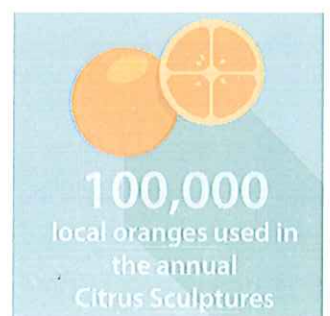




# Annual Review

## 10 Year Long Term Financial Plan 2015-16



**TABLE OF CONTENTS****Page No.**

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INTRODUCTION	1
KEY FINANCIAL INDICATORS	2
INCOME STATEMENTS FOR ALL FUNDS	3
CASH FLOW STATEMENTS FOR ALL FUNDS	7
BALANCE SHEETS FOR ALL FUNDS	11
10 YEAR CAPITAL WORKS PROGRAM	15

## **INTRODUCTION**

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The Department of Local Government has implemented a new Integrated Planning and Reporting Framework with the objective of improving delivery of services to the community by councils.

The framework requires councils to integrate all of their plans together with the objective of delivering services for the community through streamlining council operations and ensuring optimal use of resources. Under the guidelines every council is required to prepare the following documents;

- Community Strategic Plan for at least the next ten years
- Delivery Program for four years
- Operational Plan annually
- Workforce management Plan
- Long Term Financial Plan for at least ten years
- Asset Management Plan

According to the Local Government Integrated Reporting and Planning Guidelines for New South Wales, the following is required:

- The Long Term Financial Plan must be updated at least annually as part of the development of the Operational Plan.
- The Long Term Financial Plan must be reviewed in detail as part of the four yearly review of the Community Strategic Plan.

This is the annual review as part of the development of Operational Plan. For the full Long Term Financial Plan please refer to the 2012/2013- 2021/2022 Long Term Financial Plan which was adopted on 12<sup>th</sup> June 2012 and available on the Council website.

Griffith City Council  
 10 Year Financial Plan for the Years ending 30 June 2025  
 FINANCIAL PERFORMANCE INDICATORS  
 Scenario: "1"

	Past Years				Current Year	Projected Years									
	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>New Note 13 Ratios</b>															
Operating Performance Ratio 1)					2.12%	1.60%	2.92%	3.45%	3.69%	4.05%	4.08%	4.59%	5.00%	5.47%	5.48%
Own Source Operating Revenue Ratio 1)					79.33%	80.45%	85.59%	85.45%	85.79%	85.90%	88.03%	88.16%	88.30%	88.42%	88.55%
Unrestricted Current Ratio	1.12	1.18	1.88	2.16	2.30	2.04	1.85	1.85	2.17	2.11	2.17	2.12	2.15	2.22	2.54
Debt Service Cover Ratio 1)					3.77	3.71	4.31	4.00	4.09	4.20	4.78	5.43	5.73	5.91	5.93
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	8.59%	10.27%	10.63%	9.32%	9.43%	9.45%	9.51%	9.53%	9.51%	9.56%	9.55%	9.55%	9.55%	9.55%	9.55%
Cash Expense Cover Ratio 1)					8.36	5.82	6.56	6.93	7.15	7.41	8.20	8.64	9.10	9.77	10.05
<b>1) different Calculation to TCorp's calculation for same ratio</b>															
<b>New Special Schedule 7 Ratios</b>															
Building & Infrastructure Renewals Ratio	359.43%	103.07%	173.41%	162.23%	174.30%	157.70%	114.61%	120.86%	128.45%	107.42%	127.60%	128.21%	122.90%	138.90%	0.00%
Infrastructure Backlog Ratio					0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01
Asset Maintenance Ratio					1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.15
Capital Expenditure Ratio					1.45	1.45	1.30	0.92	0.95	0.93	0.82	0.95	0.94	0.83	0.97
<b>Old Note 13 Ratios (not Incl. in new Note 13 or Special Schedule 7)</b>															
Debt Service Ratio	5.77%	8.81%	9.67%		8.09%	7.16%	6.40%	7.05%	6.83%	6.61%	5.77%	5.08%	4.81%	4.68%	4.54%
Rates & Annual Charges Coverage Ratio	52.29%	48.68%	41.99%		50.61%	51.52%	54.64%	54.61%	54.78%	54.95%	54.99%	55.16%	55.24%	55.33%	55.51%
<b>TCorp Ratios</b>															
Operating Performance Ratio 2)					1.97%	1.60%	2.92%	3.45%	3.69%	4.05%	4.08%	4.59%	5.00%	5.47%	5.48%
Own Source Operating Revenue Ratio 2)					75.13%	76.91%	81.66%	81.61%	82.01%	82.24%	82.43%	82.61%	82.79%	82.93%	83.11%
Unrestricted Current Ratio					2.30	2.04	1.85	1.85	2.17	2.11	2.17	2.12	2.15	2.22	2.54
Debt Service Cover Ratio 2)					3.75	3.71	4.31	4.00	4.09	4.20	4.78	5.43	5.73	5.91	5.93
Capital Expenditure Ratio					1.45	1.45	1.30	0.92	0.95	0.93	0.82	0.95	0.94	0.83	0.97
Infrastructure Backlog Ratio					0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01
Asset Maintenance Ratio					1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.15
Building & Infrastructure Renewals Ratio					174.30%	157.70%	114.61%	120.86%	128.45%	107.42%	127.60%	128.21%	122.90%	138.90%	0.00%
Cash Expense Cover Ratio 2)					4.18	4.37	5.12	5.51	5.74	6.00	6.77	7.16	7.62	8.31	8.59
Interest Cover Ratio					7.41	7.81	8.74	8.33	9.10	10.05	11.09	12.53	14.16	16.24	18.79
<b>2) different Calculation to OLG's Note 13 calculation for same ratio</b>															

Griffith City Council  
10 Year Financial Plan for the Years ending 30 June 2025  
INCOME STATEMENT - CONSOLIDATED

	Actuals 2013/14 \$	Revised Budget 2014/15 \$	2015/16 \$	2016/17 \$	2017/18 \$	2018/19 \$	Projected Years					2023/24 \$	2024/25 \$
							2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$			
<b>Income from Continuing Operations</b>													
Revenue:													
Rates & Annual Charges	27,458,000	27,595,971	28,307,621	29,094,247	29,901,552	30,730,592	31,582,507	32,457,845	33,443,555	34,458,900	35,504,671	36,581,620	
User Charges & Fees	12,333,000	13,642,269	13,945,125	14,394,603	14,783,100	15,270,138	15,634,502	16,199,995	16,641,627	17,184,422	17,658,617	18,187,652	
Interest & Investment Revenue	1,267,000	1,263,352	1,070,695	1,104,959	1,098,846	1,095,129	1,039,659	1,078,554	1,074,162	1,074,162	1,074,162	1,074,162	
Other Revenues	991,000	1,153,177	869,659	978,831	1,002,156	1,021,051	1,011,666	1,045,063	1,079,900	1,120,691	1,164,309	1,210,681	
Grants & Contributions provided for Operating Purposes	5,638,000	7,647,813	7,828,632	7,139,266	7,355,933	7,459,845	7,587,269	7,725,710	7,667,268	8,015,391	8,170,393	8,309,342	
Grants & Contributions provided for Capital Purposes	6,510,000	2,657,283	2,947,634	534,632	611,554	514,297	517,478	520,795	524,255	527,664	531,628	535,554	
Other Incomes:													
Net gains from the disposal of assets	93,000	-	-	-	-	-	-	-	-	-	-	-	
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Income from Continuing Operations</b>	<b>54,356,000</b>	<b>54,160,689</b>	<b>54,990,558</b>	<b>53,244,538</b>	<b>54,753,141</b>	<b>56,050,052</b>	<b>57,473,681</b>	<b>59,026,953</b>	<b>60,630,768</b>	<b>62,381,430</b>	<b>64,101,760</b>	<b>65,659,621</b>	
<b>Expenses from Continuing Operations</b>													
Employee Benefits & On-Costs	20,765,000	21,152,819	22,244,628	22,650,301	23,423,564	24,009,204	24,634,652	25,298,547	26,006,804	26,784,132	27,585,871	28,413,447	
Borrowing Costs	1,770,000	2,047,034	1,634,050	1,600,573	1,765,410	1,647,204	1,527,142	1,400,765	1,278,014	1,163,662	1,045,942	915,766	
Materials & Contracts	9,202,000	10,791,634	11,085,425	11,143,781	11,181,109	11,608,402	11,862,379	12,419,653	12,650,540	13,037,355	13,288,432	13,867,712	
Depreciation & Amortisation	10,003,000	9,751,719	10,635,267	10,847,973	11,054,932	11,288,231	11,511,955	11,742,194	11,977,038	12,216,579	12,460,911	12,710,129	
Impairment	-	-	-	-	-	-	-	-	-	-	-	-	
Other Expenses	4,208,000	5,025,203	5,563,163	4,745,018	4,637,845	5,092,434	5,226,118	5,371,960	5,522,330	5,678,741	5,839,538	6,005,332	
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-	
Net Losses from the Disposal of Assets	5,000	-	-	-	-	-	-	-	-	-	-	-	
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Expenses from Continuing Operations</b>	<b>45,951,000</b>	<b>48,768,429</b>	<b>51,212,763</b>	<b>51,187,646</b>	<b>52,332,660</b>	<b>53,631,475</b>	<b>54,762,445</b>	<b>56,233,119</b>	<b>57,464,726</b>	<b>58,680,459</b>	<b>60,220,694</b>	<b>61,913,355</b>	
<b>Operating Result from Continuing Operations</b>	<b>8,435,000</b>	<b>5,392,451</b>	<b>3,777,833</b>	<b>2,056,892</b>	<b>2,420,281</b>	<b>2,458,577</b>	<b>2,711,235</b>	<b>2,793,844</b>	<b>3,166,072</b>	<b>3,500,961</b>	<b>3,681,066</b>	<b>3,685,235</b>	
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Net Operating Result for the Year</b>	<b>8,435,000</b>	<b>5,392,451</b>	<b>3,777,833</b>	<b>2,056,892</b>	<b>2,420,281</b>	<b>2,458,577</b>	<b>2,711,235</b>	<b>2,793,844</b>	<b>3,166,072</b>	<b>3,500,961</b>	<b>3,681,066</b>	<b>3,685,235</b>	
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,925,000	2,535,163	830,199	1,522,260	1,608,727	1,544,280	2,193,757	2,273,049	2,641,817	2,973,097	3,349,458	3,450,681	

Griffith City Council  
10 Year Financial Plan for the Years ending 30 June 2025  
INCOME STATEMENT - GENERAL FUJID

	Actuals 2013/14 \$	Revised Budget 2014/15 \$	2015/16 \$	2016/17 \$	2017/18 \$	2018/19 \$	Projected Years					2024/25 \$
							2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	
<b>Income from Continuing Operations</b>												
Revenue:												
Rates & Annual Charges	18,932,000	18,851,314	19,352,095	19,665,962	20,392,305	20,931,935	21,465,736	22,053,996	22,724,320	23,414,757	24,125,504	24,858,389
User Charges & Fees	5,265,000	6,733,684	6,778,505	7,011,743	7,178,760	7,437,657	7,617,459	7,833,527	8,082,875	8,358,907	8,578,637	8,835,483
Interest & Investment Revenue	633,000	567,406	444,973	459,540	469,231	478,351	486,162	486,162	486,162	486,162	486,162	486,162
Other Revenues	929,000	1,066,657	825,569	910,125	932,782	948,592	936,832	957,027	998,743	1,038,287	1,076,529	1,119,590
Grants & Contributions provided for Operating Purposes	5,555,000	7,492,213	7,678,032	6,968,633	7,201,216	7,301,977	7,428,165	7,564,343	7,703,560	7,849,252	8,001,759	8,136,399
Grants & Contributions provided for Capital Purposes	6,276,000	2,671,808	2,837,364	424,362	501,284	401,027	437,203	410,525	413,965	417,594	421,358	425,284
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>37,591,000</b>	<b>37,403,282</b>	<b>37,916,138</b>	<b>35,658,375</b>	<b>36,675,578</b>	<b>37,502,669</b>	<b>38,361,581</b>	<b>39,371,580</b>	<b>40,409,635</b>	<b>41,572,959</b>	<b>42,668,349</b>	<b>43,661,307</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	17,149,000	17,811,166	18,603,493	19,203,601	19,690,312	20,182,915	20,708,478	21,266,757	21,861,607	22,514,784	23,163,442	23,824,096
Borrowing Costs	205,000	187,719	249,584	228,332	441,930	333,504	321,603	258,667	212,955	175,718	137,634	97,703
Materials & Contracts	4,682,000	5,607,765	5,501,143	5,501,032	5,449,569	5,706,373	5,810,258	6,142,113	6,170,241	6,438,924	6,520,539	6,857,702
Depreciation & Amortisation	6,227,000	6,263,423	6,659,525	6,938,716	7,138,650	7,273,383	7,424,970	7,573,470	7,724,939	7,879,433	8,037,027	8,197,767
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,881,000	3,354,502	3,657,833	3,278,470	3,387,583	3,527,154	3,624,476	3,722,573	3,823,773	3,929,547	4,038,190	4,151,265
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	5,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>31,149,000</b>	<b>33,424,600</b>	<b>34,965,533</b>	<b>35,213,401</b>	<b>36,106,094</b>	<b>37,079,329</b>	<b>37,639,790</b>	<b>38,663,580</b>	<b>39,793,715</b>	<b>40,936,411</b>	<b>41,922,468</b>	<b>43,168,558</b>
<b>Operating Result from Continuing Operations</b>	<b>6,442,000</b>	<b>3,978,682</b>	<b>2,950,555</b>	<b>444,974</b>	<b>569,464</b>	<b>423,540</b>	<b>471,791</b>	<b>408,000</b>	<b>615,920</b>	<b>635,548</b>	<b>765,881</b>	<b>672,749</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>6,442,000</b>	<b>3,978,682</b>	<b>2,950,555</b>	<b>444,974</b>	<b>569,464</b>	<b>423,540</b>	<b>471,791</b>	<b>408,000</b>	<b>615,920</b>	<b>635,548</b>	<b>765,881</b>	<b>672,749</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	166,000	1,305,874	113,191	20,612	63,200	19,513	64,533	(2,525)	201,935	218,554	244,523	247,465

Griffith City Council  
 10 Year Financial Plan for the Years ending 30 June 2025  
 INCOME STATEMENT - WATER FUND

	Actuals 2013/14 \$	Revised Budget 2014/15 \$	2015/16 \$	2016/17 \$	2017/18 \$	2018/19 \$	Projected Years					2024/25 \$
							2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	
<b>Income from Continuing Operations</b>												
Revenue:												
Rates & Annual Charges	1,815,000	1,835,994	1,799,664	1,654,341	1,910,676	1,968,718	2,028,519	2,090,134	2,152,833	2,217,423	2,283,945	2,352,464
User Charges & Fees	6,317,000	6,259,765	6,498,620	6,693,579	6,894,358	7,101,218	7,314,254	7,533,682	7,759,692	7,992,483	8,232,257	8,479,225
Interest & Investment Revenue	418,000	437,556	412,922	432,419	416,615	403,768	390,497	379,392	375,000	375,000	375,000	375,000
Other Revenues	49,000	47,400	47,580	49,296	51,268	53,319	55,451	57,669	59,976	62,375	64,870	67,465
Grants & Contributions provided for Operating Purposes	84,000	97,600	92,600	94,628	95,717	98,668	101,084	103,367	105,718	108,139	110,634	113,203
Grants & Contributions provided for Capital Purposes	204,000	103,160	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950
Other Incomes												
Net gains from the disposal of assets	12,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>8,699,000</b>	<b>8,781,695</b>	<b>8,910,336</b>	<b>9,163,213</b>	<b>9,428,612</b>	<b>9,684,841</b>	<b>9,948,755</b>	<b>10,223,184</b>	<b>10,512,174</b>	<b>10,814,370</b>	<b>11,125,656</b>	<b>11,448,307</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On Costs	1,926,000	1,695,657	1,902,662	1,953,975	2,003,228	2,053,205	2,105,926	2,163,545	2,224,302	2,291,578	2,360,326	2,431,135
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	2,815,000	3,494,436	3,654,594	3,703,484	3,767,651	3,875,605	3,978,403	4,128,176	4,262,520	4,339,699	4,451,233	4,616,436
Depreciation & Amortisation	1,992,000	1,939,983	1,991,914	2,031,752	2,072,397	2,113,835	2,156,112	2,199,234	2,243,219	2,288,083	2,333,845	2,380,522
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	764,000	976,299	1,027,494	810,262	834,351	659,157	684,702	911,007	938,066	965,991	994,717	1,024,298
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>7,497,000</b>	<b>8,103,377</b>	<b>8,576,664</b>	<b>8,499,473</b>	<b>8,677,815</b>	<b>8,901,602</b>	<b>9,126,143</b>	<b>9,401,962</b>	<b>9,668,137</b>	<b>9,882,351</b>	<b>10,140,121</b>	<b>10,452,391</b>
<b>Operating Result from Continuing Operations</b>	<b>1,402,000</b>	<b>678,518</b>	<b>333,472</b>	<b>683,740</b>	<b>750,797</b>	<b>783,039</b>	<b>622,612</b>	<b>621,232</b>	<b>644,037</b>	<b>932,019</b>	<b>985,535</b>	<b>993,916</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>1,402,000</b>	<b>678,518</b>	<b>333,472</b>	<b>683,740</b>	<b>750,797</b>	<b>783,039</b>	<b>622,612</b>	<b>621,232</b>	<b>644,037</b>	<b>932,019</b>	<b>985,535</b>	<b>993,916</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,193,000	575,353	274,522	624,790	691,847	724,089	763,662	762,282	765,087	673,069	926,555	934,956

Griffith City Council  
10 Year Financial Plan for the Years ending 30 June 2025  
INCOME STATEMENT - SEWER FUND

	Actuals 2013/14 \$	Revised Budget 2014/15 \$	2015/16 \$	2016/17 \$	2017/18 \$	2018/19 \$	Projected Years					2024/25 \$
							2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	
<b>Income from Continuing Operations</b>												
Revenue:												
Rates & Annual Charges	6,741,000	6,909,663	7,155,662	7,373,944	7,598,571	7,829,939	8,068,252	8,313,716	8,556,428	8,826,720	9,094,822	9,370,967
User Charges & Fees	750,000	648,600	659,200	689,276	709,554	731,253	753,190	775,766	799,060	823,032	847,723	873,154
Interest & Investment Revenue	216,000	258,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000
Other Revenues	13,000	19,120	16,740	17,410	18,105	18,830	19,583	20,367	21,181	22,029	22,910	23,826
Grants & Contributions provided for Operating Purposes	59,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000	59,740
Grants & Contributions provided for Capital Purposes	30,000	82,920	51,320	51,320	51,320	51,320	51,320	51,320	51,320	51,320	51,320	51,320
<b>Other Income:</b>												
Net gains from the disposal of assets	87,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>7,896,000</b>	<b>7,975,703</b>	<b>8,164,122</b>	<b>8,402,950</b>	<b>8,648,951</b>	<b>8,902,342</b>	<b>9,163,345</b>	<b>9,432,169</b>	<b>9,708,569</b>	<b>9,994,101</b>	<b>10,287,775</b>	<b>10,592,007</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On Costs	1,690,000	1,645,996	1,643,468	1,687,525	1,730,026	1,773,084	1,819,448	1,868,245	1,920,695	1,977,770	2,037,103	2,098,216
Borrowing Costs	1,565,000	1,859,365	1,435,476	1,372,241	1,323,430	1,263,700	1,205,534	1,142,098	1,085,059	987,944	908,048	818,058
Materials & Contracts	1,705,000	1,459,383	1,929,658	1,939,215	1,953,689	2,024,424	2,073,718	2,149,364	2,247,779	2,263,732	2,316,260	2,393,574
Depreciation & Amortisation	1,784,000	1,551,303	1,783,628	1,819,505	1,855,695	1,893,013	1,930,873	1,969,490	2,008,600	2,049,058	2,090,039	2,131,840
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	561,000	694,405	877,856	656,266	675,911	695,123	716,940	738,360	760,461	783,203	806,625	830,749
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>7,305,000</b>	<b>7,240,452</b>	<b>7,670,316</b>	<b>7,474,772</b>	<b>7,548,951</b>	<b>7,650,344</b>	<b>7,746,513</b>	<b>7,667,577</b>	<b>8,002,874</b>	<b>8,061,707</b>	<b>8,158,105</b>	<b>8,272,437</b>
<b>Operating Result from Continuing Operations</b>	<b>591,000</b>	<b>735,251</b>	<b>493,806</b>	<b>928,178</b>	<b>1,100,000</b>	<b>1,251,998</b>	<b>1,416,832</b>	<b>1,564,612</b>	<b>1,705,115</b>	<b>1,932,394</b>	<b>2,129,670</b>	<b>2,319,570</b>
Discontinued Operations - Profit (Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit (Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>591,000</b>	<b>735,251</b>	<b>493,806</b>	<b>928,178</b>	<b>1,100,000</b>	<b>1,251,998</b>	<b>1,416,832</b>	<b>1,564,612</b>	<b>1,705,115</b>	<b>1,932,394</b>	<b>2,129,670</b>	<b>2,319,570</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	561,000	652,931	442,466	876,853	1,048,600	1,200,678	1,365,512	1,513,292	1,654,795	1,881,074	2,078,350	2,268,250



Griffith City Council  
10 Year Financial Plan for the Years ending 30 June 2025

CASH FLOW STATEMENT - CONSOLIDATED

	Actual	Revised Budget		Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
<b>Cash Flows from Operating Activities</b>													
Receipts:													
Rates & Annual Charges	27,468,000	27,598,971	28,307,621	29,094,247	29,901,552	30,730,592	31,582,507	32,457,845	33,443,565	34,458,900	35,504,671	36,581,820	
User Charges & Fees	12,333,000	13,642,269	13,948,125	14,304,603	14,763,100	15,270,133	15,834,902	16,193,995	16,641,627	17,184,422	17,656,617	18,187,652	
Interest & Investment Revenue Received	1,267,000	1,263,362	1,070,695	1,104,959	1,098,845	1,095,129	1,069,659	1,078,554	1,074,162	1,074,162	1,074,162	1,074,162	
Grants & Contributions	12,203,000	10,555,101	10,778,268	7,673,693	7,597,487	7,973,142	8,104,747	8,245,505	8,331,523	8,543,255	8,702,021	8,844,695	
Other	991,000	1,153,177	669,669	976,631	1,052,155	1,021,051	1,011,665	1,045,063	1,079,500	1,120,691	1,164,309	1,210,681	
Payments:													
Employee Benefits & On-Costs	(20,765,000)	(21,152,819)	(22,244,828)	(22,850,301)	(23,423,554)	(24,009,204)	(24,634,852)	(25,299,547)	(26,006,804)	(26,764,132)	(27,555,871)	(28,413,447)	
Materials & Contracts	(9,202,000)	(10,791,604)	(11,035,425)	(11,143,781)	(11,181,109)	(11,606,402)	(11,662,379)	(12,419,653)	(12,660,540)	(13,037,355)	(13,268,432)	(13,667,712)	
Borrowing Costs	(1,770,000)	(2,047,034)	(1,684,050)	(1,600,573)	(1,765,410)	(1,647,204)	(1,527,142)	(1,400,765)	(1,278,014)	(1,163,652)	(1,045,942)	(915,766)	
Other	(4,208,000)	(5,025,203)	(5,583,183)	(4,745,016)	(4,897,845)	(5,082,434)	(5,226,116)	(5,371,960)	(5,522,330)	(5,678,741)	(5,839,538)	(6,005,332)	
<b>Net Cash provided (or used in) Operating Activities</b>	<b>18,344,000</b>	<b>15,144,170</b>	<b>14,413,100</b>	<b>12,904,665</b>	<b>13,465,213</b>	<b>13,744,808</b>	<b>14,223,190</b>	<b>14,558,038</b>	<b>15,143,110</b>	<b>15,717,540</b>	<b>16,341,997</b>	<b>16,696,364</b>	
<b>Cash Flows from Investing Activities</b>													
Receipts:													
Sale of Investment Securities	9,620,000	-	-	-	-	-	-	-	-	-	-	-	
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-	
Sale of Infrastructure, Property, Plant & Equipment	1,051,000	732,050	-	-	-	-	-	-	-	-	-	-	
Deferred Debtors Receipts	-	157,978	325,285	535,898	399,213	408,051	421,331	255,443	2,100	2,100	-	-	
Payments:													
Purchase of Investment Securities	(16,258,000)	-	-	-	-	-	-	-	-	-	-	-	
Purchase of Investment Property	-	-	(5,638,000)	-	-	-	-	-	-	-	-	-	
Purchase of Infrastructure, Property, Plant & Equipment	(13,238,000)	(12,353,352)	(15,749,554)	(14,059,935)	(10,218,126)	(10,775,452)	(11,273,421)	(9,577,142)	(11,394,127)	(11,430,784)	(10,956,727)	(12,383,490)	
Deferred Debtors & Advances Made	(80,000)	(900,000)	(1,100,000)	-	-	-	-	-	-	-	-	-	
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(18,703,000)</b>	<b>(12,363,324)</b>	<b>(22,160,269)</b>	<b>(13,524,037)</b>	<b>(9,819,913)</b>	<b>(10,367,391)</b>	<b>(10,852,090)</b>	<b>(9,341,699)</b>	<b>(11,392,027)</b>	<b>(11,428,654)</b>	<b>(10,956,727)</b>	<b>(12,383,490)</b>	
<b>Cash Flows from Financing Activities</b>													
Receipts:													
Proceeds from Borrowings & Advances	500,000	1,500,000	1,700,000	4,700,000	-	-	200,000	200,000	100,000	-	-	-	
Other Financing Activity Receipts	144,000	-	-	-	-	-	-	-	-	-	-	-	
Payments:													
Repayment of Borrowings & Advances	(2,884,000)	(2,147,481)	(1,860,951)	(1,643,083)	(1,909,246)	(2,013,431)	(2,122,014)	(1,659,812)	(1,671,507)	(1,711,224)	(1,828,944)	(1,959,120)	
Repayment of Finance Lease Liabilities	(254,000)	-	-	-	-	-	-	-	-	-	-	-	
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(2,474,000)</b>	<b>(647,481)</b>	<b>(160,951)</b>	<b>3,056,917</b>	<b>(1,909,246)</b>	<b>(2,013,431)</b>	<b>(1,922,014)</b>	<b>(1,659,812)</b>	<b>(1,571,507)</b>	<b>(1,711,224)</b>	<b>(1,828,944)</b>	<b>(1,959,120)</b>	
<b>Net Increase (Decrease) in Cash &amp; Cash Equivalents</b>	<b>(2,833,000)</b>	<b>2,133,365</b>	<b>(7,908,120)</b>	<b>2,437,745</b>	<b>1,756,054</b>	<b>1,363,968</b>	<b>1,449,688</b>	<b>3,534,527</b>	<b>2,179,576</b>	<b>2,577,632</b>	<b>3,556,326</b>	<b>2,353,754</b>	
plus: Cash, Cash Equivalents & Investments - beginning of year	29,045,000	26,212,000	28,345,365	20,437,245	22,874,990	24,631,043	25,995,029	27,444,115	30,978,642	33,158,218	35,735,650	39,292,175	
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>26,212,000</b>	<b>28,345,365</b>	<b>20,437,245</b>	<b>22,874,990</b>	<b>24,631,043</b>	<b>25,995,029</b>	<b>27,444,115</b>	<b>30,978,642</b>	<b>33,158,218</b>	<b>35,735,650</b>	<b>39,292,175</b>	<b>41,645,929</b>	
Debt Service Ratio	0.10	0.03	0.07	0.05	0.07	0.07	0.06	0.06	0.05	0.05	0.05	0.04	
Less Depreciation & Amortisation	10,003,000	9,751,719	10,635,267	10,847,973	11,064,932	11,266,231	11,511,955	11,742,194	11,977,033	12,216,579	12,450,911	12,710,129	
Net Gains/Losses from the Disposal of Assets	94,000	-	-	-	-	-	-	-	-	-	-	-	
<b>Net Cash Operating Result for the Year</b>	<b>8,435,000</b>	<b>5,322,451</b>	<b>3,777,633</b>	<b>2,056,892</b>	<b>2,420,281</b>	<b>2,458,577</b>	<b>2,711,235</b>	<b>2,793,844</b>	<b>3,165,072</b>	<b>3,500,951</b>	<b>3,631,055</b>	<b>3,955,235</b>	

Griffith City Council  
10 Year Financial Plan for the Years ending 30 June 2025

CASH FLOW STATEMENT - GENERAL FUND	Actual	Revised Budget	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
Receipts:												
Rates & Annual Charges	18,932,000	18,851,314	19,352,095	19,865,962	20,392,005	20,931,935	21,485,735	22,053,996	22,724,320	23,414,757	24,125,904	24,859,399
User Charges & Fees	5,266,000	6,733,634	6,778,305	7,011,748	7,178,760	7,437,667	7,617,458	7,889,527	8,082,875	8,368,907	8,576,637	8,835,483
Interest & Investment Revenue Received	633,000	567,409	444,973	459,540	469,231	478,361	485,162	485,162	485,162	485,162	485,162	485,162
Grants & Contributions	11,831,000	10,164,021	10,515,395	7,411,000	7,702,500	7,705,004	7,835,393	7,974,868	8,117,535	8,266,845	8,423,117	8,551,683
Other	929,000	1,005,657	625,359	910,125	932,782	948,902	936,632	567,027	939,743	1,036,287	1,076,529	1,119,590
Payments:												
Employee Benefits & On Costs	(17,149,000)	(17,611,166)	(18,698,498)	(19,208,801)	(19,690,312)	(20,182,915)	(20,708,478)	(21,265,757)	(21,851,607)	(22,514,784)	(23,188,442)	(23,884,005)
Materials & Contracts	(4,682,000)	(5,807,785)	(5,501,143)	(5,501,082)	(5,449,569)	(5,706,373)	(5,810,258)	(6,142,113)	(6,170,241)	(6,436,924)	(6,520,939)	(6,857,702)
Borrowing Costs	(205,000)	(187,719)	(248,584)	(228,332)	(441,690)	(383,504)	(321,668)	(258,667)	(212,955)	(175,718)	(137,894)	(97,708)
Other	(2,881,000)	(3,354,502)	(3,657,633)	(3,278,470)	(3,387,583)	(3,527,154)	(3,624,476)	(3,722,573)	(3,823,773)	(3,929,547)	(4,038,199)	(4,151,285)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>12,674,000</b>	<b>10,242,110</b>	<b>9,810,690</b>	<b>7,441,690</b>	<b>7,705,134</b>	<b>7,702,923</b>	<b>7,895,761</b>	<b>7,891,470</b>	<b>8,340,859</b>	<b>8,515,955</b>	<b>8,802,903</b>	<b>8,870,516</b>
<b>Cash Flows from Investing Activities</b>												
Receipts:												
Sale of Investment Securities	9,820,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	552,000	620,000	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	11,724	12,724	5,100	5,100	2,100	2,100	2,100	2,100	2,100	2,100	-
Payments:												
Purchase of Investment Securities	(16,256,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	(5,636,000)	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(10,823,000)	(10,160,817)	(12,703,425)	(10,652,266)	(8,544,464)	(6,160,701)	(7,197,327)	(6,514,409)	(6,833,938)	(7,335,979)	(7,389,183)	(6,577,079)
Deferred Debtors & Advances Made	(60,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(16,787,000)</b>	<b>(9,529,093)</b>	<b>(18,326,701)</b>	<b>(10,647,166)</b>	<b>(8,539,364)</b>	<b>(6,158,601)</b>	<b>(7,195,227)</b>	<b>(6,512,309)</b>	<b>(6,831,838)</b>	<b>(7,333,879)</b>	<b>(7,389,183)</b>	<b>(6,577,079)</b>
<b>Cash Flows from Financing Activities</b>												
Receipts:												
Proceeds from Borrowings & Advances	500,000	1,500,000	1,700,000	4,700,000	-	-	200,000	200,000	100,000	-	-	-
Other Financing Activity Receipts	144,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(1,628,000)	(1,234,630)	(1,081,400)	(927,608)	(1,143,323)	(1,191,052)	(1,241,470)	(915,052)	(848,418)	(607,036)	(644,860)	(685,046)
Repayment of Finance Lease Liabilities	(254,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(1,238,000)</b>	<b>265,370</b>	<b>618,600</b>	<b>3,772,392</b>	<b>(1,143,323)</b>	<b>(1,191,052)</b>	<b>(1,041,470)</b>	<b>(715,052)</b>	<b>(548,418)</b>	<b>(607,036)</b>	<b>(644,860)</b>	<b>(685,046)</b>
<b>Net Increase (Decrease) in Cash &amp; Cash Equivalents</b>	<b>(5,349,000)</b>	<b>978,387</b>	<b>(7,898,021)</b>	<b>566,896</b>	<b>23,447</b>	<b>353,249</b>	<b>(339,936)</b>	<b>754,099</b>	<b>952,602</b>	<b>575,071</b>	<b>768,665</b>	<b>1,608,391</b>
plus: Cash, Cash Equivalents & Investments - beginning of year	19,687,000	14,338,000	15,316,387	7,418,356	7,985,262	8,008,709	8,361,849	8,022,012	8,776,111	9,738,713	10,313,784	11,082,649
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>14,338,000</b>	<b>15,316,387</b>	<b>7,418,366</b>	<b>7,985,262</b>	<b>8,008,709</b>	<b>8,361,849</b>	<b>8,022,012</b>	<b>8,776,111</b>	<b>9,738,713</b>	<b>10,313,784</b>	<b>11,082,649</b>	<b>12,691,040</b>
Debt Service Ratio	0.05	0.04	0.04	0.03	0.04	0.04	0.04	0.03	0.02	0.02	0.02	0.02
Less Depreciation & Amortisation	6,227,000	6,263,428	6,659,525	6,995,716	7,136,650	7,279,383	7,424,970	7,573,470	7,724,939	7,879,438	8,037,027	8,197,767
Net Gains/Losses from the Disposal of Assets	(5,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Net Operating Result for the Year</b>	<b>6,442,000</b>	<b>3,978,682</b>	<b>2,950,555</b>	<b>444,974</b>	<b>569,484</b>	<b>423,540</b>	<b>471,791</b>	<b>408,000</b>	<b>615,920</b>	<b>636,548</b>	<b>765,681</b>	<b>672,749</b>

Griffith City Council  
10 Year Financial Plan for the Years ending 30 June 2025

CASH FLOW STATEMENT - WATER FUND	Actual	Revised Budget	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
Receipts:												
Rates & Annual Charges	1,815,000	1,835,994	1,799,664	1,854,341	1,910,676	1,958,718	2,028,519	2,090,134	2,152,838	2,217,423	2,283,945	2,352,464
User Charges & Fees	6,317,000	6,259,785	6,498,620	6,693,579	6,894,366	7,101,218	7,314,254	7,533,682	7,759,692	7,992,463	8,232,257	8,478,225
Interest & Investment Revenue Received	418,000	437,556	412,922	432,419	416,615	403,763	390,497	379,392	375,000	375,000	375,000	375,000
Grants & Contributions	288,000	200,760	151,550	153,578	155,667	157,818	160,034	162,317	164,668	167,089	169,584	172,153
Other	49,000	47,400	47,560	49,295	51,268	53,319	55,451	57,669	59,976	62,375	64,870	67,465
Payments:												
Employee Benefits & On-Costs	(1,926,000)	(1,695,657)	(1,602,862)	(1,653,975)	(2,003,226)	(2,053,205)	(2,105,926)	(2,163,545)	(2,224,302)	(2,291,576)	(2,360,326)	(2,431,135)
Materials & Contracts	(2,815,000)	(3,494,436)	(3,654,594)	(3,703,484)	(3,767,851)	(3,875,605)	(3,978,403)	(4,128,176)	(4,262,520)	(4,395,699)	(4,451,233)	(4,616,436)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Other	(764,000)	(976,295)	(1,027,494)	(810,262)	(834,351)	(859,157)	(884,702)	(911,007)	(938,095)	(965,931)	(994,717)	(1,024,295)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>3,382,000</b>	<b>2,615,506</b>	<b>2,325,386</b>	<b>2,715,492</b>	<b>2,823,184</b>	<b>2,896,874</b>	<b>2,978,724</b>	<b>3,020,466</b>	<b>3,087,256</b>	<b>3,220,102</b>	<b>3,319,360</b>	<b>3,374,438</b>
<b>Cash Flows from Investing Activities</b>												
Receipts:												
Sale of Infrastructure, Property, Plant & Equipment	82,000	75,050	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	145,254	312,561	530,798	393,113	405,951	419,231	233,343	-	-	-	-
Payments:												
Purchase of Infrastructure, Property, Plant & Equipment	(1,572,000)	(1,265,510)	(1,949,652)	(2,126,630)	(1,932,368)	(2,673,150)	(2,065,099)	(1,593,753)	(1,916,128)	(2,089,502)	(2,001,447)	(5,073,956)
Deferred Debtors & Advances Made	-	(800,000)	(1,100,000)	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(1,490,000)</b>	<b>(1,844,206)</b>	<b>(2,737,091)</b>	<b>(1,595,832)</b>	<b>(1,539,255)</b>	<b>(2,267,199)</b>	<b>(1,645,868)</b>	<b>(1,360,410)</b>	<b>(1,916,128)</b>	<b>(2,089,502)</b>	<b>(2,001,447)</b>	<b>(5,073,956)</b>
<b>Cash Flows from Financing Activities</b>												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Increase (Decrease) in Cash &amp; Cash Equivalents</b>	<b>1,892,000</b>	<b>671,300</b>	<b>(412,005)</b>	<b>1,119,660</b>	<b>1,283,929</b>	<b>629,685</b>	<b>1,332,856</b>	<b>1,660,056</b>	<b>1,171,128</b>	<b>1,130,600</b>	<b>1,317,933</b>	<b>(1,699,526)</b>
plus: Cash, Cash Equivalents & Investments - beginning of year	6,791,000	8,683,000	9,354,300	8,942,295	10,051,955	11,345,684	11,975,569	13,308,425	14,968,481	16,139,609	17,270,209	18,568,142
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>8,683,000</b>	<b>9,354,300</b>	<b>8,942,295</b>	<b>10,061,955</b>	<b>11,345,684</b>	<b>11,975,569</b>	<b>13,308,425</b>	<b>14,968,481</b>	<b>16,139,609</b>	<b>17,270,209</b>	<b>18,588,142</b>	<b>16,868,616</b>
Less Depreciation & Amortisation	1,992,000	1,936,988	1,991,914	2,031,752	2,072,387	2,113,835	2,156,112	2,199,234	2,243,219	2,288,083	2,333,845	2,380,522
Net Gains from the Disposal of Assets	12,000	-	-	-	-	-	-	-	-	-	-	-
<b>Net Operating Result for the Year</b>	<b>1,402,000</b>	<b>678,518</b>	<b>333,472</b>	<b>683,740</b>	<b>750,797</b>	<b>763,039</b>	<b>622,612</b>	<b>621,232</b>	<b>844,037</b>	<b>932,019</b>	<b>955,535</b>	<b>993,916</b>

Griffith City Council  
10 Year Financial Plan for the Years ending 30 June 2025

CASH FLOW STATEMENT - SEWER FUND

	Actual 2013/14 \$	Revised Budget 2014/15 \$	2015/16 \$	2016/17 \$	2017/18 \$	2018/19 \$	Projected Years					2024/25 \$
							2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	
<b>Cash Flows from Operating Activities</b>												
Receipts:												
Rates & Annual Charges	6,741,000	6,909,663	7,155,662	7,373,944	7,593,571	7,829,939	8,068,252	8,313,716	8,566,428	8,826,720	9,094,622	9,370,657
User Charges & Fees	750,000	648,600	659,200	659,276	709,954	731,253	753,190	775,766	799,050	823,032	847,723	873,154
Interest & Investment Revenue Received	216,000	258,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000	213,000
Grants & Contributions	89,000	140,320	109,320	109,320	109,320	109,320	109,320	109,320	109,320	109,320	109,320	111,050
Other	13,000	19,120	16,740	17,410	18,105	18,830	19,583	20,367	21,181	22,029	22,910	23,626
Payments:												
Employee Benefits & On-Costs	(1,693,000)	(1,645,955)	(1,643,458)	(1,637,525)	(1,730,026)	(1,773,064)	(1,819,448)	(1,868,245)	(1,920,695)	(1,977,770)	(2,037,103)	(2,099,216)
Materials & Contracts	(1,705,000)	(1,469,533)	(1,929,633)	(1,939,215)	(1,963,659)	(2,024,424)	(2,073,718)	(2,149,554)	(2,247,779)	(2,363,732)	(2,516,299)	(2,703,574)
Borrowing Costs	(1,565,000)	(1,659,555)	(1,435,476)	(1,372,241)	(1,323,430)	(1,253,700)	(1,205,534)	(1,142,055)	(1,065,059)	(979,944)	(898,048)	(818,658)
Other	(581,000)	(694,455)	(877,656)	(658,266)	(675,911)	(695,123)	(716,943)	(738,330)	(760,451)	(783,203)	(806,625)	(830,749)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>2,283,000</b>	<b>2,226,554</b>	<b>2,277,634</b>	<b>2,747,683</b>	<b>2,955,695</b>	<b>3,145,011</b>	<b>3,347,705</b>	<b>3,534,102</b>	<b>3,714,995</b>	<b>3,981,452</b>	<b>4,219,709</b>	<b>4,451,410</b>
<b>Cash Flows from Investing Activities</b>												
Receipts:												
Sale of Infrastructure, Property, Plant & Equipment	417,000	37,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Infrastructure, Property, Plant & Equipment	(843,000)	(927,025)	(1,006,177)	(1,281,019)	(1,741,294)	(1,941,601)	(2,010,995)	(1,468,950)	(2,644,081)	(2,005,303)	(1,566,097)	(732,445)
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(426,000)</b>	<b>(890,025)</b>	<b>(1,006,177)</b>	<b>(1,281,019)</b>	<b>(1,741,294)</b>	<b>(1,941,601)</b>	<b>(2,010,995)</b>	<b>(1,468,950)</b>	<b>(2,644,081)</b>	<b>(2,005,303)</b>	<b>(1,566,097)</b>	<b>(732,445)</b>
<b>Cash Flows from Financing Activities</b>												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(1,238,000)	(912,851)	(779,551)	(715,475)	(765,923)	(822,349)	(880,544)	(944,750)	(1,025,088)	(1,104,168)	(1,184,084)	(1,274,074)
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(1,238,000)</b>	<b>(912,851)</b>	<b>(779,551)</b>	<b>(715,475)</b>	<b>(765,923)</b>	<b>(822,349)</b>	<b>(880,544)</b>	<b>(944,750)</b>	<b>(1,025,088)</b>	<b>(1,104,168)</b>	<b>(1,184,084)</b>	<b>(1,274,074)</b>
<b>Net Increase (Decrease) in Cash &amp; Cash Equivalents</b>	<b>624,000</b>	<b>483,678</b>	<b>491,906</b>	<b>751,189</b>	<b>448,678</b>	<b>381,061</b>	<b>456,166</b>	<b>1,120,372</b>	<b>45,846</b>	<b>871,961</b>	<b>1,469,528</b>	<b>2,444,891</b>
plus: Cash, Cash Equivalents & Investments - beginning of year	2,567,000	3,191,000	3,674,678	4,076,584	4,627,773	5,276,451	5,657,512	6,113,678	7,234,050	7,279,696	8,151,657	9,621,385
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>3,191,000</b>	<b>3,674,678</b>	<b>4,076,584</b>	<b>4,827,773</b>	<b>5,276,451</b>	<b>5,657,512</b>	<b>6,113,678</b>	<b>7,234,050</b>	<b>7,279,696</b>	<b>8,151,657</b>	<b>9,621,385</b>	<b>12,066,276</b>
Debt Service Ratio	0.58	0.55	0.27	0.25	0.24	0.24	0.23	0.22	0.22	0.21	0.20	0.20
Less Depreciation & Amortisation	1,784,000	1,551,303	1,763,628	1,819,505	1,855,695	1,893,013	1,930,873	1,969,430	2,008,680	2,049,058	2,090,039	2,131,640
Net Gains from the Disposal of Assets	87,000	-	-	-	-	-	-	-	-	-	-	-
<b>Net Operating Result for the Year</b>	<b>591,000</b>	<b>735,251</b>	<b>493,606</b>	<b>928,178</b>	<b>1,100,000</b>	<b>1,251,993</b>	<b>1,416,832</b>	<b>1,584,612</b>	<b>1,708,115</b>	<b>1,932,334</b>	<b>2,129,670</b>	<b>2,319,570</b>

Griffith City Council  
 10 Year Financial Plan for the Years ending 30 June 2025  
 BALANCE SHEET - CONSOLIDATED

	Actuals	Revised Budget	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash, Cash Equivalents & Investments	28,212,000	28,345,365	20,437,245	22,874,990	24,631,044	25,995,030	27,444,115	30,978,642	33,168,218	35,735,650	39,292,176	41,645,930
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	9,083,000	8,821,644	9,225,355	8,634,783	9,045,602	9,305,505	8,943,783	9,162,997	9,669,473	9,958,773	10,270,332	10,613,603
Inventories	1,337,000	1,334,705	1,407,516	1,412,833	1,417,433	1,441,358	1,457,505	1,489,552	1,505,633	1,526,297	1,542,765	1,576,744
Other	24,000	55,551	55,603	53,235	53,461	55,506	56,747	59,257	60,239	62,292	63,509	65,139
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>38,671,000</b>	<b>38,618,265</b>	<b>31,125,918</b>	<b>32,975,651</b>	<b>35,148,746</b>	<b>36,797,393</b>	<b>37,902,156</b>	<b>41,690,446</b>	<b>44,393,563</b>	<b>47,293,212</b>	<b>51,168,601</b>	<b>53,932,416</b>
<b>Non-Current Assets</b>												
Receivables	333,000	910,692	1,475,094	1,076,831	653,620	247,453	12,052	9,952	7,652	7,652	7,652	7,652
Inventories	5,511,000	4,562,494	4,698,663	4,693,669	4,874,054	4,995,715	5,045,334	5,204,642	5,218,277	5,345,655	5,385,770	5,549,639
Infrastructure, Property, Plant & Equipment	671,738,000	678,227,162	656,767,448	659,979,409	663,132,601	668,621,620	668,333,265	658,218,231	655,635,318	634,849,521	633,345,336	633,018,695
<b>Total Non-Current Assets</b>	<b>677,582,000</b>	<b>682,020,648</b>	<b>693,141,230</b>	<b>695,954,949</b>	<b>694,675,475</b>	<b>693,668,024</b>	<b>693,441,672</b>	<b>691,433,025</b>	<b>690,651,447</b>	<b>690,203,029</b>	<b>688,733,958</b>	<b>688,573,184</b>
<b>TOTAL ASSETS</b>	<b>714,253,000</b>	<b>720,708,913</b>	<b>724,267,148</b>	<b>728,930,600</b>	<b>729,824,221</b>	<b>730,665,422</b>	<b>731,343,828</b>	<b>733,123,471</b>	<b>735,255,010</b>	<b>737,496,241</b>	<b>739,902,559</b>	<b>742,475,600</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Payables	6,564,000	7,149,513	7,093,435	6,693,584	6,929,145	7,142,421	7,272,453	7,530,455	7,628,439	7,656,682	7,903,799	8,262,600
Borrowings	2,033,000	1,860,951	1,643,082	1,609,245	2,013,431	2,122,014	1,859,812	1,671,507	1,711,223	1,628,944	1,569,120	417,111
Provisions	5,554,000	5,551,039	5,551,039	5,551,039	5,551,039	5,551,039	5,551,039	5,551,039	5,551,039	5,551,039	5,551,039	5,551,039
<b>Total Current Liabilities</b>	<b>14,151,000</b>	<b>14,571,554</b>	<b>14,297,607</b>	<b>14,353,919</b>	<b>14,593,655</b>	<b>14,825,524</b>	<b>14,693,353</b>	<b>14,763,032</b>	<b>14,893,751</b>	<b>15,246,715</b>	<b>15,023,958</b>	<b>14,240,600</b>
<b>Non-Current Liabilities</b>												
Payables	307,000	9,575	9,636	9,871	10,045	10,342	10,597	10,946	11,199	11,562	11,666	12,270
Borrowings	21,569,000	21,054,957	20,958,092	23,954,561	21,938,690	19,927,204	17,941,044	16,200,695	14,550,287	12,759,163	10,840,234	10,423,123
Provisions	194,000	168,911	168,911	168,911	168,911	168,911	168,911	168,911	168,911	168,911	168,911	168,911
<b>Total Non-Current Liabilities</b>	<b>22,070,000</b>	<b>21,251,454</b>	<b>21,154,839</b>	<b>24,161,343</b>	<b>22,155,845</b>	<b>20,124,517</b>	<b>18,133,552</b>	<b>16,333,752</b>	<b>14,749,333</b>	<b>12,957,641</b>	<b>11,039,011</b>	<b>10,622,304</b>
<b>TOTAL LIABILITIES</b>	<b>36,221,000</b>	<b>35,823,007</b>	<b>35,452,446</b>	<b>38,530,262</b>	<b>36,699,510</b>	<b>34,950,041</b>	<b>32,831,505</b>	<b>31,161,784</b>	<b>29,647,149</b>	<b>28,204,356</b>	<b>26,548,019</b>	<b>24,863,104</b>
<b>Net Assets</b>	<b>678,032,000</b>	<b>684,885,906</b>	<b>688,814,702</b>	<b>690,400,338</b>	<b>693,124,711</b>	<b>695,713,381</b>	<b>698,511,922</b>	<b>701,961,687</b>	<b>705,607,861</b>	<b>709,291,884</b>	<b>713,359,741</b>	<b>717,612,496</b>
<b>EQUITY</b>												
Retained Earnings	371,727,000	378,582,908	382,511,702	384,097,538	385,821,711	389,410,331	392,208,922	395,658,637	399,304,651	402,938,834	407,056,741	411,309,496
Revaluation Reserves	306,303,000	306,303,000	306,303,000	306,303,000	306,303,000	306,303,000	306,303,000	306,303,000	306,303,000	306,303,000	306,303,000	306,303,000
Council Equity Interest	678,030,000	684,885,906	688,814,702	690,400,538	693,124,711	695,713,381	698,511,922	701,961,687	705,607,861	709,291,884	713,359,741	717,612,496
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>678,030,000</b>	<b>684,885,906</b>	<b>688,814,702</b>	<b>690,400,538</b>	<b>693,124,711</b>	<b>695,713,381</b>	<b>698,511,922</b>	<b>701,961,687</b>	<b>705,607,861</b>	<b>709,291,884</b>	<b>713,359,741</b>	<b>717,612,496</b>

Griffith City Council  
10 Year Financial Plan for the Years ending 30 June 2025  
BALANCE SHEET - GENERAL FUND

	Actuals	Current Year	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash, Cash Equivalents & Investments	14,338,000	15,316,387	7,418,368	7,955,262	8,008,709	8,351,949	8,022,012	8,776,111	9,738,713	10,313,784	11,082,649	12,691,040
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	3,785,000	3,324,366	3,282,491	3,022,774	3,107,147	3,183,782	3,243,009	3,348,830	3,440,034	3,545,306	3,641,042	3,762,577
Inventories	994,000	1,012,727	1,007,412	1,007,409	1,004,979	1,017,094	1,021,995	1,037,651	1,033,978	1,051,560	1,055,522	1,071,411
Other	34,000	43,269	47,504	45,436	45,521	47,328	48,555	50,567	51,200	53,133	54,113	56,427
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>19,151,000</b>	<b>19,701,749</b>	<b>11,755,683</b>	<b>12,060,681</b>	<b>12,168,356</b>	<b>12,610,154</b>	<b>12,335,371</b>	<b>13,211,159</b>	<b>14,268,935</b>	<b>14,903,783</b>	<b>15,833,326</b>	<b>17,581,455</b>
<b>Non-Current Assets</b>												
Receivables	38,000	28,552	23,452	18,352	16,252	14,152	12,052	9,552	7,652	7,652	7,652	7,652
Inventories	3,278,000	2,719,494	2,665,688	2,665,659	2,641,054	2,763,715	2,813,334	2,971,842	2,955,277	3,112,655	3,152,710	3,313,636
Infrastructure, Property, Plant & Equipment	408,635,000	414,552,978	425,822,877	429,478,445	428,688,258	427,787,574	427,539,929	426,450,666	425,583,663	425,045,402	424,338,556	422,777,665
<b>Total Non-Current Assets</b>	<b>412,201,000</b>	<b>417,301,024</b>	<b>428,512,017</b>	<b>432,162,457</b>	<b>431,543,564</b>	<b>430,545,440</b>	<b>430,385,316</b>	<b>429,452,660</b>	<b>428,582,922</b>	<b>428,165,929</b>	<b>427,559,178</b>	<b>426,099,351</b>
<b>TOTAL ASSETS</b>	<b>431,352,000</b>	<b>437,002,772</b>	<b>440,267,700</b>	<b>444,223,338</b>	<b>443,709,920</b>	<b>443,155,594</b>	<b>442,700,687</b>	<b>442,673,819</b>	<b>442,851,997</b>	<b>443,130,693</b>	<b>443,392,505</b>	<b>443,680,809</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Payables	6,553,000	7,118,250	7,661,441	6,858,950	6,699,004	7,111,358	7,240,587	7,497,460	7,592,101	7,821,832	7,953,139	8,225,776
Borrowings	1,120,000	1,031,400	927,607	1,143,323	1,191,082	1,241,470	915,062	648,419	607,035	644,820	635,046	417,111
Provisions	5,554,000	5,561,069	5,561,069	5,561,069	5,561,069	5,561,069	5,561,069	5,561,069	5,561,069	5,561,069	5,561,069	5,561,069
<b>Total Current Liabilities</b>	<b>13,227,000</b>	<b>13,760,759</b>	<b>13,550,137</b>	<b>13,573,382</b>	<b>13,651,175</b>	<b>13,913,917</b>	<b>13,716,738</b>	<b>13,704,953</b>	<b>13,760,225</b>	<b>14,027,841</b>	<b>14,199,273</b>	<b>14,203,978</b>
<b>Non-Current Liabilities</b>												
Payables	307,000	9,575	9,838	9,871	10,045	10,342	10,597	10,946	11,199	11,562	11,866	12,270
Borrowings	1,650,000	1,915,370	2,533,970	6,308,362	5,163,039	3,971,957	2,930,487	2,215,425	1,669,006	1,061,971	417,111	-
Provisions	194,000	168,911	168,911	168,911	168,911	168,911	168,911	168,911	168,911	168,911	168,911	168,911
<b>Total Non-Current Liabilities</b>	<b>2,151,000</b>	<b>2,111,656</b>	<b>2,737,717</b>	<b>6,533,144</b>	<b>5,359,994</b>	<b>4,169,210</b>	<b>3,127,995</b>	<b>2,413,282</b>	<b>1,837,116</b>	<b>1,260,444</b>	<b>615,638</b>	<b>199,181</b>
<b>TOTAL LIABILITIES</b>	<b>15,378,000</b>	<b>15,872,555</b>	<b>16,287,854</b>	<b>20,076,505</b>	<b>19,011,169</b>	<b>18,083,127</b>	<b>16,844,733</b>	<b>16,118,239</b>	<b>15,627,341</b>	<b>15,288,265</b>	<b>14,815,161</b>	<b>14,403,157</b>
<b>Net Assets</b>	<b>415,954,000</b>	<b>421,130,177</b>	<b>423,986,846</b>	<b>424,146,833</b>	<b>424,698,751</b>	<b>425,072,467</b>	<b>425,855,954</b>	<b>426,555,599</b>	<b>427,224,646</b>	<b>427,842,408</b>	<b>428,577,344</b>	<b>429,277,653</b>
<b>EQUITY</b>												
Retained Earnings	227,924,000	233,090,177	235,945,846	235,106,833	236,658,751	237,032,467	237,815,954	238,515,559	239,184,643	239,602,408	240,537,344	241,237,653
Revaluation Reserves	188,040,000	188,040,000	188,040,000	188,040,000	188,040,000	188,040,000	188,040,000	188,040,000	188,040,000	188,040,000	188,040,000	188,040,000
Council Equity Interest	415,954,000	421,130,177	423,986,846	424,146,833	424,698,751	425,072,467	425,855,954	426,555,599	427,224,646	427,842,408	428,577,344	429,277,653
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>415,954,000</b>	<b>421,130,177</b>	<b>423,986,846</b>	<b>424,146,833</b>	<b>424,698,751</b>	<b>425,072,467</b>	<b>425,855,954</b>	<b>426,555,599</b>	<b>427,224,646</b>	<b>427,842,408</b>	<b>428,577,344</b>	<b>429,277,653</b>

Griffith City Council  
 10 Year Financial Plan for the Years ending 30 June 2025  
 BALANCE SHEET - WATER FUND

	Actuals	Current Year	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash, Cash Equivalents & Investments	8,683,000	9,354,300	8,942,295	10,051,955	11,345,684	11,975,569	13,308,425	14,968,491	16,139,609	17,270,209	18,568,142	16,688,614
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	2,676,000	3,112,490	3,469,958	3,058,084	3,305,643	3,405,042	2,900,301	2,921,506	3,243,493	3,348,973	3,447,383	3,550,604
Inventories	343,000	378,004	395,900	402,210	409,200	420,903	432,067	443,333	452,923	470,979	483,418	501,350
Other	-	3,334	3,221	3,105	3,165	3,257	3,346	3,457	3,578	3,648	3,747	3,681
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>11,902,000</b>	<b>12,843,028</b>	<b>12,812,384</b>	<b>13,525,354</b>	<b>15,063,694</b>	<b>15,605,771</b>	<b>16,644,138</b>	<b>18,341,787</b>	<b>19,855,539</b>	<b>21,091,609</b>	<b>22,522,689</b>	<b>20,944,658</b>
<b>Non-Current Assets</b>												
Receivables	295,000	682,440	1,451,642	1,058,529	652,568	233,337	-	-	-	-	-	-
Inventories	2,233,000	2,233,000	2,233,000	2,233,000	2,233,000	2,233,000	2,233,000	2,233,000	2,233,000	2,233,000	2,233,000	2,233,000
Infrastructure, Property, Plant & Equipment	128,189,000	128,792,329	128,750,357	128,845,245	128,705,225	129,264,540	129,173,528	128,568,047	129,240,956	129,042,375	127,709,977	130,403,421
<b>Total Non-Current Assets</b>	<b>131,727,000</b>	<b>131,907,769</b>	<b>132,435,009</b>	<b>132,136,774</b>	<b>131,590,793</b>	<b>131,730,877</b>	<b>131,405,528</b>	<b>130,801,047</b>	<b>130,473,956</b>	<b>130,275,375</b>	<b>129,942,977</b>	<b>132,636,421</b>
<b>TOTAL ASSETS</b>	<b>143,629,000</b>	<b>144,750,797</b>	<b>145,247,393</b>	<b>145,662,128</b>	<b>146,654,487</b>	<b>147,336,648</b>	<b>148,050,665</b>	<b>149,142,833</b>	<b>150,329,554</b>	<b>151,367,184</b>	<b>152,465,666</b>	<b>153,581,079</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Payables	1,000	1,454	1,405	1,354	1,381	1,420	1,459	1,512	1,560	1,591	1,634	1,692
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>1,000</b>	<b>1,454</b>	<b>1,405</b>	<b>1,354</b>	<b>1,381</b>	<b>1,420</b>	<b>1,459</b>	<b>1,512</b>	<b>1,560</b>	<b>1,591</b>	<b>1,634</b>	<b>1,692</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>1,000</b>	<b>1,454</b>	<b>1,405</b>	<b>1,354</b>	<b>1,381</b>	<b>1,420</b>	<b>1,459</b>	<b>1,512</b>	<b>1,560</b>	<b>1,591</b>	<b>1,634</b>	<b>1,692</b>
<b>Net Assets</b>	<b>143,628,000</b>	<b>144,755,343</b>	<b>145,245,989</b>	<b>145,660,774</b>	<b>146,653,306</b>	<b>147,535,228</b>	<b>148,049,207</b>	<b>149,141,321</b>	<b>150,327,994</b>	<b>151,365,593</b>	<b>152,454,032</b>	<b>153,579,387</b>
<b>EQUITY</b>												
Retained Earnings	81,212,000	82,339,343	82,629,989	83,244,774	84,237,306	85,119,928	85,633,207	86,725,321	87,911,994	89,042,593	90,048,032	91,163,387
Revaluation Reserves	62,416,000	62,416,600	62,416,000	62,416,000	62,416,000	62,416,000	62,416,000	62,416,000	62,416,000	62,416,000	62,416,000	62,416,000
Council Equity Interest	143,628,000	144,755,343	145,245,989	145,660,774	146,653,306	147,535,228	148,049,207	149,141,321	150,327,994	151,365,593	152,454,032	153,579,387
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>143,628,000</b>	<b>144,755,343</b>	<b>145,245,989</b>	<b>145,660,774</b>	<b>146,653,306</b>	<b>147,535,228</b>	<b>148,049,207</b>	<b>149,141,321</b>	<b>150,327,994</b>	<b>151,365,593</b>	<b>152,454,032</b>	<b>153,579,387</b>

Griffith City Council  
 10 Year Financial Plan for the Years ending 30 June 2025  
 BALANCE SHEET - SEWER FUND

	Actuals	Current Year	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash, Cash Equivalents & Investments	3,191,000	3,674,678	4,076,584	4,627,773	5,276,451	5,657,512	6,113,678	7,234,050	7,279,696	8,151,657	9,621,305	12,066,276
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	2,427,000	2,384,768	2,472,956	2,553,930	2,634,011	2,715,600	2,600,478	2,604,661	2,979,901	3,076,434	3,181,907	3,300,222
Inventories	-	3,074	3,203	3,219	3,260	3,501	3,442	3,553	3,731	3,758	3,645	3,973
Other	-	4,943	5,078	4,694	4,774	4,921	5,047	5,223	5,441	5,511	5,643	5,832
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>5,618,000</b>	<b>6,067,463</b>	<b>6,557,651</b>	<b>7,389,616</b>	<b>7,918,495</b>	<b>8,381,474</b>	<b>8,922,645</b>	<b>10,137,502</b>	<b>10,268,969</b>	<b>11,237,619</b>	<b>12,812,765</b>	<b>15,376,304</b>
<b>Non-Current Assets</b>												
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	133,652,000	132,631,655	132,194,204	131,655,718	131,541,118	131,589,706	131,669,828	131,169,318	131,634,499	131,769,744	131,238,603	129,637,408
<b>Total Non-Current Assets</b>	<b>133,652,000</b>	<b>132,631,655</b>	<b>132,194,204</b>	<b>131,655,718</b>	<b>131,541,118</b>	<b>131,589,706</b>	<b>131,669,828</b>	<b>131,169,318</b>	<b>131,634,499</b>	<b>131,769,744</b>	<b>131,238,603</b>	<b>129,637,408</b>
<b>TOTAL ASSETS</b>	<b>139,270,000</b>	<b>138,949,343</b>	<b>138,752,055</b>	<b>139,045,334</b>	<b>139,459,614</b>	<b>139,971,180</b>	<b>140,592,474</b>	<b>141,306,820</b>	<b>142,073,468</b>	<b>142,998,364</b>	<b>144,049,588</b>	<b>145,213,712</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Payables	-	29,609	30,591	28,260	28,761	29,643	30,407	31,455	32,777	33,199	34,027	35,132
Borrowings	913,000	779,551	715,475	765,923	822,349	850,544	944,750	1,025,088	1,104,163	1,184,024	1,274,074	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>913,000</b>	<b>809,361</b>	<b>746,066</b>	<b>794,203</b>	<b>851,109</b>	<b>910,165</b>	<b>975,156</b>	<b>1,056,562</b>	<b>1,136,968</b>	<b>1,217,223</b>	<b>1,308,101</b>	<b>35,132</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	19,919,000	19,139,597	18,424,122	17,658,199	16,835,651	15,955,307	15,010,557	13,955,470	12,681,281	11,697,197	10,423,123	10,423,123
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>19,919,000</b>	<b>19,139,597</b>	<b>18,424,122</b>	<b>17,658,199</b>	<b>16,835,651</b>	<b>15,955,307</b>	<b>15,010,557</b>	<b>13,955,470</b>	<b>12,681,281</b>	<b>11,697,197</b>	<b>10,423,123</b>	<b>10,423,123</b>
<b>TOTAL LIABILITIES</b>	<b>20,832,000</b>	<b>19,948,958</b>	<b>19,170,188</b>	<b>18,452,402</b>	<b>17,688,960</b>	<b>16,865,493</b>	<b>15,965,714</b>	<b>15,042,022</b>	<b>14,018,247</b>	<b>12,914,430</b>	<b>11,731,224</b>	<b>10,458,255</b>
<b>Net Assets</b>	<b>118,438,000</b>	<b>119,000,385</b>	<b>119,581,867</b>	<b>120,592,932</b>	<b>121,772,654</b>	<b>123,105,686</b>	<b>124,606,761</b>	<b>126,264,798</b>	<b>128,055,221</b>	<b>130,083,934</b>	<b>132,318,364</b>	<b>134,755,456</b>
<b>EQUITY</b>												
Retained Earnings	62,591,000	63,153,305	63,734,607	64,745,632	65,925,654	67,258,608	68,759,761	70,417,709	72,203,221	74,238,683	76,471,354	78,908,456
Revaluation Reserves	55,847,000	55,847,000	55,847,000	55,847,000	55,847,000	55,847,000	55,847,000	55,847,000	55,847,000	55,847,000	55,847,000	55,847,000
Council Equity Interest	118,438,000	119,000,385	119,531,667	120,592,932	121,772,654	123,105,686	124,606,761	126,264,798	128,055,221	130,083,934	132,318,364	134,755,456
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>118,438,000</b>	<b>119,000,385</b>	<b>119,581,867</b>	<b>120,592,932</b>	<b>121,772,654</b>	<b>123,105,686</b>	<b>124,606,761</b>	<b>126,264,798</b>	<b>128,055,221</b>	<b>130,083,934</b>	<b>132,318,364</b>	<b>134,755,456</b>





Table with 11 columns: Item No, Description, L2/L1, Detail, Need, Current Year Estimate, 2015-16, 2016-17, 2017-18, 2018-19, 2019-20, 2020-21, 2021-22, 2022-23, 2023-24, 2024-25. Includes rows for Pioneer Park Museum, Airborne, Footpath & Cycleway, Victoria Centre, Housing, Bank of China Centre, Roads & Bridges, and various community facilities.

Summary table with 11 columns: Item No, Description, L2/L1, Detail, Need, Current Year Estimate, 2015-16, 2016-17, 2017-18, 2018-19, 2019-20, 2020-21, 2021-22, 2022-23, 2023-24, 2024-25. Includes sub-totals for Total Capital Expenditure, New Capital Grant Contribution Income, New Loans, Funded by Rates, Fees & Charges or FAGS, Funded by existing Grants/Loans already accounted for, Funded from existing Reserves, Funded by Asset/Land Sales, and Total Capital Spend Funded.

Legend table with 2 columns: Legend, Priority. Contains 6 items describing project status: 1. Council is committed to the expenditure, 2. Project is essential to keeping existing resources engaged at service levels required by by-laws or other legislative requirements, 3. It is necessary to continue to provide the required level of service in the future, 4. Funding has already been allocated to complete the project, 5. It is necessary expenditure but may be able to be deferred, 6. Project is not essential to providing a service or function.

Table with 11 columns: Item No, Description, L2/L1, Detail, Need, Current Year Estimate, 2015-16, 2016-17, 2017-18, 2018-19, 2019-20, 2020-21, 2021-22, 2022-23, 2023-24, 2024-25. Sub-section titled 'Current Year Capital Item Requests Not Considered Further Due To Lack Of Funding' with rows for IT Services, City Strategy, and State Emergency Centre.

Item #	Category	Code	Description	Notes	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
3	Governance	L22	Evaluation Admin System - Administration Building	Expenditure required to enable continued service provision & mitigate RPS exposure to risk. Fund from general purpose revenue.	0			43,000		43,000					
3	Governance	L22	The Atrium - Administration Building	Expenditure required to enable continued service provision & mitigate RPS exposure to risk. Fund from general purpose revenue.	0			100,000		100,000					
3	Visitor Centre	-	Domus Britan	Expenditure required to enable continued service provision & mitigate RPS exposure to risk. Fund from general purpose revenue.	7,500			7,500		7,500					
5	IT Services	L21	National CCTV Storage	Expenditure required to enable continued service provision & mitigate RPS exposure to risk. Fund from general purpose revenue.	20,000			20,000		20,000					
5	IT Services	C51	Corporate Phone System Upgrade	Needed to replace current system. Fund from general purpose revenue.	0			200,000		200,000			200,000		
5	Footpaths & Cycleways	L22	Park & Ride Ticket System Upgrade	Needed to replace current system. Fund from general purpose revenue.	0			80,000		80,000		50,000			
5	Footpaths & Cycleways	D4.04.04.04.04.04	100 Fencing & Drainage	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	64,274			638,164	64,274	64,274	64,274	79,750	79,750	64,274	64,274
5	Aradrome	D3.2.0.0.2	Control Gate System from Cyber Key to Cardiac Gate	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	10,000			10,000	10,000	10,000					
5	Aradrome	D3.2.0.0.2	New Signage - Terminal Area	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	15,000			15,000	15,000	15,000					
6	Parks & Gardens	L42.0.1.43	Access Disabled To North Entrance B, through City Park	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	50,000			50,000	50,000	50,000					
6	Parks & Gardens	L42	National Shade Sail - City Park	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	15,000			15,000	15,000	15,000					
6	Parks & Gardens	L41	CCTV - City Park	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	277,500			277,500	277,500	277,500					
6	Parks & Gardens	L42	Refuse Library Bring To City Park - Phase of Gallery Garden Area	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	50,000			50,000	50,000	50,000					
6	Pioneer Park Museum	L51	New Signage	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	10,000			10,000	10,000	10,000					
6	Pioneer Park Museum	L51	Upgrade Phone System	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	4,000			4,000	4,000	4,000					
6	Parks & Gardens	D1.0.0.2.2	City Entrance Improvement Strategy	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	100,000			300,000	100,000	100,000	100,000				
6	Economic Development	D1.0	Signage Strategy - City Entrances	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	21,000			80,000	21,000	15,000	15,000	15,000			
6	Economic Development	D1.0.0.2.0.2	Airport Signage & Promotional Display	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	15,000			15,000	15,000	15,000					
6	Events Coordination	L2.0.0.4.0	New Lights On Site Solutions	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	30,000			30,000	30,000	30,000					
6	Street Lighting	L2.0.0.4.0	New Pole Planting Upgrade	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	200,000			200,000	200,000	200,000					
6	Street Lighting	L2.0.0.4.0	Develop Drainage Pits & Street Lighting to build to 2015	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	35,000			35,000	35,000	35,000					
6	Roads & Bridges	D4.0	Improvements To Park Area - Yards & Harcourt	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	25,000			25,000	25,000	25,000					
6	Roads & Bridges	D4.0	Rainy Fencing - South Road (Bla Steps)	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	10,000			10,000	10,000	10,000					
6	Roads & Bridges	D4.0	Concrete District Road	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	300,000			300,000	300,000	300,000					
6	General	D4.0	Ten Court Design Factors (2015/16) - SMP Worked & Resolved Station	Needed to maintain service level. Fund from general purpose revenue.	80,000			80,000	80,000	80,000					
<b>Total</b>					<b>1,408,917</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,614,917</b>	<b>2,614,917</b>	<b>2,614,917</b>	<b>2,614,917</b>	<b>2,614,917</b>	<b>2,614,917</b>	<b>2,614,917</b>
Total Capital Items Not Part of Original 2015/16 Capital Budget					<b>2,614,917</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,614,917</b>	<b>2,614,917</b>	<b>2,614,917</b>	<b>2,614,917</b>	<b>2,614,917</b>	<b>2,614,917</b>	<b>2,614,917</b>

Item #	Category	Code	Description	Notes	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>Longer Term Capital Items Not Considered Further Due To Lack Of Funding</b>															
1	Foot	L2.0.0.4.0	Develop Development Stage 3 - Stone & Stage 4 & 5 - Study	Expenditure required to enable continued service provision & mitigate RPS exposure to risk. Fund from general purpose revenue.	0			1,200,000							
3	Art Gallery	L2.0.0.1.1	Display Cases x 6	Needed to replace current system. Fund from general purpose revenue.	11,000			11,000	11,000	11,000					
3	Theatre	L2.0.0.1.1	Lighting Rig Theatre	Needed to replace current system. Fund from general purpose revenue.	0			50,000		50,000					
3	Theatre	L2.0.0.1.1	Acoustics System Upgrade	Needed to replace current system. Fund from general purpose revenue.	3,500			3,500	3,500	3,500					
3	Theatre	L2.0.0.1.1	Devlop work Platform	Needed to replace current system. Fund from general purpose revenue.	0			34,400		34,400					
3	Street Lighting	D4.0	National Light - General	Priority to be determined but necessary in medium - longer term. Fund from general purpose revenue.	22,170			203,160	22,170	22,170	22,170	22,170	22,170	22,170	22,170
5	Pioneer Park Museum	L51	Screen Connection	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	21,540			21,540	21,540	21,540					
5	Roads & Bridges	D4.0.0.2	Path & Gate Construction (New Entrance)	Low priority but necessary in medium - longer term. Fund from general purpose revenue.	25,150			201,170	25,150	24,300	25,800	26,700	29,150	31,000	32,574
5	Library	L2.0.0.1.1	Refresh Workroom	Needed to replace current system. Fund from general purpose revenue.	0			114,950		114,950					
5	Urban Stormwater	L22	Urban Drainage Problems (Nursance Fencing)	Priority to be determined but necessary in medium - longer term. Fund from general purpose revenue.	347,200			3,758,320	347,200	243,100	253,250	245,950	254,450	263,360	272,570
5	Urban Stormwater	L22	Detention Systems North of CBD	Priority to be determined but necessary in medium - longer term. Fund from general purpose revenue.	0			6,558,370		6,558,370					
5	Urban Stormwater	L22	Urban Drainage Problems North Stage 2 - SA, SB, SC, 4 & 5	Priority to be determined but necessary in medium - longer term. Fund from general purpose revenue.	305,300			2,903,500	305,300	419,500	633,000	778,500	978,500		
5	Urban Stormwater	L22	Urban Drainage Problems North Stage 2 - 3 & 4 & 6	Priority to be determined but necessary in medium - longer term. Fund from general purpose revenue.	421,000			748,000	421,000	338,500					
5	City Strategy	L42	Cultural Precinct Masterplan Implementation	Estimated level of service funded from general purpose revenue.	0			0		0	0	0	0	0	0
5	Foot	L42	Gifts Trailer	Needed to replace current system. Fund from general purpose revenue.	10,000			10,000	10,000	10,000					
6	Human Resources	-	Purchase AED Defibrillators (AED)	Priority to be determined but necessary in medium - longer term. Fund from general purpose revenue.	11,900			11,900	11,900	11,900					
6	Roads & Bridges	D4.0	Road Sealed - Heavy Fencing	Can only be funded from general purpose revenue if possible.	105,500			1,320,470	105,500	110,200	115,700	121,500	127,600	134,000	140,700
6	City Strategy	L42	Public Art	Priority to be determined but necessary in medium - longer term. Fund from general purpose revenue.	23,100			208,400	23,100	24,000	24,900	25,800	26,700	27,600	28,500
6	Roads & Bridges	D4.0	Construction Capex - Pioneer Park G16	Priority to be determined but necessary in medium - longer term. Fund from general purpose revenue.	203,400			203,400	203,400	203,400					
<b>Total</b>					<b>2,115,610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,700,910</b>	<b>2,115,610</b>	<b>1,315,500</b>	<b>1,117,910</b>	<b>1,510,500</b>	<b>1,221,400</b>	<b>1,404,800</b>
Total Capital Items Not Considered Further Due To Lack Of Funding					<b>12,700,910</b>	<b>2,115,610</b>	<b>1,315,500</b>	<b>1,117,910</b>	<b>1,510,500</b>	<b>1,221,400</b>	<b>1,404,800</b>	<b>1,504,400</b>	<b>853,200</b>	<b>674,700</b>	<b>587,100</b>

10 Year Capital Works Program  
Waste Fund

Item	Project	Type of Works			Rates / Charges Fees	Grants Contributions	Reserves	Loans	Project Totals	Year 1 Funding																	
		Improved LOS	Growth Works	Asset Renewal						1	2	3	4	5	6	7	8	9	10								
<b>Plant</b>																											
1	Plant Replacement Program - Waste			100%	578,880				4,318,880	578,880	471,000	280,000	377,000	694,000	287,000	290,000	751,000	280,000	330,000								
<b>Griffith</b>																											
2	Concreting Work		100%		7,700				7,700	7,700																	
3	CGTV Camera at the front gate		100%		9,000				9,000	9,000																	
4	Skillion Carport	50%	50%		14,000				14,000	14,000																	
5	Upgrading of hoist			100%	10,000				10,000	10,000																	
6	Preparation Landfill Cell Floor		100%		-				200,000		200,000																
7	Existing Landfill Restoration		100%		60,000				1,850,000	60,000	40,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000									
8	Open Quarry Pit 101		100%		-				200,000			200,000															
9	Establish Green Waste Disposal Area	50%	50%		-				40,000	40,000																	
10	New Landfill Cell Construction		100%		-				600,000				200,000	200,000	200,000												
11	Construct Outbound Weighbridge	100%			-				250,000									250,000									
12	Bin Replacements		10%	90%	65,000				423,000	65,000	35,000	35,000	40,000	40,000	40,000	42,000	42,000	42,000	42,000								
13	Waste Sundry Tools	40%		60%	6,000				6,000	6,000																	
14	Signs	40%		60%	5,000				107,000	5,000	10,000	10,000	10,000	12,000	12,000	12,000	12,000	12,000	12,000								
15	Construction of Transfer Station	100%			-		200,000	600,000	800,000	800,000																	
16	Hook Lift Bin		100%		130,400				284,400	130,400						134,000											
<b>Yenda</b>																											
17	Fencing	20%		80%	20,600				20,600	20,600																	
18	CGTV System Yenda WMC	100%			13,000				13,000	13,000																	
<b>Total Capital</b>					<b>919,550</b>		<b>200,000</b>	<b>600,000</b>	<b>9,133,550</b>	<b>1,719,550</b>	<b>795,000</b>	<b>575,000</b>	<b>877,000</b>	<b>1,195,000</b>	<b>769,000</b>	<b>928,000</b>	<b>1,055,000</b>	<b>834,000</b>	<b>384,000</b>								

Improved LOS	1,139,320	828,520	24,000	4,000	4,000	4,800	4,800	4,800	4,800	4,800	4,800	254,800	4,800
Growth Works	3,200,400	220,600	263,500	253,500	454,000	454,000	454,000	558,200	254,200	254,200	4,200		
Renewals	4,793,650	670,460	508,500	317,500	419,000	737,200	310,200	335,000	795,000	325,000	375,000		
<b>Total</b>	<b>9,133,550</b>	<b>1,719,580</b>	<b>795,000</b>	<b>575,000</b>	<b>877,000</b>	<b>1,195,000</b>	<b>769,000</b>	<b>928,000</b>	<b>1,055,000</b>	<b>834,000</b>	<b>384,000</b>		

Summary											
Total Capital Expenditure	9,133,550	1,719,550	795,000	575,000	877,000	1,195,000	769,000	928,000	1,055,000	834,000	384,000
New Loans	1,300,000	600,000	200,000	0	0	200,000	200,000	100,000	0	0	0
Funded from unspent loans	200,000	200,000									
Funded by Rates, Fees & Charges	7,633,550	1,119,550	595,000	575,000	877,000	995,000	569,000	828,000	1,055,000	834,000	384,000
<b>Total Capital Spend funded</b>	<b>9,133,550</b>	<b>1,719,550</b>	<b>795,000</b>	<b>575,000</b>	<b>877,000</b>	<b>1,195,000</b>	<b>769,000</b>	<b>928,000</b>	<b>1,055,000</b>	<b>834,000</b>	<b>384,000</b>

10 Year Capital Works Programme  
Water Fund

Item	Project	Link to Community Plan	Type of Works			Project Totals	1	2	3	4	5	6	7	8	9	10
			Improved LOS	Growth Works	Asset Renewals		2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Griffith WTP</b>																
1	Upgrade (Elec.Mech/Civ.) Griffith W.T.P	E1.2.E3.2.,E6.1.L2.2	40%		60%	510,000	200,000	150,000	20,000	20,000	20,000	50,000	50,000			
2	Upgrade Capacity Griffith W.T.P (15M)	E1.2.E3.2.,E6.1.L2.2		100%		4,150,000								150,000	4,000,000	
<b>Griffith Reservoirs</b>																
3	Refurbish Reservoir 30M (1986)	E1.2.E3.2.,E6.1.L2.2			100%	177,000			177,000							
4	Refurbish Reservoir 14M (1977)	E1.2.E3.2.,E6.1.L2.2			100%	600,000			600,000							
5	Refurbish Reservoir SM (1949)	E1.2.E3.2.,E6.1.L2.2			100%	342,000	10,000			97,000	235,000					
6	Refurb Reservoir( Scenic Hill) -Raw Wat	E1.2.E3.2.,E6.1.L2.2	50%		50%	250,000			150,000	100,000						
7	New 15 ML Storage (Scenic Hill)	E1.2.E3.2.,E6.1.L2.2		100%		300,000									300,000	
<b>Yenda</b>																
8	Upgrade (Elec.Mech) Yenda W.T.P	E1.2.E3.2.,E6.1.L2.2	25%	25%	50%	120,000		20,000					100,000			
9	Membrane Replacement	E1.2.E3.2.,E6.1.L2.2			100%	100,000			100,000							
10	Pressure Boosting	E1.2.E3.2.,E6.1.L2.2	100%			40,000	40,000									
<b>Reticulation Renewals</b>																
11	Potable Reticulation Mains Renewals	E1.2.E3.2.,E6.1.L2.2			100%	2,915,650	341,150	164,700	363,000	377,600	130,950	533,260	300,000	300,000	300,000	100,000
12	Potable Trunk Mains Renewal	E1.2.E3.2.,E6.1.L2.2			100%	2,235,200	105,000	187,000	260,000	263,500	211,200	403,500	200,000	200,000	200,000	200,000
13	Raw Mains Renewals	E1.2.E3.2.,E6.1.L2.2			100%	1,172,600	197,600	130,000	145,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
14	Raw Water Pump Stns	E1.2.E3.2.,E6.1.L2.2			100%	60,000	20,000				40,000					
<b>Water Meter Etc Renewals</b>																
15	Water Meter Etc Renewals Program	E1.2.E3.2.,E6.1.L2.2			100%	720,000	65,000	70,000	70,000	70,000	70,000	75,000	75,000	75,000	75,000	75,000
16	New Water Meters/ RPZs (purchase)	E1.2.E3.2.,E6.1.L2.2	50%	50%		425,000	40,000	40,000	40,000	40,000	45,000	45,000	45,000	45,000	45,000	45,000
17	New Water Meters/ RPZs (instal)	E1.2.E3.2.,E6.1.L2.2	50%	50%		435,000	35,000	40,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
<b>Mains Extensions - Potable</b>																
18	New Reticulation Mains ( Potable)	E1.2.E3.2.,E6.1.L2.2		100%		876,500		156,400	165,100		235,000		60,000	60,000	60,000	60,000
19	Miscellaneous New/ Replacement Mains	E1.2.E3.2.,E6.1.L2.2	100%			180,000	20,000	20,000	20,000	20,000			20,000	20,000	20,000	20,000
<b>New Trunk Mains</b>																
20	New Trunk Mains ( Potable)	E1.2.E3.2.,E6.1.L2.2		100%		3,726,000	596,000	714,000		440,000	338,000		570,000	570,000	500,000	
<b>Mains Extensions - Raw</b>																
21	New Mains ( Raw)	E1.2.E3.2.,E6.1.L2.2	50%	50%		0										
<b>Miscellaneous</b>																
22	Replace Elec/ Mech Equip P.Stations	E1.2.E3.2.,E6.1.L2.2	40%		60%	65,000					65,000					
23	Scada/Telemetry System	E1.2.E3.2.,E6.1.L2.2	40%	30%	30%	115,500	5,500	10,000	10,000	10,000	10,000	30,000	10,000	10,000	10,000	10,000
24	Capital Salaries	E1.2.E3.2.,E6.1.L2.2	20%	50%	30%	764,516	67,702	69,530	71,263	73,050	74,949	76,973	79,128	81,502	83,947	86,466
25	Plant and Equipment (NETT)	E1.2.E3.2.,E6.1.L2.2			100%	2,208,500	142,500	303,000	235,000	250,000	245,500	150,000	167,000	333,000	162,500	220,000
26	Sundry Tools	E1.2.E3.2.,E6.1.L2.2	50%		50%	141,000	12,000	12,000	14,000	14,000	15,000	15,000	15,000	15,000	15,000	15,000
27	Miscellaneous	E1.2.E3.2.,E6.1.L2.2	20%	30%	50%	455,000	30,000	30,000	40,000	40,000	50,000	50,000	50,000	55,000	55,000	55,000
28	Investgation & Forward Planning	E1.2.E3.2.,E6.1.L2.2	50%		50%	100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
29	Chlorina Probes Replacement	E1.2.E3.2.,E6.1.L2.2	50%		50%	37,500	12,500				12,500					12,500
<b>Total Capital</b>						<b>23,421,995</b>	<b>1,949,952</b>	<b>2,126,630</b>	<b>1,932,368</b>	<b>2,673,150</b>	<b>2,065,099</b>	<b>1,593,753</b>	<b>1,916,128</b>	<b>2,069,502</b>	<b>2,001,447</b>	<b>5,073,966</b>
<b>Improved LOS</b>						<b>1,464,353</b>	<b>216,490</b>	<b>159,906</b>	<b>183,754</b>	<b>103,110</b>	<b>193,740</b>	<b>114,895</b>	<b>152,326</b>	<b>103,600</b>	<b>109,289</b>	<b>116,043</b>
<b>Growth Works</b>						<b>10,065,908</b>	<b>678,001</b>	<b>962,165</b>	<b>259,234</b>	<b>534,025</b>	<b>668,975</b>	<b>107,487</b>	<b>777,564</b>	<b>905,251</b>	<b>956,474</b>	<b>4,187,733</b>
<b>Renewals</b>						<b>11,891,735</b>	<b>1,055,461</b>	<b>1,004,559</b>	<b>1,490,380</b>	<b>2,030,015</b>	<b>1,202,385</b>	<b>1,371,372</b>	<b>956,238</b>	<b>1,075,451</b>	<b>905,684</b>	<b>770,180</b>
<b>Total</b>						<b>23,421,995</b>	<b>1,949,952</b>	<b>2,126,630</b>	<b>1,932,368</b>	<b>2,673,150</b>	<b>2,065,099</b>	<b>1,593,753</b>	<b>1,916,128</b>	<b>2,069,502</b>	<b>2,001,447</b>	<b>5,073,966</b>

From 2015/16 year, all capital spend is funded by rates and charges.

10 Year Capital Works Programme  
Sewer Fund

Item	Project	Link to Community Plan	Type of Works			Project Totals	1	2	3	4	5	6	7	8	9	10
			Improved LOS	Growth Works	Asset Renewals		2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Griffith</b>																
1	Griffith WRP Membrane Replacement	E2.2.E6.1.L2.2			100%	1,900,000						1,900,000				
2	Replacement of GWRP Elec./Mech Equipment	E2.2.E6.1.L2.2			100%	290,000	30,000	25,000	25,000	30,000	30,000	30,000	30,000	30,000	30,000	
3	GWRP Effluent Reuse Project	E2.2.E6.1.L2.2	100%			20,000	20,000									
4	Griffith WRP - Various, landscaping	E2.2.E6.1.L2.2	50%		50%	155,000	10,000	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	
5	Griffith WRP - Chlorine Dosing System	E2.2.E6.1.L2.2	50%		50%	25,000	25,000									
6	Upgrade of Pump Stations (civil & electrical)	E2.2.E6.1.L2.2			100%	448,000	40,000	30,000	98,000	30,000	100,000	30,000	30,000	30,000	30,000	
7	Odour Control (scrubber) at Inlet works	E2.2.E6.1.L2.2		50%	50%	170,000	170,000									
<b>New Pump Stations</b>																
8	Pump Station G21 (Murumb Av)	E2.2.E6.1.L2.2		100%		350,000			300,000	50,000						
9	Pump Station G27 ( Farm 9 Collina)	E2.2.E6.1.L2.2		100%		430,000	10,000	420,000								
10	Pump Station (Farm 12 Collina)	E2.2.E6.1.L2.2		100%		450,000				450,000						
11	Pump Station G32 ( S of GWRP)	E2.2.E6.1.L2.2		100%		500,000							500,000			
<b>Bilbul</b>																
12	Pump Station PSB2	E2.2.E6.1.L2.2		100%		0										
<b>Yenda</b>																
13	Pump Station YE4	E2.2.E6.1.L2.2		100%		300,000			300,000							
<b>Lake Wyangan</b>																
14	Sewerage for Lake Wyangan	E2.2.E6.1.L2.2	100%			1,105,000	45,000	60,000	500,000	500,000						
15	New Rising Main (G7 To GWRP)	E2.2.E6.1.L2.2		100%		900,000				900,000						
16	Pump Station (LW1, LW2)	E2.2.E6.1.L2.2		100%		440,000					400,000					
17	Trunk Reticulation	E2.2.E6.1.L2.2		100%		580,000		60,000	200,000		300,000					
<b>Tharbagang</b>																
18	Sewerage for Tharbagang village	E2.2.E6.1.L2.2		100%		1,200,000							600,000	600,000		
<b>Hanwood</b>																
19	Pump Station HA7	E2.2.E6.1.L2.2		100%		0										
<b>Sewer Renewals &amp; New Sewers</b>																
20	Renewals of gravity sewers	E2.2.E6.1.L2.2			100%	2,400,000		300,000	300,000	300,000	200,000	200,000	200,000	300,000	300,000	300,000
21	Renewals of rising mains	E2.2.E6.1.L2.2			100%	1,600,000	450,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
<b>Miscellaneous</b>																
22	Upgrade SCADA & Telemetry Systems	E2.2.E6.1.L2.2	60%		20%	165,000	15,000	10,000	10,000	50,000	10,000	10,000	10,000	50,000	10,000	
23	G4, install VSD & upgrade RTU	E2.2.E6.1.L2.2			100%	38,500	38,500									
24	Plant & Equipment (nett)	E2.2.E6.1.L2.2			100%	1,385,500	163,000	90,000	131,000	138,000	85,000	122,500	165,000	185,500	269,500	34,000
25	Purchase Low Pressure Grinder Pumps	E2.2.E6.1.L2.2		100%		100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
26	Miscellaneous - Capital	E2.2.E6.1.L2.2	60%		20%	520,000	0	100,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	
27	Capital Salaries	E2.2.E6.1.L2.2	20%	60%	20%	550,972	49,677	51,019	52,234	53,601	54,995	55,480	58,051	59,633	61,597	63,445
28	Sundry Tools	E2.2.E6.1.L2.2	40%	20%	40%	135,000	10,000	15,000	15,000	15,000	15,000	15,000	10,000	10,000	15,000	15,000
29	Investigation & Forward Planning	E2.2.E6.1.L2.2	50%		50%	100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
<b>Total Capital</b>						<b>16,487,972</b>	<b>1,095,177</b>	<b>1,281,019</b>	<b>1,741,294</b>	<b>1,941,601</b>	<b>2,010,995</b>	<b>1,468,980</b>	<b>2,644,051</b>	<b>2,005,303</b>	<b>1,566,097</b>	<b>732,445</b>

Improved LOS	1,955,194	113,435	174,204	574,459	609,220	77,499	77,795	78,612	110,951	69,319	69,689
Growth Works	5,699,583	136,806	463,611	424,376	635,161	1,395,997	745,688	46,837	1,147,682	649,958	51,067
Renewals	8,794,194	845,935	643,204	742,459	697,220	537,499	644,295	2,518,612	746,461	826,819	591,689
<b>Total</b>	<b>16,487,972</b>	<b>1,095,177</b>	<b>1,281,019</b>	<b>1,741,294</b>	<b>1,941,601</b>	<b>2,010,995</b>	<b>1,468,980</b>	<b>2,644,051</b>	<b>2,005,303</b>	<b>1,566,097</b>	<b>732,445</b>

From 2015/16 year, all capital spend is funded by rates and charges.