	30/06/2025	167,500	8.00	15,691	105,289	8,423	7,268	7,842	7,850	7,214	8,477	6,536	9,156	5,803	9,888	5,012	10,679	4,158	11,533	3,235	12,456	2,239	13,453	1,163	14,529	0
					TOTAL	335,000		31,382	210,578	16,846	14,536	15,683	15,699	14,427	16,955	13,071	18,311	11,606	19,776	10,024	21,358	8,315	23,067	6,470	24,912	4,478	26,906	2,325	29,058	0
	WASTE																													
218	General	Waste	MRF Construction	31/12/1997	30/12/2017	500,000	8.00	50,523	112,461	8,166	42,357	4,710	45,813	972	24,291															0
223	General	Waste	Leachate Dam	30/06/2000	30/06/2020	80,000	8.00	8,148	32,533	2,603	5,546	2,159	5,989	1,680	6,468	1,162	6,986	604	7,545											0
						580,000		58,671	144,994	10,769	47,903	6,869	51,803	2,652	30,759	1,162	6,986	604	7,545	-	-	-	-	-	-	-	-	-	-	-
		GRAND TOTAL - INTERNAL LOANS				915,000		90,053	355,573	27,615	62,439	22,552	67,502	17,079	47,714	14,233	25,297	12,210	27,321	10,024	21,358	8,315	23,067	6,470	24,912	4,478	26,906	2,325	29,058	0