



Upper Hunter Shire Council
DELIVERY PROGRAM 2017/2018-2020/2021
OPERATIONAL PLAN 2017/2018

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PART 1

Council and our Community

Part 1 - Council and our Community

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1.1 What is the Upper Hunter Shire Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018

Council has a suite of documents that work together to set the direction to move the Upper Hunter Shire forward and to communicate how this will be achieved.

The highest level Plan is the Community Strategic Plan (CSP) 2027 which identifies the Community's main priorities and aspirations for the future and details Community Strategies to achieve them.

The Delivery Program 2017/2018-2020/2021 is where the Community's priorities and strategies are translated into actions. All projects, activities and funding allocations are outlined in the four year Delivery Program.

The Operational Plan 2017/2018 is a stand-alone 'pull out' Plan that is contained in Part 4 of the Delivery Program. The Operational Plan supports the Delivery Program and provides a detailed summary of the projects and activities to be undertaken in the financial year to achieve the commitments outlined in the four year program.



1.2 Message from the Mayor

The Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018 provides the Community with details on what Council plans to do to achieve the Community Strategic Plan (CSP) 2027 and how we plan to fund it - that is, Council's budget!

The Delivery Program and Operational Plan is Council's working guide and is an important mechanism for ensuring Council's decisions and activities are transparent to the community.

Council committed to a new engagement approach during the development of our CSP 2027 and developed a set of Community Priorities and Community Strategies which have been incorporated throughout the Delivery Program and Operational Plan.

These priorities are reflected in the Delivery Program and Operational Plan through a strong focus on enhancing and improving Community infrastructure, open spaces, roads and bridges and the economy. There is also a focus on protecting the rural lifestyle and country feel of the Shire, ensuring it remains quiet, safe and welcoming.

Council has focused efforts on maintaining a low operating cost and this is illustrated with only a total increase of 0.29% from the revised 2016/2017 budget to the proposed 2017/2018 budget.

There is a substantially larger budget over the next 4 years for Capital Works and this reflects the Community priorities and Council's efforts in securing the necessary funding. I would like to highlight a few:

- Scone Golf Course reconfiguration at a cost of \$3.5 million;
- Main Road 358 from Merriwa to Willowtree at a cost of \$11.00 million;
- Middlebrook Bridge replacement and approaches at a cost of \$2.00 million;
- Scone to Murrurundi water pipeline at a cost of \$14.9 million;
- New Scone Sewer Treatment Plant at a cost of \$4.3 million; and
- Whitepark Development at a cost of \$1.5 million.

I would like to thank the staff involved in the large amount of work that goes into creating the Delivery Program and Operational Plan. I would like to commend my fellow Councillors who have committed themselves to serving the residents of the Upper Hunter Shire.

I extend Council's sincere appreciation to the many Community members who have assisted Council and share our vision to deliver the best possible future for the Upper Hunter Shire.

Cr Wayne Bedgood

MAYOR



1.3 Introduction from the General Manager

Welcome to the first year of Council's Delivery Program 2017/2018-2020/2021, which is structured around the 4 Key Focus areas, 9 Goals and 42 Community Strategies outlined in the Community Strategic Plan (CSP) 2027.

A new addition to the Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018 are the 11 Community Priority Icons that are incorporated throughout the Plans. These represent what the Community believes to be the 10 most important priorities for the future and the final icon is to highlight the importance for Council to be Fit for the Future. The Community practices will ensure that services are aligned with the Community's vision, needs and expectations and to clearly show the Community how we are working to achieve each of the priorities and implementing our "Fit for the Future" Improvement Plan.

Council is committed to ensuring we make best use of our resources. To do this we will be embarking on formal and continuous service reviews to ensure that services provided by Council are relevant to the Community and financially sustainable in the long-term.

Council will continue to monitor its financial position to ensure that adequate resources are available to meet current expenditure requirements and long term liabilities. Council is working towards securing funding for projects that will assist in providing an economic future for the Upper Hunter Shire, enhance tourism opportunities and other projects that meet what the community has asked for such as town revitalisation.

Waid Crockett

GENERAL MANAGER



1.4 Vision, Values and Commitment

Vision

A Quality Rural Lifestyle – in a vibrant, caring and sustainable community.

Our Values

- Mutual respect for all people and cultures.
- Ensure staff and community safety.
- Efficient, effective and reliable service.
- Honest, open and accountable.
- Deliver on our Commitments.
- Improved Environmental Responsibility.

Our commitment to the Community

- We will deliver high quality, innovative, consistent and responsive services to the community.
- We respect the rights of everyone to be treated fairly.
- We will keep our community informed about Council services and financial position.
- We will continually strive to improve our services to the community and encourage community engagement.
- We will deliver increased effort in the protection of the environment.

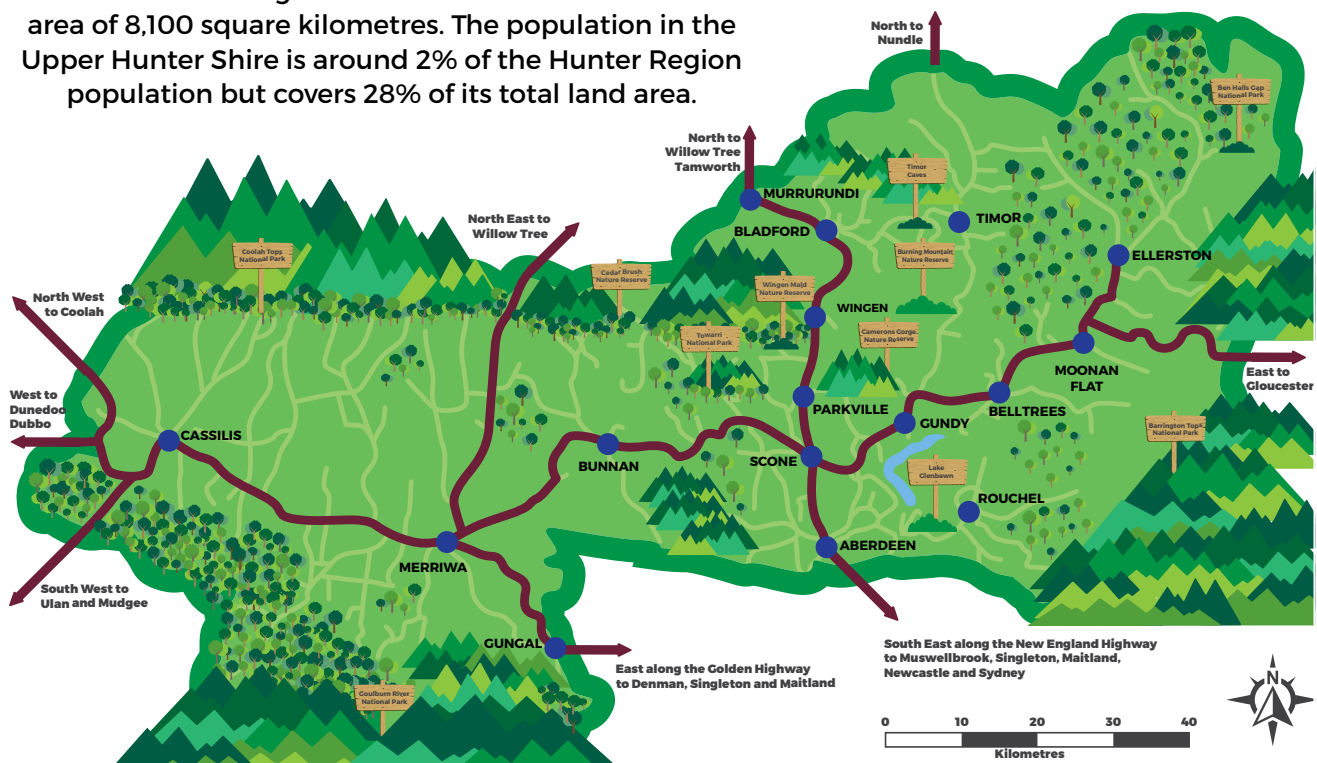
Our commitment to each other

- We will conduct a safe, fair and open workplace where achievements are recognised and people are encouraged to develop personally.
- We will communicate openly and in clear and consistent language.



1.5 Our Shire

The Upper Hunter Shire is located inland of Newcastle in the Hunter Region of NSW and has a total land area of 8,100 square kilometres. The population in the Upper Hunter Shire is around 2% of the Hunter Region population but covers 28% of its total land area.



COUNCIL MANAGES

- 3 Council Branch Offices
- 8 Community Halls
- 5 Public Library Branches
- 3 Public Swimming Pools
- 2 Community Technology Centres
- 3 Youth Centres
 - Advice and referral
 - Skills Group
 - Casework
 - Counselling Early Intervention Services
- 3 Approved Children's Education and Care Services
 - The Early Learning Centre (ELC) Long Day Care
 - Family Day Care (FDC)
 - Scone Out of School Hours / Vacation Care Program (SOOSH)
- 17 Independent Living Units
- 1 Aged Hostel
- 2 Low Income Units
- 3 Animal Shelters
- 5 Waste depots
- More than 119 hectares of sports ground

4,700 residences are serviced by kerbside garbage and recycling.

Council is responsible for 1,770 kilometres of local road, 27.3 kilometres of footpath and 118.8 kilometres of kerb and gutter.

There are 93 bridges within the Upper Hunter Shire - 25% of these are timber bridges.

Council's Assets including infrastructure, property, plant and equipment are valued at almost \$700 million.

1.6 Your Councillors

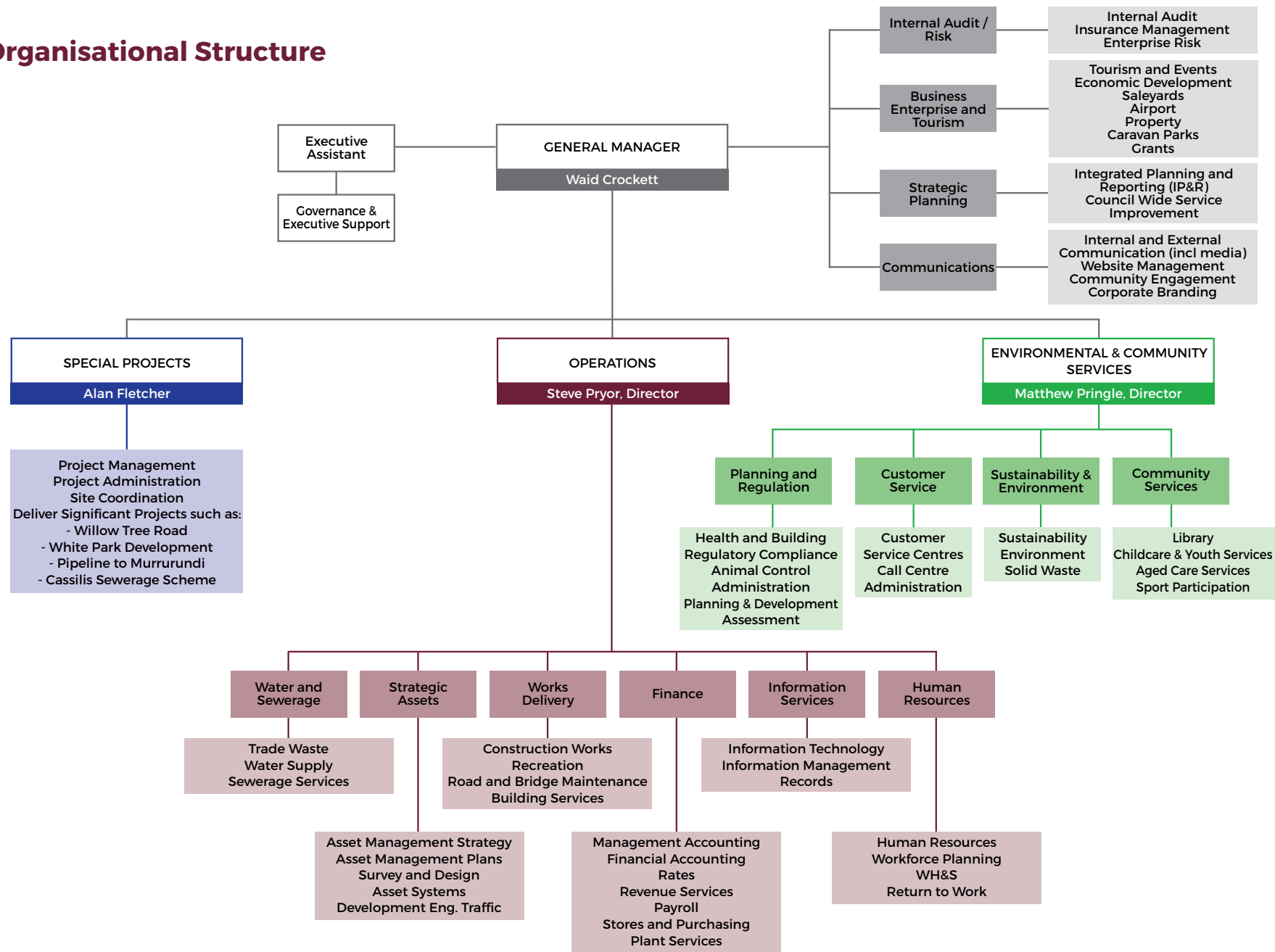
COUNCIL TERM 2016-2020



Back Row: Cr Kiwa Fisher, Cr Ron Campbell, Cr James Burns, Cr Sue Abbott, Cr Josh Brown
Front Row: Cr Lorna Driscoll, Mayor Wayne Bedggood, Deputy Mayor Maurice Collison, Cr Lee Watts



1.7 Organisational Structure





PART 2
Creating Our Delivery Program 2017/2018
and Operation Plan 2017/2018

Part 2 - Creating Our Delivery Program 2017/2018 and Operational Plan 2017/2018

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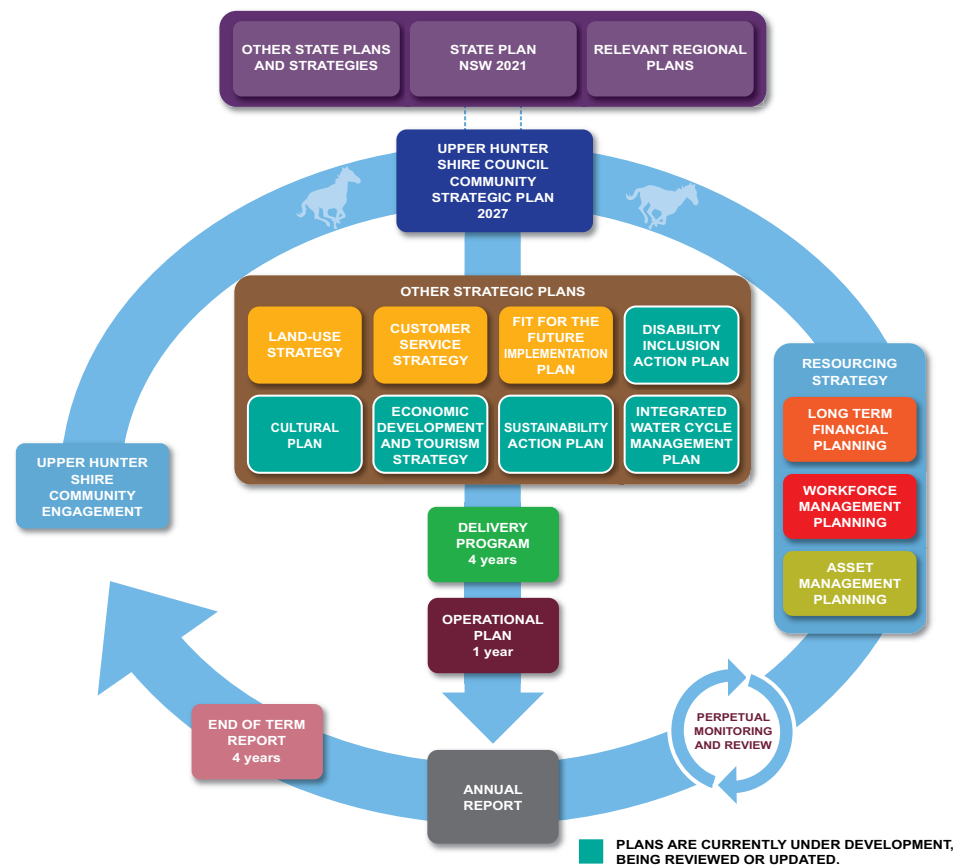
2.1 Integrated Planning and Reporting Framework

The Local Government Integrated Planning and Reporting (IP&R) Framework aims to ensure a more sustainable Local Government sector. The Local Government Act 1993 requires Council to work with the community to review the Community Strategic Plan and other documents within the Integrated Planning and Reporting Framework after the commencement of each four-year elected Council term.

Councils need to take a long term view and consider social, economic and environmental aspects and the needs of the current and future generations when making decisions. This underpins the Integrated, Planning and Reporting Framework. The importance of Civic Leadership and accountability and transparency in decision making should also underpin the Plan.

All NSW Councils are required to develop a Community Strategic Plan along with a Delivery Program (4 years) and Operational Plan (1 year). The CSP 2027 and its strategic objectives provide a foundation for our Delivery Program and Operational Plan. The Delivery Program and Operational Plan detail how each service addresses the CSP 2027 objectives, ongoing activities, priority projects and the strategies supporting this work.

These documents are informed by a Resourcing Strategy that is made up of a Long Term Financial Plan, Asset Management Plans and Workforce Management Plan. In order to achieve the integration envisaged by the IP&R Framework, there is an alignment between the CSP 2027, Delivery Program, Operational Plan and the other key documents. This is identified on the Upper Hunter Shire Integrated Planning and Reporting Framework.



2.2 Our Integrated Planning and Reporting Framework – Colour Codes

Council’s Integrated Planning and Reporting framework is colour coded and each of the key documents has a marking with the corresponding colour.

This alignment of Councils Key Plans is formed through the 11 Community Priorities and the 4 Key Focus Areas:

- Community Life;
- Built and Natural Environment;
- Economic and Infrastructure; and
- Leadership and Community Engagement



2.3 Putting the Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018 into Practice

ALIGNING THE PLANS WITH THE COMMUNITY STRATEGIC PLAN 2027

How Council proposes to deliver it

DELIVERY PROGRAM 2017/2018-2020/2021

What the Community Wants

COMMUNITY STRATEGIC PLAN 2027

- A vision of where the people of the Upper Hunter Shire want to be in 2027.
- Outlines the Community Priorities, Key Goals and Community Strategies which form the basis of our Delivery Program and Operational Plan.
- Reviewed at the start of each new Council term.
- Four year reporting – End of Term Report.

- A four year outlook (length of Council's term).
- Identifies major projects and activities outlining how Council will address and achieve progress towards the Community Strategies contained in the CSP 2027.
- Includes linkages to the CSP 2027 Community Priorities and Fit for the Future.
- Includes a four year Capital Works Program.
- Includes Fees and Charges.
- Allocates high level resources to achieve the projects.
- Six monthly reporting including an annual report.
- Reviewed annually and updated if necessary in conjunction with the yearly Operational Plan.

What Council proposes to do

OPERATIONAL PLAN 2017/2018

- A one year outlook.
- Contains actions Council will undertake in the financial year to address the Delivery Program Projects.
- Includes identification of the one year Capital Works program.
- Allocates resources necessary to achieve the actions in the financial year.
- Quarterly Reporting.



Community Priorities

The 11 Upper Hunter Shire Community Priorities represent what the Community believes to be the 10 most important priorities for the future and the final icon is to highlight the importance for Council to continue to be Fit for the Future.

Council and the Community will be able to clearly see how we are working to achieve each of the Communities Priorities, as the icons will link directly to Council's Key Focus Areas, Goals and Strategic Directions.

The Community Priorities link directly to the Delivery Program 2017/2018-202/2021 and Operational Plan 2017/2018 through the Activity budgets and tables in Part 4.5.



Strategic Directions for Upper Hunter Shire

The Delivery Program 2017/2018-202/2021 and Operational Plan 2017/2018 link to the CSP 2027 as they are structured around the same Key Focus Areas, Goals and Community Strategies (CS) as follows:

KEY FOCUS AREA - COMMUNITY LIFE

Goal 1 - A supported Community.

- G1 CS1 Advocate for, develop and implement programs, services and facilities for our ageing Community.
- G1 CS2 Form partnerships and participate in networks which address the needs and interests of disadvantaged and disability groups in the Community.
- G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.
- G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.

KEY FOCUS AREA - COMMUNITY LIFE

Goal 2 - Promote wellbeing and a connected, healthy and happy Community.

- G2 CS5 Advocate for, support and facilitate the provision of facilities for health and health related services.
- G2 CS6 Support existing education facilities and enhance learning opportunities.
- G2 CS7 Provide and support a broad range of sport, recreation, health and wellness programs to target age specific needs of residents including younger children, older children, adolescents, families, seniors and people with a disability.
- G2 CS8 Provide information and opportunities for everyone, especially those that are disadvantaged to participate fully in our Community life.
- G2 CS9 Value our heritage and cultural diversity, celebrating together and fostering creativity.

KEY FOCUS AREA - BUILT & NATURAL ENVIRONMENT

Goal 3 - Protect the natural environment.

- G3 CS10 Advocate for, facilitate and support programs that protect and sustain our diverse environment for our future generations.
- G3 CS11 Encourage and support active Community participation within our Community to care for our environment and provide for a sustainable future.
- G3 CS12 Ensure that all actions, decisions and policy response to natural hazards and climate change remain current and reflect capacity, Community expectations and changes in environmental and climate change information.



KEY FOCUS AREA - BUILT & NATURAL ENVIRONMENT

Goal 4 - Plan for a sustainable future.

- G4 CS13 Implement and regularly review Strategic Land Use Plans, Environmental Planning Instruments and Development Controls, which reflect the needs and expectations of the broad Community
- G4 CS14 Provide efficient and effective advisory, assessment and regulatory services focused on being Customer 'friendly', responsive and environmentally responsible.
- G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.
- G4 CS16 Provide efficient and effective waste and recycling services and support improved waste minimisation and recycling practices.
- G4 CS17 Implement policies to ensure the protection of strategic agricultural lands, equine critical industry clusters, natural resources and heritage.

KEY FOCUS AREA - ECONOMY & INFRASTRUCTURE

Goal 5 - A sustainable and prosperous economy.

- G5 CS18 Encourage a diverse economy whilst promoting and preserving our agriculture and equine industries.
- G5 CS19 Encourage retail and commercial business to locate and prosper within our Shire.
- G5 CS20 Encourage and support innovative industry and a diversity of businesses that provide a range of services and employment opportunities for current and future generations.
- G5 CS21 Facilitate and provide access to a range of local educational and training opportunities that complements the economy.
- G5 CS22 Provide attractive and functional town centres and support revitalisation of the towns and villages including investment in built heritage and improvement of existing buildings.
- G5 CS23 Facilitate and support increased and innovative tourism and marketing opportunities.

KEY FOCUS AREA - ECONOMY & INFRASTRUCTURE

Goal 6 - Increase, enhance and maintain civil infrastructure, Community assets and open spaces to meet the needs of current and future generations.

- G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.
- G6 CS25 Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.
- G6 CS26 Provide safe and reliable water and sewerage services to meet the demands of current and future generations.



KEY FOCUS AREA - ECONOMY & INFRASTRUCTURE

Goal 7 - Enhance and improve the road network and bridges to meet the needs of current and future generations and communicate priorities and progress to the Community.

G7 CS27 Maintain and upgrade the road network and bridges.

G7 CS28 Increased Community engagement and updates on infrastructure planning, road priorities, works and improvements.

G7 CS29 Advocate, facilitate and/or provide traffic management and public transport facilities to meet the needs of the Community

KEY FOCUS AREA - LEADERSHIP

Goal 8 - Provide Community leadership.

G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

G8 CS31 Council is focused on innovation and continuous improvement to ensure a high quality of service which is aligned with business needs and Community priorities.

G8 CS32 Promote and celebrate the achievements of Council and the local Community.

G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.

G8 CS34 Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.

G8 CS35 Develop and maintain effective reporting systems that enable Council to measure and report on performance.

G8 CS36 Effective management of risk underpins all Council decisions, service delivery and behaviours.

G8 CS37 Ensure long-term financial sustainability through short, medium and long term financial planning.

G8 CS38 Ensure Council is a great place to work by supporting Council employees in maximising their contribution.

G8 CS39 Develop opportunities and build capacity for Community leadership especially in Councillors and young people.

KEY FOCUS AREA - LEADERSHIP

Goal 9 - Advocate for the Community.

G9 CS40 Encourage and build strong partnerships between the Community, business and all levels of government to support implementation of the CSP 2027 and to deliver the Community priorities.

G9 CS41 To participate and encourage regional coordination and planning between Councils and other organisations.

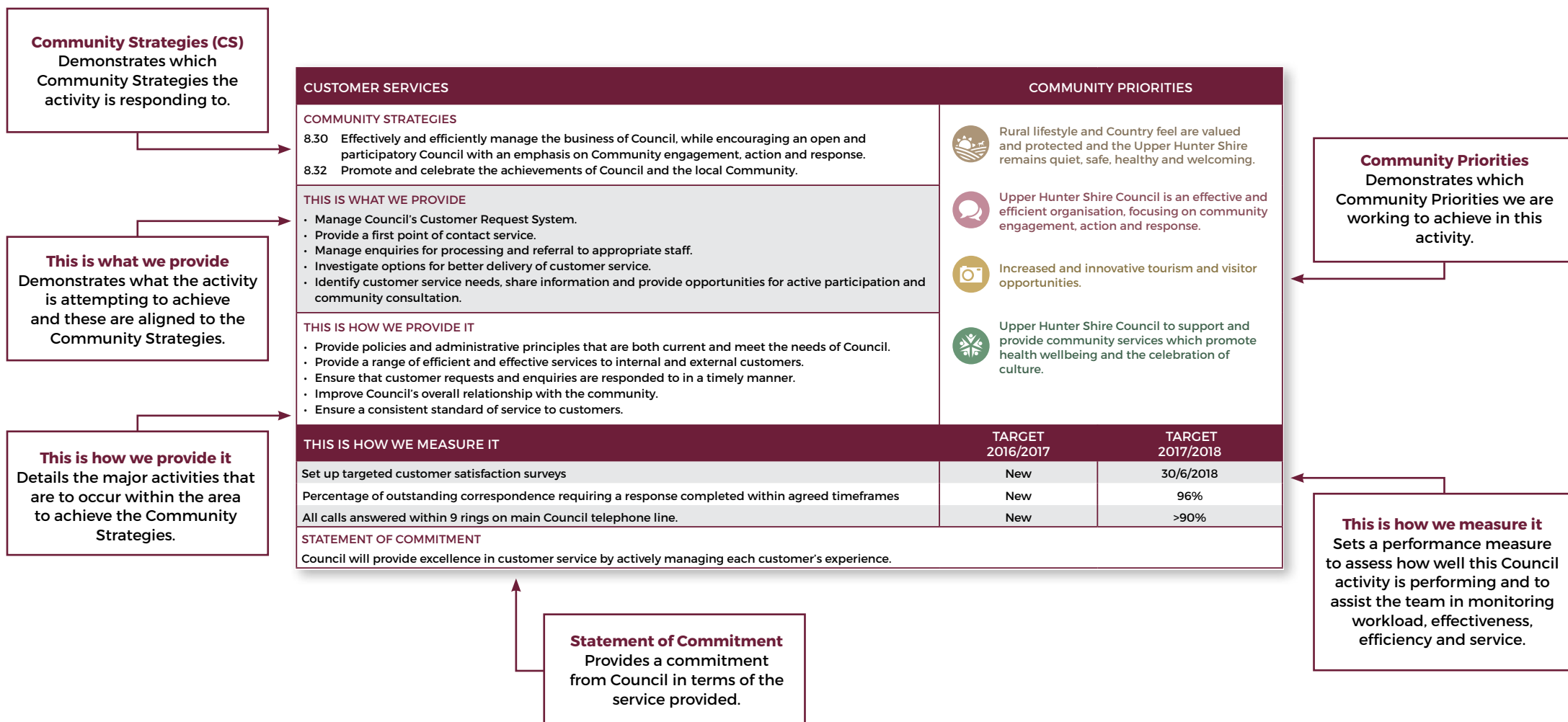
G9 CS42 Provide timely and effective advocacy and leadership on key community issues and priorities.



2.4 How to read the Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018

The Operational Plan 2017/2018 sits within Part 4 of the Delivery Program but can be separated as a stand-alone Plan (Part 4.3, Part 4.4 and Part 4.5).

Each activity of Council is detailed in Part 4.5 and an example of how to read the activity tables and how they link and deliver the Community Priorities and Community Strategies is outlined.





PART 3

Revenue Policy

Part 3 - Revenue Policy

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3.1 Rating structure

3.1.1 National Competition Policy

The National Competition Policy requires local government to apply the principles of competitive neutrality to its activities where these activities may be seen as competitive to commercial providers.

In accordance with the NSW Government Policy Statement for the Application of National Competition Policy to Local Government, the Upper Hunter Shire Council has two Category 1 Business Activities, with \$2.0m and above in total annual operating revenues which must be separately reported for the purposes of competitive neutrality and to demonstrate any cross-subsidy or anti-competitive practices – water supplies and sewerage services.

Council is involved in one Category 2 Business Activities, with less than \$2.0m total annual operating revenues where Council establishes the principle of competitive neutrality by applying full cost attribution to these services. These small business undertakings are managed on a commercial basis by applying corporate overheads and contributions appropriate to the scale and utilisation of overheads. This activity is a joint venture between all Hunter Councils as part of Strategic Services Australia.

These activities are not included in Council's Delivery Program and Operational Plan.

Council conducts a number of other activities that can be defined as business or commercial activities but are not classified as business units for the purpose of National Competition Policy. These activities are undertaken to provide a service and/or to generate income to supplement rating and other sources of income as outlined in the following table.

ACTIVITY	FUNDING SOURCE	REASON
Aerodrome	User fees and charges	Service provision
Long Day Care	Grants and user charges	Service provision
Family Day Care	Grants and user charges	Service provision
Out Of School Hours Service (Scone)	Grants and user charges	Service provision
Plant Management	Hire rates and charges	Fund replacement program
Private works	Private hire – contract rates and tenders	Supplement rating and other income
Saleyards (Scone)	User fees	Service provision
Waste Management	User fees and charges	Service provision
Aged Hostel	Grants and user charges	Service provision

PART 3 - Revenue Policy

3.1.2 Rates

For 2017/18, Council increased rates by 1.5% in line with the approved rate pegging increase given by the Independent Pricing and Regulatory Tribunal (IPART).

The 2016/17 rates (cents in the \$) and the proposed 2017/18 rates, including the 1.5% increases, for Upper Hunter Shire are shown in the following table:

2016/17				SUB-CATEGORY	CATEGORY	2017/18			
RATE (CENTS IN THE \$)	MINIMUM RATE	ESTIMATED YIELD	% YIELD			RATE (CENTS IN THE \$)	MINIMUM RATE	ESTIMATED YIELD	% YIELD
0.4418	\$400	\$5,450,183	52.38		Farmland	0.43065	\$508	\$5,570,079	52.75
0.5474	\$500	\$494,194	4.75	Aberdeen	Residential	0.587	\$508	\$443,404	4.20
0.5474	\$482	\$24,100	0.23	Cassilis		0.587	\$490	\$24,500	0.23
0.5474	\$500	\$274,581	2.64	Merriwa		0.587	\$508	\$280,591	2.66
0.5474	\$500	\$255,177	2.45	Murrurundi		0.587	\$508	\$257,752	2.44
0.71253	\$500	\$2,111,743	20.30	Scone		0.8824	\$508	\$2,157,969	20.43
0.5333	\$482	\$1,015,823	9.76	Ordinary		0.606	\$490	\$1,038,057	9.83
0.7774	\$500	\$46,385	0.45	Aberdeen	Business	0.8255	\$508	\$39,736	0.38
0.7774	\$500	\$39,531	0.38	Merriwa		0.8255	\$508	\$39,757	0.38
0.7774	\$500	\$31,691	0.30	Murrurundi		0.8255	\$508	\$32,388	0.31
0.876927	\$500	\$384,722	3.70	Scone		0.972	\$508	\$393,200	3.72
0.5333	\$482	\$182,988	1.76	Ordinary		0.575	\$490	\$187,016	1.77
0.5474	\$508	\$1,000	0.01	Merriwa	Mixed Residential	0.587	\$508	\$1,016	0.01
0.5474	\$508	\$1,500	0.01	Murrurundi		0.587	\$508	\$1,524	0.01
0.71253	\$508	\$500	0.00	Scone		0.8824	\$508	\$508	0.00
0.7774	\$508	\$1,000	0.01	Merriwa	Mixed Business	0.8255	\$508	\$1,016	0.01
0.7774	\$508	\$1,500	0.01	Murrurundi		0.8255	\$508	\$1,524	0.01
0.876927	\$508	\$746	0.01	Scone		0.972	\$508	\$740	0.01
44.9178	\$43	\$87,590	0.84		Mining	50.575	\$45	\$89,518	0.85
Total Estimated Notional Yield - \$10,404,954				Total Estimated Notional Yield - 10,560,295					

Refer to Attachment 1 for rate category maps.

3.1.3 Rating Category Definitions

Farmland

Land which is a parcel of rateable land valued as one assessment and its dominant use is for farming (that is, the business or industry of grazing, animal feedlots, dairying, pig farming, poultry farming, viticulture, orcharding, beekeeping, horticulture, vegetable growing, the growing of crops of any kind, forestry, oyster farming, or fish farming within the meaning of the Fisheries and Oyster Farm Act, 1935, or any combination of these businesses or industries) which:

- a. has a significant and substantial commercial purpose or character, and
- b. is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made) and is not rural residential land.

Residential

Land in the centres of population of Aberdeen, Cassilis, Merriwa, Murrurundi and Scone towns respectively (on maps displayed in the Council Chambers) which is valued as one rateable assessment and has:

- a. its dominant use is for residential accommodation (otherwise than as a hotel, motel, guest house, boarding house or nursing home or any other form of residential accommodation prescribed by the regulations); or
- b. in the case of vacant land it is zoned or otherwise designated for use under an environmental planning instrument (with or without development consent) for residential purposes.

Residential Ordinary

Land that is categorised “residential” throughout the whole of the Upper Hunter Shire area excepting that land which is categorised “residential” within the centres of population of Aberdeen, Cassilis, Merriwa, Murrurundi and Scone, as displayed on maps in the Council Chambers.

Business

Land which is not residential and is within the Aberdeen, Cassilis, Merriwa, Murrurundi and Scone centres of population as displayed on the maps in the Council Chambers.

Business Ordinary

Land which is not farmland, residential or mining and is not within the Aberdeen, Cassilis, Merriwa, Murrurundi and Scone centres of population as displayed on maps in the Council Chambers.

Mining

Parcels of rateable land valued as one assessment and its dominant use is for a coal mine or metalliferous mine.



PART 3 - Revenue Policy

3.1.4 Water charges

Council has adopted a 30 year Capital Works and Asset Replacement Program. The NSW Office of Water has stipulated that in order for Council to receive future grant funding for necessary capital projects, Council must be compliant with the Best Practice Management of Water Supply and Sewerage Guidelines, 2007. These guidelines require all councils with over 4,000 connected properties to raise at least 75% of residential revenue from water usage charges, and the remaining 25% from annual access charges. In order for Council to obtain deemed compliance with the guidelines, Council is moving to the 75:25 split over a number of years starting in 2014/15.

The following charges are the next step to obtain deemed compliance. Increases in User Charges have been offset by no changes in Annual access Charges charged on Rate Notices.

ANNUAL (ACCESS) CHARGE	ABERDEEN / SCONE		CASSILIS / MERRIWA		MURRURUNDI	
	2016/17	2017/18	2016/17	2017/18	2016/17	2017/18
For all users (domestic, units/flats/ apartments trunk main, commercial, industrial and non-rateable) based on water meter size:						
20mm	\$206	\$206	\$206	\$206	\$276	\$276
25mm	\$322	\$322	\$322	\$322	\$431	\$431
32mm	\$528	\$528	\$528	\$528	\$706	\$706
40mm	\$825	\$825	\$825	\$825	\$1,103	\$1,103
50mm	\$1,289	\$1,289	\$1,289	\$1,289	\$1,723	\$1,723
80mm	\$3,300	\$3,300	\$3,300	\$3,300	\$4,411	\$4,411
100mm	\$5,156	\$5,156	\$5,156	\$5,156	\$6,892	\$6,892
150mm	\$11,601	\$11,601	\$11,601	\$11,601	\$15,507	\$15,507
200mm	\$20,624	\$20,624	\$20,624	\$20,624	\$27,568	\$27,568
Total Yield	\$975,427	\$975,427	\$164,601	\$164,601	\$215,772	\$215,772
Each allotment of unconnected land on a rate assessment within 225m of water main and capable of connecting	\$160	\$160	\$160	\$160	\$205	\$180
Total Yield	\$38,880	\$38,880	\$12,480	\$12,480	\$16,740	\$16,740

PART 3 - Revenue Policy

USER CHARGES (PER KILOLITRE)	ABERDEEN / SCONE		CASSILIS / MERRIWA		MURRURUNDI	
	2016/17	2017/18	2016/17	2017/18	2016/17	2017/18
Residential users – Domestic & trunk main users –						
First 75 kl per quarter	\$2.05	\$2.13	\$2.05	\$2.13	\$2.42	\$2.45
Over 75 kl per quarter	\$3.28	\$3.30	\$3.28	\$3.30	\$3.28	\$3.30
Kidney dialysis users	\$1.05	\$1.08	\$1.05	\$1.08	\$1.05	\$1.08
Total Yield	\$1,770,202	\$1,839,240	\$290,104	\$301,148	\$153,322	\$155,172
Non-residential user - commercial, industrial & non-rateable						
Scone Saleyards Primo Scone Abattoir	\$1.43	\$1.49	n/a	n/a	n/a	n/a
Council parks, gardens, cemeteries and pools	\$0.89	\$0.92	\$0.89	\$0.92	\$0.89	\$0.92
Other	\$2.16	\$2.25	\$2.16	\$2.25	\$3.18	\$3.18
Total Yield	\$1,127,845	\$1,172,959	\$87,970	\$91,489	\$49,222	\$52,000

The annual (access) charge applies to each water service:

- if a property has two water meters, then the customer will be invoiced for two annual charges;
- Each unit/flat/apartment will be invoiced for one annual charge. The strata or non-strata status of unit/flat/apartment does not affect the charge.
- Properties may consist of several allotments of land. The principle used for determining the number and type of annual charges is that where the allotments are capable of being separately connected and separately developed, then the customer will be invoiced for one annual charge for each allotment. Some examples of this principle are given below:
 - Where a property consists of two allotments and the second allotment is not able to be separately developed (e.g. it might be in a designated flood plain), then the customer will be invoiced for one annual charge only.

- Where a property consists of two allotments with a house on one allotment and the other vacant, then the customer will be invoiced for one connected annual charge and one unconnected annual charge.
- Where a property consists of two allotments with a house (or other substantial improvement) built across the two allotments and the second allotment is not able to be separately developed, then the customer will be invoiced for one connected annual charge only.

Water usage is invoiced quarterly on the water accounts. A pro-rata charge will be calculated for water consumption when a water meter ceases to function, based on previous water consumption. Council's water pricing policy has been reviewed in line with NSW Office of Water's water pricing guidelines.

PART 3 - Revenue Policy

3.1.5 Sewerage Services

Council has adopted a 30 year Capital Works and Asset Replacement Program. In order to achieve that program sewer charges will continue to increase by 5.0%.

ANNUAL (ACCESS) CHARGE	ABERDEEN, MERRIWA, MURRURUNDI AND SCONE	
	2016/17	2017/18
Residential including units/flats/ apartments	\$526	\$552
Total Yield	\$2,063,498	\$2,160,528
Each allotment of unconnected land within 75m of sewer main and capable of connecting.	\$394	\$414
Total Yield	\$167,056	\$164,772
Commercial, industrial and non-rateable, the access charge is based on water meter size		
20mm	\$633	\$665
25mm	\$780	\$819
32mm	\$951	\$999
40mm	\$1,274	\$1,338
50mm	\$1,592	\$1,672
80mm	\$2,545	\$2,672
100mm	\$3,182	\$3,341
150mm	\$4,772	\$5,010
200mm	\$6,363	\$6,681
Total Yield	\$361,681	\$407,881
User Charge		
Residential	\$0	\$0
Commercial, Industrial and Non-rateable	\$1.01 per kilolitre x the discharge factor (see over page)	\$1.06 per kilolitre x the discharge factor (see over page)



The annual (access) charge applies to each sewer service:

- Each unit/flat/apartment will be invoiced for one annual charge. The strata or non-strata status of unit/flat/apartment does not affect the charge.
- Properties may consist of several allotments of land. The principle used for determining the number and type of annual charges is that where the allotments are capable of being separately connected and separately developed, then the customer will be invoiced for one annual charge for each allotment. Some examples of this principle are given below:
 - Where a property consists of two allotments and the second allotment is not able to be separately developed (e.g. it might be in a designated flood plain), then the customer will be invoiced for one annual charge only.
 - Where a property consists of two allotments with a house on one allotment and the other vacant, then the customer will be invoiced for one connected annual charge and one unconnected annual charge.
 - Where a property consists of two allotments with a house (or other substantial improvement) built across the two allotments and the second allotment is not able to be separately developed, then the customer will be invoiced for one connected annual charge only.



PART 3 - Revenue Policy

3.1.6 Capital Contributions

Contributions to Morse Street Sewer - \$1,160 per annum.

Capital contributions for the extension of the Sewer System to Morse Street Scone area to be raised annually for seven properties for a 20 year period. Final payment is due 2025/26 and there is no CPI increases.

3.1.7 Trade Waste Charges

Trade waste charges covers the cost of managing and treating wastewater. There are two types of charges:-

	2016/17 CHARGE	2017/18 CHARGE
Annual Charges	\$418.00	\$439.00
Multi installation (per equivalent tenement)	\$418.00	\$439.00
Application fee		
Class 1 +2	\$87.00	\$91.00
Class 3	\$904.00	\$949.00
Re-inspection fee	\$120.00	\$126.00
Non Compliance fee (per KL)	\$18.00	\$19.00
Excess Mass charge for Class 3 discharges (\$/kg)	Please refer to Attachment 1 (Fees & Charges Schedule)	Please refer to Attachment 1 (Fees & Charges Schedule)



PART 3 - Revenue Policy

3.1.8 Discharge Factors

The sewer discharge factor includes all non domestic discharge to the sewerage system. It is the ratio of the estimated volume discharged into the sewerage system to the total water consumption.

BUSINESS TYPE	DISCHARGE FACTOR	BUSINESS TYPE	DISCHARGE FACTOR
Abattoirs	0.85	Hospital	0.85
Bakery	0.95	Hotel	0.85
Bowling Club with bowling greens	0.45	Laundromat	0.92
Butcher	0.85	Motel	0.95
Cakes/Hot Bread	0.95	Nursing home	0.85
Caravan Park (for canteen/laundry)	0.50	Office	0.95
Car Detailing	0.95	Optometrist	0.95
Car Washing	0.95	Panel Beating/Spray Painting	0.95
Charcoal Chicken	0.95	Printer	0.85
Club	0.85	Public Amenities Block	1.00
Chemical Industry	0.85	Restaurant	0.95
Coal Mine	1.00	School	0.50
College	0.50	Service Station	0.95
Cold Store	0.07	Shop	0.95
Concrete Batching Plant	0.02	Shopping Centre	0.85
Craft/Stonemason	0.95	Steam Laundry	0.65
Delicatessen	0.95	Swimming Pool	0.85
Dental Surgery	0.95	Takeaway Shop	0.95
Fresh Fish Outlet	0.95	Unit/flat/apartment	0.80



PART 3 - Revenue Policy

3.1.9 Domestic Waste Management Charges

In accordance with s496 of the Act, Council is proposing to strike the following annual charges for the provision of waste management services for each assessment of rateable land and improved non-rateable land, for which the weekly or fortnightly (rural areas) service is available.

2016/2017			2017/2018			
USERS	PER ANNUM	YIELD	CATEGORY	USERS	PER ANNUM	YIELD
DOMESTIC						
3,610	\$342.00	\$1,234,620	Aberdeen, Scone, villages ¹	3,627	\$351.00	\$1,273,077
538	\$367.00	\$197,446	Cassilis, Merriwa	544	\$351.00	\$190,944
520	\$336.00	\$174,720	Blandford, Murrurundi	524	\$345.00	\$180,780
4,668	\$78.20	\$365,037	State Government Levy ²	4,695	\$79.60	\$373,722
VACANT LAND						
296	\$85.00	\$25,160	Aberdeen, Gundy, Parkville, Scone, Wingen	254	\$86.00	\$21,844
74	\$43.00	\$3,182	Bunnan, Moonan Flat	74	\$86.00	\$6,364
87	\$85.00	\$7,395	Cassilis, Merriwa	70	\$86.00	\$6,020
76	\$85.00	\$6,460	Blandford, Murrurundi	74	\$86.00	\$6,364
RECYCLING						
4,943	\$103.00	\$509,129	Aberdeen, Blandford, Bunnan, Cassilis, Gundy, Merriwa, Moonan, Murrurundi, Parkville, Scone and Wingen	5,029	\$105.00	\$528,045

Domestic charges include rateable and non-rateable assessments. Pro-rata charges are applied.

*1 Villages serviced by domestic waste management kerbside collection - Bunnan, Gundy, Moonan Flat, Moonan Brook, Parkville, Wingen.

*2 State waste levy increases by CPI each year from 16/17.

PART 3 - Revenue Policy

3.1.10 Non-Domestic Waste Management Charges

In accordance with s501 of the Act, Council is preparing to strike the following annual charges for the provision of waste management services for each assessment of rateable land and improved non-rateable land.

2016/2017			2017/2018			
USERS	PER ANNUM	YIELD	CATEGORY	USERS	PER ANNUM	YIELD
COMMERCIAL						
274	\$389.00	\$106,586	Aberdeen, Scone, villages	298	\$394.00	\$117,412
102	\$386.00	\$39,372	Cassilis, Merriwa	112	\$394.00	\$44,128
87	\$354.00	\$30,798	Blandford, Murrurundi	90	\$370.00	\$33,300
463	\$78.20	\$36,206	State Government Levy ²	499	\$79.60	\$39,720
ENVIRONMENTAL WASTE CONTROL ¹						
2,378	\$44.00	\$104,632	All rural areas	2,370	\$45.00	\$106,650

*1 The category "Environmental Waste Control" is a charge applicable to rural areas to fund activities that are not part of normal waste collection and disposal. It is in addition to all other charges in Sections 2.1.8 & 2.1.9.

*2 State waste levy increases by CPI each year from 16/17.



PART 3 - Revenue Policy

3.1.11 Stormwater Charges

A charge is raised in accordance with the Local Government Amendment (Stormwater) Act 2005. An annual amount of \$25.00 will be charged on all non-vacant urban residential and business properties (\$12.50 per strata lot). The funds will be used for the development of appropriate Stormwater Management Plans and additional stormwater projects over and above the average level previous funded from Council's General Funds.

2016/2017			2017/2018		
NO OF ASSESSMENTS	RATE	ANTICIPATED YIELD	NO OF ASSESSMENTS	RATE	ANTICIPATED YIELD
3,712	\$25.00	\$94,325	3,726	\$25.00	\$93,150
380 Strata Lots	\$12.50	\$4,750	380 Strata Lots	\$12.50	\$4,750

3.1.12 Onsite Sewerage Approval to operate annual fee

An annual fee for the Approval to Operate (ATO) an Onsite Sewer Management System (OSMS) will be charged and disclosed on the rate notice issued to the relevant property. The annual fee to be charged is related to the application for or renewal of approval to operate an Onsite Sewer Management System and covers the costs associated with inspecting, monitoring and maintaining records. There will be no fee attributable to initial inspections of OSMS's carried out, however a fee will be charged if a further inspection is required to be undertaken. Funds raised will be used to enhance the monitoring and operation of Onsite Sewerage Management Systems throughout the local government area to better comply with the necessary legislative requirements, and most importantly improve environmental outcomes.

2016/2017			2017/2018		
NO OF ASSESSMENTS	RATE	ANTICIPATED YIELD	NO OF ASSESSMENTS	RATE	ANTICIPATED YIELD
2,327	\$55.00	\$127,985	2,324	\$60.00	139,440

Any required follow up inspections or inspection of second or additional OSMS systems will be charged at the rate listed in the Miscellaneous Fees and Charges under Development Applications - Onsite Sewer Management (page 10).



3.1.13 Miscellaneous Fees & Charges

Each year, Council is required to determine fees and charges for services it provides.

The fees and charges are made up of fees provided under relevant Acts, fees determined by Council and also recommendations from the Local Government NSW.

Section 608 (1) of the Local Government Act 1993, provides that “a Council may charge and recover an approved fee for any service it provides...”

Subsection 2 describes the services for which an approved fee may be charged. These include:

- supplying a service, product or commodity;
- giving information;
- providing a service in connection with the exercise of a Council’s regulatory functions – including receiving an application for approval, granting an approval, making an inspection or issuing a certificate;
- allowing admission to any building or enclosure.

Section 610. Effect of other Acts

“(1) If the amount of a fee for a service is determined under another Act:

- (a) a Council may not determine an amount that is inconsistent with the amount determined under the other Act, and
- (b) A Council may not charge a fee in addition to the amount determined under the other Act.”

“(2) If the charging of a fee for a service is prohibited under another Act, a Council must not charge a fee for the service under this Act.”

How does Council determine the amount of a fee for a service?

Section 610D(1) provides “a Council, if it determines the amount of an approved fee for a service, must take into consideration the following factors:

- the cost to the Council of providing the service;
- the price suggested for that service by any relevant industry body or in

any schedule of charges published, from time to time, by the Office of Local Government;

- the importance of the service to the community;
- any factors specified in the regulations.

Section 610D(2) states “that the cost to the Council of providing a service in connection with the exercise of a regulatory function need not be the only basis for determining the approved fee for that service”. Further “a higher fee or an additional fee may be charged for an expedited service provided, for example, in a case of urgency”.

Part 4 of this Delivery Program and Operational Plan sets out the range of miscellaneous fees and charges determined by Council in accordance with Section 608 of the Local Government Act, 1993.

Council may vary any such fee or charge or determine a new fee or charge subject to the statutory period of 28 days exhibition and consideration of public comment, prior to adoption.

3.1.14 Charges under Sections 501 and 502, Local Government Act 1993

Charges referred to in these sections relating to Water Charges and Domestic Waste Management charges are detailed in sections 2.1.3 and 2.1.8.

3.1.15 Goods and Services Tax (GST)

From 1st July 2000, a goods and services tax (GST) applied to a number of goods and/or services supplied by Council.

Those goods and/or services that are subject to GST have been identified in the attached Schedule of Fees and Charges as such and the prices shown for those goods and/or services are the GST inclusive price.

Some goods and/or services supplied by Council have been declared “GST free” or are excluded under Division 81 of the legislation. Those goods and/or services which are “GST free” or excluded from GST are indicated in the Schedule of Fees and Charges as GST not applying.



3.1.16 Refund Policy

Fees and charges are generally for goods and services provided and therefore not refundable. However, Council has the following policies on refunds:

3.1.17 Development Application Fee

Council charges a minimum advertising fee for development applications and the fee are fixed annually. No refund of development application fees paid is to be made, except where a development application has been lodged and none is required. The advertising fee may be refunded if an application is withdrawn prior to the proposed development application being advertised.

3.1.18 Reduced or Waived Fees

Upon application Council may apply reduced fees or may waive fees in certain applications.

3.1.19 Hardship Policy for Rates and Charges

Policy

1. Council may write off interest charges in accordance with an arrangement to finalise a debt owed to Council by a ratepayer who is suffering personal financial hardship under sections 564 and 567 of the Local Government Act 1993.
2. The General Manager has delegated authority from Council to write off amounts up to \$1,000.00. The Director Operations has delegated authority from Council to write off amounts up to \$300.00.
3. The General Manager and Director Operations may determine whether a ratepayer is suffering personal financial hardship.
4. Under section 577 of the Local Government Act 1993, Council may write off rates due to hardship where a pensioner is solely responsible for the rates on a property.
5. Under section 601 of the Local Government Act 1993, Council may write off rates due to hardship in the first year of new valuations. In general, no rates are written off by Council in relation to the personal financial hardship of ratepayers in these circumstances.

Objective

To clearly state the circumstances under which Council will consider the personal financial hardship of ratepayers.

Procedures/Practice

A ratepayer who is suffering personal financial hardship may apply to Council to pay a debt to Council by making regular payments in order to finalise that debt. Council or the General Manager or Director Operations under delegated authority from Council may write off interest if they are of the view that the ratepayer is suffering genuine personal financial hardship.

References

- Local Government Act 1993
- Delegations of Authority from Council
- This policy was adopted by Council at its meeting on 31 October 2016. It replaces that of the same name adopted by Council at its meeting on 25 October 2013.

3.1.20 Pricing Policies for Services and Private Works

In determining an appropriate level of user charges, Council shall consider:

- a. the full cost of providing the service;
- b. market rates applicable for comparable goods, services or works;
- c. the implication of charges for encouraging rational choice by users; and,
- d. the impact of charges on the achievement of social objectives implicit in service delivery

Whilst the supplier is required to firstly determine rates which will recover the full costs of providing the service, a user charge rate based on full costs may not be appropriate where:

- a. an active market exists for the goods, services or works and where the higher of full cost or market price shall apply;
- b. the supplier operates as a business or quasi-business undertaking and is seeking to utilise spare capacity, in which case normal commercial pricing considerations shall prevail; and



- c. the Government has directed that a particular price or charge rate, or method for determining the same, shall apply.

3.1.21 User Charging will not apply where:

- a. no improvement to resource allocation will result;
- b. the government has directed that goods and services will be provided without charge;
- c. the transaction is of a “one off” nature and immaterial in amount; or,
- d. the ongoing administrative costs of charging exceed the expected long term efficiency gains.

3.1.22 Full Costs

Full costs shall reflect the opportunity cost of resources employed and will include, but need not be restricted to:

- a. direct and indirect labour and management costs (including accruing staff entitlements, workers compensation etc.);
- b. materials (including oncost to cover handling and holding costs etc.);
- c. capital charges (including rent or hire charges etc. or as the case requires, an appropriate depreciation charge and interest at the prevailing long term bond rate on the depreciated current value of assets employed); and
- d. such general margin as may be appropriate.

3.1.23 Rounding

Rounding of resultant calculations are performed on a consistent basis. As a general rule, rounding should be applied as follows:

Up to and including \$10	nearest 10¢
Over \$10 and up to and including \$50	nearest 50¢
Over \$50 and up to and including \$100	nearest \$1
Over \$100	nearest \$5

While the application of rounding may result in an increase for some items above the Consumer Price Index (CPI), the opposite should be true for other items.

3.1.24 Frequency of Review

As a general rule, fees and charges should be reviewed annually. However, practical or policy considerations (including prevailing market conditions, accepted industry practice, government policy determination) may dictate that reviews be more or less frequent.

Council reserves the right to vary its charges at any time, subject to advertising and consideration of submissions.

3.1.25 Private Works

Council undertakes private works as a service to its residents and ratepayers and to assist in the utilisation of Council’s plant and equipment. Council’s position in relation to charging for works on private lands is:

- “Where work is carried out on private property by Council labour, utilising materials purchased by Council, the work is charged at actual costs, together with a loading on wages to cover overheads. An additional percentage is added to the total so derived to cover administrative expenses.”

Council undertakes a wide range of private works such as access construction, grading of private roadworks, driveways, mowing/slashing and construction of subdivisions and carparks.

Council also submits competitive bids for commercial projects within the Upper Hunter Shire area.

To improve the utilisation of its plant fleet, Council also hires its plant together with operator, to external clients on a commercially competitive basis. External hire rates for Council plant are included in the Fees and Charges Schedule).



3.2 Proposed Borrowings

Council proposes to draw down borrowings to assist in the funding of the following infrastructure projects:

- Scone Saleyards Redevelopment
- Scone Aerodrome Redevelopment
- Infrastructure Development – including
 - Town revitalisations
 - Rural Road rehabilitation
 - Urban Street rehabilitation
 - Rural Road Causeway upgrades
- Omadale Brook Bridge Renewal
- Scone to Murrurundi Pipeline Construction
- Cassilis Sewerage Reticulation

For the proposed borrowings for the Scone Saleyards and Scone Aerodrome redevelopments the total funding required has been included with the initial funding date. These borrowings have been included in the Delivery and Operational Plan on a progressive draw down basis over a two and three year timeframe respectively. It is noted that these borrowings are dependent on successful grant funding applications.

All current borrowings are secured as per Council's Loans Policy.



PART 3 - Revenue Policy

Schedule of Current Loan Repayments 2017/18

General Fund

LOAN NO	PURPOSE	INSTITUTION	MATURITY DATE	INTEREST RATE	ORIGINAL PRINCIPAL	PRINCIPAL OWING AT 1/7/17	PRINCIPAL TO BE REPAYED 2017/18	INTEREST TO BE REPAYED 2017/18
1	UH Early Learning Centre	NAB	30/4/2029	6.68%	720,000	533,394	30,412	34,925
2	Medical Centre	WBC	30/04/2034	6.90%	1,400,000	1,061,555	36,076	74,569
3	Administration Centre	NAB	30/4/2029	6.37%	3,100,000	2,277,210	132,417	142,031
4	Medical Centre extension	NAB	01/07/2030	8.10%	350,000	283,920	12,718	22,674
5	Saleyards	NAB	24/06/2031	7.66%	1,000,000	838,814	34,387	63,523
6	Airport runway	NAB	24/06/2031	7.66%	550,000	461,518	19,257	34,593
7	Bridges (Barsham, Timor Crk, Scotts Crk)	NAB	24/06/2031	7.66%	1,300,000	1,090,861	45,517	81,766
9.1*	LIRS Round 1 - Timber Bridges Replacement Program	NAB	01/03/2023	5.19%	1,675,000	1,054,288	164,448	50,695
9.2*	LIRS Round 1 - Urban Streets Renewal/Upgrade Program	NAB	01/03/2023	5.19%	1,540,000	969,297	151,191	46,608
10.1**	LIRS Round 2 - Bridge replacement Program	NAB	31/10/2023	5.73%	1,015,000	707,514	95,518	37,969
10.2**	LIRS Round 2 Roads Renewal/Upgrade Program	NAB	31/10/2023	5.73%	1,000,000	697,120	94,115	37,411
11	Computer Upgrade	Macquarie Bank	15/11/2018	5.53%	195,378	65,721	49,426	5,350
12#	Solar Panels	TBA	30/06/2027	4.00%	170,000	Fund Date Estimated 30/06/2017	14,111	6,543
13##	Scone Saleyards Redevelopment	TBA	30/06/2038	3.91%	4,085,000	Fund Date Estimated 30/06/2018	-	-
14##	Aerodrome Redevelopment	TBA	30/06/2038	3.91%	4,240,000	Fund Date Estimated 30/06/18	-	-

PART 3 - Revenue Policy

LOAN NO	PURPOSE	INSTITUTION	MATURITY DATE	INTEREST RATE	ORIGINAL PRINCIPAL	PRINCIPAL OWING AT 1/7/16	PRINCIPAL TO BE REPAYED 2016/17	INTEREST TO BE REPAYED 2016/17
15##	Infrastructure Development	TBA	31/01/2029	3.25%	9,400,000	Fund Date Estimated 31/01/2019	-	-
16##	Omadale Brook Bridge	TBA	30/06/2039	3.91%	400,000	Fund Date Estimated 30/06/2019	-	-
TOTAL							879,593	638,657

* Subject to a NSW Government LIRS subsidy of 4%

** Subject to a NSW Government LIRS subsidy of 3%

Estimated interest rate for borrowings from financial institutions green funding initiatives

Estimated interest rates for borrowings as per indicative rates from NSW Treasury Corporation as at 27 March 2017 (subject to change at time of borrowing)

General Fund Debt Service Coverage Ratio Percentage

(2015)	4.19%	(2017)	6.29%
(2016)	5.55%	(2018)	7.66%

(Office of Local Government Benchmark is > 2.0x)

Water Fund

LOAN NO	PURPOSE	INSTITUTION	MATURITY DATE	INTEREST RATE	ORIGINAL PRINCIPAL	PRINCIPAL OWING AT 1/7/16	PRINCIPAL TO BE REPAYED 2016/17	INTEREST TO BE REPAYED 2016/17
8	Glenbawn Dam Augmentation - Pipeline	NAB	29/06/2032	6.19%	4,400,000	3,740,398	156,945	226,488
17##	Murrurundi Pipeline	TBA	30/06/2038	3.91%	1,156,000	Fund Date Estimated 30/06/2018	-	-
TOTAL							156,945	226,488

Estimated interest rates for borrowings as per indicative rates from NSW Treasury Corporation as at 27 March 2017 (subject to change at time of borrowing)

Water Fund Debt Service Coverage Ratio

(2015)	5.97%	(2017)	5.68%
(2016)	5.72%	(2018)	5.62%

(Office of Local Government Benchmark is > 2.0x)

Sewer Fund

LOAN NO	PURPOSE	INSTITUTION	MATURITY DATE	INTEREST RATE	ORIGINAL PRINCIPAL	PRINCIPAL OWING AT 1/7/16	PRINCIPAL TO BE REPAYED 2016/17	INTEREST TO BE REPAYED 2016/17
18##	Cassilis Sewerage Reticulation	TBA	29/06/2040	3.91%	1,000,000	Fund Date Estimated 30/06/2020	-	-
TOTAL							-	-

Estimated interest rates for borrowings as per indicative rates from NSW Treasury Corporation as at 27 March 2017 (subject to change at time of borrowing)

Sewer Fund Debt Service Coverage Ratio

(2015)	N/A	(2017)	N/A
(2016)	N/A	(2018)	N/A

(Office of Local Government Benchmark is > 2.0x)

Consolidated Council Ratio

Debt Service Coverage Ratio

(2015)	44.98%	(2017)	6.73%
(2016)	6.06%	(2018)	7.95%

(Office of Local Government Benchmark is > 2.0x)



3.3 Budget Summary and Income Statement Forecast

BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
GENERAL FUND					
OPERATING REVENUE					
Administration	(1,580,256)	(1,428,967)	(965,465)	(1,361,124)	(1,034,951)
Community Services & Education	(3,372,719)	(3,284,381)	(3,320,096)	(3,402,696)	(3,483,724)
Economic Affairs	(1,253,573)	(2,894,183)	(2,787,401)	(5,465,784)	(5,294,334)
Environment	(3,984,890)	(4,012,005)	(4,491,826)	(4,503,669)	(4,280,576)
General Purpose Revenues	(14,702,243)	(12,207,062)	(14,400,658)	(15,076,594)	(15,800,930)
Health	(174,250)	(207,690)	(212,882)	(218,204)	(223,659)
Housing & Community Amenities	(521,865)	(471,174)	(467,267)	(478,948)	(490,922)
Mining, Manufacturing & Construction	(130,350)	(125,500)	(128,638)	(131,853)	(135,150)
Public Order & Safety	(505,592)	(288,160)	(296,799)	(304,219)	(311,824)
Recreation & Culture	(717,421)	(5,322,556)	(853,164)	(4,448,718)	(348,411)
Transport & Communication	(10,653,491)	(16,617,443)	(18,067,486)	(13,130,225)	(8,418,655)
Operating Revenue	(37,596,650)	(46,859,121)	(45,991,680)	(48,522,034)	(39,823,137)
NON OPERATING REVENUE					
Administration	(8,519,830)	(8,174,962)	(16,871,071)	(7,161,110)	(6,764,391)
Community Services & Education	(248,447)	(232,892)	(190,822)	(168,574)	(152,002)
Economic Affairs	(772,469)	(2,424,697)	(1,898,478)	(903,478)	(288,478)
Environment	(362,521)	(303,391)	(397,838)	(338,889)	(372,655)
General Purpose Revenues	0	(1,388,912)	0	0	0
Governance	(95,000)	0	0	0	(100,000)
Health	(6,206)	0	0	0	0



PART 3 - Revenue Policy

Housing & Community Amenities	(131,346)	(112,208)	(53,556)	(53,363)	(53,363)
Mining, Manufacturing & Construction	(318,611)	(341,586)	(349,399)	(357,406)	(365,614)
Public Order & Safety	(133,900)	(87,276)	(62,276)	(62,276)	(62,276)
Recreation & Culture	(1,340,938)	(1,397,326)	(1,685,758)	(1,028,278)	(1,014,835)
Transport & Communication	(4,197,729)	(6,547,324)	(8,195,576)	(6,908,834)	(5,763,746)
Non Operating Revenue	(16,126,997)	(21,010,574)	(29,704,774)	(16,982,207)	(14,937,360)
OPERATING EXPENDITURE					
Administration	5,747,968	5,506,122	5,703,500	5,976,603	5,961,777
Community Services & Education	3,846,281	3,917,034	3,975,227	4,068,085	4,163,068
Economic Affairs	2,177,058	2,206,945	2,231,680	2,287,159	2,307,646
Environment	4,239,341	4,113,905	4,494,514	4,697,076	4,741,709
General Purpose Revenues	251,870	242,352	248,411	254,621	260,987
Governance	750,293	630,394	646,154	662,308	778,865
Health	234,533	284,547	291,661	298,952	306,426
Housing & Community Amenities	1,278,186	1,213,321	1,207,259	1,236,106	1,265,675
Mining, Manufacturing & Construction	538,886	618,857	633,601	648,714	664,205
Public Order & Safety	1,216,644	1,152,157	1,153,779	1,181,066	1,209,036
Recreation & Culture	3,969,957	4,077,050	4,103,406	4,184,046	4,265,581
Transport & Communication	12,905,375	12,752,994	13,088,494	13,143,582	13,377,145
Operating Expenditure	37,156,392	36,715,678	37,777,686	38,638,319	39,302,120
NON OPERATING EXPENDITURE					
Administration	1,135,992	203,457	10,748,360	694,452	1,280,028
Community Services & Education	176,738	43,123	57,848	61,869	64,263
Economic Affairs	192,658	291,702	345,704	448,473	537,082
Environment	209,986	192,000	196,175	200,454	204,841
General Purpose Revenues	1,388,912	0	0	0	0



PART 3 - Revenue Policy

Governance	(30,000)	25,000	25,000	25,000	0
Housing & Community Amenities	58,658	70,880	71,545	74,169	76,230
Mining, Manufacturing & Construction	115,794	82,849	100,295	82,803	105,372
Recreation & Culture	124,188	46,900	48,074	49,274	50,506
Transport & Communication	2,428,671	812,870	1,112,444	1,052,011	1,102,644
Non Operating Expenditure	5,801,597	1,768,781	12,705,444	2,688,506	3,420,965
CAPITAL EXPENDITURE					
Administration	2,942,323	4,076,500	1,940,505	2,794,693	1,875,885
Community Services & Education	131,728	195,155	117,125	99,253	77,384
Economic Affairs	300,358	3,568,337	2,883,577	4,429,500	3,553,500
Environment	407,004	494,000	704,000	499,000	294,000
Governance	3,681	0	0	0	5,000
Housing & Community Amenities	21,983	55,000	32,300	31,300	21,100
Mining, Manufacturing & Construction	9,000	20,000	5,125	25,253	5,384
Public Order & Safety	82,000	0	0	0	0
Recreation & Culture	882,380	5,574,820	1,477,575	4,366,628	260,800
Transport & Communication	5,985,601	15,409,859	18,060,288	11,928,047	5,940,523
Capital Expenditure	10,766,058	29,393,671	25,220,495	24,173,674	12,033,577
GENERAL FUND	400	8,434	7,170	(3,742)	(3,835)



PART 3 - Revenue Policy

BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
SEWER FUND					
OPERATING REVENUE					
Sewerage Services	(3,069,284)	(3,389,786)	(4,198,203)	(3,303,580)	(3,425,600)
Operating Revenue	(3,069,284)	(3,389,786)	(4,198,203)	(3,303,580)	(3,425,600)
NON OPERATING REVENUE					
Sewerage Services	(922,243)	(2,086,399)	(2,800,331)	(2,302,356)	(932,544)
Non Operating Revenue	(922,243)	(2,086,399)	(2,800,331)	(2,302,356)	(932,544)
OPERATING EXPENDITURE					
Sewerage Services	2,719,441	2,770,582	2,817,328	2,865,242	2,952,855
Operating Expenditure	2,719,441	2,770,582	2,817,328	2,865,242	2,952,855
NON OPERATING EXPENDITURE					
Sewerage Services	637,226	543,603	180,106	131,844	558,942
Non Operating Expenditure	637,226	543,603	180,106	131,844	558,942
CAPITAL EXPENDITURE					
Sewerage Services	634,860	2,162,000	4,001,100	2,608,850	846,348
Capital Expenditure	634,860	2,162,000	4,001,100	2,608,850	846,348
SEWER FUND	0	0	0	0	0



PART 3 - Revenue Policy

BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
WATER FUND					
OPERATING REVENUE					
Water Supplies	(5,376,362)	(8,570,132)	(13,303,571)	(9,334,183)	(8,224,541)
Operating Revenue	(5,376,362)	(8,570,132)	(13,303,571)	(9,334,183)	(8,224,541)
NON OPERATING REVENUE					
Water Supplies	(1,740,658)	(3,377,074)	(1,677,038)	(3,801,722)	(4,272,501)
Non Operating Revenue	(1,740,658)	(3,377,074)	(1,677,038)	(3,801,722)	(4,272,501)
OPERATING EXPENDITURE					
Water Supplies	3,984,092	3,947,169	4,006,340	4,112,218	4,171,444
Operating Expenditure	3,984,092	3,947,169	4,006,340	4,112,218	4,171,444
NON OPERATING EXPENDITURE					
Water Supplies	1,170,083	1,202,831	1,186,788	496,503	516,570
Non Operating Expenditure	1,170,083	1,202,831	1,186,788	496,503	516,570
CAPITAL EXPENDITURE					
Water Supplies	1,962,845	6,797,206	9,787,480	8,527,183	7,809,027
Capital Expenditure	1,962,845	6,797,206	9,787,480	8,527,183	7,809,027
WATER FUND	0	0	0	0	0



PART 3 - Revenue Policy

INCOME STATEMENT FORECAST - FOR YEAR ENDED 30 JUNE 2018	2018 BUDGET \$000	REVISED 2017 BUDGET \$000
OPERATING REVENUES		
Rates & Annual Charges	15,787	15,477
User Fees & Charges	12,678	12,943
Interest Received	834	818
Grants & Contributions - Operating	6,894	12,061
Grants & Contributions - Capital	15,605	946
Other Operating Revenues	5,738	2,844
TOTAL OPERATING REVENUES	57,537	45,089
OPERATING EXPENSES		
Employee Costs	15,876	15,339
Materials & Contracts	8,530	9,362
Depreciation	8,088	7,869
Interest Charges/Borrowing Costs	860	912
Other Operating Expenses	4,513	4,504
TOTAL OPERATING EXPENSES	37,867	37,986
OPERATING RESULT SURPLUS/(DEFICIT)	19,670	7,104
OPERATING RESULT BEFORE CAPITAL AMOUNTS SURPLUS/(DEFICIT)	4,064	6,158



PART 3 - Revenue Policy

RECONCILIATION TO BUDGET SUMMARY	2018 BUDGET \$000	REVISED 2017 BUDGET \$000
OPERATING RESULT SURPLUS/(DEFICIT)	19,670	7,104
ADD BACK EXPENSES NOT INVOLVING FLOWS OF FUNDS		
Depreciation	8,088	7,869
SUBTOTAL	8,088	7,869
ADD NON-OPERATING FUNDS EMPLOYED		
Carrying amount of assets sold	722	424
Carrying amount of real estate assets sold	124	27
Transfers from restricted assets	7,887	4,880
Loan Funds	4,841	170
SUBTOTAL	13,573	5,500
SUBTRACT FUNDS DEPLOYED FOR NON OPERATING PURPOSES		
Development of Real Estate	-	11
Acquisition of Assets - Other	38,353	13,353
Repayments of loans	987	914
Transfers to Restricted Assets	1,999	6,196
SUBTOTAL	41,339	20,473
ESTIMATED BUDGET RESULT SURPLUS/(DEFICIT)	(8)	0





PART 4
Delivery Program 2017/2018-2020/2021
and Operational Plan 2017/2018

Part 4 - Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018

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4.1 Budget Overview and Changes

General Fund

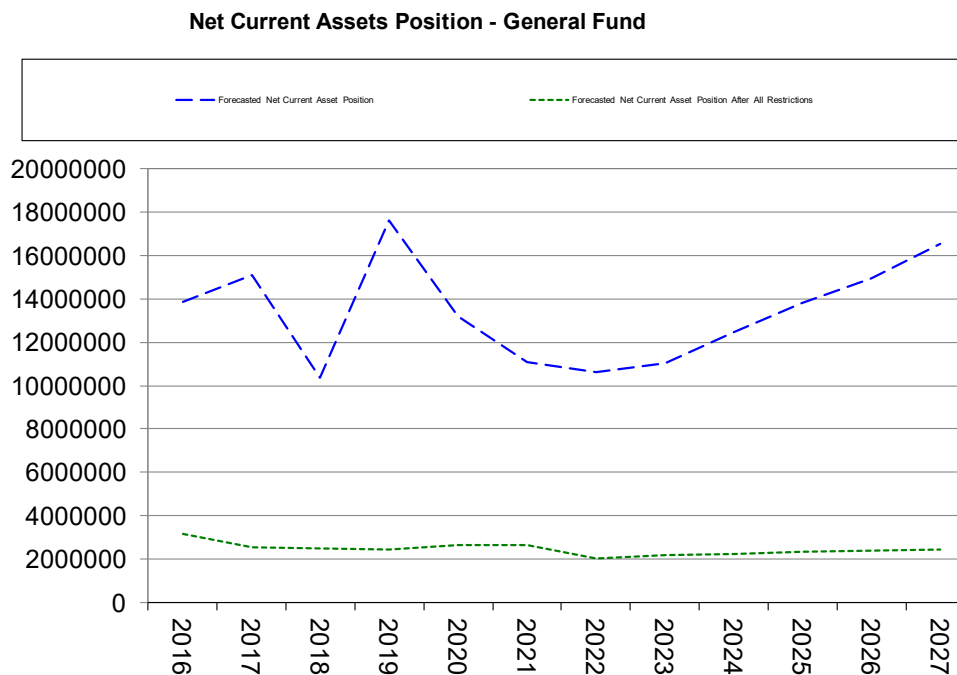
The 2017/18 budget has been prepared on the basis of a 1.5% rate increase for the General Fund.

Over the period of this Delivery Program and Operational Plan Council anticipates the below cash budget surplus and deficiencies:

YEAR	NET BUDGETED CASH SURPLUS (DEFICIENCY) \$
2017/18	(8,435)
2018/19	(7,170)
2019/20	3,742
2020/21	3,835

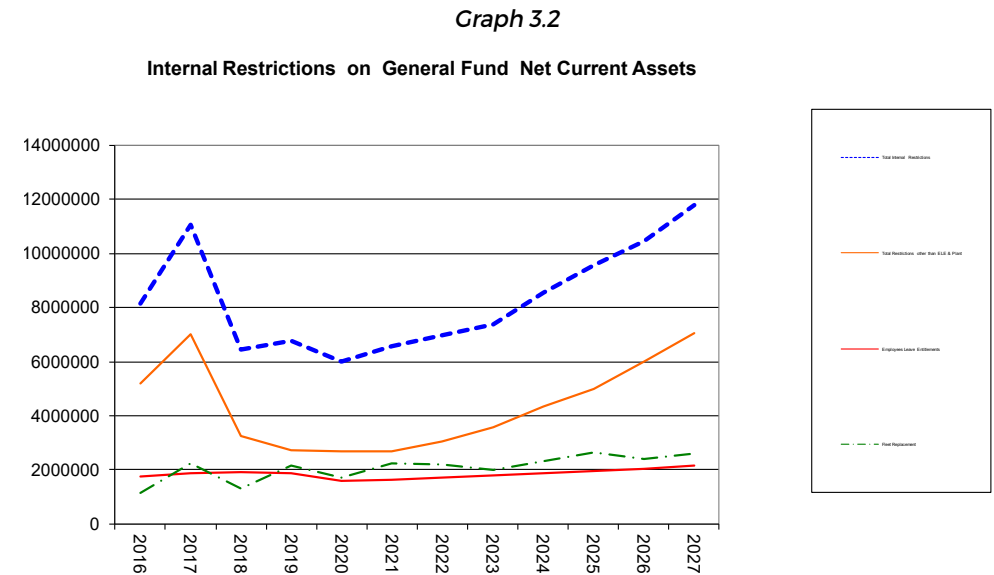
The projected cash surplus (deficiencies) are subject to further reviews. The following Graph 3.1 outlines the Net Forecasted Current Asset Position of Council's General Fund and the level of available working funds after all restrictions for the period 2016 to 2027. The forecast level of available working funds is satisfactory to meet the cash requirements of the Council.

Graph 3.1



Restricted assets (reserves) have been established for defined purposes and represent the prudent financial management of Council. The following Graph 3.2 charts the level of these restricted assets over the period 2016 to 2027. As per the Council's Audited 2016 financial statements the internal restrictions totaled \$9.296m. At Council's Monthly Finance Committee meeting for May 2017 it was noted that the projected forecasted internal restriction to 30 June 2017 to be estimated at \$11.084m.

The budget for the 2017/18 year provides for a continued satisfactory level of restricted assets and a continued focus on the roads and bridges infrastructure works in order to maintain the momentum received from the Local Infrastructure Renewal Scheme which are expected to be finalised during the 2016/17 year.



Water Fund (Scone/Aberdeen, Cassilis/Merriwa, Murrurundi)

Council is currently in the final year of a four year phased implementation of recommendations set down by the NSW Office of Water. These recommendations included applying amendments to Council's water supply revenue policy to reflect charges of 75% water usage fees and 25% water access charges. Accordingly this change in revenue recognition has been reflected in the budget with a stagnation of the 2016/17 annual access charge and a 4% increase in user fees which is then dependent on the level residential and commercial water usage. Council has made a conservative estimate of revenues for the 2017/18.

Continued progress on the \$14.2m pipeline project between Scone and Murrurundi is expected to span over the next 2 years of 2018 and 2019. This project is funded by NSW Government (\$13.04m) and funding of the balance (\$1.16m) by Council. Apart from this project Council will continue with major augmentation infrastructure works including the planned construction of the Scone Water Treatment Plant from 2019 to 2021 with an estimated cost of \$11.6m which is proposed to be funded by a combination of Government grants and Council's cash reserves.

It should be noted that in addition to these projects that continual water supply infrastructure works will be undertaken over the next 10 years as outlined in the Water Supply Asset Management Plan. These works will be funded from utilising accumulated reserves along with possible NSW State Government Subsidies and loan funding.

Sewer Fund (Scone/Aberdeen, Merriwa, Murrurundi)

Fees have generally increased by 5.0% in line with the cost increases and recommendations from the independent review of Council's Water and Sewerage long term plans. The fund is predicted to decline during the period 2018 to 2020 with a number of major infrastructure works planned to be completed which is in line with the Sewerage Services Asset Management Plan. These projects will include the upgrade of the Scone Treatment Plant at an estimated cost of \$4.3m and the installation of Cassilis sewerage system for \$2.3m.

Funding for these major infrastructure projects will be a combination of Government grants, loan funding and Council's cash reserves. The proposed increase in user fees only partially mitigates the expected decline in fund's reserves over the next 3 years however, following the period of decline the increased fees will assist in rebuilding the fund's reserves in order to undertake future infrastructure works as outlined in the Sewerage Services Asset Management Plan.



4.2 Key Community Service Costs

Council provides a range of facilities and programs within its Community Services and Educational, Recreation and Cultural, and Public Order and Safety services. In keeping with Council's adopted revenue policy, the provision of these services involves a partial recovery of the cost associated with the delivery of these services to individual users, supplemented by revenue generating activities. This partial cost recovery comes through grant funding, contributions from community organisations and the payment of fees to use the service.

The expenditure as shown in the following table is inclusive of both operational and capital expenditure on infrastructure project which is normally included into the Council's asset registers at year end. It is noted that with Council's budgeting process all cash type expenditure are included to provide a cash position of Council at the end of each year, therefore items of expenditure of a non-cash basis such as depreciation are removed from the net results of each service provision.

2017/18 BUDGET			
	REVENUE \$'000	EXPENDITURE \$'000	COST OF SERVICE \$'000
Public Libraries	129	654	525
Swimming Pools	98	517	419
Fire Service Levy + Fire Protection	214	704	490
Youth Services	192	429	237
Parks & Gardens	30	775	745
Sporting Grounds & Venues ¹	5,368	6,385	1,017

¹ Included in both the revenue and expenditure are two major infrastructure projects that are expected to be installed in the 2018 year. These are the re-construction of the Scone Golf Course funded in full by RMS for \$3.5 million and White Park Indoor Equestrian Arena funded by the State Government for \$1.5 million.



4.3 Ongoing Commitments and Projects

Council has hundreds of projects to which it is committed and/or preparing for. Some of the key projects that will be carried out in 2017/2018 are below, many of these are significant projects and will be completed over a number of years. Council has established a major projects unit to drive the delivery of those significant projects. If we've included them here we wish to highlight them as key projects, however this is not an exhaustive list but a snapshot.

Middlebrook Bridge and Approaches

Replacement of current 12 ton load limit Timber Bridge with a new concrete structure and the realignment of Middlebrook Road.

Widening Owen's Gap

Widening the main Road between Merriwa and Scone on the western side of Owen's Gap. Improving the Road for motorists travelling east towards Scone.

Willow Tree Road

Complete 7 kilometres of initial seal of Upper Hunter Shire side of the Liverpool Range and widening of Road leading up the Range too allow heavy vehicles to travel the Road.

A major upgrade at Scone and Regional Saleyards

Enhancement of current facilities, which includes the construction of a roof over the majority of the saleyards, new holding pens, new soft floor surface and upgrade to new effluent management system. This will result in a more competitive selling centre, improve animal welfare, improve returns to cattle producers and improve Work, Health and Safety

Pipeline to Murrurundi

State funded project to provide better security of water supply for the township of Murrurundi. This project will also secure water supply to other townships along the pipeline.

White Park Development

Enhancement of facilities at White Park to provide a facility that allows for greater use throughout the year. This includes enlarging the current arena, installing a new surface, new mobile seating and constructing a cover over it. The second stage will include new amenities, bar, offices, canteen and seating.

Town Revitalisation plans in Aberdeen, Merriwa, Murrurundi and Scone

Implement Town Revitalisation Plans which lead to a much greater retail experience and improved business opportunities. Carry out priorities including improvement of the overall aesthetics of the Town Centres, including creating green spaces, shade, ease of parking, increased access and quality signage. 133 Kelly Street will be incorporated into the revitalisation plans for Scone.

Scone Regional Airport upgrades including the creation of an Aviation Visitor Centre

Upgrade of the Airport consistent with the Council endorsed Masterplan. This includes upgrade of drainage for the entire site, construct new parallel taxi way, and expansion of the apron to allow for a larger plane parking area. Further improvements include an Aviation visitor attraction, public parking, new terminal and SES and RFS Buildings.

Cassilis Sewerage Scheme

Construction of a sewerage reticulation and treatment scheme to serve the village of Cassilis. Cassilis does not currently have a sewerage scheme. The proposed sewerage scheme will resolve environmental problems with septic tanks in the village due to ground conditions and small lots.



4.3 Ongoing Commitments and Projects (Cont).

Scone Golf Course

Redevelopment of the existing 9 hole golf course at Scone due to the proposed Scone New England Highway Bypass. The Bypass route goes through the existing course. The new course will be constructed on the remainder of the existing course and adjoining agricultural land owned by Council. The course has been professionally designed with local user input. The new course will be completed in 2018 and will provide a good quality course designed and built to be environmentally and economically sustainable.

Horse Centre of Australia

Development of “shovel ready” plans for construction of this attraction. Investigating the establishment of the Horse Centre of Australia, which will provide an interpretive and education centre, function centre and interactive displays.

Council continues to investigate and develop additional projects that reflect the Community Priorities identified in the Community Engagement for the Community Strategic Plan 2027.



PART 4.4 Operational Plan 2017/2018 - Capital Projects

4.4 Capital Projects - Operational Plan 2017/2018

Cells highlighted in the table below are still subject to full or partial funding.

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
GENERAL FUND										
ADMINISTRATION										
Asset Management										
1306. Asset Software	0	0	10,000	0	0	0	0	0	0	0
Asset Management	0	0	10,000	0	0	0	0	0	0	0
Depot Operations										
1200. Scn - Yard Sealing	20,000	20,000	20,000	20,000	-20,000	0	0	0	0	-20,000
4206. Trade Waste Project - Merriwa	25,000	0	0	0	-25,000	0	0	0	0	-25,000
Depot Operations	45,000	20,000	20,000	20,000	-45,000	0	0	0	0	-45,000
Financial Services										
4852. Mwa Admin building wall upgrade	7,500	0	0	0	-7,500	0	0	0	-7,500	0
4853. Mdi Admin Building toilet upgrade	0	0	0	25,000	0	0	0	0	0	0
4857. Payroll On-line timesheet	20,000	0	0	0	-20,000	0	0	0	0	-20,000
Financial Services	27,500	0	0	25,000	-27,500	0	0	0	-7,500	-20,000
Fleet Management										
4133. Fleet Purchases Capital	3,925,000	1,913,000	2,757,000	1,823,000	-3,925,000	0	0	0	-932,000	-2,993,000
Fleet Management	3,925,000	1,913,000	2,757,000	1,823,000	-3,925,000	0	0	0	-932,000	-2,993,000
Information Services										
0703. Video & Security Upgrades	10,000	0	0	0	-10,000	0	0	0	0	-10,000
2043. IT Strategic Planning Review	40,000	0	0	0	-40,000	0	0	0	0	-40,000
2058. Network computer equipment upgrade	14,000	0	0	0	-14,000	0	0	0	0	-14,000
Information Services	64,000	0	0	0	-64,000	0	0	0	0	-64,000

PART 4.4 Operational Plan 2017/2018 - Capital Projects

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
Infrastructure & Projects Support										
0877. Implementation New Key System	15,000	7,505	7,693	7,885	-15,000	0	0	0	-7,322	-7,678
Infrastructure & Projects Support	15,000	7,505	7,693	7,885	-15,000	0	0	0	-7,322	-7,678
ADMINISTRATION	4,076,500	1,940,505	2,794,693	1,875,885	-4,076,500	0	0	0	-946,822	-3,129,678
COMMUNITY SERVICES & EDUCATION										
Aged Care - Gummun Place Hostel										
1100. Hostel Expansion Feasibility	20,000	0	0	0	-20,000	0	0	-20,000	0	0
4043. Hostel Room Upg on	5,000	5,125	5,253	5,384	-5,000	0	0	0	-5,000	0
4291. Carpet Replacement	0	10,000	0	0	0	0	0	0	0	0
4552. Bed & Furniture Replacement	0	10,000	0	10,000	0	0	0	0	0	0
4553. Storage Shed & BBQ area	44,500	0	0	0	-44,500	0	0	-15,500	0	-29,000
4798. Fence Upgrades	0	0	10,000	10,000	0	0	0	0	0	0
4805. Hostel equipment upgrades	5,000	0	0	5,000	-5,000	0	0	0	-5,000	0
4806. Air Conditioners upgrade	10,000	0	0	0	-10,000	0	0	0	-10,000	0
4807. Hostel Doors upgrades	0	20,000	20,000	0	0	0	0	0	0	0
4808. Hostel Software Upgrade	25,000	0	0	0	-25,000	0	0	0	-25,000	0
Aged Care - Gummun Place Hostel	109,500	45,125	35,253	30,384	-109,500	0	0	-35,500	-45,000	-29,000
Aged Care - Independent Living Units										
1026. Mdi ILU Carports	0	0	0	3,000	0	0	0	0	0	0
1027. Mdi ILU Replace Floor Coverings	0	2,000	2,000	0	0	0	0	0	0	0
1028. Mdi ILU Kitchen Upgrades	6,500	0	6,000	6,000	-6,500	0	0	0	-6,500	0
1034. Mdi ILU Painting	0	2,000	0	2,000	0	0	0	0	0	0
1035. Mwa ILU Painting	0	500	2,000	0	0	0	0	0	0	0
1037. Mdi ILU Replace Air Conditioner	0	0	1,500	0	0	0	0	0	0	0
1040. Mwa ILU Kitchen Upgrades	6,500	1,000	0	1,000	-6,500	0	0	0	-6,500	0



PART 4.4 Operational Plan 2017/2018 - Capital Projects

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
1042. Mwa ILUs Bathroom upgrades	0	3,000	0	3,500	0	0	0	0	0	0
1293. Mwa ILU Carport Installation	10,000	0	0	0	-10,000	0	0	0	-10,000	0
4832. Mwa ILU Floor Coverings	0	2,000	0	2,000	0	0	0	0	0	0
4833. Mdi ILU Bathroom Upgrades	6,000	0	3,000	0	-6,000	0	0	0	-6,000	0
4834. Mdi ILU Blinds	0	6,000	0	0	0	0	0	0	0	0
4835. Mdi ILU Pathway Construction	0	1,000	4,000	0	0	0	0	0	0	0
4836. Mdi ILU Stormwater Upgrade	5,000	0	0	0	-5,000	0	0	0	-5,000	0
4837. Mdi ILU Privacy Screens	800	0	0	0	-800	0	0	0	-800	0
4838. Mdi ILU Tank Stand Upgrades	0	2,000	2,000	0	0	0	0	0	0	0
4839. Mdi ILU Signage Installation	0	0	0	2,500	0	0	0	0	0	0
4840. Mwa ILU Plumbing Upgrades	2,200	0	0	0	-2,200	0	0	0	-2,200	0
Aged Care - Independent Living Units	37,000	19,500	20,500	20,000	-37,000	0	0	0	-37,000	0
Children`s Services - Before & After School Care										
1243. Minor building improvements	1,500	2,000	2,000	2,000	-1,500	0	0	0	-1,500	0
Children`s Services - Before & After School	1,500	2,000	2,000	2,000	-1,500	0	0	0	-1,500	0
Children`s Services - Early Learning Centre										
1030. ELC Painting Works	5,000	4,000	4,500	4,500	-5,000	0	0	0	-5,000	0
1112. Playground development	23,000	20,000	20,000	0	-23,000	0	0	0	0	-23,000
1165. ELC - Replace Whitegoods	1,500	1,000	1,000	1,000	-1,500	0	0	0	-1,500	0
1287. Softfall Shadecover renewal	6,000	0	0	0	-6,000	0	0	0	-6,000	0
1290. Additional furniture and equipment	1,500	2,500	0	2,500	-1,500	0	0	0	-1,500	0
4817. Floor Coverings and Lino Replacement	0	6,000	0	6,000	0	0	0	0	0	0
4819. Storage Area	2,500	0	0	0	-2,500	0	0	0	0	-2,500
4820. Air Conditioner Replacement	4,655	4,000	0	0	-4,655	0	0	0	0	-4,655
4821. Window Coverings and Blind	3,000	0	0	0	-3,000	0	0	0	0	-3,000
Children`s Services - Early Learning Centre	47,155	37,500	25,500	14,000	-47,155	0	0	0	-14,000	-33,155



PART 4.4 Operational Plan 2017/2018 - Capital Projects

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
Youth Services										
1032. Youth Centre Furniture Upgrade	0	0	0	6,000	0	0	0	0	0	0
1167. Yth Ctr - Painting	0	0	16,000	0	0	0	0	0	0	0
4653. Scn - Yth Centre Steps	0	0	0	5,000	0	0	0	0	0	0
4655. Mwa - Youth Centre Floors	0	13,000	0	0	0	0	0	0	0	0
Youth Services	0	13,000	16,000	11,000	0	0	0	0	0	0
COMMUNITY SERVICES & EDUCATION	195,155	117,125	99,253	77,384	-195,155	0	0	-35,500	-97,500	-62,155
ECONOMIC AFFAIRS										
Camping Areas & Caravan Parks										
4728. Upgrade Toilet Block	78,296	0	0	0	-78,296	0	0	-40,909	-4,000	-33,387
4846. On-Site Cabins	29,000	0	0	0	-29,000	0	0	-14,500	-14,500	0
Camping Areas & Caravan Parks	107,296	0	0	0	-107,296	0	0	-55,409	-18,500	-33,387
Community Connect Services										
0953. Mdi CTC - Replacement Air Conditioner	0	0	0	2,500	0	0	0	0	0	0
Community Connect Services	0	0	0	2,500	0	0	0	0	0	0
Real Estate										
4844. 16 Macartney St, MWA - Fencing	10,000	0	0	0	-10,000	0	0	0	0	-10,000
4845. 145 Liverpool St, SCN - Renovation	20,000	0	0	0	-20,000	-20,000	0	0	0	0
Real Estate	30,000	0	0	0	-30,000	-20,000	0	0	0	-10,000
Saleyards										
0725. Saleyards Electrical & Lighting	30,795	19,250	0	0	-30,795	0	-18,495	-12,300	0	0
0755. Saleyards Redevelopment	1,806,389	2,097,802	93,500	0	-1,806,389	0	-1,083,833	-722,556	0	0
0874. Saleyards Security System	11,060	37,600	0	0	-11,060	0	-6,636	-4,424	0	0
1270. Drainage & Stormwater Upgrade	30,000	225,000	0	0	-30,000	0	-18,000	-12,000	0	0



PART 4.4 Operational Plan 2017/2018 - Capital Projects

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
1274. Amenities	324,470	0	0	0	-324,470	0	-194,682	-129,788	0	0
4448. Saleyards Truckwash	8,142	0	0	0	-8,142	0	-4,885	-3,257	0	0
4693. Waste Management	337,262	108,275	50,000	0	-337,262	0	-202,357	-134,905	0	0
4722. Water tanks & Reticulation installation	345,736	109,400	0	0	-345,736	0	-207,442	-138,294	0	0
4723. Site workshop construction	37,080	0	0	0	-37,080	0	-22,248	-14,832	0	0
4724. IT & Systems	416,857	0	0	0	-416,857	0	-250,114	-166,743	0	0
4725. Perimeter fencing	8,000	15,000	0	0	-8,000	0	-4,800	-3,200	0	0
4741. Landscaping & Signage	1,250	20,250	0	0	-1,250	0	-750	-500	0	0
4743. Roadworks	0	50,000	885,000	0	0	0	0	0	0	0
4809. Saleyards Replacement Pumps	25,000	25,000	25,000	25,000	-25,000	0	0	0	-25,000	0
Saleyards	3,382,041	2,707,577	1,053,500	25,000	-3,382,041	0	-2,014,242	-1,342,799	-25,000	0
Tourism & Area Promotion										
0716. Horse Interpretive Centre	0	150,000	3,350,000	3,500,000	0	0	0	0	0	0
4556. Mwa - Entrance Statement	4,000	0	0	0	-4,000	0	0	0	0	-4,000
4635. Horse Stud Trail	5,000	0	0	0	-5,000	0	0	0	0	-5,000
4843. Town Christmas Lights	20,000	6,000	6,000	6,000	-20,000	0	0	0	-20,000	0
4864. Community Xmas Tree	20,000	20,000	20,000	20,000	-20,000	0	0	0	-20,000	0
Tourism & Area Promotion	49,000	176,000	3,376,000	3,526,000	-49,000	0	0	0	-40,000	-9,000
ECONOMIC AFFAIRS	3,568,337	2,883,577	4,429,500	3,553,500	-3,568,337	-20,000	-2,014,242	-1,398,208	-83,500	-52,387
ENVIRONMENT										
Solid Waste Management										
0817. Better Waste Program	59,000	59,000	59,000	59,000	-59,000	0	0	-59,000	0	0
0822. Waste Scn - Land Purchase	0	50,000	0	0	0	0	0	0	0	0
0824. Waste Scn - Land Licences/Fees	100,000	100,000	0	0	-100,000	0	0	0	0	-100,000
1173. Scn - Landfill Development Extension	0	200,000	200,000	0	0	0	0	0	0	0



PART 4.4 Operational Plan 2017/2018 - Capital Projects

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
1277. Landfill site compliance/licencing	45,000	0	45,000	25,000	-45,000	0	0	0	-45,000	0
4574. Hooklift Installation - Scone	25,000	0	0	0	-25,000	0	0	0	-25,000	0
4575. Environmental Management Plan	45,000	0	0	0	-45,000	0	0	0	0	-45,000
4847. Scn - Boom Gates	10,000	0	0	0	-10,000	0	0	0	-10,000	0
4848. Scn - Concrete area at tipshop/crib hut	10,000	0	0	0	-10,000	0	0	0	-10,000	0
4849. Scn - Impound yard	0	5,000	0	0	0	0	0	0	0	0
4875. Aberdeen Hooklift installation	0	25,000	0	0	0	0	0	0	0	0
4876. Aberdeen Boom Gates	0	0	5,000	0	0	0	0	0	0	0
Solid Waste Management	294,000	439,000	309,000	84,000	-294,000	0	0	-59,000	-90,000	-145,000
Stormwater Management										
4070. Sydney St Scn	0	0	100,000	0	0	0	0	0	0	0
4071. Susan St Stormwater	100,000	0	0	0	-100,000	0	0	0	-100,000	0
4248. Mdi - Murulla St - Isis Ln	0	0	40,000	0	0	0	0	0	0	0
4439. Belmore St Channel	0	0	50,000	60,000	0	0	0	0	0	0
4799. Scn - Sherwood St Intersection	100,000	0	0	0	-100,000	0	0	0	-50,000	-50,000
4865. Stormwater Kingdon St (Figtree to Rail)	0	265,000	0	0	0	0	0	0	0	0
4893. Kelly St Stormwater	0	0	0	150,000	0	0	0	0	0	0
Stormwater Management	200,000	265,000	190,000	210,000	-200,000	0	0	0	-150,000	-50,000
ENVIRONMENT	494,000	704,000	499,000	294,000	-494,000	0	0	-59,000	-240,000	-195,000
GOVERNANCE										
Council Services										
0714. Asset Purchases	0	0	0	5,000	0	0	0	0	0	0
Council Services	0	0	0	5,000	0	0	0	0	0	0
GOVERNANCE	0	0	0	5,000	0	0	0	0	0	0



PART 4.4 Operational Plan 2017/2018 - Capital Projects

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
HOUSING & COMMUNITY AMENITIES										
Low Income Housing										
1036. Low income Housing Painting	0	300	300	100	0	0	0	0	0	0
1039. Low Income Replace Floor coverings	0	1,000	0	0	0	0	0	0	0	0
Low Income Housing	0	1,300	300	100	0	0	0	0	0	0
Public Cemeteries										
0702. Scone Lawn Cemetery Extension	20,000	20,000	0	10,000	-20,000	0	0	0	-20,000	0
1261. Tree Planting	0	1,000	1,000	1,000	0	0	0	0	0	0
1323. Mdi Columbarium	0	0	20,000	0	0	0	0	0	0	0
Public Cemeteries	20,000	21,000	21,000	11,000	-20,000	0	0	0	-20,000	0
Public Conveniences										
4822. Blandford Rest Area Toilets	15,000	0	0	0	-15,000	0	0	0	-15,000	0
Public Conveniences	15,000	0	0	0	-15,000	0	0	0	-15,000	0
Street Lighting										
0765. Street & Public Lighting Capital Works	20,000	10,000	10,000	10,000	-20,000	0	0	0	0	-20,000
Street Lighting	20,000	10,000	10,000	10,000	-20,000	0	0	0	0	-20,000
HOUSING & COMMUNITY AMENITIES	55,000	32,300	31,300	21,100	-55,000	0	0	0	-35,000	-20,000
MINING, MANUFACTURING & CONSTRUCTION										
Quarry Operations										
0806. Gravel Exploration	5,000	5,125	5,253	5,384	-5,000	0	0	0	-5,000	0
1333. Quarry Pit Rehabilitation	15,000	0	20,000	0	-15,000	0	0	0	-15,000	0
Quarry Operations	20,000	5,125	25,253	5,384	-20,000	0	0	0	-20,000	0
MINING, MANUFACTURING & CONSTRUCTION	20,000	5,125	25,253	5,384	-20,000	0	0	0	-20,000	0



PART 4.4 Operational Plan 2017/2018 - Capital Projects

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
RECREATION & CULTURE										
Community Centres & Halls										
1045. SSC - Internal Painting	0	10,000	0	0	0	0	0	0	0	0
1053. Cassilis Hall - Floors	10,000	0	0	0	-10,000	0	0	0	-10,000	0
1075. Abn Hall Upgrade	5,000	0	0	0	-5,000	0	0	0	-5,000	0
1118. Scn Youth Centre Hall - Roof Upg	0	0	50,000	0	0	0	0	0	0	0
1119. Scn Youth Centre Hall - Floor Upg	0	0	0	10,000	0	0	0	0	0	0
1153. Mwa School of Arts - Painting	15,000	0	0	0	-15,000	0	0	0	0	-15,000
4314. Replace Furniture & Equip	2,000	2,050	2,101	2,154	-2,000	0	0	0	-2,000	0
4447. Settlement Hall - Install Shed Floor	3,000	0	0	0	-3,000	0	0	0	-3,000	0
4719. Cassilis Hall - Rpl Curtains	0	0	0	10,000	0	0	0	0	0	0
Community Centres & Halls	35,000	12,050	52,101	22,154	-35,000	0	0	0	-20,000	-15,000
Museums										
0787. Pioneer Cottage Building Improvements	0	0	0	5,000	0	0	0	0	0	0
1067. Scn Museum - Minor upgrade works	5,000	0	10,000	0	-5,000	0	0	0	-5,000	0
1172. Museum Disabled Access Improvement	0	10,000	0	0	0	0	0	0	0	0
Museums	5,000	10,000	10,000	5,000	-5,000	0	0	0	-5,000	0
Parks & Gardens										
0709. Tree Planting Scn	5,000	5,125	5,253	5,384	-5,000	0	0	0	-5,000	0
0802. Tree Planting Abn	2,000	2,050	2,101	2,154	-2,000	0	0	0	-2,000	0
0803. Tree Planting Mwa	2,000	2,050	2,101	2,154	-2,000	0	0	0	-2,000	0
0804. Tree Planting Mdi	2,000	2,050	2,101	2,154	-2,000	0	0	0	-2,000	0
1246. Abn - Valley View Parks tables & shades	0	0	30,000	0	0	0	0	0	0	0
1248. Mwa - Apex Park Shade	30,000	0	0	0	-30,000	0	0	0	-30,000	0
1255. Wingen- Playground Equipment Stg 2	0	0	50,000	0	0	0	0	0	0	0



PART 4.4 Operational Plan 2017/2018 - Capital Projects

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
1257. Mwa- Rotary Park Upgrade lighting	0	0	10,000	0	0	0	0	0	0	0
4505. Playground Equipment upgrade	60,000	60,000	60,000	60,000	-60,000	0	0	0	-60,000	0
Parks & Gardens	101,000	71,275	161,557	71,846	-101,000	0	0	0	-101,000	0
Public Libraries										
1229. Additional Furniture	0	1,000	1,000	4,000	0	0	0	0	0	0
1295. Mdi Extend staff/public amenities	0	0	0	6,000	0	0	0	0	0	0
4557. Redevelopment Mwa Library	0	85,000	0	0	0	0	0	0	0	0
4727. Pop Up Library Project	5,320	4,250	4,970	5,300	-5,320	0	0	0	-2,520	-2,800
4823. Aberdeen Display Cabinet	1,500	0	0	0	-1,500	0	0	0	-1,500	0
4824. Murrurundi Furnishings Upgrade	2,000	0	0	0	-2,000	0	0	0	-2,000	0
4826. Scone Library Development	35,000	900,000	4,000,000	0	-35,000	0	0	0	0	-35,000
4829. Cassilis Library - Air Conditioning	0	6,000	0	0	0	0	0	0	0	0
4830. Technology Upgrades	0	0	0	5,000	0	0	0	0	0	0
4831. Youth Resources	0	3,000	2,000	1,500	0	0	0	0	0	0
Public Libraries	43,820	999,250	4,007,970	21,800	-43,820	0	0	0	-6,020	-37,800
Sporting Grounds & Venues										
0830. Scone Skate Park	0	0	100,000	100,000	0	0	0	0	0	0
0847. White Park Development	1,800,000	0	0	0	-1,800,000	0	0	-1,469,700	0	-330,300
1084. Merriwa Skate Park	0	110,000	0	0	0	0	0	0	0	0
4508. Mwa Oval Upgrade	0	0	20,000	0	0	0	0	0	0	0
4715. Scone Golf Course Re-design	3,500,000	0	0	0	-3,500,000	0	0	0	-3,500,000	0
4795. Bill Rose Complex Upgrade	20,000	200,000	0	0	-20,000	-20,000	0	0	0	0
Sporting Grounds & Venues	5,320,000	310,000	120,000	100,000	-5,320,000	-20,000	0	-1,469,700	-3,500,000	-330,300



PART 4 - Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
Swimming Pools										
1134. Mdi - Sand Filter Refurbishment	0	0	5,000	0	0	0	0	0	0	0
1144. Mdi - Valve Replacement & Plantroom	5,000	10,000	0	10,000	-5,000	0	0	0	0	-5,000
4093. Mwa Shade Structure	0	45,000	0	0	0	0	0	0	0	0
4094. Scn - Valve Replacement in Plantroom	20,000	0	0	0	-20,000	0	0	0	0	-20,000
4102. Scn New Shade Covers	45,000	0	0	0	-45,000	0	0	-22,500	0	-22,500
4347. Scn - Sand Filter refurbishment	0	20,000	0	0	0	0	0	0	0	0
4348. Scn - Indoor Swimming/Rec Facility	0	0	10,000	20,000	0	0	0	0	0	0
4626. Mwa - New Chlorine Pump	0	0	0	10,000	0	0	0	0	0	0
Swimming Pools	70,000	75,000	15,000	40,000	-70,000	0	0	-22,500	0	-47,500
RECREATION & CULTURE	5,574,820	1,477,575	4,366,628	260,800	-5,574,820	-20,000	0	-1,492,200	-3,632,020	-430,600
TRANSPORT & COMMUNICATION										
Aerodrome										
0810. Airport Taxiway Project	822,518	822,518	0	0	-822,518	0	-205,630	-616,888	0	0
1115. Airport - Drainage Works	1,000,000	0	0	0	-1,000,000	0	-250,000	-750,000	0	0
1116. Airport - Lighting Upgrade	0	400,000	0	0	0	0	0	0	0	0
4098. Perimeter Fencing Upgrade	0	100,000	0	0	0	0	0	0	0	0
4736. Landscaping	0	100,000	0	0	0	0	0	0	0	0
4739. Airport - Carparking	0	150,000	0	0	0	0	0	0	0	0
4812. Airport Security	25,000	0	0	0	-25,000	0	0	0	-25,000	0
4813. Airport - AWIS	10,000	0	0	0	-10,000	0	0	0	-10,000	0
4814. Airport - Fuel System	0	500,000	0	0	0	0	0	0	0	0
5137. Airport Parking Project	0	500,000	0	0	0	0	0	0	0	0
5160. Seal Aprons	2,602,530	2,602,530	0	0	-2,602,530	0	-650,632	-1,951,898	0	0



PART 4.4 Operational Plan 2017/2018 - Capital Projects

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
5217. Airport Buildings	2,466,811	2,466,811	0	0	-2,466,811	0	-616,703	-1,850,108	0	0
Aerodrome	6,926,859	7,641,859	0	0	-6,926,859	0	-1,722,965	-5,168,894	-35,000	0
Bridges										
4138. Middlebrook Bridge	2,275,000	0	0	0	-2,275,000	0	0	-2,275,000	0	0
4767. Omadale Brook Bridge	0	800,000	0	0	0	0	0	0	0	0
4789. Rouchel Rd Causeways Upgrade	0	0	200,000	100,000	0	0	0	0	0	0
4870. Dry Creek Road Causeways	0	100,000	0	0	0	0	0	0	0	0
4871. Murulla Street Causeway Upgrade	0	100,000	0	0	0	0	0	0	0	0
4872. Upper Dartbrook Road Causeway	0	0	0	100,000	0	0	0	0	0	0
4888. Cullingral Road Causeway	0	200,000	200,000	0	0	0	0	0	0	0
Bridges	2,275,000	1,200,000	400,000	200,000	-2,275,000	0	0	-2,275,000	0	0
Footpaths & Cycleways										
1182. Ftpth - Pages River Walk, Mdi	10,000	10,000	0	0	-10,000	0	0	0	-10,000	0
4083. Ftpth - Graeme St (McQueen to	0	60,000	0	0	0	0	0	0	0	0
4087. Ftpth - Graeme St,	0	0	50,000	50,000	0	0	0	0	0	0
4327. Kerb Ramp Upgrade	20,000	20,500	21,013	21,538	-20,000	0	0	0	-20,000	0
4352. Scn - Moobi Rd Cycleway	50,000	50,000	0	0	-50,000	0	0	0	-50,000	0
Footpaths & Cycleways	80,000	140,500	71,013	71,538	-80,000	0	0	0	-80,000	0
Roads & Bridges - Regional										
0757. MR105 - Moonan Cutting	120,000	0	0	0	-120,000	0	0	-68,152	0	-51,848
0759. MR358 Widening & Initial Seal	2,200,000	4,000,000	5,000,000	0	-2,200,000	0	-1,000,000	-1,000,000	0	-200,000
0775. Regional Rd Guardrail Replacement	40,000	40,000	40,000	40,000	-40,000	0	0	-40,000	0	0
0776. R2R MR62-Owens Gap Reconstruction	300,000	853,554	0	0	-300,000	0	0	-300,000	0	0
1023. R2R MR105 Gundy Rd Rehabilitation	0	0	400,000	0	0	0	0	0	0	0
1285. Regional Rd Reseals	430,000	461,250	472,781	484,601	-430,000	0	0	0	-430,000	0



PART 4.4 Operational Plan 2017/2018 - Capital Projects

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
4733. MR105 13km - 14km	116,000	0	0	0	-116,000	0	0	0	-116,000	0
4771. R2R Hunter Rd (MR105 0.8 km- 1.3km)	232,000	0	0	0	-232,000	0	0	-116,000	-116,000	0
4773. MR105 Repair Works	0	316,000	232,000	316,000	0	0	0	0	0	0
4860. Repair Program Works MR62	0	232,000	316,000	232,000	0	0	0	0	0	0
5222. R2R MR 62 Halls Creek	0	0	0	371,000	0	0	0	0	0	0
Roads & Bridges - Regional	3,438,000	5,902,804	6,460,781	1,443,601	-3,438,000	0	-1,000,000	-1,524,152	-662,000	-251,848
Roads - Local										
0834. Timor Rd, Mdi	0	100,000	0	100,000	0	0	0	0	0	0
0857. R2R Susan St, Scn K&G	380,000	0	0	0	-380,000	0	0	-380,000	0	0
0861. R2R Timor Crawney Rd Resheet	0	100,000	0	0	0	0	0	0	0	0
0869. R2R Kars Springs Rd Resheet	100,000	0	0	0	-100,000	0	0	-100,000	0	0
0870. R2R Upper Dartbrook Rd Resheet	100,000	0	0	0	-100,000	0	0	-100,000	0	0
0884. Glenbawn Rd Rehabilitation	0	0	100,000	0	0	0	0	0	0	0
0891. R2R - Moobi Rd Resheet	100,000	0	0	0	-100,000	0	0	-100,000	0	0
1020. R2R Kelly St Scn K&G(Eveleigh to	100,000	0	0	0	-100,000	0	0	-100,000	0	0
1283. Urban Rd Reseals	330,000	360,000	350,000	390,000	-330,000	0	0	0	-330,000	0
1284. Rural Rd Reseals	630,000	650,000	600,000	690,000	-630,000	0	0	0	-630,000	0
1327. R2R Hunter Rd S bend reconstruction	345,000	0	0	0	-345,000	0	0	-345,000	0	0
1330. R2R Oxford Rd Scn Stormwater	100,000	100,000	0	0	-100,000	0	0	-100,000	0	0
4360. Hunter Rd, Ellerston Gravel Resheet	0	0	150,000	0	0	0	0	0	0	0
4361. Middle Creek Rd, Mwa Gravel Resheet	0	0	100,000	100,000	0	0	0	0	0	0
4362. Poly Fogal Rd, Hunter Spr Gravel	0	0	0	100,000	0	0	0	0	0	0
4434. Gundy Road K&G (Park to Waverly)	0	140,000	0	0	0	0	0	0	0	0
4631. Hunter Rd Rehabilitation	0	100,000	100,000	100,000	0	0	0	0	0	0
4770. R2R Campbell St (Graeme to Upper	0	0	250,000	0	0	0	0	0	0	0
4772. R2R Tullong Rd Rehab (0.4Km-0.9km)	0	0	221,000	300,000	0	0	0	0	0	0



PART 4.4 Operational Plan 2017/2018 - Capital Projects

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
4861. Village Streets Initial Seal	0	50,000	0	50,000	0	0	0	0	0	0
4867. Vennechar St Mwa - K&G Replace	0	0	130,000	0	0	0	0	0	0	0
4868. Abn - Segenhoe St / NE Hwy	0	200,000	0	0	0	0	0	0	0	0
4894. Comiala Road Rehabilitation	0	300,000	300,000	0	0	0	0	0	0	0
5221. R2R Upper Dartbrook Rehabilitation	0	0	0	200,000	0	0	0	0	0	0
Roads - Local	2,185,000	2,100,000	2,301,000	2,030,000	-2,185,000	0	0	-1,225,000	-960,000	0
Transport Ancillaries										
0749. CBD & Street Furniture	20,000	0	0	0	-20,000	0	0	0	-20,000	0
0753. Town Revitalisation - Scone	100,000	280,000	2,050,000	2,000,000	-100,000	0	0	0	0	-100,000
0775. Regional Rd Guardrail Replacement	40,000	40,000	40,000	40,000	-40,000	0	0	-40,000	0	0
1192. Town Revitalisation - Merriwa	100,000	400,000	100,000	50,000	-100,000	0	0	0	0	-100,000
4078. Farram Lane Construction	40,000	0	0	0	-40,000	0	0	0	-40,000	0
4079. Street Signs	5,000	5,125	5,253	5,384	-5,000	0	0	0	-5,000	0
4339. Town Revitalisation - Murrurundi	100,000	250,000	250,000	50,000	-100,000	0	0	0	0	-100,000
4815. Town Revitalisation - Aberdeen	100,000	100,000	250,000	50,000	-100,000	0	0	0	0	-100,000
Transport Ancillaries	505,000	1,075,125	2,695,253	2,195,384	-505,000	0	0	-40,000	-65,000	-400,000
TRANSPORT & COMMUNICATION	15,409,859	18,060,288	11,928,047	5,940,523	-15,409,859	0	-2,722,965	-10,233,046	-1,802,000	-651,848
GENERAL FUND	29,393,671	25,220,495	24,173,674	12,033,577	-29,393,671	-40,000	-4,737,207	-13,217,954	-6,856,842	-4,541,668



PART 4.4 Operational Plan 2017/2018 - Capital Projects

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
WATER FUND										
WATER SUPPLIES										
Merriwa/Cassilis Water										
2014. Mains	0	0	0	34,450	0	0	0	0	0	0
2025. Mwa - Meter Replacements	8,200	8,200	8,500	8,950	-8,200	0	0	0	-8,200	0
4673. Mwa - Bore Pump No.1 Replace	35,000	0	0	0	-35,000	0	0	0	-35,000	0
4675. Cassilis - Bore Pump Replace & Pipe	19,500	0	0	0	-19,500	0	0	0	0	-19,500
4676. Cassilis - Bore Pump No.2 Replace	17,000	0	0	0	-17,000	0	0	0	-17,000	0
4677. Mwa - Treatment Plant Minor Renewals	0	12,000	60,000	0	0	0	0	0	0	0
4678. Mwa/Cass - Minor Reservoir Repairs	30,000	40,000	0	70,000	-30,000	0	0	0	-30,000	0
4681. Mwa - Mains Marquet St	30,000	0	0	0	-30,000	0	0	0	-30,000	0
4682. Mwa - Mains Gooch St	31,200	0	0	0	-31,200	0	0	0	-31,200	0
4683. Mwa - Mains Langly St (near Gooch)	0	0	10,400	0	0	0	0	0	0	0
4691. Cass - Bore Land Purchase	45,000	0	0	0	-45,000	0	0	0	-45,000	0
4779. Mwa - Mains Golden Hwy Bridge	31,050	0	0	0	-31,050	0	0	0	-31,050	0
4780. Mwa - Mains Blaxland St (Venn. to	0	32,050	0	0	0	0	0	0	0	0
4781. Mwa - Mains Hall Rd (Venn. to Bow)	0	0	33,150	0	0	0	0	0	0	0
4859. Generator	65,000	0	0	0	-65,000	0	0	0	0	-65,000
Merriwa/Cassilis Water	311,950	92,250	112,050	113,400	-311,950	0	0	0	-227,450	-84,500
Murrurundi Water										
2014. Mains	0	0	0	32,270	0	0	0	0	0	0
2015. Additional Reservoirs	0	0	500,000	400,000	0	0	0	0	0	0
2022. Scn/Mdi Pipeline	3,337,236	8,616,878	1,969,886	0	-3,337,236	0	-1,156,000	-3,023,122	0	841,886
2026. Mdi - Meter Replacements	8,200	8,500	8,700	9,000	-8,200	0	0	0	-8,200	0
4497. Electronic Key System Rosedale	15,000	0	0	0	-15,000	0	0	0	-1,598	-13,402
4498. Reservoir repairs/replacement	7,500	7,750	8,050	8,300	-7,500	0	0	0	-7,500	0



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	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
4663. Mdi - Water Mains Ext - Mount St	0	29,000	0	0	0	0	0	0	0	0
4776. Mdi - Professional Row & Boyd St Main	30,450	0	0	0	-30,450	0	0	0	0	-30,450
4777. Mdi - Shield Lne & Muralla St Main	0	0	32,700	0	0	0	0	0	0	0
4802. Mdi - Water Treatment Plant	400,000	0	0	0	-400,000	0	0	0	0	-400,000
Murrurundi Water	3,798,386	8,662,128	2,519,336	449,570	-3,798,386	0	-1,156,000	-3,023,122	-17,298	398,034
Scone/Aberdeen Water										
1105. Scn/Abn - Minor Reservoir	45,000	100,000	45,000	46,400	-45,000	0	0	0	-45,000	0
2027. Scn/Abn - Meter Replacements	101,270	103,802	106,397	109,057	-101,270	0	0	0	-101,270	0
2028. UV & Chlorination	1,065,000	0	0	0	-1,065,000	0	0	-371,250	0	-693,750
2030. Scone WTP	0	130,000	5,000,000	6,500,000	0	0	0	0	0	0
4039. St Aubins St, Scn - Major Mains	0	350,000	0	0	0	0	0	0	0	0
4181. Telemetry Upgrade	10,000	11,000	12,000	13,000	-10,000	0	0	0	-10,000	0
4219. Scn - Minor Main & Service	45,000	46,400	48,100	50,400	-45,000	0	0	0	-45,000	0
4526. Abn - Moray St (Segenhoe to	0	0	83,000	0	0	0	0	0	0	0
4527. Scn -Guernsey St (St Aubins to	0	155,000	0	0	0	0	0	0	0	0
4531. Abn-St Andrews St (Campbell to	0	0	100,000	0	0	0	0	0	0	0
4534. Scn - Waverly St (Birrell to	0	0	60,000	0	0	0	0	0	0	0
4535. Abn- Kyuga St (Moray St to	0	0	95,000	0	0	0	0	0	0	0
4667. Scn - Highzone Pump Station	0	80,000	0	0	0	0	0	0	0	0
4668. Scn - Togar Pump Station	100,000	0	0	0	-100,000	0	0	0	-100,000	0
4669. Abn - Reservoir No.3 Replace	42,000	0	0	0	-42,000	0	0	0	0	-42,000
4670. Scn/Abn - Low Lift Pump Station	0	0	75,000	0	0	0	0	0	0	0
4672. Abn - Replace High Tower Tank	76,500	0	0	0	-76,500	0	0	0	0	-76,500
4687. Abn - Highzone Pump Station	30,000	0	0	0	-30,000	0	0	0	0	-30,000
4745. Scn Barton St (Resi to Barton St)	0	0	0	482,200	0	0	0	0	0	0
4746. Scn St Aubins St (Kelly St	350,000	0	0	0	-350,000	0	0	0	0	-350,000



PART 4.4 Operational Plan 2017/2018 - Capital Projects

	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
4748. Scn Barton St (Susan to Birrell)	230,000	0	0	0	-230,000	0	0	0	0	-230,000
4749. Scn Kelly & Liverpool St (post	82,100	0	0	0	-82,100	0	0	0	-82,100	0
4750. Scn Park St & Gundy Rd	200,000	0	0	0	-200,000	0	0	0	-200,000	0
4757. Scn Valve & Hydrant	30,000	30,900	31,800	45,000	-30,000	0	0	0	-30,000	0
4758. Scn Gundy Rd (Barton to	0	0	184,500	0	0	0	0	0	0	0
4759. Scn Bore/Well Refurbishments	35,000	26,000	55,000	0	-35,000	0	0	0	-35,000	0
4760. Scone Highzone pump upgrade	35,000	0	0	0	-35,000	0	0	0	-35,000	0
4794. IWCM	25,000	0	0	0	-25,000	0	0	0	0	-25,000
4850. Reservoir tee connect-Mdi	120,000	0	0	0	-120,000	0	0	0	0	-120,000
4859. Generator	65,000	0	0	0	-65,000	0	0	0	-65,000	0
Scone/Aberdeen Water	2,686,870	1,033,102	5,895,797	7,246,057	-2,686,870	0	0	-371,250	-748,370	-1,567,250
WATER SUPPLIES	6,797,206	9,787,480	8,527,183	7,809,027	-6,797,206	0	-1,156,000	-3,394,372	-993,118	-1,253,716
WATER FUND	6,797,206	9,787,480	8,527,183	7,809,027	-6,797,206	0	-1,156,000	-3,394,372	-993,118	-1,253,716
SEWER FUND										
SEWERAGE SERVICES										
Merriwa Sewerage										
1162. Mwa -Sewer Relining	48,000	48,000	48,000	48,000	-48,000	0	0	0	-38,026	-9,974
4198. Mwa - Nutrient Reduction Study	15,000	0	0	0	-15,000	0	0	0	0	-15,000
4465. Mwa - Manhole replace/improvement	15,000	15,000	15,000	15,000	-15,000	0	0	0	0	-15,000
4466. Mwa - STP Renewals	25,000	0	26,850	27,500	-25,000	0	0	0	0	-25,000
4467. Mwa - Pump Station Mag Flow Meters	0	20,000	0	0	0	0	0	0	0	0
4468. Mwa - Sewer Dig Up Repair	48,000	48,000	0	0	-48,000	0	0	0	-48,000	0
4572. Cassilis Sewer Scheme	245,000	1,095,000	960,000	0	-245,000	0	0	-245,000	0	0
Merriwa Sewerage	396,000	1,226,000	1,049,850	90,500	-396,000	0	0	-245,000	-86,026	-64,974



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	PROPOSED EXPENDITURE 2018 - 2021				SOURCE OF FUNDING FOR 2018 PROJECTS					
	2017/18 OPERATIONAL BUDGET	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET	SOURCE OF FUNDS TOTAL	CONTRIBUTIONS AND DONATIONS	LOAN FUNDING	GRANT FUNDING	OPERATING REVENUE	TFR FROM RA
Murrurundi Sewerage										
3017. Mdi - STP Renewals	0	0	30,000	0	0	0	0	0	0	0
4423. Mdi - Sewer Mains Replacement	0	32,000	100,000	0	0	0	0	0	0	0
4470. Mdi - Pump Station Mag Flow Meter	20,000	0	0	0	-20,000	0	0	0	-20,000	0
4536. Mdi - Sewer relining inc digups	48,000	48,000	48,000	48,000	-48,000	0	0	0	-48,000	0
Murrurundi Sewerage	68,000	80,000	178,000	48,000	-68,000	0	0	0	-68,000	0
Scone/Aberdeen Sewerage										
1210. Scn - Update Water Reuse Mgt	50,000	0	0	0	-50,000	0	0	0	-50,000	0
3016. Scn - STP Renewals	0	0	0	35,000	0	0	0	0	0	0
4400. Abn - STP Renewals	0	0	0	50,000	0	0	0	0	0	0
4473. Scn - Sewer Relining Plus Dig	224,000	224,000	184,000	200,000	-224,000	0	0	0	-224,000	0
4475. Scn - Manhole	40,000	0	27,000	0	-40,000	0	0	0	-40,000	0
4476. Scn - Minor Mains Upgrade &	170,000	150,000	150,000	400,000	-170,000	0	0	0	-170,000	0
4480. Scn - Moobi Rd SPS Upgrade	75,000	0	0	0	-75,000	0	0	0	0	-75,000
4489. Scn - New STP	1,119,000	2,321,100	1,000,000	0	-1,119,000	0	0	0	0	-1,119,000
4492. Scn - Joan St SPS Mag Flow	0	0	0	22,848	0	0	0	0	0	0
4648. Abn - SPS 1 Upgrade	0	0	20,000	0	0	0	0	0	0	0
4649. Abn - SPS 2 Upgrade	20,000	0	0	0	-20,000	0	0	0	-20,000	0
Scone/Aberdeen Sewerage	1,698,000	2,695,100	1,381,000	707,848	-1,698,000	0	0	0	-504,000	-1,194,000
SEWERAGE SERVICES	2,162,000	4,001,100	2,608,850	846,348	-2,162,000	0	0	-245,000	-658,026	-1,258,974
SEWER FUND	2,162,000	4,001,100	2,608,850	846,348	-2,162,000	0	0	-245,000	-658,026	-1,258,974
OVERALL TOTAL	38,352,877	39,009,075	35,309,707	20,688,952	-38,352,877	-40,000	-5,893,207	-16,857,326	-8,507,986	-7,054,358



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BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
ADMINISTRATION					
OPERATING REVENUE					
Asset Management	(40,000)	(38,000)	(38,000)	(13,000)	(13,000)
Corporate Services	(493,674)	(45,000)	(46,125)	(47,278)	(48,460)
Customer Service	(66,000)	(68,400)	(70,110)	(71,863)	(73,659)
Depot Operations	(23,000)	(23,500)	(24,088)	(24,690)	(25,307)
Financial Services	(46,138)	(3,600)	(3,600)	(3,600)	(3,600)
Fleet Services	(628,304)	(1,032,467)	(562,467)	(976,467)	(643,467)
Human Resources	(76,803)	(75,000)	(76,375)	(77,784)	(79,229)
Information Services	(1,000)	(1,000)	(1,025)	(1,051)	(1,077)
Revenue Services	(200,337)	(137,000)	(138,675)	(140,392)	(142,152)
Stores/Purchasing Services	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Operating Revenue	(1,580,256)	(1,428,967)	(965,465)	(1,361,124)	(1,034,951)
NON OPERATING REVENUE					
Communications	(70,000)	0	0	0	0
Corporate Services	0	(80,000)	(82,000)	(84,050)	(86,151)
Depot Operations	(211,747)	(131,747)	(106,747)	(106,747)	(106,747)
Financial Services	(613,692)	(478,192)	(9,851,067)	(451,452)	(476,846)
Fleet Services	(7,373,391)	(7,313,345)	(6,729,757)	(6,340,824)	(5,990,034)
Human Resources	(135,000)	(60,000)	(61,500)	(138,038)	(64,613)
Information Services	(101,000)	(64,000)	0	0	0
Infrastructure & Projects Support	(15,000)	(7,678)	0	0	0
Sustainability	0	(40,000)	(40,000)	(40,000)	(40,000)
Non Operating Revenue	(8,519,830)	(8,174,962)	(16,871,071)	(7,161,110)	(6,764,391)



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

OPERATING EXPENDITURE					
Asset Management	(12,000)	38,000	38,000	3,000	13,000
Communications	97,000	0	0	0	0
Corporate Services	493,022	125,000	128,125	131,328	134,611
Customer Service	84,900	68,400	70,110	71,863	73,659
Depot Operations	109,745	110,247	110,834	111,437	112,054
Financial Services	244,113	260,835	373,967	520,716	482,379
Fleet Services	4,324,346	4,410,812	4,479,690	4,550,291	4,622,657
General Management	150,500	157,150	161,079	165,106	169,233
Human Resources	209,342	135,000	137,875	215,822	143,843
Information Services	(79,800)	1,000	1,025	1,051	1,077
Infrastructure & Projects Support	(19,000)	(7,322)	(7,505)	(7,693)	(7,885)
Revenue Services	149,800	137,000	138,675	140,392	142,152
Stores/Purchasing Services	(4,000)	5,000	5,000	5,000	5,000
Sustainability	0	65,000	66,625	68,291	69,998
Operating Expenditure	5,747,968	5,506,122	5,703,500	5,976,603	5,961,777
NON OPERATING EXPENDITURE					
Financial Services	216,217	193,457	9,848,827	684,452	1,092,184
Fleet Services	919,775	10,000	899,533	10,000	187,844
Non Operating Expenditure	1,135,992	203,457	10,748,360	694,452	1,280,028



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

CAPITAL EXPENDITURE					
Asset Management	6,000	0	0	10,000	0
Depot Operations	122,249	45,000	20,000	20,000	20,000
Financial Services	135,500	27,500	0	0	25,000
Fleet Services	2,637,574	3,925,000	1,913,000	2,757,000	1,823,000
Information Services	26,000	64,000	0	0	0
Infrastructure & Projects Support	15,000	15,000	7,505	7,693	7,885
Capital Expenditure	2,942,323	4,076,500	1,940,505	2,794,693	1,875,885
ADMINISTRATION	(273,803)	182,150	555,829	943,514	1,318,348





ASSET MANAGEMENT	COMMUNITY PRIORITIES																
<p>COMMUNITY STRATEGIES</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p> <p>G6 CS25 Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.</p> <p>G6 CS26 Provide safe and reliable water and sewerage services to meet the demands of current and future generations.</p> <p>G7 CS27 Maintain and upgrade the road network and bridges.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p>	<div data-bbox="1451 347 1525 427"></div> <p>Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <div data-bbox="1451 483 1525 563"></div> <p>Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p> <div data-bbox="1451 619 1525 699"></div> <p>Upper Hunter Shire has improved and well maintained roads and bridges.</p> <div data-bbox="1451 746 1525 826"></div> <p>Reliable and safe water supply.</p>																
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Develop Asset Management Plan and Policy. • Develop a comprehensive maintenance and renewal strategy for all Council assets. • Develop and maintain long term asset renewal and enhancement programs. • Monitoring of progress of Asset Management Plan implementation. • Provide asset information, construction, survey and design service. 																	
<p>THIS IS HOW WE PROVIDE IT</p> <p>Establish and maintain public assets and improve the amenity of the Shire.</p>																	
<p>THIS IS HOW WE MEASURE IT</p> <table border="1"> <thead> <tr> <th data-bbox="114 1177 1424 1225"></th> <th data-bbox="1424 1177 1744 1225">TARGET 2016/2017</th> <th data-bbox="1744 1177 2121 1225">TARGET 2017/2018</th> </tr> </thead> <tbody> <tr> <td data-bbox="114 1225 1424 1273">Number of annual reviews and update of Asset Management Plans</td> <td data-bbox="1424 1225 1744 1273">6</td> <td data-bbox="1744 1225 2121 1273">6</td> </tr> <tr> <td data-bbox="114 1273 1424 1321">Completion of scheduled revaluation of plant, buildings and operational lands.</td> <td data-bbox="1424 1273 1744 1321">New</td> <td data-bbox="1744 1273 2121 1321">31/3/2018</td> </tr> <tr> <td data-bbox="114 1321 1424 1362">Review and develop an inspection regime.</td> <td data-bbox="1424 1321 1744 1362">New</td> <td data-bbox="1744 1321 2121 1362">30/6/2018</td> </tr> <tr> <td data-bbox="114 1362 1424 1410">Asset data bases consolidated and updated.</td> <td data-bbox="1424 1362 1744 1410">New</td> <td data-bbox="1744 1362 2121 1410">30/6/2018</td> </tr> </tbody> </table>		TARGET 2016/2017	TARGET 2017/2018	Number of annual reviews and update of Asset Management Plans	6	6	Completion of scheduled revaluation of plant, buildings and operational lands.	New	31/3/2018	Review and develop an inspection regime.	New	30/6/2018	Asset data bases consolidated and updated.	New	30/6/2018		
	TARGET 2016/2017	TARGET 2017/2018															
Number of annual reviews and update of Asset Management Plans	6	6															
Completion of scheduled revaluation of plant, buildings and operational lands.	New	31/3/2018															
Review and develop an inspection regime.	New	30/6/2018															
Asset data bases consolidated and updated.	New	30/6/2018															
<p>STATEMENT OF COMMITMENT</p> <p>Develop and enhance systems to help manage Councils assets.</p>																	



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
ASSET MANAGEMENT					
OPERATING REVENUE					
0130. Other Income	(40,000)	(38,000)	(38,000)	(13,000)	(13,000)
Operating Revenue	(40,000)	(38,000)	(38,000)	(13,000)	(13,000)
OPERATING EXPENDITURE					
0301. Administration Costs	284,500	357,764	366,708	375,876	385,273
0350. General Expenses	19,750	24,100	24,703	25,320	25,953
0896. NEH Rail Overpass	40,000	25,000	25,000	0	0
0980. Administration Overheads	(356,250)	(368,864)	(378,411)	(398,196)	(398,226)
Operating Expenditure	(12,000)	38,000	38,000	3,000	13,000
CAPITAL EXPENDITURE					
1306. Asset Software	0	0	0	10,000	0
1307. Condition Asset Mgmt Strategy	3,000	0	0	0	0
1308. Risk Mgmt Framework Strategy	3,000	0	0	0	0
Capital Expenditure	6,000	0	0	10,000	0
ASSET MANAGEMENT	(46,000)	0	0	0	0





COMMUNICATIONS	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS34 Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.</p> <p>G8 CS35 Develop and maintain effective reporting systems that enable Council to measure and report on performance.</p>	<p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> Increased and innovative tourism and visitor opportunities.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Internal and external communication, including media releases. Website management and maintenance. Corporate branding. Graphics design. Community engagement. 		
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> Promote and communicate Council's brand, functions and identity. Improve Council's relationship with the community and encourage community involvement. Promote the Upper Hunter shire to visitors and new residents. Effectively utilise all forms of media. Deliver effective internal communication. 		
<p>THIS IS HOW WE MEASURE IT</p> <p>Council's overall community satisfaction score through the biannual community survey is no less than the previous survey.</p> <p>Undertake Biannual Community Survey.</p> <p>Review Communication Plan.</p> <p>Develop Community Engagement Strategy, Toolkit and staff education.</p>	<p>TARGET 2015/2016</p> <p>82%</p> <p>30/6/2017</p> <p>New</p> <p>New</p>	<p>TARGET 2017/2018</p> <p>>82%</p> <p>30/6/2018</p> <p>30/6/2018</p> <p>30/6/2018</p>
<p>STATEMENT OF COMMITMENT</p> <p>All communication provided is concise, transparent, accurate, timely and relevant.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
COMMUNICATIONS					
NON OPERATING REVENUE					
6004. Cont from Water/Waste/Sewer	(70,000)	0	0	0	0
Non Operating Revenue	(70,000)	0	0	0	0
OPERATING EXPENDITURE					
0301. Administration Costs	351,000	264,500	271,112	277,890	284,838
0350. General Expenses	10,500	9,300	9,350	9,401	9,454
0467. Newsletters	7,500	8,000	8,200	8,405	8,615
0617. Strategy Implementation	9,000	0	0	0	0
0618. Community Survey	0	20,000	0	20,000	0
0980. Administration Overheads	(281,000)	(301,800)	(288,662)	(315,697)	(302,907)
Operating Expenditure	97,000	0	0	0	0
COMMUNICATIONS	27,000	0	0	0	0







CORPORATE SERVICES	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS31 Council is focused on innovation and continuous improvement to ensure a high quality of service which is aligned with business needs and Community priorities.</p> <p>G8 CS34 Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.</p> <p>G8 CS35 Develop and maintain effective reporting systems that enable Council to measure and report on performance.</p> <p>G8 CS37 Ensure long-term financial sustainability through short, medium and long term financial planning.</p> <p>G8 CS38 Ensure Council is a great place to work by supporting Council employees in maximising their contribution.</p> <p>G9 CS41 To participate and encourage regional coordination and planning between Councils and other organisations.</p>	<p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> Upper Hunter Shire Council demonstrates it is Fit for the Future and can meet all State Government indicators for financial stability.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Provide advice and policy development that supports decision making. • Internal Audit. • Service Improvement. • Risk and insurance management. 		
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • Provide internal audit function and Enterprise Risk Management to Council as a whole. • Provide policies and administrative principles that are both current and meet the needs of Council. 		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2015/2016</p>	<p>TARGET 2017/2018</p>
<p>Percentage of Policies and Administrative Principles that are current.</p>	<p>>98%</p>	<p>>98%</p>
<p>STATEMENT OF COMMITMENT</p> <p>All Statutory Reporting, internal audit and service improvement are met.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
CORPORATE SERVICES					
OPERATING REVENUE					
0150. Risk Management Revenue	(493,674)	(45,000)	(46,125)	(47,278)	(48,460)
Operating Revenue	(493,674)	(45,000)	(46,125)	(47,278)	(48,460)
NON OPERATING REVENUE					
6004. Cont from Water/Waste/Sewer	0	(80,000)	(82,000)	(84,050)	(86,151)
Non Operating Revenue	0	(80,000)	(82,000)	(84,050)	(86,151)
OPERATING EXPENDITURE					
0301. Administration Costs	171,500	178,000	182,450	187,011	191,687
0303. Risk Management	316,022	320,000	328,000	336,200	344,605
0350. General Expenses	40,200	20,100	20,603	21,118	21,646
0360. Audit Services	95,500	98,100	100,553	103,066	105,643
0464. Corporate Planning	0	120,000	123,000	126,075	129,227
0563. Insurance Claims	470,000	10,000	10,250	10,506	10,769
0980. Administration Overheads	(600,200)	(621,200)	(636,730)	(652,648)	(668,964)
Operating Expenditure	493,022	125,000	128,125	131,328	134,611
CORPORATE SERVICES	(652)	0	0	0	0







CUSTOMER SERVICES		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS32 Promote and celebrate the achievements of Council and the local Community.</p>		<p> Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> Increased and innovative tourism and visitor opportunities.</p> <p> Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Manage Council's Customer Request System. • Provide a first point of contact service. • Manage enquiries for processing and referral to appropriate staff. • Investigate options for better delivery of customer service. • Identify customer service needs, share information and provide opportunities for active participation and community consultation. 			
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • Provide policies and administrative principles that are both current and meet the needs of Council. • Provide a range of efficient and effective services to internal and external customers. • Ensure that customer requests and enquiries are responded to in a timely manner. • Improve Council's overall relationship with the community. • Ensure a consistent standard of service to customers. 			
<p>THIS IS HOW WE MEASURE IT</p>		TARGET 2016/2017	TARGET 2017/2018
Set up targeted customer satisfaction surveys		New	30/6/2018
Percentage of outstanding correspondence requiring a response completed within agreed timeframes		New	96%
All calls answered within 9 rings on main Council telephone line.		New	>90%
<p>STATEMENT OF COMMITMENT</p> <p>Council will provide excellence in customer service by actively managing each customer's experience.</p>			



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
CUSTOMER SERVICES					
OPERATING REVENUE					
0130. Other Income	(66,000)	(68,400)	(70,110)	(71,863)	(73,659)
Operating Revenue	(66,000)	(68,400)	(70,110)	(71,863)	(73,659)
OPERATING EXPENDITURE					
0301. Administration Costs	378,101	376,161	385,565	395,204	405,084
0980. Administration Overheads	(293,201)	(307,761)	(315,455)	(323,341)	(331,425)
Operating Expenditure	84,900	68,400	70,110	71,863	73,659
CUSTOMER SERVICE	18,900	0	0	0	0



DEPOT OPERATIONS	COMMUNITY PRIORITIES
<p>COMMUNITY STRATEGIES</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p>	<p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p>
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Provide a safe and secure environment for the movement and storage of Council plant and materials. • Provide a safe environment for employees that comply with WHS legislative requirements at all of Councils depots. • Provision of adequate facilities for the maintenance and repair of Council plant and equipment. 	<p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> Upper Hunter Shire has improved and well maintained roads and bridges.</p>
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • Facilitate the efficient and effective operation of Council depots. 	<p> Reliable and safe water supply.</p>
<p>STATEMENT OF COMMITMENT</p> <ul style="list-style-type: none"> • Trade waste management practices and continued improvement to fueling facilities in line with current regulations. • Manage the operational issues and environmental upgrades of the Council Depots. Undertake WHS initiatives within the Depot compounds to ensure compliance with WHS Regulations and Legislation. • Improve overall amenity of depot facilities to better reflect corporate image. • Provide storage facilities for Council materials and equipment to facilitate economies on worksite. 	



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
DEPOT OPERATIONS					
OPERATING REVENUE					
0110. User Fees & Charges	(23,000)	(23,500)	(24,088)	(24,690)	(25,307)
Operating Revenue	(23,000)	(23,500)	(24,088)	(24,690)	(25,307)
NON OPERATING REVENUE					
0920. Depreciation	(86,747)	(86,747)	(86,747)	(86,747)	(86,747)
6008. F-19016.8514.6383 Fleet Replacement	(50,000)	(20,000)	(20,000)	(20,000)	(20,000)
6009. F-19016.8514.6384 Trade Waste Audit	0	(25,000)	0	0	0
6165. F-19016.8514.6512 Depot Groundwater	(50,000)	0	0	0	0
6240. Cont from Mwa Sewer	(25,000)	0	0	0	0
Non Operating Revenue	(211,747)	(131,747)	(106,747)	(106,747)	(106,747)
OPERATING EXPENDITURE					
0350. General Expenses	663	2,700	2,768	2,837	2,908
0351. Trade Waste Operations	6,937	5,900	6,048	6,199	6,354
0415. Utilities	59,603	64,800	66,420	68,081	69,783
0425. Cleaning Costs	48,400	37,000	37,925	38,873	39,845
0530. Building Maintenance	35,000	38,000	38,950	39,924	40,922
0680. Depreciation	86,747	86,747	86,747	86,747	86,747
0980. Administration Overheads	(139,603)	(140,900)	(144,423)	(148,033)	(151,734)
0995. Radio Towers & 2 Way Radio	11,998	16,000	16,400	16,810	17,230
Operating Expenditure	109,745	110,247	110,834	111,437	112,054



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

CAPITAL EXPENDITURE					
1200. Scn - Yard Sealing	15,247	20,000	20,000	20,000	20,000
4206. Trade Waste Project - Merriwa	25,000	25,000	0	0	0
4328. Groundwater Wells & Tank Remediation	80,000	0	0	0	0
4806. Airconditioner and upgrade	2,002	0	0	0	0
Capital Expenditure	122,249	45,000	20,000	20,000	20,000
DEPOT OPERATIONS	(2,753)	0	0	0	0



FINANCIAL SERVICES

COMMUNITY STRATEGIES

- G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.
- G8 CS34 Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.
- G8 CS37 Ensure long-term financial sustainability through short, medium and long term financial planning.

THIS IS WHAT WE PROVIDE

- Ensure that Council and statutory reporting requirements are adhered to.
- Provide Council with a timely, efficient and accurate accounts payable service.
- Monitor allocation of revenues & expenses in the general ledger for reporting processes.
- Ensure “Fit for the Future” benchmarks and any improvement program instigated is maintained for Council’s financial sustainability.

THIS IS HOW WE PROVIDE IT

- Provide financial management and reporting regime for the organisation which is effective and cost efficient in its operation while being regarded as better than satisfactory in overall service delivery by managers and other users of the finance systems.
- Provide efficient administrative service to the organisation and Council.
- Maintain Council’s Administration buildings for the safety of staff and public.
- Treasury Management.

THIS IS HOW WE MEASURE IT

Operating performance ratio.

Own Source operating revenue.

Building Infrastructure Renewals Ratio.

Backlog Ratio.

Maintenance Ratio.

Debt Service Ratio.

**TARGET
2016/2017**

**TARGET
2017/2018**

>-2

>-2

>60%

>60%

>95%

>95%

<2%

<2%

>100%

>100%

<20%

<20%

STATEMENT OF COMMITMENT

Maintain integrity of financial reporting in accordance with Office of Local Government and Council policy.

COMMUNITY PRIORITIES



Upper Hunter Shire Council demonstrates it is Fit for the Future and can meet all State Government indicators for financial stability.



Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets




	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
FINANCIAL SERVICES					
OPERATING REVENUE					
0110. User Fees & Charges	(2,400)	(1,200)	(1,200)	(1,200)	(1,200)
0130. Other Income	(43,738)	(2,400)	(2,400)	(2,400)	(2,400)
Operating Revenue	(46,138)	(3,600)	(3,600)	(3,600)	(3,600)
NON OPERATING REVENUE					
0920. Depreciation	(290,692)	(290,692)	(290,692)	(290,692)	(290,692)
0940. Loan Funding Received	(133,000)	0	(9,400,000)	0	0
6002. F-19016.8514.6373 Council Admin Bldgs	0	(7,500)	0	0	(25,000)
6003. F-19016.8523.6445 Special Projects	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
6004. Cont from Water/Waste/Sewer	(95,000)	(95,000)	(95,000)	(95,000)	(95,000)
6222. F-19016.8514.6372 Office Equipment	(30,000)	(20,000)	0	0	0
6280. Surplus Dividend from Water Fund	(15,000)	(15,000)	(15,375)	(15,759)	(16,153)
Non Operating Revenue	(613,692)	(478,192)	(9,851,067)	(451,452)	(476,846)
OPERATING EXPENDITURE					
0301. Administration Costs	278,624	306,111	313,764	321,608	329,648
0308. Payroll Group	145,262	159,981	163,981	168,080	172,282
0350. General Expenses	125,740	118,714	120,499	123,511	126,599
0366. Solar Panel Loan	0	5,119	4,670	4,201	3,714
0367. SRV Proposed Loan	0	0	125,489	282,513	255,470
0380. Bank Charges	59,000	57,600	59,040	60,516	62,029
0396. Scn Admin Centre Loan -NAB	149,469	142,031	132,151	123,243	113,355
0415. Utilities	83,000	77,800	79,745	81,739	83,782



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

0425. Cleaning Costs	87,843	89,593	91,833	94,129	96,482
0527. Administration Centres Exp	52,374	52,174	53,478	54,815	56,186
0605. Fringe Benefits Tax	38,000	40,000	40,000	40,000	40,000
0680. Depreciation	290,692	290,692	290,692	290,692	290,692
0980. Administration Overheads	(1,065,891)	(1,078,980)	(1,101,375)	(1,124,331)	(1,147,860)
Operating Expenditure	244,113	260,835	373,967	520,716	482,379
NON OPERATING EXPENDITURE					
0366. Solar Panel Loan	0	11,040	11,489	11,958	12,445
0367. SRV Proposed Loan	0	0	333,791	819,758	846,801
0396. Scn Admin Centre Loan -NAB	124,979	132,417	142,297	151,205	161,093
7148. T-19016.8514.6377 Provision for ELE	91,238	50,000	(38,750)	(298,469)	71,845
7294. T-19015.8512.6601 SRV Unspent Loan	0	0	9,400,000	0	0
Non Operating Expenditure	216,217	193,457	9,848,827	684,452	1,092,184
CAPITAL EXPENDITURE					
2052. Mwa Admin Blding Painting/Maint	133,000	0	0	0	0
4766. Solar Panelling	0	7,500	0	0	0
4852. Mwa Admin building wall upgrade & paint	0	0	0	0	25,000
4853. Mdi Admin Building toilet upgrade	0	20,000	0	0	0
4857. Payroll On-line timesheet implementation	2,500	0	0	0	0
Capital Expenditure	135,500	27,500	0	0	25,000
FINANCIAL SERVICES	(64,000)	0	368,126	750,117	1,119,117



FLEET SERVICES		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G3 CS10 Advocate for, facilitate and support programs that protect and sustain our diverse environment for our future generations.</p> <p>G3 CS11 Encourage and support active Community participation within our Community to care for our environment and provide for a sustainable future.</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p>		<p> Upper Hunter Shire Council demonstrates it is Fit for the Future and can meet all State Government indicators for financial stability.</p> <p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Provision and maintenance of Council's plant fleet in accordance with the 10 year Asset Replacement Program. Monitor plant operating costs; maintain a mechanical workshop and associated staff and equipment. Ensure all plant and vehicle items are inspected for RMS registration. 			
<p>THIS IS HOW WE PROVIDE IT</p> <p>To efficiently manage Council's plant fleet in accordance with Council's Delivery Program and Operations Plan and the 10 year plant replacement program.</p>			
<p>THIS IS HOW WE MEASURE IT</p>		TARGET 2016/2017	TARGET 2017/2018
Percentage of Plant replacement achieved according to the plant replacement schedule.		>90%	>90%
Percentage of all servicing completed within 48 hours or 500 km's of manufacturers specification.		>98%	>98%
<p>STATEMENT OF COMMITMENT</p> <ul style="list-style-type: none"> Review of existing and new models for fleet and operational cost efficiencies. Obtain best pricing for purchase and trade of plant items with consideration of market conditions and operational and environmental factors. 			



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
FLEET SERVICES					
OPERATING REVENUE					
0130. Other Income	(103,554)	(130,467)	(130,467)	(130,467)	(130,467)
0951. Proceeds sale of Plant & Equipment	(524,750)	(902,000)	(432,000)	(846,000)	(513,000)
Operating Revenue	(628,304)	(1,032,467)	(562,467)	(976,467)	(643,467)
NON OPERATING REVENUE					
0920. Depreciation	(1,655,667)	(1,655,667)	(1,655,667)	(1,655,667)	(1,655,667)
0975. Fleet Hire Recovery (Internal)	(4,859,306)	(4,756,675)	(5,074,090)	(4,264,352)	(4,334,367)
6008. F-19016.8514.6383 Fleet Replacement	(858,418)	(901,003)	0	(420,805)	0
Non Operating Revenue	(7,373,391)	(7,313,345)	(6,729,757)	(6,340,824)	(5,990,034)
OPERATING EXPENDITURE					
0301. Administration Costs	23,274	23,678	24,270	24,877	25,499
0305. Plant Expenses	1,250,092	1,268,932	1,300,655	1,333,172	1,366,501
0310. Staff Training	45,665	58,356	59,815	61,310	62,843
0410. Insurance	205,596	210,986	216,261	221,667	227,209
0641. Fuel	719,493	756,923	775,846	795,242	815,123
0642. Supervision	121,068	124,982	128,107	131,309	134,592
0643. Electricity	12,600	12,600	12,915	13,238	13,569
0644. Telephone	4,320	4,320	4,428	4,539	4,652
0645. Registration	94,890	93,558	95,897	98,294	100,752
0680. Depreciation	1,655,667	1,655,667	1,655,667	1,655,667	1,655,667
0980. Administration Overheads	191,681	200,810	205,830	210,976	216,250
Operating Expenditure	4,324,346	4,410,812	4,479,690	4,550,291	4,622,657



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets




NON OPERATING EXPENDITURE					
7008. T-19016.8514.6383 Fleet Replacement	871,175	0	889,533	0	177,844
7269. Cont to Sustainability	48,600	10,000	10,000	10,000	10,000
Non Operating Expenditure	919,775	10,000	899,533	10,000	187,844
CAPITAL EXPENDITURE					
4133. Plant Purchases Capital Expenditure	68,824	3,925,000	1,913,000	2,757,000	1,823,000
4304. Pin Point GPS Units and installation	11,635	0	0	0	0
4897. Solo Pro+ Sewer 100m Push Camera	24,915	0	0	0	0
7002. P3181 Isuzu D Max 4WD (Repl	37,318	0	0	0	0
7004. P3182 Isuzu D Max 4WD (Repl	37,595	0	0	0	0
7005. P3183 Isuzu D Max Crew Cab (Repl	47,909	0	0	0	0
7006. P3184 Isuzu D Max Crew Cab (Repl	48,097	0	0	0	0
7300. P1174 Dog Trailer (Repl P720)	65,910	0	0	0	0
7301. P5525 6x4 Tip Truck (Repl 5510)	194,768	0	0	0	0
7302. P5526 6x4 Tip Truck	194,768	0	0	0	0
7303. Container	2,589	0	0	0	0
7304. Ad Blue Bowser 240 V	2,700	0	0	0	0
7305. Dozer Level Software	21,929	0	0	0	0
7306. 240L Steel Diesel Tank	1,495	0	0	0	0
7345. Hydraulic Landing Leg	1,200	0	0	0	0
7369. Bullbars for high risk vehicles	11,241	0	0	0	0
7370. Laptop with CAT diagnostic	4,074	0	0	0	0
7371. Upgrade Steel in workshop pit	3,278	0	0	0	0
7372. P8138 - Medium AWD SUV Wagon	42,062	0	0	0	0
7373. P8139 - Large AWD SUV Wagon	52,106	0	0	0	0
7374. P3179 4x2 Single Cab Utility (Pilot	31,032	0	0	0	0
7375. P3180 Isuzu 4x4 D/C Ute (Add)	30,694	0	0	0	0



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

7376. P6305 - 3.5t Crown Forklift (Repl	44,133	0	0	0	0
7377. P1165 Site Van (Repl P700)	51,150	0	0	0	0
7378. P1166 Site Van (Repl P1160)	51,150	0	0	0	0
7379. P1167 Site Van (Repl P1162)	51,150	0	0	0	0
7380. P1168 Site Van (Repl P1163)	51,150	0	0	0	0
7381. Truck Reversing Camera's	3,703	0	0	0	0
7382. P7006 - Wheel Loader (Repl P7002)	249,900	0	0	0	0
7383. P7313 - Motor Grader (Repl P7306)	375,115	0	0	0	0
7384. P8140 4x2 Isuzu SUV Wagon (Repl	38,048	0	0	0	0
7385. P8141 4x4 Isuzu SUV Wagon (Repl	45,062	0	0	0	0
7386. P5038 Scone Construction Truck(Rep	76,121	0	0	0	0
7387. P5039 Scone Wshop Serv Truck(Rep	99,432	0	0	0	0
7388. P5213 Scone Construct Tiptruck(Rep	126,909	0	0	0	0
7389. P9034 Commercial Mower (Repl	22,723	0	0	0	0
7390. P6406 Skid Steer Loader (Repl 533)	95,750	0	0	0	0
7392. P9035 Commercial Mower (Repl	27,775	0	0	0	0
7393. P9036 Commercial Mower (Repl	29,725	0	0	0	0
7394. P9037 Commercial Mower (Repl	40,538	0	0	0	0
7395. P9858 Water Jetter (New)	56,113	0	0	0	0
7396. P3185 2x4 Single Cab Ute tip	34,624	0	0	0	0
7398. P3186 4x4 Dual Cab Utility (Repl	36,595	0	0	0	0
7399. P3187 4x4 Dual Cab Utility (Repl	36,185	0	0	0	0
7400. Tool Chest & Kit	1,104	0	0	0	0
7401. P9038 Toro GM360 72" ZeroTurn	40,538	0	0	0	0
7990. Roller Door at Merriwa Workshop	16,742	0	0	0	0
Capital Expenditure	2,637,574	3,925,000	1,913,000	2,757,000	1,823,000
FLEET SERVICES	(120,000)	0	0	0	0



GENERAL MANAGEMENT	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>C8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>C8 CS31 Council is focused on innovation and continuous improvement to ensure a high quality of service which is aligned with business needs and Community priorities.</p>	<p> Upper Hunter Shire Council demonstrates it is Fit for the Future and can meet all State Government indicators for financial stability.</p> <p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Support for the Mayor and Councillors to fulfill their respective roles. • Lead a 10 year Community Strategic Plan and 10 year Financial Plan. • Lead an annual Delivery Program and Operational Plan including the Annual Budget. • Lead the Integrated Planning and Reporting framework. • Review Policies and procedures. • Lead Council operations and Council wide continuous service improvement. • Enterprise Risk Management. 		
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • Effectively and efficiently manage the business of the Council within its charter. • Encourage an open and participatory Council, with emphasis on community engagement, action and response. • Participate in and encourage regional & local alliances with other Councils, Government or non-government partners. • Encourage and build local community capacity within the context of the shire. • Advocate to State and Federal Government for a fair and equitable share of fiscal resources and provision of government services for the community. 		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Track community priority icons % of capital works program delivered on time.</p>	<p>>90%</p>	<p>>90%</p>
<p>STATEMENT OF COMMITMENT</p> <p>All of Council's functions carried out at a level that meets the community needs and within authorised budgets.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
GENERAL MANAGEMENT					
OPERATING EXPENDITURE					
0301. Administration - Salaries & Oncosts	285,000	302,000	309,550	317,289	325,221
0350. General Expenses	14,000	12,300	12,608	12,923	13,246
0980. Administration Overheads	(148,500)	(157,150)	(161,079)	(165,106)	(169,233)
Operating Expenditure	150,500	157,150	161,079	165,106	169,233
GENERAL MANAGEMENT	150,500	157,150	161,079	165,106	169,233



HUMAN RESOURCES	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS38 Ensure Council is a great place to work by supporting Council employees in maximising their contribution.</p>	<div data-bbox="1451 347 1525 424"></div> <p>Upper Hunter Shire Council demonstrates it is Fit for the Future and can meet all State Government indicators for financial stability.</p> <div data-bbox="1451 483 1525 560"></div> <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Staff recruitment and selection. • Provide advice and support to management on human resources and industrial relations matters. • Training and development of the organisational training plan. • Review and implementation of workforce planning strategies. • Administration of Council salary system and job evaluation and Performance Management System. • Ensure Council's Equal Employment Opportunity requirements are met. • Review and implement organisational human resources policies and procedures. • Monitor work Health & Safety. 		
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • Provide appropriate human resource works, health and safety service that meets statutory requirements and Councils expectations. 		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Average sick leave hours as a % of all paid hours (excluding casual hours).</p>	<p><3.5%</p>	<p><3.5%</p>
<p>Average workers compensation hours as a % of all paid hours (includes hours worked by all staff).</p>	<p><0.5%</p>	<p><0.5%</p>
<p>Staff turnover as a percentage of Full Time Equivalent (FTE).</p>	<p><15%</p>	<p><15%</p>
<p>Staff inducted within 6-8 weeks of commencement.</p>	<p>New</p>	<p>100%</p>
<p>STATEMENT OF COMMITMENT</p> <ul style="list-style-type: none"> • All Human Resources functions undertaken in a timely and efficient manner. • Council provides a workplace focused on staff wellbeing, welfare and safety. 		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
HUMAN RESOURCES					
OPERATING REVENUE					
0115. Grants	(22,250)	(20,000)	(20,000)	(20,000)	(20,000)
0125. Reimbursements	(2,092)	(5,000)	(5,125)	(5,253)	(5,384)
0130. Other Income	(52,461)	(50,000)	(51,250)	(52,531)	(53,845)
Operating Revenue	(76,803)	(75,000)	(76,375)	(77,784)	(79,229)
NON OPERATING REVENUE					
6004. Cont from Water/Waste/Sewer	0	0	0	(40,000)	0
6176. Cont from Oncosts - RTW Co-ordinator	(60,000)	(60,000)	(61,500)	(63,038)	(64,613)
6279. F-19016.8514.6591 Salary System	(75,000)	0	0	(35,000)	0
Non Operating Revenue	(135,000)	(60,000)	(61,500)	(138,038)	(64,613)
OPERATING EXPENDITURE					
0301. Administration Costs	213,701	236,200	242,105	248,158	254,362
0320. Trainee Costs	111,023	119,500	122,488	125,550	128,688
0325. Workplace Health & Safety/Return to Work	150,369	160,450	164,461	168,573	172,787
0350. General Expenses	44,000	34,000	34,850	35,721	36,614
0693. HR Projects	123,680	62,000	63,550	140,139	66,767
0980. Administration Overheads	(433,431)	(477,150)	(489,579)	(502,318)	(515,376)
Operating Expenditure	209,342	135,000	137,875	215,822	143,843
HUMAN RESOURCES	(2,461)	0	0	0	0





INFORMATION SERVICES	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p>	<div data-bbox="1451 347 1525 424"></div> <p>Upper Hunter Shire Council demonstrates it is Fit for the Future and can meet all State Government indicators for financial stability.</p> <div data-bbox="1451 483 1525 560"></div> <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • An efficient IT communications link between Council's sites. • Hardware and software applications that meets the needs of the organisation. • Effective mapping and information management systems. • Appropriate improving mobile data systems to meet changing needs. 		
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • Provision of effective information and communication systems which meet the current and foreseeable technological needs of Council. • Provision of an efficient document management function for compliance and accountability of business records. 		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Engage external review of IT and development of IT Strategic Plan.</p>	<p>30/6/2018</p>	<p>30/6/2018</p>
<p>STATEMENT OF COMMITMENT</p> <p>Council's technology is sourced and maintained at a level that meets Council's increasing requirements.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
INFORMATION SERVICES					
OPERATING REVENUE					
0130. Other Income	(1,000)	(1,000)	(1,025)	(1,051)	(1,077)
Operating Revenue	(1,000)	(1,000)	(1,025)	(1,051)	(1,077)
NON OPERATING REVENUE					
6010. F-19016.8514.6378 Information Systems	(101,000)	(64,000)	0	0	0
Non Operating Revenue	(101,000)	(64,000)	0	0	0
OPERATING EXPENDITURE					
0301. Administration Costs	338,052	381,700	391,243	401,024	411,049
0302. Records Management	234,946	276,177	283,081	290,158	297,412
0355. Information Systems Management	366,000	450,600	461,865	473,412	485,247
0356. Communications Management	158,400	176,200	180,605	185,120	189,748
0980. Administration Overheads	(1,177,198)	(1,283,677)	(1,315,769)	(1,348,663)	(1,382,380)
Operating Expenditure	(79,800)	1,000	1,025	1,051	1,077
CAPITAL EXPENDITURE					
0703. Video & Security Upgrades	0	10,000	0	0	0
2043. IT Strategic Planning Review	0	40,000	0	0	0
2058. Network computer equipment upgrade	26,000	14,000	0	0	0
Capital Expenditure	26,000	64,000	0	0	0
INFORMATION SERVICES	(155,800)	0	0	0	0



INFRASTRUCTURE PROJECTS SUPPORT	COMMUNITY PRIORITIES
<p>COMMUNITY STRATEGIES</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p>	<p> Upper Hunter Shire Council demonstrates it is Fit for the Future and can meet all State Government indicators for financial stability.</p> <p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p>
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Manage the Infrastructure Services activities of Council. • Exercising effective financial control in relation to the Maintenance and Capital Works Programs set out in Council's Delivery Program and Operational Plan. • Respond to customer requests. • Managing the public liability risk management exposure of the Department. • Providing administrative and technical assistance to Department's managers. • System development to enhance infrastructure delivery. • Develop and manage Major Projects. 	
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • Efficiently manage the capital, plant and resources made available. 	
<p>STATEMENT OF COMMITMENT</p> <ul style="list-style-type: none"> • Improved systems to assist managers in meeting customer requirements. • Efficiently manage resources to maximise the delivery of infrastructure and projects to the Community. 	



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
INFRASTRUCTURE & PROJECTS SUPPORT					
NON OPERATING REVENUE					
6227. F-19016.8514.6547 Key Audit	(15,000)	(7,678)	0	0	0
Non Operating Revenue	(15,000)	(7,678)	0	0	0
OPERATING EXPENDITURE					
0301. Administration Costs	267,200	275,600	282,490	289,552	296,791
0350. General Expenses	6,000	6,000	6,150	6,304	6,461
0980. Administration Overheads	(292,200)	(288,922)	(296,145)	(303,549)	(311,137)
Operating Expenditure	(19,000)	(7,322)	(7,505)	(7,693)	(7,885)
CAPITAL EXPENDITURE					
0877. Implementation New Key System	15,000	15,000	7,505	7,693	7,885
Capital Expenditure	15,000	15,000	7,505	7,693	7,885
INFRASTRUCTURE & PROJECTS SUPPORT	(19,000)	0	0	0	0



REVENUE SERVICES	COMMUNITY PRIORITIES																
<p>COMMUNITY STRATEGIES</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS37 Ensure long-term financial sustainability through short, medium and long term financial planning.</p>	<div data-bbox="1451 347 1525 424"></div> <p>Upper Hunter Shire Council demonstrates it is Fit for the Future and can meet all State Government indicators for financial stability.</p> <div data-bbox="1451 483 1525 560"></div> <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p>																
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • The issue, reconciling and recovery of Accounts Receivable amounts. • The timely collection and instigation where necessary of legal recovery action against outstanding debts greater than 90 days (without arrangements or outside of other policies). • Accounts Receivable, Water, Rates and Property enquiry service. • Provision of a parcel based property database with a (limited) mapping interface to generate a visual representation of land based features. 	<p>THIS IS HOW WE PROVIDE IT</p> <p>To achieve Council's budgeted rate and annual charges revenues within budgetary constraints, while providing a responsive billing and property enquiry service.</p> <table border="1" data-bbox="114 930 2121 1185"> <thead> <tr> <th data-bbox="114 930 1424 1002">THIS IS HOW WE MEASURE IT</th> <th data-bbox="1424 930 1744 1002">TARGET 2016/2017</th> <th data-bbox="1744 930 2121 1002">TARGET 2017/2018</th> </tr> </thead> <tbody> <tr> <td data-bbox="114 1002 1424 1050">Rates follow-up work undertaken promptly to ensure minimum outstanding at year end.</td> <td data-bbox="1424 1002 1744 1050"><6%</td> <td data-bbox="1744 1002 2121 1050"><6%</td> </tr> <tr> <td data-bbox="114 1050 1424 1098">Average days per quarterly water billing cycle.</td> <td data-bbox="1424 1050 1744 1098">90</td> <td data-bbox="1744 1050 2121 1098">91</td> </tr> <tr> <td data-bbox="114 1098 1424 1145">Percentage of Residential Water User Charge against Access Charge.</td> <td data-bbox="1424 1098 1744 1145">>70%</td> <td data-bbox="1744 1098 2121 1145">>72%</td> </tr> <tr> <td data-bbox="114 1145 1424 1185">Value of unarranged Accounts Receivable greater than 90 days old.</td> <td data-bbox="1424 1145 1744 1185"><\$200k</td> <td data-bbox="1744 1145 2121 1185"><\$150k</td> </tr> </tbody> </table> <p>STATEMENT OF COMMITMENT</p> <p>Rates levied by due dates and recovery action taken to ensure that the levels of outstanding rates are kept at an appropriate level. Water accounts are issued on a timely basis, four times a year.</p>		THIS IS HOW WE MEASURE IT	TARGET 2016/2017	TARGET 2017/2018	Rates follow-up work undertaken promptly to ensure minimum outstanding at year end.	<6%	<6%	Average days per quarterly water billing cycle.	90	91	Percentage of Residential Water User Charge against Access Charge.	>70%	>72%	Value of unarranged Accounts Receivable greater than 90 days old.	<\$200k	<\$150k
THIS IS HOW WE MEASURE IT	TARGET 2016/2017	TARGET 2017/2018															
Rates follow-up work undertaken promptly to ensure minimum outstanding at year end.	<6%	<6%															
Average days per quarterly water billing cycle.	90	91															
Percentage of Residential Water User Charge against Access Charge.	>70%	>72%															
Value of unarranged Accounts Receivable greater than 90 days old.	<\$200k	<\$150k															



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
REVENUE SERVICES					
OPERATING REVENUE					
0110. User Fees & Charges	(168,000)	(100,000)	(100,750)	(101,519)	(102,307)
0115. Grants	(18,537)	0	0	0	0
0130. Other Income	(13,800)	(37,000)	(37,925)	(38,873)	(39,845)
Operating Revenue	(200,337)	(137,000)	(138,675)	(140,392)	(142,152)
OPERATING EXPENDITURE					
0301. Administration Costs	166,077	182,090	186,642	191,308	196,091
0350. General Expenses	89,500	72,300	74,108	75,960	77,859
0365. Legal & Debt Recovery Costs	110,000	70,000	70,000	70,000	70,000
0980. Administration Overheads	(215,777)	(187,390)	(192,075)	(196,877)	(201,799)
Operating Expenditure	149,800	137,000	138,675	140,392	142,152
REVENUE SERVICES	(50,537)	0	0	0	0






STORES / PURCHASING SERVICES	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>C8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>C9 CS40 Encourage and build strong partnerships between the Community, business and all levels of government to support implementation of the CSP 2027 and to deliver the Community priorities.</p> <p>C9 CS41 To participate and encourage regional coordination and planning between Councils and other organisations.</p>	<div style="display: flex; flex-direction: column; gap: 10px;"> <div data-bbox="1451 347 1525 424"> </div> <div data-bbox="1541 347 2072 432"> <p>Upper Hunter Shire Council demonstrates it is Fit for the Future and can meet all State Government indicators for financial stability.</p> </div> <div data-bbox="1451 483 1525 560"> </div> <div data-bbox="1541 483 2096 568"> <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> </div> </div>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Provide a supply contract administration, purchasing, storage and distribution facility which is cost effective. • Participate in joint purchasing and contract functions with Hunter Councils and other prescribed entities whenever possible and where applicable. • Rationalise purchasing and contracts to ensure most cost effective results are obtained. • Review the inventory to identify opportunities to ensure stock levels are appropriate and that stock holdings are minimised where possible. 		
<p>THIS IS HOW WE PROVIDE IT</p> <p>Efficiently manage Council's procurement function to maximise the delivery of services to the community in accordance with Council's Delivery Program and Operational Plan.</p>		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Stocktakes completed during year.</p>	<p>6</p>	<p>6</p>
<p>Maximum value of Stock on Hand.</p>	<p><\$800k</p>	<p><\$820k</p>
<p>Percentage of stock lines with variances at Stocktake.</p>	<p><10%</p>	<p><10%</p>
<p>STATEMENT OF COMMITMENT</p> <p>Continue to provide store services and efficient procurement service.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
STORES/PURCHASING SERVICES					
OPERATING REVENUE					
0130. Other Income	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Operating Revenue	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
OPERATING EXPENDITURE					
0301. Administration Costs	124,787	135,150	176,932	181,356	185,890
0350. General Expenses	6,177	6,177	6,331	6,490	6,652
0980. Administration Overheads	(134,964)	(136,327)	(178,264)	(182,845)	(187,542)
Operating Expenditure	(4,000)	5,000	5,000	5,000	5,000
STORES/PURCHASING SERVICES	(9,000)	0	0	0	0



SUSTAINABILITY		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G3 CS10 Advocate for, facilitate and support programs that protect and sustain our diverse environment for our future generations.</p> <p>G3 CS12 Ensure that all actions, decisions and policy response to natural hazards and climate change remain current and reflect capacity, Community expectations and changes in environmental and climate change information.</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G4 CS17 Implement policies to ensure the protection of strategic agricultural lands, equine critical industry clusters, natural resources and heritage.</p> <p>G9 CS40 Encourage and build strong partnerships between the Community, business and all levels of government to support implementation of the CSP 2027 and to deliver the Community priorities.</p> <p>G9 CS41 To participate and encourage regional coordination and planning between Councils and other organisations.</p>		<p> Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> Increase focus on local business, shop occupation and revitalisation of the Town Centres.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Facilitate and support programs that protect and sustain our environment. Support and encourage Community participation in the protection of the environment. 			
<p>THIS IS HOW WE PROVIDE IT</p> <p>Develop, review and implementation of the Upper Hunter Shire Sustainability Action Plan.</p>			
<p>THIS IS HOW WE MEASURE IT</p>		TARGET 2016/2017	TARGET 2017/2018
Develop a Sustainability Action Plan		New	1/1/2018
Commence implementation of the Sustainability Action Plan.		New	1/1/2018
<p>STATEMENT OF COMMITMENT</p> <p>Provide and support projects and programs that protect and sustain our diverse environment.</p>			



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
SUSTAINABILITY					
NON OPERATING REVENUE					
6004. Cont from Water/Waste/Sewer	0	(40,000)	(40,000)	(40,000)	(40,000)
Non Operating Revenue	0	(40,000)	(40,000)	(40,000)	(40,000)
OPERATING EXPENDITURE					
0350. General Expenses	0	65,000	66,625	68,291	69,998
Operating Expenditure	0	65,000	66,625	68,291	69,998
SUSTAINABILITY	0	25,000	26,625	28,291	29,998



4.5.2 Community Services and Education

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BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
COMMUNITY SERVICES & EDUCATION					
OPERATING REVENUE					
Administration & Education	(144,680)	(147,500)	(151,188)	(154,967)	(158,841)
Aged Care - Gummun Place Hostel	(1,063,941)	(1,040,569)	(1,024,052)	(1,049,388)	(1,071,722)
Aged Care - Independent Living Units	(92,900)	(104,000)	(106,600)	(109,265)	(111,997)
Children`s Services - Before & After School Care	(159,310)	(158,693)	(162,635)	(166,676)	(170,818)
Children`s Services - Early Learning Centre	(988,736)	(973,856)	(998,115)	(1,022,980)	(1,048,467)
Children`s Services - Family Day Care	(714,620)	(664,900)	(681,498)	(698,510)	(715,948)
Social Protection	(17,800)	(10,900)	(4,510)	(4,623)	(4,738)
Youth Services	(190,732)	(183,963)	(191,499)	(196,286)	(201,193)
Operating Revenue	(3,372,719)	(3,284,381)	(3,320,096)	(3,402,696)	(3,483,724)
NON OPERATING REVENUE					
Aged Care - Gummun Place Hostel	(75,256)	(91,931)	(68,164)	(57,757)	(55,975)
Aged Care - Independent Living Units	(55,866)	(32,938)	(32,938)	(34,643)	(32,938)
Children`s Services - Before & After School Care	(5,629)	(5,943)	(6,728)	(6,753)	(6,778)
Children`s Services - Early Learning Centre	(58,094)	(70,198)	(59,010)	(45,439)	(32,329)
Social Protection	(2,049)	(2,049)	(2,049)	(2,049)	(2,049)
Youth Services	(51,553)	(29,833)	(21,933)	(21,933)	(21,933)
Non Operating Revenue	(248,447)	(232,892)	(190,822)	(168,574)	(152,002)



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

OPERATING EXPENDITURE					
Administration & Education	500,839	529,310	542,543	556,106	570,009
Aged Care - Gummun Place Hostel	1,010,615	1,015,840	1,039,725	1,064,315	1,089,519
Aged Care - Independent Living Units	111,094	98,572	106,670	108,514	110,403
Children`s Services - Before & After School Care	162,689	163,136	167,363	171,429	175,597
Children`s Services - Early Learning Centre	929,004	965,076	985,354	1,006,435	1,027,846
Children`s Services - Family Day Care	684,141	662,126	678,654	695,596	712,960
Social Protection	27,779	31,909	18,818	19,237	19,667
Youth Services	420,120	451,065	436,100	446,454	457,067
Operating Expenditure	3,846,281	3,917,034	3,975,227	4,068,085	4,163,068
NON OPERATING EXPENDITURE					
Aged Care - Gummun Place Hostel	76,116	7,160	7,366	7,576	7,794
Aged Care - Independent Living Units	12,996	1,366	13,368	14,894	14,532
Children`s Services - Early Learning Centre	84,626	31,823	34,271	36,485	38,950
Children`s Services - Family Day Care	0	2,774	2,843	2,914	2,987
Youth Services	3,000	0	0	0	0
Non Operating Expenditure	176,738	43,123	57,848	61,869	64,263
CAPITAL EXPENDITURE					
Aged Care - Gummun Place Hostel	52,466	109,500	45,125	35,253	30,384
Aged Care - Independent Living Units	24,676	37,000	19,500	20,500	20,000
Children`s Services - Before & After School Care	2,000	1,500	2,000	2,000	2,000
Children`s Services - Early Learning Centre	32,200	47,155	37,500	25,500	14,000
Youth Services	20,386	0	13,000	16,000	11,000
Capital Expenditure	131,728	195,155	117,125	99,253	77,384
COMMUNITY SERVICES & EDUCATION	533,581	638,038	639,282	657,938	668,989



ADMINISTRATION & EDUCATION

COMMUNITY STRATEGIES

- G1 CS1 Advocate for, develop and implement programs, services and facilities for our ageing Community.
- G1 CS2 Form partnerships and participate in networks which address the needs and interests of disadvantaged and disability groups in the Community.
- G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.
- G3 CS11 Encourage and support active Community participation within our Community to care for our environment and provide for a sustainable future.
- G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.

THIS IS WHAT WE PROVIDE

- A range of Community and capacity building activities that meet State Government Community Service specification targets.
- Assistance to Community organisations and individuals to participate in programs to enhance the physical environment.
- Representation in local and regional networks and interagencies to encourage collaboration and advocate on community issues and related social justice issues affecting local and regional communities.
- Community social and physical infrastructure to support community activities.

THIS IS HOW WE PROVIDE IT

- By supporting children, young people, individuals and families so they can enhance their independence, inclusion, safety, self-esteem and or quality of life within the community.
- Build strong communities and social capital, undertaking community development, so that communities are well informed, resourceful, connected, trusting, respectful and participatory.
- Ensure sustainable projects are undertaken by community groups that work towards addressing community objectives.
- Encourage a clean and tidy community, which has pride in and an understanding of its environment.
- Support Community organisations in accordance with State Government specifications.

COMMUNITY PRIORITIES



Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.



Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets




THIS IS HOW WE MEASURE IT	TARGET 2016/2017	TARGET 2017/2018
Number of S355 and other Committee partnership Meetings supported.	>35	>25
Number of organisations engaged in partnership programs per annum.	>110	>110
Number of grant applications to enhance community physical and social infrastructure per annum.	>8	>8
STATEMENT OF COMMITMENT Communities are kept informed of opportunities available to them and participate in those opportunities provided.		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
ADMINISTRATION & EDUCATION					
OPERATING REVENUE					
0115. Grants	(144,680)	(147,500)	(151,188)	(154,967)	(158,841)
Operating Revenue	(144,680)	(147,500)	(151,188)	(154,967)	(158,841)
OPERATING EXPENDITURE					
0301. Administration Costs	298,770	319,820	327,816	336,011	344,411
0350. General Expenses	2,300	5,890	6,037	6,188	6,343
0980. Administration Overheads	196,449	198,410	203,370	208,455	213,666
5011. Clean up Australia Expenses	2,520	3,590	3,680	3,772	3,866
5028. Community Svces Committee	800	1,600	1,640	1,681	1,723
Operating Expenditure	500,839	529,310	542,543	556,106	570,009
ADMINISTRATION & EDUCATION	356,159	381,810	391,355	401,139	411,168



AGED CARE – GUMMUN PLACE HOSTEL		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS1 Advocate for, develop and implement programs, services and facilities for our ageing Community.</p> <p>G1 CS2 Form partnerships and participate in networks which address the needs and interests of disadvantaged and disability groups in the Community.</p> <p>G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p>		<p> Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <p> Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.</p> <p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • High quality residential care to the aged. • An accredited Aged Hostel in accordance with Commonwealth guidelines. • Policies, procedures and standards to ensure Aged Care Accreditation is achieved at each 3-year review. • A facility that operates within approved Food Standards and Food Accreditation. 			
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • By maintaining Gummun Place Hostel as an accredited 16 bed care facility in Merriwa. • Provision of a aged care facilities that is self-sufficient over the long term. • Promotion of accessible aged services and facilities in the Shire. 			
<p>THIS IS HOW WE MEASURE IT</p>		TARGET 2016/2017	TARGET 2017/2018
Percentage of year that rooms are occupied.		>98%	>98%
Government funding per calendar day per bed.		>\$82	>\$85
Overall satisfaction rating.		New	90%
<p>STATEMENT OF COMMITMENT</p> <p>The provision of 16 bed care facility in Merriwa that meets all accreditation standards by regulatory agencies.</p>			



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets




	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
AGED CARE - GUMMUN PLACE HOSTEL					
OPERATING REVENUE					
0110. User Fees & Charges	(302,000)	(310,000)	(317,750)	(325,694)	(333,836)
0115. Grants	(700,500)	(672,500)	(647,800)	(663,995)	(680,595)
0120. Interest & Investment Income	(45,000)	(44,000)	(45,100)	(46,228)	(47,383)
0130. Other Income	(6,526)	(9,200)	(9,430)	(9,666)	(9,907)
0140. Contributions	(9,915)	(4,869)	(3,972)	(3,806)	0
Operating Revenue	(1,063,941)	(1,040,569)	(1,024,052)	(1,049,388)	(1,071,722)
NON OPERATING REVENUE					
0920. Depreciation	(52,630)	(52,735)	(52,630)	(52,630)	(52,630)
0940. Loan Funding Received	(20,000)	0	0	0	0
6015. F-49016.8515.6393 Mwa Hostel Working	0	(29,196)	(15,534)	(5,127)	(3,345)
6016. F-49016.8515.6358 Mwa Hostel Auxilliary	(2,626)	(10,000)	0	0	0
Non Operating Revenue	(75,256)	(91,931)	(68,164)	(57,757)	(55,975)
OPERATING EXPENDITURE					
0301. Administration Costs	51,000	56,000	57,400	58,835	60,306
0310. Staff Training	13,000	15,000	15,375	15,759	16,153
0321. Personal Care	528,000	524,500	537,613	551,053	564,829
0322. Cooking & Ancillary	95,000	91,500	93,788	96,132	98,535
0350. General Expenses	134,300	132,700	136,018	139,418	142,903
0366. Solar Panel Loan	0	770	702	632	559
0415. Utilities	48,300	45,100	46,228	47,383	48,568
0510. Grounds Maintenance	10,000	12,500	12,813	13,133	13,461



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

0530. Building Maintenance	24,000	23,500	24,088	24,690	25,307
0653. Fundraising Other Expenses	1,152	2,500	2,563	2,627	2,692
0680. Depreciation	52,630	52,735	52,630	52,630	52,630
0980. Administration Overheads	53,233	59,035	60,511	62,024	63,574
Operating Expenditure	1,010,615	1,015,840	1,039,725	1,064,315	1,089,519
NON OPERATING EXPENDITURE					
0366. Solar Panel Loan	0	1,660	1,728	1,798	1,871
7015. T-49016.8515.6393 Hostel Working Funds	68,116	0	0	0	0
7016. T-49016.8515.6358 Hostel Auxiliary Funds	8,000	5,500	5,638	5,778	5,923
Non Operating Expenditure	76,116	7,160	7,366	7,576	7,794
CAPITAL EXPENDITURE					
1100. Hostel Expansion Feasibility Study	0	20,000	0	0	0
4043. Hostel Room Upg on Changeover	5,000	5,000	5,125	5,253	5,384
4291. Carpet Replacement	5,353	0	10,000	0	0
4552. Bed & Furniture Replacement	0	0	10,000	0	10,000
4553. Storage Shed & BBQ area	1,000	44,500	0	0	0
4571. Landscaping and Shadesail	16,000	0	0	0	0
4766. Solar Panelling	23,113	0	0	0	0
4798. Fence Upgrades	2,000	0	0	10,000	10,000
4805. Hostel equipment upgrades	0	5,000	0	0	5,000
4806. Air Conditioners upgrade	0	10,000	0	0	0
4807. Hostel Doors upgrades	0	0	20,000	20,000	0
4808. Hostel Software Upgrade	0	25,000	0	0	0
Capital Expenditure	52,466	109,500	45,125	35,253	30,384
AGED CARE - GUMMUN PLACE HOSTEL	0	0	0	0	0



AGED CARE – INDEPENDENT LIVING UNITS	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS1 Advocate for, develop and implement programs, services and facilities for our ageing Community.</p> <p>G1 CS2 Form partnerships and participate in networks which address the needs and interests of disadvantaged and disability groups in the Community.</p> <p>G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p>	<p> Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <p> Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • The overseeing of maintenance and upkeep of 16 units and one cottage (8 units – Merriwa; 8 units & one house – Murrurundi). • Facilities that operate in accordance with Residential Tenancies Act. • Annual Inspections to be carried out to determine any works that need to be completed. 	<p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p>	
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • Provision of safe, comfortable and affordable living for residents aged 55 years and over, in the Merriwa & Murrurundi areas through the provision of independent living units. • Accessible services for people with disabilities living in the Shire including affordable accommodation where possible (ILU's in Merriwa & Murrurundi). • Well maintained living units. 		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Percentage of year that units are tenanted.</p>	<p>>95%</p>	<p>>95%</p>
<p>Number of maintenance requests addressed.</p>	<p>>17</p>	<p>>40</p>
<p>Inspect units 4 times a year.</p>	<p>New</p>	<p>100%</p>
<p>STATEMENT OF COMMITMENT</p> <p>That independent living units are provided and maintained for older residents and people with a disability who live in our communities.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
AGED CARE - INDEPENDENT LIVING UNITS					
OPERATING REVENUE					
0110. User Fees & Charges	(98,900)	(104,000)	(106,600)	(109,265)	(111,997)
Operating Revenue	(98,900)	(104,000)	(106,600)	(109,265)	(111,997)
NON OPERATING REVENUE					
0920. Depreciation	(32,938)	(32,938)	(32,938)	(32,938)	(32,938)
6027. F-19016.8515.6391 ILUs Liverpool Lodge	(22,928)	0	0	(1,705)	0
Non Operating Revenue	(55,866)	(32,938)	(32,938)	(34,643)	(32,938)
OPERATING EXPENDITURE					
0415. Utilities	37,380	35,980	36,880	37,801	38,747
0530. Building Maintenance	38,670	27,600	34,748	35,616	36,507
0680. Depreciation	32,938	32,938	32,938	32,938	32,938
0980. Administration Overheads	2,106	2,054	2,105	2,158	2,212
Operating Expenditure	111,094	98,572	106,670	108,514	110,403
NON OPERATING EXPENDITURE					
7026. T-19016.8515.6392 ILUs Mwa	8,306	531	9,984	14,894	10,817
7027. T-19016.8515.6391 ILUs Mdi	4,690	835	3,384	0	3,715
Non Operating Expenditure	12,996	1,366	13,368	14,894	14,532
CAPITAL EXPENDITURE					
1025. ILUs Bathroom Upgrades	4,000	0	0	0	0
1026. Mdi ILU Carports	8,100	0	0	0	3,000
1027. Mdi ILU Replace Floor Coverings	0	0	2,000	2,000	0



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1028. Mdi ILU Kitchen Upgrades	4,810	6,500	0	6,000	6,000
1029. Mwa ILU Replace Air Conditioner	1,916	0	0	0	0
1034. Mdi ILU Painting	0	0	2,000	0	2,000
1035. Mwa ILU Painting	0	0	500	2,000	0
1037. Mdi ILU Replace Air Conditioner	2,100	0	0	1,500	0
1040. Mwa ILU Kitchen Upgrades	0	6,500	1,000	0	1,000
1042. Mwa ILUs Bathroom upgrades	0	0	3,000	0	3,500
1237. Install Mailboxes	1,000	0	0	0	0
1293. Mwa ILU Carport Installation	0	10,000	0	0	0
4707. Mdi ILU Ramp accesses	2,750	0	0	0	0
4832. Mwa ILU Floor Coverings	0	0	2,000	0	2,000
4833. Mdi ILU Bathroom Upgrades	0	6,000	0	3,000	0
4834. Mdi ILU Blinds	0	0	6,000	0	0
4835. Mdi ILU Pathway Construction	0	0	1,000	4,000	0
4836. Mdi ILU Stormwater Upgrade	0	5,000	0	0	0
4837. Mdi ILU Privacy Screens	0	800	0	0	0
4838. Mdi ILU Tank Stand Upgrades	0	0	2,000	2,000	0
4839. Mdi ILU Signage Installation	0	0	0	0	2,500
4840. Mwa ILU Plumbing Upgrades	0	2,200	0	0	0
Capital Expenditure	24,676	37,000	19,500	20,500	20,000
AGED CARE - INDEPENDENT LIVING UNITS	0	0	0	0	0



CHILDREN'S SERVICES - BEFORE AND AFTER SCHOOL CARE

COMMUNITY PRIORITIES

COMMUNITY STRATEGIES

- G1 CS2 Form partnerships and participate in networks which address the needs and interests of disadvantaged and disability groups in the Community.
- G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.
- G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.
- G2 CS7 Provide and support a broad range of sport, recreation, health and wellness programs to target age specific needs of residents including younger children, older children, adolescents, families, seniors and people with a disability.
- G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.



Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.



Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.



Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.

THIS IS WHAT WE PROVIDE

- Before and After School Care during school terms.
- Vacation Care during school holidays.
- The operation of the service in accordance with approved quality standards and council policies.
- A supportive and collaborative partnership with the venue providers, St Mary's Primary School, Scone.

THIS IS HOW WE PROVIDE IT

By providing high quality services for children aged 5 - 12 years in a fun, safe and caring environment that meets the child care needs of families within the Scone district and foster the growth, wellbeing and development of each child.

THIS IS HOW WE MEASURE IT

	TARGET 2016/2017	TARGET 2017/2018
Before School Care utilisation per day.	>5	>5
After School Care utilisation per day.	>15	>11
Vacation Care utilisation per day.	>20	>20
SOOSH attains satisfied or highly satisfied user feedback on annual survey.	>95%	>95%

STATEMENT OF COMMITMENT

The council provides an out of school hours and vacation service that meets the Community needs.



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
CHILDREN`S SERVICES - BEFORE & AFTER SCHOOL CARE					
OPERATING REVENUE					
0110. User Fees & Charges	(131,290)	(130,673)	(133,940)	(137,288)	(140,721)
0115. Grants	(27,020)	(27,020)	(27,696)	(28,388)	(29,098)
0140. Contributions	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Operating Revenue	(159,310)	(158,693)	(162,635)	(166,676)	(170,818)
NON OPERATING REVENUE					
0920. Depreciation	(4,722)	(4,722)	(4,722)	(4,722)	(4,722)
6102. F-19016.8515.6489 Out of School Hours	(907)	(1,221)	(2,006)	(2,031)	(2,056)
Non Operating Revenue	(5,629)	(5,943)	(6,728)	(6,753)	(6,778)
OPERATING EXPENDITURE					
0301. Administration Costs	2,450	2,745	2,814	2,884	2,956
0350. General Expenses	7,500	5,915	6,042	6,193	6,348
0530. Building Maintenance	3,150	3,950	4,336	4,444	4,555
0680. Depreciation	4,722	4,722	4,722	4,722	4,722
0980. Administration Overheads	3,353	3,325	3,408	3,493	3,581
5002. After School Hours Care Expenses	60,880	56,928	58,351	59,810	61,305
5003. Vacation Care Expenses	52,434	57,145	58,574	60,038	61,539
5040. Oosh Shared Expenses	11,400	11,700	11,993	12,292	12,600
5086. Before School Care Expenses	16,800	16,706	17,124	17,552	17,991
Operating Expenditure	162,689	163,136	167,363	171,429	175,597



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

CAPITAL EXPENDITURE					
1242. Install window awning and blinds	2,000	0	0	0	0
1243. Minor building improvements	0	1,500	2,000	2,000	2,000
Capital Expenditure	2,000	1,500	2,000	2,000	2,000
CHILDREN`S SERVICES - BEFORE & AFTER SCHOOL CARE	(250)	0	0	0	0



CHILDREN'S SERVICES – EARLY LEARNING CENTRE	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS2 Form partnerships and participate in networks which address the needs and interests of disadvantaged and disability groups in the Community.</p> <p>G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.</p> <p>G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.</p> <p>G2 CS6 Support existing education facilities and enhance learning opportunities.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p>	<div data-bbox="1451 352 1525 432"></div> <p>Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <div data-bbox="1451 504 1525 584"></div> <p>Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.</p> <div data-bbox="1451 655 1525 735"></div> <p>Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Long Day Care for up to 51 weeks. • The operation of the service in accordance with approved quality standards and council's policies. 		
<p>THIS IS HOW WE PROVIDE IT</p> <p>Provision of high quality long day care services through Upper Hunter Early Learning Centre for children from 6 weeks to 5 years in a fun, safe and caring environment that meets the child care needs of families within the Scone district and foster the wellbeing, learning and development of each child.</p>		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Number of children using service as a percentage of approved licence.</p>	<p>>92.5%</p>	<p>>92.5%</p>
<p>Early Learning Centre overall satisfaction score is no less than the previous survey.</p>	<p>>95%</p>	<p>>95%</p>
<p>STATEMENT OF COMMITMENT</p> <p>That Council provides a long day care service that meets the needs of the Community.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets



	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
CHILDREN`S SERVICES - EARLY LEARNING CENTRE					
OPERATING REVENUE					
0110. User Fees & Charges	(479,144)	(478,158)	(490,112)	(502,365)	(514,924)
0115. Grants	0	(2,500)	(2,500)	(2,500)	(2,500)
0130. Other Income	(6,000)	(3,000)	(3,075)	(3,152)	(3,231)
0140. Contributions	(2,500)	(1,000)	(1,000)	(1,000)	(1,000)
0155. Childcare Benefits	(501,092)	(489,198)	(501,428)	(513,964)	(526,813)
Operating Revenue	(988,736)	(973,856)	(998,115)	(1,022,980)	(1,048,467)
NON OPERATING REVENUE					
0920. Depreciation	(20,448)	(20,448)	(20,448)	(20,448)	(20,448)
0940. Loan Funding Received	(17,000)	0	0	0	0
6119. F-19016.8515.6395 Upper Hunter ELC	(1,420)	(49,750)	(38,562)	(24,991)	(11,881)
6263. F-19015.8511.6577 Professional Dev	(10,601)	0	0	0	0
6278. F-19015.8511.6590 National Partnership	(8,625)	0	0	0	0
Non Operating Revenue	(58,094)	(70,198)	(59,010)	(45,439)	(32,329)
OPERATING EXPENDITURE					
0301. Administration Costs	742,484	771,079	790,356	810,115	830,368
0310. Staff Training	15,444	10,000	10,250	10,506	10,769
0350. General Expenses	37,125	39,755	40,749	41,768	42,812
0366. Solar Panel Loan	0	654	596	537	474
0415. Utilities	16,000	18,100	18,553	19,016	19,492
0425. Cleaning Costs	16,800	18,140	18,594	19,058	19,535
0530. Building Maintenance	18,500	19,863	20,360	20,869	21,390



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

0680. Depreciation	20,448	20,448	20,448	20,448	20,448
0980. Administration Overheads	23,742	29,613	30,353	31,112	31,890
5098. Fundraising expenses	1,750	2,500	2,563	2,627	2,692
6901. NAB - Loan - ELC	36,711	34,924	32,534	30,379	27,977
Operating Expenditure	929,004	965,076	985,354	1,006,435	1,027,846
NON OPERATING EXPENDITURE					
0366. Solar Panel Loan	0	1,411	1,469	1,528	1,591
6901. NAB - Loan - ELC	28,626	30,412	32,802	34,957	37,359
7075. T-19016.8515.6395 Upper Hunter ELC	56,000	0	0	0	0
Non Operating Expenditure	84,626	31,823	34,271	36,485	38,950
CAPITAL EXPENDITURE					
1030. ELC Painting Works	3,700	5,000	4,000	4,500	4,500
1112. Playground development	5,000	23,000	20,000	20,000	0
1165. ELC - Replace Whitegoods	1,200	1,500	1,000	1,000	1,000
1287. Softfall Shadecover renewal	0	6,000	0	0	0
1290. Additional furniture and equipment	0	1,500	2,500	0	2,500
4766. Solar Panelling	17,000	0	0	0	0
4816. Verandah awnings/blinds	3,800	0	0	0	0
4817. Floor Coverings and Lino Replacement	0	0	6,000	0	6,000
4818. Outdoor fans	1,500	0	0	0	0
4819. Storage Area	0	2,500	0	0	0
4820. Air Conditioner Replacement (Moonbeams)	0	4,655	4,000	0	0
4821. Window Coverings and Blind	0	3,000	0	0	0
Capital Expenditure	32,200	47,155	37,500	25,500	14,000
CHILDREN`S SERVICES - EARLY LEARNING CENTRE	(1,000)	0	0	0	0



CHILDREN'S SERVICES - FAMILY DAY CARE		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS2 Form partnerships and participate in networks which address the needs and interests of disadvantaged and disability groups in the Community.</p> <p>G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.</p> <p>G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p>		 Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.  Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.	
<p>THIS IS WHAT WE PROVIDE</p> <p>The operation of the Upper Hunter Family Day Care (UHFDC) scheme in accordance with approved quality standards and council's policies.</p>			
<p>THIS IS HOW WE PROVIDE IT</p> <p>Home and venue-based child care which reflects a high quality standard of children's service which is able to meet the diverse child care needs of families within the Muswellbrook and Upper Hunter Shires.</p>			
<p>THIS IS HOW WE MEASURE IT</p>		TARGET 2016/2017	TARGET 2017/2018
Average Full Time Equivalent (FTE) utilisation.		>50	>50
FDC attains satisfied or highly satisfied user feedback on annual survey.		>95%	>95%
<p>STATEMENT OF COMMITMENT</p> <p>Service that meets the needs of both the Upper Hunter Shire and Muswellbrook Shire's Communities.</p>			



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
CHILDREN`S SERVICES - FAMILY DAY CARE					
OPERATING REVENUE					
0110. User Fees & Charges	(149,628)	(151,740)	(155,534)	(159,422)	(163,407)
0115. Grants	(62,660)	(62,160)	(63,714)	(65,307)	(66,940)
0130. Other Income	(9,832)	0	0	0	0
0140. Contributions	(500)	(1,000)	(1,000)	(1,000)	(1,000)
0155. Childcare Benefits	(492,000)	(450,000)	(461,250)	(472,781)	(484,601)
Operating Revenue	(714,620)	(664,900)	(681,498)	(698,510)	(715,948)
OPERATING EXPENDITURE					
0301. Administration Costs	178,223	199,716	204,709	209,827	215,072
0350. General Expenses	7,915	6,305	6,438	6,574	6,713
0393. CCB Agency - Carer Payments	492,000	450,000	461,250	472,781	484,601
0394. Educators	2,650	2,780	2,850	2,921	2,994
0980. Administration Overheads	3,353	3,325	3,408	3,493	3,581
Operating Expenditure	684,141	662,126	678,654	695,596	712,960
NON OPERATING EXPENDITURE					
7147. T-19016.8515.6394 Family Day Care	0	2,774	2,843	2,914	2,987
Non Operating Expenditure	0	2,774	2,843	2,914	2,987
CHILDREN`S SERVICES - FAMILY DAY CARE	(30,479)	0	0	0	0



SOCIAL PROTECTION

COMMUNITY PRIORITIES

COMMUNITY STRATEGIES

- C1 CS2 Form partnerships and participate in networks which address the needs and interests of disadvantaged and disability groups in the Community.
- C1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.
- C2 CS7 Provide and support a broad range of sport, recreation, health and wellness programs to target age specific needs of residents including younger children, older children, adolescents, families, seniors and people with a disability.
- C8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.



Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.



Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.

THIS IS WHAT WE PROVIDE

- The development and facilitation of Social programs on behalf of the community.
- The promotion of awareness of services and facilities available to vulnerable members of the community.
- Partnership with Government and local organisations to identify and develop solutions to address anti-social and criminal behaviours in the Shire.
- Work with Transport Working Group to develop strategies and ideas and investigate opportunities.
- The implementation and encouragement of healthy lifestyle opportunities.

THIS IS HOW WE PROVIDE IT

- Advocate for and promote services and facilities for special target groups.
- Working with local organisations and community groups to provide a safe and inclusive community, encouraging a healthy lifestyle through education and promotion to residents.
- Promote and facilitate volunteering in the Shire.
- A Disability Inclusion Action Plan (DIAP) that meets Community needs.

THIS IS HOW WE MEASURE IT

Number of social protection meetings where Council is represented.

**TARGET
2016/2017**

>50

**TARGET
2017/2018**

>40

Commence implementation of the DIAP.

New

1/1/2018

STATEMENT OF COMMITMENT

Council will provide Information, services, facilities and activities are available within the Upper Hunter Shire community for special target groups.



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
SOCIAL PROTECTION					
OPERATING REVENUE					
0115. Grants	(1,400)	(7,500)	(1,025)	(1,051)	(1,077)
0130. Other Income	(3,000)	(3,000)	(3,075)	(3,152)	(3,231)
0140. Contributions	(400)	(400)	(410)	(420)	(431)
1335. Cassilis Fire Blaze Aid	(13,000)	0	0	0	0
Operating Revenue	(17,800)	(10,900)	(4,510)	(4,623)	(4,738)
NON OPERATING REVENUE					
0920. Depreciation	(2,049)	(2,049)	(2,049)	(2,049)	(2,049)
Non Operating Revenue	(2,049)	(2,049)	(2,049)	(2,049)	(2,049)
OPERATING EXPENDITURE					
0350. General Expenses	2,000	3,100	3,178	3,257	3,338
0415. Utilities	3,280	3,390	3,475	3,562	3,651
0680. Depreciation	2,049	2,049	2,049	2,049	2,049
5001. International Women's Day Exp	1,100	3,070	3,147	3,225	3,306
5012. Senior Citizens Week Exp	4,400	4,800	4,920	5,043	5,169
5131. Crime Prevention	0	4,000	0	0	0
5144. Disability Action and Audit	1,000	8,500	0	0	0
5147. Seniors Expo Forum	0	500	513	525	538
5148. Family Fun Day Project	450	1,500	1,538	1,576	1,615
5152. Mental Health	500	1,000	0	0	0
5154. Cassilis Fire Blaze Aid/Public Works	13,000	1,000	0	0	0
Operating Expenditure	27,779	31,909	18,818	19,237	19,667
SOCIAL PROTECTION	7,930	18,960	12,259	12,565	12,880



YOUTH SERVICES

COMMUNITY STRATEGIES

- G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.
- G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.
- G2 CS6 Support existing education facilities and enhance learning opportunities.
- G2 CS7 Provide and support a broad range of sport, recreation, health and wellness programs to target age specific needs of residents including younger children, older children, adolescents, families, seniors and people with a disability.
- G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.

THIS IS WHAT WE PROVIDE

- In consultation with youth plan, promote and implement a range of social, educational and recreational programs.
- Early Intervention programs that meet service specifications.
- Opportunities for young people to enhance leadership and key life skills.
- Partnerships with schools and organisations to promote wellbeing, safety, connectedness and community recognition of our youth.

THIS IS HOW WE PROVIDE IT

- Promote and implement a range of social, educational and recreational programs.
- Effective youth services that meet the needs of young people and families, and comply with Early Intervention funding provided by the Department of Family and Community Services requirements.
- Partnerships with schools and community groups which promote the planning and development of a range of community services which respond to the needs of young people in the Shire.
- New youth initiatives and encourage self-driven activities for young people.
- Assistance to provide young people with new and unique experiences aimed at enhancing leadership and team work skills.
- Assistance to create community connections with young people.

COMMUNITY PRIORITIES



Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.



Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

THIS IS HOW WE MEASURE IT	TARGET 2016/2017	TARGET 2017/2018
Number of attendances of young people at Youth Centres per annum.	>3,200	>3,200
Early Intervention Program targets (units) met per annum.	>208	>208
Youth participation in teamwork / leadership events per annum.	>425	>450
Working partnerships implemented with schools/organisations per annum.	>12	>15
STATEMENT OF COMMITMENT		
Continued focus on unified service provision across all shire towns and communities along with an increased reach of programs.		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
YOUTH SERVICES					
OPERATING REVENUE					
0110. User Fees & Charges	(8,400)	(9,400)	(9,635)	(9,876)	(10,123)
0115. Grants	(156,532)	(158,563)	(165,464)	(169,600)	(173,840)
0140. Contributions	(25,800)	(16,000)	(16,400)	(16,810)	(17,230)
Operating Revenue	(190,732)	(183,963)	(191,499)	(196,286)	(201,193)
NON OPERATING REVENUE					
0920. Depreciation	(21,933)	(21,933)	(21,933)	(21,933)	(21,933)
6033. F-19016.8515.6389 Youth Services	(10,000)	0	0	0	0
6277. F-19015.8511.6582 Yth Service EIPP	(19,620)	(7,900)	0	0	0
Non Operating Revenue	(51,553)	(29,833)	(21,933)	(21,933)	(21,933)
OPERATING EXPENDITURE					
0415. Utilities	5,800	6,429	6,590	6,754	6,923
0425. Cleaning Costs	5,000	5,098	5,225	5,356	5,490
0512. Youth Centre Building Maintenance	8,344	5,684	5,826	5,972	6,121
0663. Youth Council Expenses	2,000	2,050	2,101	2,154	2,208
0666. Yth Services Drop In	172,140	203,958	194,536	199,399	204,384
0667. Yth Services EIPP	143,652	153,583	157,423	161,358	165,392
0669. Yth Services EIPP Carryover	21,520	7,900	0	0	0
0680. Depreciation	21,933	21,933	21,933	21,933	21,933
0980. Administration Overheads	5,981	6,454	6,615	6,781	6,950
5047. Young Endeavour Scheme Exp	28,750	29,876	30,623	31,388	32,173
5049. Youth Week Program Exp	5,000	5,100	5,228	5,358	5,492



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

5104. Country Arts Support Program	0	3,000	0	0	0
Operating Expenditure	420,120	451,065	436,100	446,454	457,067
NON OPERATING EXPENDITURE					
7237. T-19015.8511.6558 Yth Country Arts	3,000	0	0	0	0
Non Operating Expenditure	3,000	0	0	0	0
CAPITAL EXPENDITURE					
1032. Youth Centre Furniture Upgrade	0	0	0	0	6,000
1167. Yth Ctr - Painting	0	0	0	16,000	0
4323. Electrical Upgrades Mwa/Mdi	2,000	0	0	0	0
4653. Scn - Yth Centre Steps	0	0	0	0	5,000
4655. Mwa - Youth Centre Floors	0	0	13,000	0	0
4657. Scn - Yth Centre upgrade	18,386	0	0	0	0
Capital Expenditure	20,386	0	13,000	16,000	11,000
YOUTH SERVICES	201,221	237,269	235,668	244,235	244,940



4.5.3 Economic Affairs

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PART 4.5 - Operational Plan 2017/2018 - Activity Budgets



BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
ECONOMIC AFFAIRS					
OPERATING REVENUE					
Camping Areas & Caravan Parks	(79,909)	(67,000)	(38,160)	(38,762)	(39,377)
Community Connect Services	(35,000)	(21,050)	(21,200)	(21,354)	(21,511)
Economic Promotion	(5,000)	0	0	0	0
Private Works	(133,425)	(180,000)	(184,500)	(189,113)	(193,840)
Real Estate	(317,704)	(499,277)	(483,653)	(488,156)	(452,794)
Saleyards	(610,870)	(2,069,636)	(1,867,568)	(1,336,080)	(1,044,492)
Tourism & Area Promotion	(71,665)	(57,220)	(192,320)	(3,392,320)	(3,542,320)
Operating Revenue	(1,253,573)	(2,894,183)	(2,787,401)	(5,465,784)	(5,294,334)
NON OPERATING REVENUE					
Camping Areas & Caravan Parks	(5,639)	(79,935)	(5,639)	(5,639)	(5,639)
Community Connect Services	(20,474)	(20,474)	(20,474)	(20,474)	(20,474)
Economic Promotion	(126,284)	(26,250)	(20,000)	(20,000)	(20,000)
Real Estate	(270,338)	(114,709)	(104,709)	(104,709)	(104,709)
Saleyards	(302,367)	(2,139,689)	(1,729,689)	(734,689)	(119,689)
Tourism & Area Promotion	(47,367)	(43,640)	(17,967)	(17,967)	(17,967)
Non Operating Revenue	(772,469)	(2,424,697)	(1,898,478)	(903,478)	(288,478)



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OPERATING EXPENDITURE					
Camping Areas & Caravan Parks	91,092	90,808	92,656	94,550	96,491
Community Connect Services	118,953	73,844	75,432	77,060	78,728
Economic Promotion	280,492	293,947	294,242	300,950	307,827
Private Works	100,198	149,169	152,898	156,721	160,639
Real Estate	420,530	426,101	424,217	422,262	419,908
Saleyards	738,007	718,333	731,292	762,245	764,016
Tourism & Area Promotion	427,786	454,743	460,942	473,372	480,037
Operating Expenditure	2,177,058	2,206,945	2,231,680	2,287,159	2,307,646
NON OPERATING EXPENDITURE					
Camping Areas & Caravan Parks	74,296	0	0	0	0
Economic Promotion	6,250	0	0	0	0
Real Estate	58,643	182,751	187,316	193,448	161,917
Saleyards	42,730	108,951	158,388	255,025	375,165
Tourism & Area Promotion	10,739	0	0	0	0
Non Operating Expenditure	192,658	291,702	345,704	448,473	537,082
CAPITAL EXPENDITURE					
Camping Areas & Caravan Parks	1,613	107,296	0	0	0
Community Connect Services	6,043	0	0	0	2,500
Real Estate	132,702	30,000	0	0	0
Saleyards	132,500	3,382,041	2,707,577	1,053,500	25,000
Tourism & Area Promotion	27,500	49,000	176,000	3,376,000	3,526,000
Capital Expenditure	300,358	3,568,337	2,883,577	4,429,500	3,553,500
ECONOMIC AFFAIRS	644,032	748,104	775,081	795,871	815,416



CAMPING AREAS AND CARAVAN PARKS		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.</p> <p>G2 CS7 Provide and support a broad range of sport, recreation, health and wellness programs to target age specific needs of residents including younger children, older children, adolescents, families, seniors and people with a disability.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p>		 Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.  Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Undertake routine maintenance of the amenities building and associated park infrastructure and make improvements where identified. Promote the shires camping areas and caravan parks. 			
<p>THIS IS HOW WE PROVIDE IT</p> <p>Council caravan parks and camping areas which provide a basic level of services to users of the facilities.</p>			
THIS IS HOW WE MEASURE IT		TARGET 2016/2017	TARGET 2017/2018
Number of caravan visits per annum.		>1,800	>1,800
Number of camping ground sites occupied per annum.		>600	>500
<p>STATEMENT OF COMMITMENT</p> <p>The provision of safe and healthy Council camp areas and caravan parks.</p>			



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets



	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
CAMPING AREAS & CARAVAN PARKS					
OPERATING REVENUE					
0115. Grants	(40,909)	(29,000)	0	0	0
0273. Camping Grounds Revenue	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
0274. Caravan Park Revenue	(31,000)	(30,000)	(30,160)	(30,762)	(31,377)
Operating Revenue	(79,909)	(67,000)	(38,160)	(38,762)	(39,377)
NON OPERATING REVENUE					
0920. Depreciation	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)
Non Operating Revenue	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)
OPERATING EXPENDITURE					
0415. Utilities	16,700	16,400	16,810	17,230	17,661
0473. Camping Grounds Expenses	8,200	9,360	9,360	9,360	9,360
0474. Caravan Park Expenses	48,700	41,970	43,019	44,095	45,197
0530. Building Maintenance	6,100	7,900	8,050	8,204	8,361
0680. Depreciation	5,639	5,639	5,639	5,639	5,639
0980. Administration Overheads	5,753	9,539	9,777	10,022	10,272
Operating Expenditure	91,092	90,808	92,656	94,550	96,491
NON OPERATING EXPENDITURE					
7151. T-19016.8516.6471 Camping	74,296	0	0	0	0
Non Operating Expenditure	74,296	0	0	0	0



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CAPITAL EXPENDITURE					
4728. Upgrade Toilet Block	1,613	78,296	0	0	0
4846. On-Site Cabins	0	29,000	0	0	0
Capital Expenditure	1,613	107,296	0	0	0
CAMPING AREAS & CARAVAN PARKS	81,453	51,169	48,857	50,149	51,475



COMMUNITY CONNECT SERVICES (CCS)		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS1 Advocate for, develop and implement programs, services and facilities for our ageing Community.</p> <p>G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.</p> <p>G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p>		<p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Affordable access to high-speed internet, access to computers and software. Access to a range of new technologies and services that would otherwise not be available in the community. Training facilities that meet the needs of the community, especially the aged and disadvantaged. 			
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> By promoting, facilitating and encouraging access and use of information technology for the community. 			
THIS IS HOW WE MEASURE IT		TARGET 2016/2017	TARGET 2017/2018
Number of customers using the Centre per annum.		>4,000	>2000
Number of training participants per annum.		>100	>50
Internet usage per annum.		>1,200	>600
<p>STATEMENT OF COMMITMENT</p> <p>Continue to advocate to State and Federal Government to access high speed networks and technology for the disadvantaged.</p>			



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
COMMUNITY CONNECT SERVICES (CCS)					
OPERATING REVENUE					
0275. CCS Operations	(35,000)	(21,050)	(21,200)	(21,354)	(21,511)
Operating Revenue	(35,000)	(21,050)	(21,200)	(21,354)	(21,511)
NON OPERATING REVENUE					
0920. Depreciation	(20,474)	(20,474)	(20,474)	(20,474)	(20,474)
Non Operating Revenue	(20,474)	(20,474)	(20,474)	(20,474)	(20,474)
OPERATING EXPENDITURE					
0415. Utilities	4,000	4,000	4,100	4,203	4,308
0475. CCS Operations	30,530	31,343	32,380	33,444	34,533
0476. CCS Operations	34,400	0	0	0	0
0680. Depreciation	20,474	20,474	20,474	20,474	20,474
0980. Administration Overheads	29,549	18,027	18,478	18,940	19,413
Operating Expenditure	118,953	73,844	75,432	77,060	78,728
CAPITAL EXPENDITURE					
0904. Mdi CCS - Painting	3,980	0	0	0	0
0953. Mdi CCS - Replacement Air Conditioner	2,063	0	0	0	2,500
Capital Expenditure	6,043	0	0	0	2,500
COMMUNITY CONNECT SERVICES	69,522	32,320	33,758	35,232	39,243




ECONOMIC PROMOTION	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G5 CS18 Encourage a diverse economy whilst promoting and preserving our agriculture and equine industries.</p> <p>G5 CS19 Encourage retail and commercial business to locate and prosper within our Shire.</p> <p>G5 CS20 Encourage and support innovative industry and a diversity of businesses that provide a range of services and employment opportunities for current and future generations.</p> <p>G5 CS21 Facilitate and provide access to a range of local educational and training opportunities that complements the economy.</p> <p>G5 CS22 Provide attractive and functional town centres and support revitalisation of the towns and villages including investment in built heritage and improvement of existing buildings.</p> <p>G5 CS23 Facilitate and support increased and innovative tourism and marketing opportunities.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS32 Promote and celebrate the achievements of Council and the local Community.</p>	<div data-bbox="1451 343 1525 416"></div> <p>A stronger economic base to attract and retain residents, particularly our young people.</p> <div data-bbox="1451 475 1525 549"></div> <p>Increase focus on local business, shop occupation and revitalisation of the Town Centres.</p> <div data-bbox="1451 608 1525 681"></div> <p>Protect the natural environment.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Provision of a Community Grants Officer to assist in obtaining grant funding that supports economic activities. • Encouragement for the sustainable economic development in the Upper Hunter Shire. • Relationships with key stakeholders to enhance economic development activities within the shire. • An Upper Hunter Shire Economic Development & Tourism Plan that is consistent with Council's Community Strategic Plan. • Provision of investment and marketing material to encourage investment and employment in the Shire. 		
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • By delivering outcomes as identified in the Economic Development and Tourism Strategic Plan. • By providing support for the economic and tourism promotion of the Shire. 		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Council and Community external grant funding secured.</p>	<p>>\$3.0 million</p>	<p>>\$5.0 million</p>
<p>Review and commence implementation of Economic Development and Tourism Plan.</p>	<p>New</p>	<p>By 30/6/18</p>
<p>STATEMENT OF COMMITMENT</p> <p>Support the economic capacity of the Shire to grow and employ more people.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
ECONOMIC PROMOTION					
OPERATING REVENUE					
0115. Grants	(5,000)	0	0	0	0
Operating Revenue	(5,000)	0	0	0	0
NON OPERATING REVENUE					
6004. Cont from Water/Waste/Sewer	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
6022. F-19015.8511.6332 C&A Community	(8,284)	0	0	0	0
6153. F-19016.8516.6504 Econ Prom Projects	(98,000)	0	0	0	0
Non Operating Revenue	(126,284)	(20,000)	(20,000)	(20,000)	(20,000)
OPERATING EXPENDITURE					
0350. General Expenses	18,800	16,500	16,663	16,829	17,000
0391. Business Development Expenses	149,646	153,481	157,318	161,251	165,282
0477. Community Grants Officer	38,800	43,602	44,632	45,688	46,770
0980. Administration Overheads	61,296	60,614	62,129	63,683	65,275
5062. Scn Chamber of Commerce	1,700	2,000	2,000	2,000	2,000
5064. UH Economic Diversity Project	3,750	6,250	5,000	5,000	5,000
5065. Branding Project	0	5,000	0	0	0
5069. Marketing Projects incl Country Week	6,000	6,000	6,000	6,000	6,000
5072. Mwa Progress Association	500	500	500	500	500
Operating Expenditure	280,492	293,947	294,242	300,950	307,827
NON OPERATING EXPENDITURE					
7163. T-19016.8516.6504 Econ Prom	6,250	0	0	0	0
Non Operating Expenditure	6,250	0	0	0	0
ECONOMIC PROMOTION	155,458	267,697	274,242	280,950	287,827



PRIVATE WORKS	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G3 CS10 Advocate for, facilitate and support programs that protect and sustain our diverse environment for our future generations.</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G5 CS18 Encourage a diverse economy whilst promoting and preserving our agriculture and equine industries.</p> <p>G5 CS19 Encourage retail and commercial business to locate and prosper within our Shire.</p> <p>G5 CS20 Encourage and support innovative industry and a diversity of businesses that provide a range of services and employment opportunities for current and future generations.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p>	 <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Infrastructure design and construction for developers, business, individuals and other government departments. • Road/driveway maintenance and construction activities. 		
<p>THIS IS HOW WE PROVIDE IT</p> <p>By providing all residents access to Council services at commercial rates.</p>		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Level of Return achieved in terms of additional income.</p>	<p>>20%</p>	<p>>20%</p>
<p>STATEMENT OF COMMITMENT</p> <p>That a private works service be provided at commercial competitive rates to supplement Council's operations.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
PRIVATE WORKS					
OPERATING REVENUE					
0110. User Fees & Charges	(133,425)	(180,000)	(184,500)	(189,113)	(193,840)
Operating Revenue	(133,425)	(180,000)	(184,500)	(189,113)	(193,840)
OPERATING EXPENDITURE					
0695. Private Works	76,425	126,000	129,150	132,379	135,688
0980. Administration Overheads	23,773	23,169	23,748	24,342	24,950
Operating Expenditure	100,198	149,169	152,898	156,721	160,639
PRIVATE WORKS	(33,227)	(30,831)	(31,602)	(32,392)	(33,202)



REAL ESTATE	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G5 CS18 Encourage a diverse economy whilst promoting and preserving our agriculture and equine industries.</p> <p>G5 CS20 Encourage and support innovative industry and a diversity of businesses that provide a range of services and employment opportunities for current and future generations.</p>	<div data-bbox="1451 347 1525 424"></div> <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <div data-bbox="1451 480 1525 557"></div> <p>A stronger economic base to attract and retain residents, particularly our young people.</p> <div data-bbox="1451 612 1525 689"></div> <p>Upper Hunter Shire Council demonstrates it is Fit for the Future and can meet all State Government indicators for financial stability.</p> <div data-bbox="1451 745 1525 821"></div> <p>Increase focus on local business, shop occupation and revitalisation of the Town Centres.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Cost effective development and sale of residential land. • The purchase, tenancy and maintenance of residential and commercial properties as required. • Strategic property management of Council's property portfolio to ensure it meets the needs of the Community. 		
<p>THIS IS HOW WE PROVIDE IT</p> <p>An effectively managed and monitored Council property portfolio.</p>		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Strategic review of all Council owned property prepared.</p>	<p>New</p>	<p>by 30/6/18</p>
<p>Percentage of all commercial and residential leases in place for Council owned property.</p>	<p>New</p>	<p>100%</p>
<p>STATEMENT OF COMMITMENT</p> <p>Council will manage its portfolio of real estate assets in an efficient and cost effective manner.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets



	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
REAL ESTATE					
OPERATING REVENUE					
0140. Contributions	0	(20,000)	0	0	0
0280. Commercial Properties Revenue	(207,786)	(211,838)	(213,910)	(216,043)	(218,239)
0281. Residential Properties Revenue	(50,176)	(70,139)	(72,222)	(74,369)	(76,578)
0287. Land Development Revenue	(46,000)	(190,000)	(190,000)	(190,000)	(150,000)
0290. Vacant Land Properties Revenue	(13,742)	(7,300)	(7,521)	(7,744)	(7,977)
Operating Revenue	(317,704)	(499,277)	(483,653)	(488,156)	(452,794)
NON OPERATING REVENUE					
0920. Depreciation	(104,709)	(104,709)	(104,709)	(104,709)	(104,709)
6121. F-19016.8516.6403 Other Cncl	(112)	(10,000)	0	0	0
6126. F-19016.8523.6446 Special Proj Land	(163,906)	0	0	0	0
6174. F-19016.8516.6404 YHA, Segenhoe	(1,611)	0	0	0	0
Non Operating Revenue	(270,338)	(114,709)	(104,709)	(104,709)	(104,709)
OPERATING EXPENDITURE					
0350. General Expenses	300	300	308	315	323
0398. Scn Medical Ctr Loan - Wpac	76,968	74,569	72,000	69,247	66,299
0399. Scn Medical Ctr Ext Loan	23,549	22,674	21,411	20,304	19,040
0415. Utilities	99,249	101,340	100,218	98,976	97,608
0425. Cleaning Costs	22,400	24,774	25,393	26,028	26,679
0480. Other Commercial Properties	11,205	6,786	6,956	7,130	7,308
0482. Land Development Maintenance Expenses	9,500	9,738	9,981	10,231	10,487
0530. Building Maintenance	31,057	30,583	31,348	32,131	32,935



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0611. Land Development Other Expenses	11,640	18,829	19,300	19,782	20,277
0680. Depreciation	104,709	104,708	104,708	104,708	104,708
0980. Administration Overheads	29,953	31,800	32,595	33,410	34,245
Operating Expenditure	420,530	426,101	424,217	422,262	419,908
NON OPERATING EXPENDITURE					
0398. Scn Medical Ctr Loan - Wpac	33,677	36,076	38,645	41,397	44,346
0399. Scn Medical Ctr Ext Loan	11,844	12,718	13,981	15,088	16,352
7011. T-19016.8516.6402 Bottlebrush PI Units	1,560	3,220	3,301	3,383	3,468
7013. T-19016.8516.6404 YHA, Segenhoe	0	13,788	14,133	14,486	14,848
7034. T-19016.8523.6446 Special Proj Land Dev	0	106,397	106,441	108,008	71,540
7076. T-19016.8516.6401 Medical Centre, Scn	11,562	10,552	10,816	11,086	11,363
Non Operating Expenditure	58,643	182,751	187,316	193,448	161,917
CAPITAL EXPENDITURE					
4150. Residential Capital Works	3,976	0	0	0	0
4810. Youth Hostel Segenhoe - Air Conditioner	2,645	0	0	0	0
4811. 121 Bettington St, MWA-Hot Water Service	1,024	0	0	0	0
4844. 16 Macartney St, MWA - Fencing	0	10,000	0	0	0
4845. 145 Liverpool St, SCN - Renovation	0	20,000	0	0	0
4901. Purchase - 133 Kelly Street Scone	125,057	0	0	0	0
Capital Expenditure	132,702	30,000	0	0	0
REAL ESTATE	23,833	24,866	23,171	22,846	24,323



SALEYARDS	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G3 CS10 Advocate for, facilitate and support programs that protect and sustain our diverse environment for our future generations.</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G5 CS18 Encourage a diverse economy whilst promoting and preserving our agriculture and equine industries.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p>	<p> Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • An efficient and cost effective saleyards facility that meets customer needs. • The implementation and management of Environmental Management & WHS systems within the saleyards facility. 		
<p>THIS IS HOW WE PROVIDE IT</p> <p>By operating a quality livestock selling facility.</p>		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
Cattle sales per annum.	>55,000	>60,000
Achieve operating compliance by recording the number of non-compliance incidents.	0	<2
<p>STATEMENT OF COMMITMENT</p> <ul style="list-style-type: none"> • Operate and maintain an efficient and safe saleyard operation, within environmental guidelines. • Manage a saleyard operation that maintains approved environmental standards. 		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
SALEYARDS					
OPERATING REVENUE					
0110. User Fees & Charges	(605,998)	(714,064)	(770,059)	(879,486)	(997,943)
0115. Grants	0	(1,342,817)	(1,073,031)	(411,400)	0
0130. Other Income	(4,872)	(12,755)	(24,478)	(45,194)	(46,549)
Operating Revenue	(610,870)	(2,069,636)	(1,867,568)	(1,336,080)	(1,044,492)
NON OPERATING REVENUE					
0920. Depreciation	(119,689)	(119,689)	(119,689)	(119,689)	(119,689)
0940. Loan Funding Received	0	(2,015,000)	(1,610,000)	(615,000)	0
6049. F-19016.8516.6408 Saleyards	(84,768)	0	0	0	0
6270. F-19016.8516.6583 Saleyards Loan Fund	(97,910)	(5,000)	0	0	0
Non Operating Revenue	(302,367)	(2,139,689)	(1,729,689)	(734,689)	(119,689)
OPERATING EXPENDITURE					
0301. Administration Costs	41,140	20,145	20,649	21,165	21,694
0354. Operational Costs	200,937	227,531	176,836	153,407	157,242
0415. Utilities	84,500	63,455	27,702	28,394	29,104
0508. Yards & Facility Maintenance	124,234	133,308	136,641	140,057	143,558
0635. Truck Wash Costs	54,243	35,683	27,225	27,906	28,604
0668. Beast Destruction/Removal	2,500	6,560	6,724	6,892	7,064
0680. Depreciation	119,689	119,689	119,689	119,689	119,689
0945. Loan Repayments	65,680	63,523	60,786	57,993	55,108
0946. Saleyards Redevelopment Loan No1	0	0	108,830	159,375	153,402
0980. Administration Overheads	45,084	48,439	46,211	47,366	48,551
Operating Expenditure	738,007	718,333	731,292	762,245	764,016



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NON OPERATING EXPENDITURE					
0945. Loan Repayments	32,230	34,387	37,124	39,917	42,802
0946. Saleyards Redevelopment Loan No1	0	0	95,617	150,053	156,026
7049. T-19016.8516.6408 Saleyards	10,500	74,564	25,647	65,055	176,337
Non Operating Expenditure	42,730	108,951	158,388	255,025	375,165
CAPITAL EXPENDITURE					
0725. Saleyards Electrical & Lighting	0	30,795	19,250	0	0
0755. Saleyards Redevelopment	110,000	1,806,389	2,097,802	93,500	0
0874. Saleyards Security System	15,000	11,060	37,600	0	0
1270. Drainage & Stormwater Upgrade	0	30,000	225,000	0	0
1274. Amenities	0	324,470	0	0	0
4448. Saleyards Truckwash	0	8,142	0	0	0
4693. Waste Management	6,800	337,262	108,275	50,000	0
4722. Water tanks & Reticulation installation	0	345,736	109,400	0	0
4723. Site workshop construction	0	37,080	0	0	0
4724. IT & Systems	0	416,857	0	0	0
4725. Perimeter fencing	0	8,000	15,000	0	0
4726. Saleyards Smoking Area	700	0	0	0	0
4741. Landscaping & Signage	0	1,250	20,250	0	0
4743. Roadworks	0	0	50,000	885,000	0
4809. Saleyards Replacement Pumps	0	25,000	25,000	25,000	25,000
Capital Expenditure	132,500	3,382,041	2,707,577	1,053,500	25,000
SALEYARDS	0	0	0	0	0



TOURISM AND AREA PROMOTION	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>C5 CS23 Facilitate and support increased and innovative tourism and marketing opportunities.</p> <p>C8 CS32 Promote and celebrate the achievements of Council and the local Community.</p> <p>C8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p> <p>C8 CS34 Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.</p>	<div data-bbox="1451 347 1525 427"></div> <p>Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <div data-bbox="1451 480 1525 560"></div> <p>A stronger economic base to attract and retain residents, particularly our young people.</p> <div data-bbox="1451 612 1525 692"></div> <p>Increase focus on local business, shop occupation and revitalisation of the Town Centres.</p> <div data-bbox="1451 745 1525 825"></div> <p>Increased and innovative tourism and visitor opportunities.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Shire's visitor information centres management. Promotion of the Upper Hunter Shire as a tourist destination. Partnerships between Council and Upper Hunter Country Tourism stakeholders. Partnerships with community event organisers in the Upper Hunter, and co-ordinate tourism events. Increased number and scale of tourism events. 		
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> By delivering outcomes identified in the Economic Development & Tourism Strategic Plan. By providing and marketing visitor information services throughout the Shire. By providing support to event committees in delivering quality tourism events. Investigate and pursue the establishment of the Horse Centre of Australia (Horse Interpretive Centre). 		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Number of visitors through the Visitor Information Centres.</p>	<p>>18,000</p>	<p>>20,000</p>
<p>Referrals to accommodation.</p>	<p>>2,500</p>	<p>>3,000</p>
<p>Referrals to local attractions.</p>	<p>>10,000</p>	<p>>12,000</p>
<p>Bookings to stud tours.</p>	<p>>500</p>	<p>>700</p>
<p>STATEMENT OF COMMITMENT</p> <p>To maintain a high level of professional and impartial tourism services to visitors and the Community and to implement the Economic Development and Tourism Strategic Plan in collaboration with other organisations.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
TOURISM & AREA PROMOTION					
OPERATING REVENUE					
0115. Grants	0	0	0	(1,300,000)	(1,500,000)
0130. Other Income	(50,915)	(57,220)	(42,320)	(42,320)	(42,320)
0140. Contributions	(20,750)	0	(150,000)	(2,050,000)	(2,000,000)
Operating Revenue	(71,665)	(57,220)	(192,320)	(3,392,320)	(3,542,320)
NON OPERATING REVENUE					
0920. Depreciation	(17,967)	(17,967)	(17,967)	(17,967)	(17,967)
6143. F-19016.8516.6498 Tourism Projects	(29,400)	(25,673)	0	0	0
Non Operating Revenue	(47,367)	(43,640)	(17,967)	(17,967)	(17,967)
OPERATING EXPENDITURE					
0301. Administration Costs	226,348	262,953	269,429	276,068	282,872
0350. General Expenses	22,737	28,600	29,315	30,048	30,799
0415. Utilities	18,700	17,500	17,938	18,386	18,846
0510. Grounds Maintenance	8,700	8,100	8,230	8,363	8,500
0530. Building Maintenance	9,300	11,000	8,000	11,000	8,000
0680. Depreciation	17,967	17,967	17,967	17,967	17,967
0980. Administration Overheads	34,260	47,223	48,404	49,614	50,854
5013. Promotion Expenses	8,700	8,000	8,200	8,405	8,615
5021. Mwa Festival of Fleeces	28,000	25,000	25,000	25,000	25,000
5022. Scn Horse Festival	8,000	8,000	8,000	8,000	8,000
5023. Abn Highland Games	6,000	6,000	6,000	6,000	6,000
5024. Other Small Festivals Contributions	5,613	6,000	6,000	6,000	6,000



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

5025. Mdi King of the Ranges	4,000	6,000	6,000	6,000	6,000
5052. Scn Monthly Markets Promotions Exp	1,200	2,400	2,460	2,522	2,585
5150. Rail Trail	28,261	0	0	0	0
Operating Expenditure	427,786	454,743	460,942	473,372	480,037
NON OPERATING EXPENDITURE					
7152. T-19016.8516.6498 Tourism Projects	10,739	0	0	0	0
Non Operating Expenditure	10,739	0	0	0	0
CAPITAL EXPENDITURE					
0716. Horse Interpretive Centre	0	0	150,000	3,350,000	3,500,000
0718. Mdi Entrances Solar lights	13,800	0	0	0	0
4452. VIC Refurbishment	13,700	0	0	0	0
4556. Mwa - Entrance Statement	0	4,000	0	0	0
4635. Horse Stud Trail	0	5,000	0	0	0
4843. Town Christmas Lights	0	20,000	6,000	6,000	6,000
4864. Community Xmas Tree	0	20,000	20,000	20,000	20,000
Capital Expenditure	27,500	49,000	176,000	3,376,000	3,526,000
TOURISM & AREA PROMOTION	346,993	402,883	426,655	439,084	445,749



4.5.4 Environment

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Noxious Plants & Insect/Vermin Control 114

Solid Waste Management 115

Stormwater Management 120

Street Cleaning 123



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BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
ENVIRONMENT					
OPERATING REVENUE					
Solid Waste Management	(3,887,827)	(3,930,105)	(4,299,926)	(4,421,769)	(4,198,676)
Stormwater Management	(97,063)	(97,900)	(207,900)	(97,900)	(97,900)
Operating Revenue	(3,984,890)	(4,028,005)	(4,507,826)	(4,519,669)	(4,296,576)
NON OPERATING REVENUE					
Solid Waste Management	(171,850)	(111,320)	(254,717)	(194,691)	(227,354)
Stormwater Management	(148,671)	(150,071)	(100,071)	(100,071)	(100,071)
Street Cleaning	(42,000)	(42,000)	(43,050)	(44,126)	(45,229)
Non Operating Revenue	(362,521)	(303,391)	(397,838)	(338,889)	(372,655)
OPERATING EXPENDITURE					
Noxious Plants & Insect/Vermin Control	144,000	173,000	177,325	181,758	186,302
Solid Waste Management	3,520,205	3,391,469	3,756,519	3,943,133	3,971,419
Stormwater Management	341,136	357,436	363,870	370,465	377,225
Street Cleaning	234,000	192,000	196,800	201,720	206,763
Operating Expenditure	4,239,341	4,113,905	4,494,514	4,697,076	4,741,709
NON OPERATING EXPENDITURE					
Solid Waste Management	167,986	150,000	153,125	156,328	159,611
Stormwater Management	42,000	42,000	43,050	44,126	45,229
Non Operating Expenditure	209,986	192,000	196,175	200,454	204,841



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CAPITAL EXPENDITURE					
Solid Waste Management	183,404	294,000	439,000	309,000	84,000
Stormwater Management	223,600	200,000	265,000	190,000	210,000
Capital Expenditure	407,004	494,000	704,000	499,000	294,000
ENVIRONMENT	508,920	484,509	505,025	553,973	587,319



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
NOXIOUS PLANTS & INSECT/VERMIN CONTROL					
OPERATING EXPENDITURE					
5058. Noxious Weed Control Exp	144,000	173,000	177,325	181,758	186,302
Operating Expenditure	144,000	173,000	177,325	181,758	186,302
NOXIOUS PLANTS & INSECT/VERMIN CONTROL	144,000	173,000	177,325	181,758	186,302



SOLID WASTE MANAGEMENT

COMMUNITY STRATEGIES

- G3 CS10 Advocate for, facilitate and support programs that protect and sustain our diverse environment for our future generations.
- G3 CS11 Encourage and support active Community participation within our Community to care for our environment and provide for a sustainable future.
- G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.
- G4 CS16 Provide efficient and effective waste and recycling services and support improved waste minimisation and recycling practices.
- G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.
- G9 CS40 Encourage and build strong partnerships between the Community, business and all levels of government to support implementation of the CSP 2027 and to deliver the Community priorities.
- G9 CS41 To participate and encourage regional coordination and planning between Councils and other organisations.
- G9 CS42 Provide timely and effective advocacy and leadership on key community issues and priorities.

THIS IS WHAT WE PROVIDE

- The provision and maintenance of a waste pick up and disposal service to domestic and commercial premises.
- The promotion of waste reduction, reuse and recycling, including resource recovery.
- Minimization of pollution of the environment due to waste disposal.
- Investigation of future waste management operations as identified in the waste management strategy including the provision of an organic waste collection service.
- Involvement in regional initiatives for waste reduction and improved recycling and collection facilities.
- Community education programs for waste disposal and recycling.
- Management Plans for all landfill sites and an appropriate Waste Management Strategy.

COMMUNITY PRIORITIES



Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.



Protect the natural environment.



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THIS IS HOW WE PROVIDE IT

- Provide kerbside collection service
- Promotion and education of Reduce, Reuse and Recycle (3 R's)
- Manage waste facilities to minimize environmental impact.
- Provide annual bulk waste collection.
- Participate in State Government Waste initiatives.

THIS IS HOW WE MEASURE IT

	TARGET 2016/2017	TARGET 2017/2018
Conduct community education campaigns, including media and joint activities, promoting the benefits of recycling.	>3	>5
Number of justified complaints received about non-availability of waste services (per annum).	<20	<15
Kerbside recycling (tonnes per annum) diverted from landfill.	>1,050	> 1,100
Regional regulated area reported waste to landfill (tonnes per annum).	<7,000	<6,750

STATEMENT OF COMMITMENT

Provide the community with education on waste minimisation and recycling practices to help achieve a sustainable environment.



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
SOLID WASTE MANAGEMENT					
OPERATING REVENUE					
0115. Grants	(117,436)	(120,000)	(121,125)	(122,278)	(123,460)
0283. Commercial Waste Revenue	(227,198)	(231,720)	(237,800)	(243,745)	(249,839)
0284. Domestic Waste User Fees & Charges	(2,450,841)	(2,480,875)	(2,821,478)	(2,905,015)	(2,990,141)
0285. Other Waste Revenue	(175,352)	(152,510)	(156,323)	(160,231)	(164,237)
0286. Landfill Collection Revenue	(917,000)	(945,000)	(963,200)	(990,500)	(671,000)
Operating Revenue	(3,887,827)	(3,930,105)	(4,299,926)	(4,421,769)	(4,198,676)
NON OPERATING REVENUE					
0920. Depreciation	(54,320)	(54,320)	(54,320)	(54,320)	(54,320)
6007. F-19015.8510.6301 s94 Waste Depot, Mdi	(1,101)	0	0	0	0
6035. F-19016.8519.6412 Other Waste	(70,745)	(27,360)	(96,190)	(67,378)	(83,056)
6036. F-19015.8511.6336 RRA Grant	(45,684)	0	0	0	0
6037. F-19015.8512.6349 Domestic Waste Mgt	0	(29,640)	(104,207)	(72,993)	(89,978)
Non Operating Revenue	(171,850)	(111,320)	(254,717)	(194,691)	(227,354)
OPERATING EXPENDITURE					
0301. Administration Costs	122,100	115,804	118,699	121,667	124,708
0415. Utilities	5,450	5,600	5,850	6,100	6,250
0468. Organics Collection	0	0	280,000	300,000	320,000
0469. Landfill Operations- Mwa/Cassilis	221,100	197,100	202,028	207,078	212,255
0484. MGB Waste Collection	1,496,000	1,462,500	1,499,063	1,536,539	1,574,953
0486. Landfill Operations- Scn	652,500	636,698	652,615	668,931	685,654
0487. Landfill Operations- Abn	228,500	251,989	259,800	347,250	274,500



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0488. Landfill Operations- Mdi	162,250	135,878	139,275	142,757	146,326
0632. State Govt Waste Levy	413,000	365,000	374,125	383,478	393,065
0680. Depreciation	54,320	54,320	54,320	54,320	54,320
0980. Administration Overheads	164,985	166,580	170,745	175,013	179,388
Operating Expenditure	3,520,205	3,391,469	3,756,519	3,943,133	3,971,419
NON OPERATING EXPENDITURE					
7019. T-19015.8512.6349 Domestic Waste	15,486	0	0	0	0
7081. Cont to Loan Repayments	25,000	25,000	25,000	25,000	25,000
7131. Cont to Urban Rds Maintenance	122,500	125,000	128,125	131,328	134,611
7254. Cont to Communications	5,000	0	0	0	0
Non Operating Expenditure	167,986	150,000	153,125	156,328	159,611
CAPITAL EXPENDITURE					
0816. Waste Mdi - Transfer Station	3,000	0	0	0	0
0817. Better Waste Program	50,684	59,000	59,000	59,000	59,000
0821. Waste Rehab Works -Aberdeen	6,000	0	0	0	0
0822. Waste Scn - Land Purchase	0	0	50,000	0	0
0824. Waste Scn - Land Licences/Fees	0	100,000	100,000	0	0
1173. Scn - Landfill Development Extension	0	0	200,000	200,000	0
1277. Landfill site compliance/licencing	0	45,000	0	45,000	25,000
4500. Waste Scn - Resource Recovery Ctre	99,000	0	0	0	0
4550. Waste Mwa - Weighbridge	2,900	0	0	0	0
4559. Upgrade electricity Scone Landfill	10,000	0	0	0	0
4560. Transfer Station - Cassilis upgrade	10,000	0	0	0	0
4562. Abn - Weighbridge	1,820	0	0	0	0
4574. Hooklift Installation - Scone	0	25,000	0	0	0
4575. Environmental Management Plan	0	45,000	0	0	0



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4847. Scn - Boom Gates	0	10,000	0	0	0
4848. Scn - Concrete area at tipshop/crib hut	0	10,000	0	0	0
4849. Scn - Impound yard	0	0	5,000	0	0
4875. Aberdeen Hooklift installation	0	0	25,000	0	0
4876. Aberdeen Boom Gates	0	0	0	5,000	0
Capital Expenditure	183,404	294,000	439,000	309,000	84,000
SOLID WASTE MANAGEMENT	(188,082)	(189,956)	(189,999)	(191,999)	(194,999)



STORMWATER MANAGEMENT		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p> <p>G9 CS40 Encourage and build strong partnerships between the Community, business and all levels of government to support implementation of the CSP 2027 and to deliver the Community priorities.</p> <p>G9 CS41 To participate and encourage regional coordination and planning between Councils and other organisations.</p>		<p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p> <p> Upper Hunter Shire has improved and well maintained roads and bridges.</p> <p> Protect the natural environment.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • A drainage structures across all urban areas that is regularly inspected, maintained and improved to meet Community expectations. • Support to community groups in maintaining and enhancing creeks and water ways. • Stormwater Management Plans for the Shire. 			
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • Provision of a stormwater drainage systems to manage flows. • Provision of a kerb and gutter networks as an adjunct to the drainage network. • Maintaining flow conditions in main creeks. 			
<p>THIS IS HOW WE MEASURE IT</p>		<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
Percentage of urban stormwater network inspected.		>25%	>25%
Number of justified complaints due to drainage overflows received annually.		<20	<20
Complete all funded capital works within budget and timeframe.		>90%	>90%
<p>STATEMENT OF COMMITMENT</p> <p>Provide and maintain a capital upgrade of stormwater drainage across the shire.</p>			



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets





	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
STORMWATER MANAGEMENT					
OPERATING REVENUE					
0110. User Fees & Charges	(97,063)	(97,900)	(97,900)	(97,900)	(97,900)
0140. Contributions	0	0	(110,000)	0	0
Operating Revenue	(97,063)	(97,900)	(207,900)	(97,900)	(97,900)
NON OPERATING REVENUE					
0920. Depreciation	(100,071)	(100,071)	(100,071)	(100,071)	(100,071)
6273. Cont from Plant	(48,600)	0	0	0	0
Non Operating Revenue	(148,671)	(100,071)	(100,071)	(100,071)	(100,071)
OPERATING EXPENDITURE					
0570. Stormwater Drainage Maintenance	106,000	117,000	119,925	122,923	125,996
0680. Depreciation	100,071	100,071	100,071	100,071	100,071
0980. Administration Overheads	135,065	140,365	143,874	147,471	151,158
Operating Expenditure	341,136	357,436	363,870	370,465	377,225
NON OPERATING EXPENDITURE					
7101. Cont to Street Cleaning	42,000	42,000	43,050	44,126	45,229
Non Operating Expenditure	42,000	42,000	43,050	44,126	45,229
CAPITAL EXPENDITURE					
4070. Sydney St Scn	0	0	0	100,000	0
4071. Susan St Stormwater	150,000	100,000	0	0	0
4248. Mdi - Murulla St - Isis Ln	0	0	0	40,000	0
4439. Belmore St Channel	0	0	0	50,000	60,000



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

4788. Susan St (Near Council Depot)	48,600	0	0	0	0
4799. Scn - Sherwood St Intersection	5,000	100,000	0	0	0
4804. Bettington St Stormwater upgrade	20,000	0	0	0	0
4865. Stormwater Kingdon St (Figtree to Rail)	0	0	265,000	0	0
4893. Kelly St Stormwater	0	0	0	0	150,000
Capital Expenditure	223,600	200,000	265,000	190,000	210,000
STORMWATER MANAGEMENT	361,002	351,465	363,949	406,620	434,483



STREET CLEANING		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G3 CS10 Advocate for, facilitate and support programs that protect and sustain our diverse environment for our future generations.</p> <p>G3 CS11 Encourage and support active Community participation within our Community to care for our environment and provide for a sustainable future.</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G5 CS22 Provide attractive and functional town centres and support revitalisation of the towns and villages including investment in built heritage and improvement of existing buildings.</p> <p>G6 CS25 Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p>		<p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p> <p> Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <p> Increase focus on local business, shop occupation and revitalisation of the Town Centres.</p> <p> Protect the natural environment.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • A street cleaning services within the urban and CBD areas. • Graffiti removal. • Removal of litter and the emptying of bins in street and public places. 			
<p>THIS IS HOW WE PROVIDE IT</p> <p>By providing clean local roads while minimising environmental and flooding risks.</p>			
THIS IS HOW WE MEASURE IT		TARGET 2016/2017	TARGET 2017/2018
The percentage of urban roads swept four times per annum.		>90%	>90%
Number of kilometres of road swept each year.		New	464km
Percentage of graffiti removed from public assets within 24 hours of reporting.		>90%	>90%
<p>STATEMENT OF COMMITMENT</p> <p>Maintain clean streets, graffiti and litter removal litter from streets and public places on a regular basis.</p>			



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
STREET CLEANING					
NON OPERATING REVENUE					
6101. Cont from Stormwater Drainage	(42,000)	(42,000)	(43,050)	(44,126)	(45,229)
Non Operating Revenue	(42,000)	(42,000)	(43,050)	(44,126)	(45,229)
OPERATING EXPENDITURE					
0625. Street & Gutter Cleaning	234,000	192,000	196,800	201,720	206,763
Operating Expenditure	234,000	192,000	196,800	201,720	206,763
STREET CLEANING	192,000	150,000	153,750	157,594	161,534



4.5.5 General Purpose Revenues



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PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
GENERAL PURPOSE REVENUES					
OPERATING REVENUE					
Rates, Grants & Interest Revenues	(14,702,243)	(12,207,062)	(14,400,658)	(15,076,594)	(15,800,930)
Operating Revenue	(14,702,243)	(12,207,062)	(14,400,658)	(15,076,594)	(15,800,930)
NON OPERATING REVENUE					
Rates, Grants & Interest Revenues	0	(1,388,912)	0	0	0
Non Operating Revenue	0	(1,388,912)	0	0	0
OPERATING EXPENDITURE					
Rates, Grants & Interest Revenues	251,870	242,352	248,411	254,621	260,987
Operating Expenditure	251,870	242,352	248,411	254,621	260,987
NON OPERATING EXPENDITURE					
Rates, Grants & Interest Revenues	1,388,912	0	0	0	0
Non Operating Expenditure	1,388,912	0	0	0	0
GENERAL PURPOSE REVENUES	(13,061,461)	(13,353,622)	(14,152,247)	(14,821,973)	(15,539,944)



RATES, GRANTS AND INTEREST REVENUES	COMMUNITY PRIORITIES
<p>COMMUNITY STRATEGIES</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS37 Ensure long-term financial sustainability through short, medium and long term financial planning.</p>	<p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> Upper Hunter Shire Council demonstrates it is Fit for the Future and can meet all State Government indicators for financial stability.</p>
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Issue of rates and charges in a timely manner. • Investment of Council's surplus funds. • Advocate for appropriate levels of income received through the distribution of the Federal Grants. 	
<p>THIS IS HOW WE PROVIDE IT</p> <p>To maximise Council's ability to secure appropriate funding for General Fund Projects.</p>	
<p>STATEMENT OF COMMITMENT</p> <p>Income is maximised to achieve best financial outcomes for Council.</p>	



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
RATES, GRANTS & INTEREST REVENUES					
OPERATING REVENUE					
0100. Rates & Charges	(10,238,335)	(10,425,150)	(11,042,579)	(11,684,362)	(12,362,693)
0115. Grants	(4,176,908)	(1,491,912)	(2,966,079)	(3,040,231)	(3,116,237)
0120. Interest & Investment Income	(287,000)	(290,000)	(392,000)	(352,000)	(322,000)
Operating Revenue	(14,702,243)	(12,207,062)	(14,400,658)	(15,076,594)	(15,800,930)
NON OPERATING REVENUE					
6050. F-19016.8517.6409 FAG	0	(1,388,912)	0	0	0
Non Operating Revenue	0	(1,388,912)	0	0	0
OPERATING EXPENDITURE					
0980. Administration Overheads	251,870	242,352	248,411	254,621	260,987
Operating Expenditure	251,870	242,352	248,411	254,621	260,987
NON OPERATING EXPENDITURE					
7050. T-19016.8517.6409 FAG	1,388,912	0	0	0	0
Non Operating Expenditure	1,388,912	0	0	0	0
RATES, GRANTS & INTEREST REVENUES	(13,061,461)	(13,353,622)	(14,152,247)	(14,821,973)	(15,539,944)



4.5.6 Governance

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Council Services 131



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BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
GOVERNANCE					
NON OPERATING REVENUE					
Council Services	(95,000)	0	0	0	(100,000)
Non Operating Revenue	(95,000)	0	0	0	(100,000)
OPERATING EXPENDITURE					
Council Services	750,293	630,394	646,154	662,308	778,865
Operating Expenditure	750,293	630,394	646,154	662,308	778,865
NON OPERATING EXPENDITURE					
Council Services	(30,000)	25,000	25,000	25,000	0
Non Operating Expenditure	(30,000)	25,000	25,000	25,000	0
CAPITAL EXPENDITURE					
Council Services	3,681	0	0	0	5,000
Capital Expenditure	3,681	0	0	0	5,000
GOVERNANCE	628,974	655,394	671,154	687,308	683,865



COUNCIL SERVICES	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS31 Council is focused on innovation and continuous improvement to ensure a high quality of service which is aligned with business needs and Community priorities.</p> <p>G8 CS34 Community is effectively engaged, can provide opinion and contribute to decisions that plan for the present and future of the Upper Hunter Shire.</p> <p>G8 CS35 Develop and maintain effective reporting systems that enable Council to measure and report on performance.</p> <p>G9 CS40 Encourage and build strong partnerships between the Community, business and all levels of government to support implementation of the CSP 2027 and to deliver the Community priorities.</p> <p>G9 CS41 To participate and encourage regional coordination and planning between Councils and other organisations.</p> <p>G9 CS42 Provide timely and effective advocacy and leadership on key community issues and priorities.</p>	<div data-bbox="1451 343 1525 419"></div> <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <div data-bbox="1451 480 1525 557"></div> <p>Upper Hunter Shire Council demonstrates it is Fit for the Future and can meet all State Government indicators for financial stability.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • The monitoring and implementation of the Integrated Planning and Reporting (IP&R) Framework. • Review of Community Strategic Plan every 4 years and review progress 6 monthly. • Review Delivery Program every 4 years and Operation Plans - Annually. • Council wide continuous service improvement. • Maintenance enhancement and development of Council reporting systems. • Review Policies, Codes and Delegations. • Continued advocacy for state and federally funded programs, developments and projects that benefit the Shire. 		
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • By providing Community leadership and to ensure the delivery of an efficient, effective local government service. • Implement and monitor Council's Fit for the Future proposal. 		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>6 monthly review of performance against CSP 2027 Community Priorities and Community strategies.</p>	<p>New</p>	<p>2</p>
<p>STATEMENT OF COMMITMENT</p> <p>We will represent and lead the Community consistent with the Community Priorities and Community Strategies identified in the CSP 2027 and our legislative responsibilities.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
COUNCIL SERVICES					
NON OPERATING REVENUE					
6018. F-19016.8518.6410 Council Elections	(95,000)	0	0	0	(100,000)
Non Operating Revenue	(95,000)	0	0	0	(100,000)
OPERATING EXPENDITURE					
0301. Administration Costs	137,000	129,000	132,225	135,531	138,919
0330. Mayor & Elected Member Expenses	176,000	179,000	183,475	188,062	192,763
0335. Election Expenses	95,000	0	0	0	100,000
0345. Meals Entertainment & Other Functions	8,000	8,000	8,200	8,405	8,615
0350. General Expenses	27,000	28,000	28,700	29,418	30,153
0980. Administration Overheads	202,793	220,794	226,314	231,972	237,771
5016. s356 Contributions Expenses	24,000	23,500	24,088	24,690	25,307
5088. Cont - Local Government NSW	28,000	28,400	29,110	29,838	30,584
5089. Cont - Hunter Valley Research Foundation	2,500	2,500	2,563	2,627	2,692
5090. Cont - Mining Related Councils	7,000	7,200	7,380	7,565	7,754
5140. Medical Practitioners Assistance	3,000	4,000	4,100	4,203	4,308
5300. Cont - UH Sustainability Unit	40,000	0	0	0	0
Operating Expenditure	750,293	630,394	646,154	662,308	778,865
NON OPERATING EXPENDITURE					
7018. T-19016.8518.6410 Council Elections	0	25,000	25,000	25,000	0
7282. Cont to Water	(30,000)	0	0	0	0
Non Operating Expenditure	(30,000)	25,000	25,000	25,000	0



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CAPITAL EXPENDITURE					
0714. Asset Purchases	3,681	0	0	0	5,000
Capital Expenditure	3,681	0	0	0	5,000
COUNCIL SERVICES	628,974	655,394	671,154	687,308	683,865



4.5.7 Health




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Health Services 136



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
HEALTH					
OPERATING REVENUE					
Health Services	(174,250)	(207,690)	(212,882)	(218,204)	(223,659)
Operating Revenue	(174,250)	(207,690)	(212,882)	(218,204)	(223,659)
NON OPERATING REVENUE					
Health Services	(6,206)	0	0	0	0
Non Operating Revenue	(6,206)	0	0	0	0
OPERATING EXPENDITURE					
Health Services	234,533	284,547	291,661	298,952	306,426
Operating Expenditure	234,533	284,547	291,661	298,952	306,426
HEALTH	54,077	76,857	78,778	80,748	82,767



HEALTH SERVICES		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.</p> <p>G4 CS14 Provide efficient and effective advisory, assessment and regulatory services focused on being Customer 'friendly', responsive and environmentally responsible.</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p>		<p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <p> Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Public health education, complaints investigation, inspections of regulated premises and related services. Ongoing implementation of requirements of on-site waste disposal legislation and On-site Sewage Management Strategy 2015. An inspection program of all on-site waste management systems within the Shire to ascertain their impact on the environment. 			
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> Provision of an efficiently and effectively administer regulatory functions as required by relevant legislation, regulation and Council policies. Cost effective management of resources in addressing the priorities of Council. 			
<p>THIS IS HOW WE MEASURE IT</p>		TARGET 2016/2017	TARGET 2017/2018
Number of health inspections undertaken per annum.		>120	>128
Number of On Site Sewer Management Systems (OSSMS) inspections undertaken per annum.		>375	>375
<p>STATEMENT OF COMMITMENT</p> <p>Committed to protecting public health and the environment.</p>			



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
HEALTH SERVICES					
OPERATING REVENUE					
0105. Statutory Fees & Charges	(43,750)	(63,750)	(65,344)	(66,977)	(68,652)
0110. User Fees & Charges	(128,500)	(140,940)	(144,464)	(148,075)	(151,777)
0130. Other Income	(2,000)	(3,000)	(3,075)	(3,152)	(3,231)
Operating Revenue	(174,250)	(207,690)	(212,882)	(218,204)	(223,659)
NON OPERATING REVENUE					
6182. F-19015.8511.6523 CMA 2011/12	(6,206)	0	0	0	0
Non Operating Revenue	(6,206)	0	0	0	0
OPERATING EXPENDITURE					
0304. Customer Services	37,665	41,255	42,286	43,344	44,427
0350. General Expenses	250	1,250	1,281	1,313	1,346
0497. Health Inspections	63,134	106,254	108,910	111,633	114,424
0624. Onsite Sewerage Management	84,818	86,576	88,740	90,959	93,233
0980. Administration Overheads	48,066	48,612	49,827	51,073	52,350
5059. Food Handling Course Exp	600	600	615	630	646
Operating Expenditure	234,533	284,547	291,661	298,952	306,426
HEALTH SERVICES	54,077	76,857	78,778	80,748	82,767



4.5.7 Housing and Community Amenities

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Low Income Housing 141

Public Cemeteries 143

Public Conveniences 145

Street Lighting 147

Town Planning 149



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets



BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
HOUSING & COMMUNITY AMENITIES					
OPERATING REVENUE					
Low Income Housing	(10,020)	(8,770)	(8,989)	(9,214)	(9,444)
Public Cemeteries	(116,000)	(108,000)	(110,700)	(113,468)	(116,304)
Street Lighting	(53,000)	(53,000)	(53,300)	(54,633)	(55,998)
Town Planning	(342,845)	(301,404)	(294,278)	(301,634)	(309,175)
Operating Revenue	(521,865)	(471,174)	(467,267)	(478,948)	(490,922)
NON OPERATING REVENUE					
Low Income Housing	(7,196)	(7,196)	(7,389)	(7,196)	(7,196)
Public Cemeteries	(23,954)	(27,064)	(13,954)	(13,954)	(13,954)
Public Conveniences	(32,213)	(47,213)	(32,213)	(32,213)	(32,213)
Street Lighting	(11,000)	(20,000)	0	0	0
Town Planning	(56,983)	(10,735)	0	0	0
Non Operating Revenue	(131,346)	(112,208)	(53,556)	(53,363)	(53,363)
OPERATING EXPENDITURE					
Low Income Housing	16,946	14,886	15,078	15,275	15,477
Public Cemeteries	151,085	147,842	151,189	154,620	158,137
Public Conveniences	200,161	214,023	218,568	223,227	228,003
Street Lighting	261,000	275,000	281,875	288,922	296,145
Town Planning	648,994	561,570	540,548	554,062	567,913
Operating Expenditure	1,278,186	1,213,321	1,207,259	1,236,106	1,265,675



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NON OPERATING EXPENDITURE					
Low Income Housing	270	1,080	0	835	1,063
Town Planning	58,388	69,800	71,545	73,334	75,167
Non Operating Expenditure	58,658	70,880	71,545	74,169	76,230
CAPITAL EXPENDITURE					
Low Income Housing	0	0	1,300	300	100
Public Cemeteries	20,983	20,000	21,000	21,000	11,000
Public Conveniences	0	15,000	0	0	0
Street Lighting	1,000	20,000	10,000	10,000	10,000
Capital Expenditure	21,983	55,000	32,300	31,300	21,100
HOUSING & COMMUNITY AMENITIES	705,616	755,819	790,281	809,264	818,720



LOW INCOME HOUSING		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS2 Form partnerships and participate in networks which address the needs and interests of disadvantaged and disability groups in the Community.</p> <p>G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.</p>		<p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Low income housing and allocated emergency accommodation. • Units that are maintained to a safe and comfortable standard. • Annual inspections carried out to determine any works that need to be completed. 		<p> Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.</p>	
<p>THIS IS HOW WE PROVIDE IT</p> <p>Provision of safe and comfortable accommodation for people of low income and for emergency accommodation.</p>			
THIS IS HOW WE MEASURE IT		TARGET 2016/2017	TARGET 2017/2018
Inspected percentage of low income housing 4 times a year.		New	>90%
Percentage of time tenanted.		>95%	>90%
<p>STATEMENT OF COMMITMENT</p> <p>Ensure housing provisions available to the disadvantaged and those in need.</p>			



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
LOW INCOME HOUSING					
OPERATING REVENUE					
0110. User Fees & Charges	(10,020)	(8,770)	(8,989)	(9,214)	(9,444)
Operating Revenue	(10,020)	(8,770)	(8,989)	(9,214)	(9,444)
NON OPERATING REVENUE					
0920. Depreciation	(7,196)	(7,196)	(7,196)	(7,196)	(7,196)
6003. F-19016.8523.6445 Special Projects	0	0	(193)	0	0
Non Operating Revenue	(7,196)	(7,196)	(7,389)	(7,196)	(7,196)
OPERATING EXPENDITURE					
0415. Utilities	3,350	3,480	3,567	3,656	3,748
0530. Building Maintenance	6,400	4,210	4,315	4,423	4,534
0680. Depreciation	7,196	7,196	7,196	7,196	7,196
Operating Expenditure	16,946	14,886	15,078	15,275	15,477
NON OPERATING EXPENDITURE					
7024. T-19016.8519.6421 Low Income Housing	270	1,080	0	835	1,063
Non Operating Expenditure	270	1,080	0	835	1,063
CAPITAL EXPENDITURE					
1036. Low income Housing Painting	0	0	300	300	100
1039. Low Income Replace Floor coverings	0	0	1,000	0	0
Capital Expenditure	0	0	1,300	300	100
LOW INCOME HOUSING	0	0	0	0	0






PUBLIC CEMETERIES	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G4 CS13 Implement and regularly review Strategic Land Use Plans, Environmental Planning Instruments and Development Controls, which reflect the needs and expectations of the broad Community Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p>	<div data-bbox="1451 347 1525 424"></div> <p>Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p> <div data-bbox="1451 483 1525 560"></div> <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • A maintained Council's cemetery facilities and cemetery record database. • Improved aesthetic impact of cemeteries and facilities. 		
<p>THIS IS HOW WE PROVIDE IT</p> <p>By the provision of a cost effective and sympathetic cemetery service and facility to the community.</p>		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Number of justified complaints about cemetery services.</p>	<p><30</p>	<p><30</p>
<p>STATEMENT OF COMMITMENT</p> <ul style="list-style-type: none"> • Inspect, maintain and improve Councils cemeteries to agreed frequency. • Provide plaque service to customers to agreed standard. 		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
PUBLIC CEMETERIES					
OPERATING REVENUE					
0110. User Fees & Charges	(116,000)	(108,000)	(110,700)	(113,468)	(116,304)
Operating Revenue	(116,000)	(108,000)	(110,700)	(113,468)	(116,304)
NON OPERATING REVENUE					
0920. Depreciation	(13,954)	(13,954)	(13,954)	(13,954)	(13,954)
6160. F-19016.8519.6420 Cemetery Works	(10,000)	(13,110)	0	0	0
Non Operating Revenue	(23,954)	(27,064)	(13,954)	(13,954)	(13,954)
OPERATING EXPENDITURE					
0301. Administration Costs	1,250	3,500	3,588	3,677	3,769
0415. Utilities	9,424	9,500	9,738	9,981	10,230
0630. Cemetery Maintenance	105,500	105,000	107,625	110,316	113,074
0647. Grave Excavation - Mwa & Mdi	5,000	2,500	2,563	2,627	2,692
0648. Cemetery Plaques	6,662	4,000	4,100	4,203	4,308
0680. Depreciation	13,954	13,954	13,954	13,954	13,954
0980. Administration Overheads	9,295	9,388	9,623	9,863	10,110
Operating Expenditure	151,085	147,842	151,189	154,620	158,137
CAPITAL EXPENDITURE					
0702. Scone Lawn Cemetery Extension	16,000	20,000	20,000	0	10,000
1261. Tree Planting	483	0	1,000	1,000	1,000
1323. Mdi Columbarium	0	0	0	20,000	0
1334. Cemetery Management Plan	4,500	0	0	0	0
Capital Expenditure	20,983	20,000	21,000	21,000	11,000
PUBLIC CEMETERIES	32,114	32,778	47,535	48,199	38,879






PUBLIC CONVENIENCES	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p> <p>G6 CS25 Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p>	<p> Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p> <p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <p>Provide clean, accessible and safe public toilets.</p>		
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • To provide and maintain public toilets for the local community and travelling public to a satisfactory and acceptable standard. • Improve the appearance and presentation of public toilets. 		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Number of justified complaints of unsatisfactory cleanliness per annum.</p>	<p><6</p>	<p><10</p>
<p>STATEMENT OF COMMITMENT</p> <p>Inspect, maintain and improve public toilet facilities across the Shire.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
PUBLIC CONVENIENCES					
NON OPERATING REVENUE					
0920. Depreciation	(32,213)	(32,213)	(32,213)	(32,213)	(32,213)
6074. F-19015.8510.6305 s94A Contributions	0	(15,000)	0	0	0
Non Operating Revenue	(32,213)	(47,213)	(32,213)	(32,213)	(32,213)
OPERATING EXPENDITURE					
0415. Utilities	7,945	7,250	7,431	7,617	7,807
0531. Public Amenities Maintenance	146,000	163,500	167,588	171,777	176,072
0680. Depreciation	32,213	32,213	32,213	32,213	32,213
0980. Administration Overheads	14,003	11,060	11,337	11,620	11,910
Operating Expenditure	200,161	214,023	218,568	223,227	228,003
CAPITAL EXPENDITURE					
4822. Blandford Rest Area Toilets	0	15,000	0	0	0
Capital Expenditure	0	15,000	0	0	0
PUBLIC CONVENIENCES	167,948	181,810	186,355	191,014	195,790



STREET LIGHTING		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p> <p>G6 CS25 Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.</p>		<p> Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p> <p> Increase focus on local business, shop occupation and revitalisation of the Town Centres.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Street lighting that minimises total life cycle costs. A service that is able to receive street light enquires from the public and road users and liaise with Electricity Authorities. 			
<p>THIS IS HOW WE PROVIDE IT</p> <p>By promoting safe vehicular and pedestrian passage at night with adequate lighting in residential and arterial roads in accordance with Australian Standards.</p>			
THIS IS HOW WE MEASURE IT		TARGET 2016/2017	TARGET 2017/2018
Number of justifiable complaints received on street lighting per annum.		<5	<5
Council's Street Lighting Policy updated and implemented across the Shire.		New	30/6/2018
<p>STATEMENT OF COMMITMENT</p> <ul style="list-style-type: none"> Ensure all street lights achieve minimum Australian Standards. Request any unserviceable street lights are repaired to agreed standard by provider. 			



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
STREET LIGHTING					
OPERATING REVENUE					
0115. Grants	(53,000)	(53,000)	(53,300)	(54,633)	(55,998)
Operating Revenue	(53,000)	(53,000)	(53,300)	(54,633)	(55,998)
NON OPERATING REVENUE					
6061. F-19016.8523.6444 Street Lighting	(11,000)	(20,000)	0	0	0
Non Operating Revenue	(11,000)	(20,000)	0	0	0
OPERATING EXPENDITURE					
0415. Utilities	261,000	275,000	281,875	288,922	296,145
Operating Expenditure	261,000	275,000	281,875	288,922	296,145
CAPITAL EXPENDITURE					
0765. Street & Public Lighting Capital Works	0	20,000	10,000	10,000	10,000
1325. Liverpool & Main Sts Pedestrian Lights	1,000	0	0	0	0
Capital Expenditure	1,000	20,000	10,000	10,000	10,000
STREET LIGHTING	198,000	222,000	238,575	244,289	250,147



TOWN PLANNING

COMMUNITY STRATEGIES

- G3 CS10 Advocate for, facilitate and support programs that protect and sustain our diverse environment for our future generations.
- G3 CS12 Ensure that all actions, decisions and policy response to natural hazards and climate change remain current and reflect capacity, Community expectations and changes in environmental and climate change information.
- G4 CS13 Implement and regularly review Strategic Land Use Plans, Environmental Planning Instruments and Development Controls, which reflect the needs and expectations of the broad Community
- G4 CS14 Provide efficient and effective advisory, assessment and regulatory services focused on being Customer 'friendly', responsive and environmentally responsible.
- G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.
- G4 CS17 Implement policies to ensure the protection of strategic agricultural lands, equine critical industry clusters, natural resources and heritage.
- G5 CS18 Encourage a diverse economy whilst promoting and preserving our agriculture and equine industries.
- G5 CS20 Encourage and support innovative industry and a diversity of businesses that provide a range of services and employment opportunities for current and future generations.
- G5 CS21 Facilitate and provide access to a range of local educational and training opportunities that complements the economy.
- G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.
- G9 CS40 Encourage and build strong partnerships between the Community, business and all levels of government to support implementation of the CSP 2027 and to deliver the Community priorities.
- G9 CS41 To participate and encourage regional coordination and planning between Councils and other organisations.

COMMUNITY PRIORITIES



Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.



Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.



A stronger economic base to attract and retain residents, particularly our young people.



Increase focus on local business, shop occupation and revitalisation of the Town Centres.



Protect the natural environment.



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

THIS IS WHAT WE PROVIDE

- Assessment of planning applications.
- Advisory service to the community, including heritage conservation.
- Preparation of planning proposals, flood studies and associated management plans.
- Issue of Subdivision Certificates and Planning Certificates.
- Review of strategic planning documents.
- Development compliance monitoring.

THIS IS HOW WE PROVIDE IT

- Provision of efficient and effective statutory and strategic landuse planning services.
- Provide an ongoing review of the local planning instruments to ensure that they are appropriate for current local and regional circumstances.

THIS IS HOW WE MEASURE IT

	TARGET 2016/2017	TARGET 2017/2018
Number of development applications lodged per annum.	>180	>180
Median time taken to determine Applications (days).	New	<40
Percentage approved in 40 day statutory period.	>80%	>70%
Average 149 Certificate processing time (days).	<5	<5
Average Subdivision Certificates processing time (days).	<14	<14

STATEMENT OF COMMITMENT

Land use and development across the Shire will be planned and managed appropriately to ensure a sustainable future.



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
TOWN PLANNING					
OPERATING REVENUE					
0105. Statutory Fees & Charges	(199,300)	(192,300)	(197,108)	(202,035)	(207,086)
0110. User Fees & Charges	(6,500)	(6,500)	(8,713)	(8,930)	(9,154)
0115. Grants	(76,363)	(31,304)	(13,325)	(13,658)	(14,000)
0130. Other Income	(2,000)	(1,500)	(1,538)	(1,576)	(1,615)
0140. Contributions	(58,682)	(69,800)	(73,595)	(75,435)	(77,321)
Operating Revenue	(342,845)	(301,404)	(294,278)	(301,634)	(309,175)
NON OPERATING REVENUE					
6125. F-19016.8519.6491 TOWN PLANNING	(52,490)	0	0	0	0
6179. F-19016.8519.6417 Floodplain Mgt	(4,493)	(10,735)	0	0	0
Non Operating Revenue	(56,983)	(10,735)	0	0	0
OPERATING EXPENDITURE					
0304. Customer Services	108,435	121,100	124,128	127,231	130,411
0493. Planning	340,879	297,278	304,710	312,328	320,136
0656. Heritage Advisor	23,300	19,500	19,988	20,487	20,999
0658. Local Heritage	9,000	10,000	10,250	10,506	10,769
0980. Administration Overheads	68,896	69,486	71,223	73,004	74,829
0996. Aberdeen Flood Warning System	58,846	32,206	0	0	0
0997. Land Use Strategy Review	6,000	0	0	0	0
1332. Community Heritage	25,000	0	0	0	0
2062. Scone Flood Warning System	8,638	12,000	10,250	10,506	10,769
Operating Expenditure	648,994	561,570	540,548	554,062	567,913



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

NON OPERATING EXPENDITURE					
7067. T-19015.8510.6308 s94 R&C Scn	3,303	0	0	0	0
7071. T-19015.8510.6307 s94 Open Space Mwa	790	0	0	0	0
7074. T-19015.8510.6305 s94A Contributions	51,899	60,000	61,500	63,038	64,613
7272. T-19015.8510.6585 S94 Rec & Open	1,979	7,500	7,688	7,880	8,077
7273. T-19015.8510.6586 S94 Com & Cultural	417	2,000	2,050	2,101	2,154
7274. T-19015.8510.6587 S94 Plan Mgt & Admin	0	300	308	315	323
Non Operating Expenditure	58,388	69,800	71,545	73,334	75,167
TOWN PLANNING	307,554	319,231	317,816	325,761	333,905



4.5.9 Mining, Manufacturing and Construction

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Building Control 155
Quarry Operations 157



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
MINING, MANUFACTURING & CONSTRUCTION					
OPERATING REVENUE					
Building Control	(130,350)	(125,500)	(128,638)	(131,853)	(135,150)
Operating Revenue	(130,350)	(125,500)	(128,638)	(131,853)	(135,150)
NON OPERATING REVENUE					
Quarry Operations	(318,611)	(341,586)	(349,399)	(357,406)	(365,614)
Non Operating Revenue	(318,611)	(341,586)	(349,399)	(357,406)	(365,614)
OPERATING EXPENDITURE					
Building Control	345,069	380,120	389,623	399,364	409,348
Quarry Operations	193,817	238,737	243,978	249,351	254,857
Operating Expenditure	538,886	618,857	633,601	648,714	664,205
NON OPERATING EXPENDITURE					
Quarry Operations	115,794	82,849	100,295	82,803	105,372
Non Operating Expenditure	115,794	82,849	100,295	82,803	105,372
CAPITAL EXPENDITURE					
Quarry Operations	9,000	20,000	5,125	25,253	5,384
Capital Expenditure	9,000	20,000	5,125	25,253	5,384
MINING, MANUFACTURING & CONSTRUCTION	214,719	254,620	260,985	267,510	274,197





BUILDING CONTROL	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G3 CS10 Advocate for, facilitate and support programs that protect and sustain our diverse environment for our future generations.</p> <p>G3 CS11 Encourage and support active Community participation within our Community to care for our environment and provide for a sustainable future.</p> <p>G4 CS14 Provide efficient and effective advisory, assessment and regulatory services focused on being Customer 'friendly', responsive and environmentally responsible.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G9 CS41 To participate and encourage regional coordination and planning between Councils and other organisations.</p>	<div data-bbox="1451 347 1525 427"></div> <p>Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <div data-bbox="1451 483 1525 563"></div> <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <div data-bbox="1451 635 1525 715"></div> <p>Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <p>Provision of building assessment, certification, inspection and advisory services.</p>		
<p>THIS IS HOW WE PROVIDE IT</p> <p>Maintain and enforce regulatory and compliance controls administered by Council.</p>		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Number of construction certificates lodged per annum.</p>	<p>>140</p>	<p>>100</p>
<p>Median time taken to process construction certificates (days).</p>	<p>New</p>	<p><14</p>
<p>STATEMENT OF COMMITMENT</p> <p>Building control functions provided to meet Community expectations and statutory obligations.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
BUILDING CONTROL					
OPERATING REVENUE					
0105. Statutory Fees & Charges	(126,000)	(121,800)	(124,845)	(127,966)	(131,165)
0110. User Fees & Charges	(3,250)	(3,200)	(3,280)	(3,362)	(3,446)
0130. Other Income	(1,100)	(500)	(513)	(525)	(538)
Operating Revenue	(130,350)	(125,500)	(128,638)	(131,853)	(135,150)
OPERATING EXPENDITURE					
0304. Customer Services	86,528	98,799	101,269	103,801	106,396
0494. Building Services	190,252	209,186	214,416	219,776	225,270
0980. Administration Overheads	68,289	72,135	73,938	75,787	77,682
Operating Expenditure	345,069	380,120	389,623	399,364	409,348
BUILDING CONTROL	214,719	254,620	260,986	267,510	274,198



QUARRY OPERATIONS	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p>	<p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Operation of quarries in accordance with relevant regulations and license agreements. • Ongoing review of Council's gravel production to improve final product. • Continued review of mine safety management plan. 	<p> Upper Hunter Shire has improved and well maintained roads and bridges.</p>	
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • By effectively and responsibly managing, maintaining and developing Council's quarry operations. • To winning, producing and supplying quality road making materials for internal and external works at a competitive cost. • By the safe operation of Council's quarries to meet legislative requirements. 		
THIS IS HOW WE MEASURE IT	TARGET 2016/2017	TARGET 2017/2018
Review current Mine Safety Management Plan consistent with mine guidelines.	New	30/6/2018
Target annual production - ensure all construction and maintenance sites have required materials.	>90%	>90%
<p>STATEMENT OF COMMITMENT</p> <p>To operate Council's quarries in accordance with the Mine Safety Management Plan.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
QUARRY OPERATIONS					
NON OPERATING REVENUE					
0910. Quarry Revenue	(289,525)	(312,500)	(320,313)	(328,320)	(336,528)
0920. Depreciation	(29,086)	(29,086)	(29,086)	(29,086)	(29,086)
Non Operating Revenue	(318,611)	(341,586)	(349,399)	(357,406)	(365,614)
OPERATING EXPENDITURE					
0415. Utilities	4,882	5,500	5,638	5,778	5,923
0640. Quarry Operations	131,328	175,830	180,226	184,731	189,350
0680. Depreciation	29,086	29,086	29,086	29,086	29,086
0980. Administration Overheads	28,521	28,321	29,029	29,755	30,499
Operating Expenditure	193,817	238,737	243,978	249,351	254,857
NON OPERATING EXPENDITURE					
7132. Cont to Rds Maintenance	61,500	62,000	63,550	65,139	66,767
7138. T-19016.8520.6422 Gravel Pit Rehab	54,294	20,849	36,745	17,664	38,605
Non Operating Expenditure	115,794	82,849	100,295	82,803	105,372
CAPITAL EXPENDITURE					
0806. Gravel Exploration	9,000	5,000	5,125	5,253	5,384
1333. Quarry Pit Rehabilitation	0	15,000	0	20,000	0
Capital Expenditure	9,000	20,000	5,125	25,253	5,384
QUARRY OPERATIONS	0	0	0	0	0



4.5.10 Public Order and Safety

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Local Government Regulation Enforcement170



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
PUBLIC ORDER & SAFETY					
OPERATING REVENUE					
Animal Control	(57,550)	(28,760)	(29,479)	(30,216)	(30,971)
Emergency Services	(80,500)	(16,000)	(16,400)	(16,810)	(17,230)
Fire Service Levy & Fire Protection	(341,142)	(214,000)	(219,350)	(224,834)	(230,455)
LG Regulation Enforcement	(26,400)	(29,400)	(31,570)	(32,359)	(33,168)
Operating Revenue	(505,592)	(288,160)	(296,799)	(304,219)	(311,824)
NON OPERATING REVENUE					
Animal Control	(18,603)	(29,603)	(4,603)	(4,603)	(4,603)
Emergency Services	(49,157)	(27,145)	(27,145)	(27,145)	(27,145)
Fire Service Levy & Fire Protection	(66,140)	(30,528)	(30,528)	(30,528)	(30,528)
Non Operating Revenue	(133,900)	(87,276)	(62,276)	(62,276)	(62,276)
OPERATING EXPENDITURE					
Animal Control	159,532	150,784	128,814	131,919	135,102
Emergency Services	115,213	119,408	121,715	124,079	126,502
Fire Service Levy & Fire Protection	784,630	734,354	751,949	769,985	788,471
LG Regulation Enforcement	157,269	147,611	151,301	155,084	158,961
Operating Expenditure	1,216,644	1,152,157	1,153,779	1,181,066	1,209,036
CAPITAL EXPENDITURE					
Animal Control	5,000	0	0	0	0
Emergency Services	67,000	0	0	0	0
Fire Service Levy & Fire Protection	10,000	0	0	0	0
Capital Expenditure	82,000	0	0	0	0
PUBLIC ORDER & SAFETY	659,152	776,721	794,704	814,572	834,936



ANIMAL CONTROL	COMMUNITY PRIORITIES													
<p>COMMUNITY STRATEGIES</p> <p>G3 CS11 Encourage and support active Community participation within our Community to care for our environment and provide for a sustainable future.</p> <p>G4 CS14 Provide efficient and effective advisory, assessment and regulatory services focused on being Customer 'friendly', responsive and environmentally responsible.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p>	<div data-bbox="1451 347 1525 427"></div> <p>Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <div data-bbox="1451 483 1525 563"></div> <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <div data-bbox="1451 619 1525 699"></div> <p>Protect the natural environment.</p>													
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Administer the Companion Animals Act. • An efficient and effective complaint investigation system relating to companion animals and stock. • Provide an emergency-only after-hours animal control service. 	<table border="1"> <thead> <tr> <th data-bbox="114 932 1424 1007">THIS IS HOW WE PROVIDE IT</th> <th data-bbox="1424 932 1747 1007">TARGET 2016/2017</th> <th data-bbox="1747 932 2121 1007">TARGET 2017/2018</th> </tr> </thead> <tbody> <tr> <td data-bbox="114 1007 1424 1054">Number of companion animals impounded.</td> <td data-bbox="1424 1007 1747 1054"><150</td> <td data-bbox="1747 1007 2121 1054"><150</td> </tr> <tr> <td data-bbox="114 1054 1424 1102">Percentage of impounded animals released or re-homed.</td> <td data-bbox="1424 1054 1747 1102">>80%</td> <td data-bbox="1747 1054 2121 1102">>70%</td> </tr> <tr> <td data-bbox="114 1102 1424 1142">Percentage of customer complaints/inquiries responded to within 24 hours.</td> <td data-bbox="1424 1102 1747 1142">>90%</td> <td data-bbox="1747 1102 2121 1142">>90%</td> </tr> </tbody> </table>		THIS IS HOW WE PROVIDE IT	TARGET 2016/2017	TARGET 2017/2018	Number of companion animals impounded.	<150	<150	Percentage of impounded animals released or re-homed.	>80%	>70%	Percentage of customer complaints/inquiries responded to within 24 hours.	>90%	>90%
THIS IS HOW WE PROVIDE IT	TARGET 2016/2017	TARGET 2017/2018												
Number of companion animals impounded.	<150	<150												
Percentage of impounded animals released or re-homed.	>80%	>70%												
Percentage of customer complaints/inquiries responded to within 24 hours.	>90%	>90%												
<p>THIS IS HOW WE PROVIDE IT</p> <p>By monitoring and enforcing NSW Acts and Regulations and Council's policies in the areas of animal and stock control, impounding, and other regulatory functions.</p>														
<p>STATEMENT OF COMMITMENT</p> <p>Animal control functions provided to the community at levels that meet their expectations.</p>														



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
ANIMAL CONTROL					
OPERATING REVENUE					
0115. Grants	(25,000)	0	0	0	0
0295. Animal Control Revenue	(32,550)	(28,760)	(29,479)	(30,216)	(30,971)
Operating Revenue	(57,550)	(28,760)	(29,479)	(30,216)	(30,971)
NON OPERATING REVENUE					
0920. Depreciation	(4,603)	(4,603)	(4,603)	(4,603)	(4,603)
6125. F-19016.8519.6491 TOWN	0	(25,000)	0	0	0
6132. F-19016.8521.6425 Scn Pound Upgrade	(14,000)	0	0	0	0
Non Operating Revenue	(18,603)	(29,603)	(4,603)	(4,603)	(4,603)
OPERATING EXPENDITURE					
0415. Utilities	3,860	3,910	4,008	4,108	4,211
0495. Animal Control	93,993	92,099	94,401	96,762	99,181
0499. Nuisance & Health	3,000	0	0	0	0
0530. Building Maintenance	7,600	7,350	7,534	7,722	7,915
0680. Depreciation	4,603	4,603	4,603	4,603	4,603
0980. Administration Overheads	15,476	17,822	18,268	18,724	19,192
3012. Responsible Pet Ownership	6,000	0	0	0	0
3020. Flying Fox Management Plan	25,000	25,000	0	0	0
Operating Expenditure	159,532	150,784	128,814	131,919	135,102



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

CAPITAL EXPENDITURE					
4059. Regulatory -Pounds Upgrade	5,000	0	0	0	0
Capital Expenditure	5,000	0	0	0	0
ANIMAL CONTROL	88,379	92,421	94,732	97,100	99,527



EMERGENCY SERVICES

COMMUNITY STRATEGIES

- G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.
- G3 CS12 Ensure that all actions, decisions and policy response to natural hazards and climate change remain current and reflect capacity, Community expectations and changes in environmental and climate change information.
- G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.
- G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.
- G9 CS42 Provide timely and effective advocacy and leadership on key community issues and priorities.

THIS IS WHAT WE PROVIDE

- Disaster and emergency management including convene meetings of the Upper Hunter Emergency Management Committee.
- Ongoing review of Councils responsibilities in relation to Emergency Services.
- Support emergency operations in consultation with agencies.

THIS IS HOW WE PROVIDE IT

- Maintain an efficient and effective local emergency system for the protection of life and property.
- Ensuring appropriate integration of emergency services activities in accordance with the State Emergency Management and Rescue Act.
- Providing adequate assistance to SES and VRA.
- Providing appropriate emergency management facilities.

STATEMENT OF COMMITMENT

- Undertake review of Emergency Risk Management process for natural, biological and technological hazards within the Shire.
- Update of EMPLAN and operating procedures in accordance with state guidelines.
- Undertake emergency management exercises and training.
- Participation in regional activities by arranging Local Emergency Management Committee meetings.

COMMUNITY PRIORITIES



Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.



Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.



Protect the natural environment.



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets



	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
EMERGENCY SERVICES					
OPERATING REVENUE					
0110. User Fees & Charges	(15,500)	(16,000)	(16,400)	(16,810)	(17,230)
0115. Grants	(65,000)	(250,000)	0	0	0
Operating Revenue	(80,500)	(266,000)	(16,400)	(16,810)	(17,230)
NON OPERATING REVENUE					
0920. Depreciation	(27,145)	(27,145)	(27,145)	(27,145)	(27,145)
6139. F-19016.8521.6493 Emergency Services	(22,012)	0	0	0	0
Non Operating Revenue	(49,157)	(27,145)	(27,145)	(27,145)	(27,145)
OPERATING EXPENDITURE					
0301. Administration Costs	9,297	12,000	12,300	12,608	12,923
0350. General Expenses	6,000	5,500	5,638	5,778	5,923
0415. Utilities	23,965	25,100	25,728	26,371	27,030
0425. Cleaning Costs	1,300	1,000	1,025	1,051	1,077
0530. Building Maintenance	2,000	2,000	2,050	2,101	2,154
0680. Depreciation	27,145	27,145	27,145	27,145	27,145
0980. Administration Overheads	18,971	19,663	20,155	20,658	21,175
5039. Contributions-State Emergency Fund	26,535	27,000	27,675	28,367	29,076
Operating Expenditure	115,213	119,408	121,715	124,079	126,502



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

CAPITAL EXPENDITURE					
1331. Ext & Upgrade - RFS/SES Merriwa Shed	5,000	250,000	0	0	0
4798. Fence Upgrades	2,000	0	0	0	0
4800. Expansion of Aberdeen SES Headquarters	60,000	0	0	0	0
Capital Expenditure	67,000	250,000	0	0	0
EMERGENCY SERVICES	52,556	76,263	78,170	80,124	82,127



FIRE SERVICE LEVY & FIRE PROTECTION	COMMUNITY PRIORITIES
<p>COMMUNITY STRATEGIES</p> <p>G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p> <p>G9 CS42 Provide timely and effective advocacy and leadership on key community issues and priorities.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Support the Rural Fire Service and provide commitment to the Volunteer Fire Service network. • Implementation of council's responsibilities under the Liverpool Range Zone Service Level Agreement (SLA) and Service Delivery Model (SDM). • Input and support to development of bushfire planning and mapping activities within the Shire area. • Participation in required disaster planning management and training exercises. 	<p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p> <p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> Protect the natural environment.</p>
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • Maintaining local representation and autonomy of volunteer brigades. • By providing council resources in event of emergencies. • By providing support to the Liverpool Range zone in regard to the upkeep of bushfire equipment. 	
<p>STATEMENT OF COMMITMENT</p> <ul style="list-style-type: none"> • Update EMPLAN and operating procedures in accordance with state guidelines. • Develop Local Emergency Operations centres in cooperation with Rural Fire Service (RFS). • Continue to undertake plant maintenance and services to support RFS in line with Service Level Agreement. 	



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
FIRE SERVICE LEVY & FIRE PROTECTION					
OPERATING REVENUE					
0115. Grants	(40,942)	0	0	0	0
0125. Reimbursements	(300,200)	(214,000)	(219,350)	(224,834)	(230,455)
Operating Revenue	(341,142)	(214,000)	(219,350)	(224,834)	(230,455)
NON OPERATING REVENUE					
0920. Depreciation	(30,528)	(30,528)	(30,528)	(30,528)	(30,528)
6017. F-19015.8510.6302 RFS Mdi	(10,031)	0	0	0	0
6173. F-19015.8512.6520 RFS Vehicle Proceeds	(25,581)	0	0	0	0
Non Operating Revenue	(66,140)	(30,528)	(30,528)	(30,528)	(30,528)
OPERATING EXPENDITURE					
0301. Administration Costs	840	0	0	0	0
0350. General Expenses	13,800	11,912	12,210	12,515	12,828
0415. Utilities	17,800	17,700	18,143	18,596	19,061
0485. Hazard Reduction	38,471	0	0	0	0
0530. Building Maintenance	14,700	20,465	20,977	21,501	22,039
0591. RFS Vehicle Maintenance	91,660	92,645	94,961	97,335	99,769
0680. Depreciation	30,528	30,528	30,528	30,528	30,528
0980. Administration Overheads	33,870	34,186	35,041	35,917	36,815
5010. Maintenance-Radios	3,500	9,130	9,358	9,592	9,832
5037. Vehicles Insurance	1,300	1,225	1,256	1,287	1,319
5038. RFS Shed Insurance	6,700	7,663	7,855	8,051	8,252
5060. Contributions-NSW FB	66,247	67,900	69,598	71,337	73,121



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5061. Contributions - RFS	434,272	441,000	452,025	463,326	474,909
5220. Sect 44 Fires - Cassilis Feb 17	30,942	0	0	0	0
Operating Expenditure	784,630	734,354	751,949	769,985	788,471
CAPITAL EXPENDITURE					
1331. Ext & Upgrade - RFS/SES Merriwa Shed	10,000	400,000	0	0	0
Capital Expenditure	10,000	400,000	0	0	0
FIRE SERVICE LEVY & FIRE PROTECTION	387,348	489,826	502,072	514,623	527,489



LOCAL GOVERNMENT REGULATION ENFORCEMENT	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G4 CS14 Provide efficient and effective advisory, assessment and regulatory services focused on being Customer 'friendly', responsive and environmentally responsible.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p>	<div data-bbox="1451 347 1525 424"></div> <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <div data-bbox="1451 499 1525 576"></div> <p>Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Maintain an efficient and effective complaint investigation system relating to abandoned vehicles and articles, overgrown properties and other nuisance complaints. • Monitoring and inspection service for private swimming pool barriers. • Enforcement of Environmental legislation. 		
<p>THIS IS HOW WE PROVIDE IT</p> <p>By enhancing the quality of the environment and public health, planning and building standards, through ensuring compliance with relevant legislation and approvals and to maintain and enforce regulatory and compliance controls administered by Council.</p>		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Number of inspections of private swimming pools per annum.</p>	<p>>150</p>	<p>>150</p>
<p>Average time taken to respond to more serious and/or urgent complaints.</p>	<p><1hr</p>	<p><1hr</p>
<p>Percentage of customer complaints/inquiries responded to within 48 hours.</p>	<p>>90%</p>	<p>>90%</p>
<p>STATEMENT OF COMMITMENT</p> <p>Regulation enforcement functions provided to meet Community expectations and statutory obligations.</p>		



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
LOCAL GOVERNMENT REGULATION ENFORCEMENT					
OPERATING REVENUE					
0296. LG Regulation Enforcement Revenue	(26,400)	(29,400)	(31,570)	(32,359)	(33,168)
Operating Revenue	(26,400)	(29,400)	(31,570)	(32,359)	(33,168)
OPERATING EXPENDITURE					
0304. Customer Services	28,809	29,209	29,939	30,688	31,455
0350. General Expenses	3,200	3,600	3,690	3,782	3,877
0498. Private Swimming Pool Regulations	49,376	40,452	41,463	42,500	43,562
0499. Nuisance & Health	51,602	49,884	51,131	52,409	53,720
0980. Administration Overheads	24,282	24,466	25,078	25,705	26,347
Operating Expenditure	157,269	147,611	151,301	155,084	158,961
LOCAL GOVERNMENT REGULATION ENFORCEMENT	130,869	118,211	119,731	122,725	125,793



4.5.11 Recreation and Culture

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BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
RECREATION & CULTURE					
OPERATING REVENUE					
Community Centres & Halls	(16,000)	(21,000)	(21,525)	(47,063)	(22,615)
Cultural Services	(71,500)	(69,500)	(66,575)	(66,652)	(66,731)
Other Sport & Recreation	(62,525)	(7,575)	(2,639)	(2,705)	(2,773)
Parks & Gardens	0	(15,000)	0	(80,000)	0
Public Libraries	(89,552)	(90,881)	(355,864)	(4,090,511)	(91,711)
Sporting Grounds & Venues	(448,170)	(5,068,100)	(355,360)	(132,369)	(134,428)
Swimming Pools	(29,674)	(50,500)	(51,200)	(29,418)	(30,153)
Operating Revenue	(717,421)	(5,322,556)	(853,164)	(4,448,718)	(348,411)
NON OPERATING REVENUE					
Community Centres & Halls	(147,551)	(147,551)	(129,551)	(149,551)	(129,551)
Cultural Services	(3,300)	(12,005)	(2,055)	(2,107)	(2,159)
Museums	(29,085)	(34,086)	(33,086)	(29,086)	(29,086)
Other Sport & Recreation	(60,414)	(91,047)	(58,729)	(60,198)	(61,703)
Parks & Gardens	(148,933)	(135,089)	(120,089)	(130,089)	(120,089)
Public Libraries	(116,736)	(74,536)	(736,736)	(36,736)	(36,736)
Sporting Grounds & Venues	(540,884)	(667,168)	(387,168)	(417,168)	(417,168)
Swimming Pools	(294,035)	(235,845)	(218,345)	(203,345)	(218,345)
Non Operating Revenue	(1,340,938)	(1,397,326)	(1,685,758)	(1,028,278)	(1,014,835)





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OPERATING EXPENDITURE					
Community Centres & Halls	284,694	286,318	289,987	293,748	297,603
Cultural Services	172,629	178,359	174,767	179,240	182,705
Museums	47,668	51,407	51,940	52,486	53,046
Other Sport & Recreation	89,189	98,622	61,369	62,903	64,476
Parks & Gardens	756,305	793,974	810,821	828,089	845,789
Public Libraries	610,360	647,030	656,536	672,031	687,914
Sporting Grounds & Venues	1,390,428	1,385,779	1,411,244	1,437,346	1,464,101
Swimming Pools	618,684	635,562	646,742	658,202	669,949
Operating Expenditure	3,969,957	4,077,050	4,103,406	4,184,046	4,265,581
NON OPERATING EXPENDITURE					
Community Centres & Halls	8,000	0	0	0	0
Other Sport & Recreation	33,750	0	0	0	0
Public Libraries	15,800	0	0	0	0
Sporting Grounds & Venues	66,638	46,900	48,074	49,274	50,506
Non Operating Expenditure	124,188	46,900	48,074	49,274	50,506
CAPITAL EXPENDITURE					
Community Centres & Halls	35,242	35,000	12,050	52,101	22,154
Museums	6,000	5,000	10,000	10,000	5,000
Parks & Gardens	91,694	101,000	71,275	161,557	71,846
Public Libraries	105,608	43,820	999,250	4,007,970	21,800
Sporting Grounds & Venues	524,936	5,320,000	310,000	120,000	100,000
Swimming Pools	118,900	70,000	75,000	15,000	40,000
Capital Expenditure	882,380	5,574,820	1,477,575	4,366,628	260,800
RECREATION & CULTURE	2,918,166	2,978,888	3,090,133	3,122,952	3,213,641



4.5.11 Recreation and Culture

COMMUNITY CENTRES & HALLS		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS1 Advocate for, develop and implement programs, services and facilities for our ageing Community.</p> <p>G1 CS2 Form partnerships and participate in networks which address the needs and interests of disadvantaged and disability groups in the Community.</p> <p>G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.</p> <p>G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.</p> <p>G2 CS7 Provide and support a broad range of sport, recreation, health and wellness programs to target age specific needs of residents including younger children, older children, adolescents, families, seniors and people with a disability.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p>		<p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p> <p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Enhancement and maintenance of current facilities in accordance with asset maintenance schedule and requests. • Safe and accessible facilities as a meeting place for the community. • Subsidised facilities in accordance with Council policy and as per Council's adopted Fees and Charges. • Partnerships between organisations co-located in the building. 			
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • By providing and maintaining public halls for the use of the community for social, recreational, educational and cultural activities. • Asset refurbishment of facilities to ensure they meet requirements of Community. 			
<p>THIS IS HOW WE MEASURE IT</p>		TARGET 2016/2017	TARGET 2017/2018
Number of bookings per annum.		>600	>600
<p>STATEMENT OF COMMITMENT</p> <ul style="list-style-type: none"> • Public Halls and facilities are provided and maintained for the use of the community for social, recreational, educational and cultural activities. 			



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets




	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
COMMUNITY CENTRES & HALLS					
OPERATING REVENUE					
0110. User Fees & Charges	(14,000)	(15,000)	(15,375)	(15,759)	(16,153)
0115. Grants	0	0	0	(25,000)	0
0140. Contributions	(2,000)	(6,000)	(6,150)	(6,304)	(6,461)
Operating Revenue	(16,000)	(21,000)	(21,525)	(47,063)	(22,615)
NON OPERATING REVENUE					
0920. Depreciation	(129,551)	(129,551)	(129,551)	(129,551)	(129,551)
6082. F-19016.8522.6434 Public Halls	(15,000)	(15,000)	0	0	0
6123. F-19016.8522.6438 Scn Preschool	(3,000)	0	0	0	0
6220. F-19015.8510.6305 S94A	0	(3,000)	0	(20,000)	0
Non Operating Revenue	(147,551)	(147,551)	(129,551)	(149,551)	(129,551)
OPERATING EXPENDITURE					
0415. Utilities	61,000	56,932	58,355	59,814	61,310
0550. Community Centres	19,300	18,100	18,553	19,016	19,492
0551. Public Halls	34,445	33,000	33,825	34,671	35,537
0574. Rural Public Halls Grants Program	4,600	10,000	10,000	10,000	10,000
0664. Old Crt Theatre Building Maintenance	4,213	6,000	6,150	6,304	6,461
0680. Depreciation	129,551	129,551	129,551	129,551	129,551
0980. Administration Overheads	31,585	32,735	33,553	34,392	35,252
Operating Expenditure	284,694	286,318	289,987	293,748	297,603



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NON OPERATING EXPENDITURE					
7140. T-19016.8522.6434 Public Halls	8,000	0	0	0	0
Non Operating Expenditure	8,000	0	0	0	0
CAPITAL EXPENDITURE					
1045. SSC - Internal Painting	0	0	10,000	0	0
1053. Cassilis Hall - Floors	0	10,000	0	0	0
1075. Abn Hall Upgrade	0	5,000	0	0	0
1118. Scn Youth Centre Hall - Roof Upg	0	0	0	50,000	0
1119. Scn Youth Centre Hall - Floor Upg	0	0	0	0	10,000
1145. Mdi RSL Hall - Plastering and Painting	26,728	0	0	0	0
1153. Mwa School of Arts - Painting	0	15,000	0	0	0
4283. Old Crt Theatre Building	1,787	0	0	0	0
4314. Replace Furniture & Equip	6,727	2,000	2,050	2,101	2,154
4447. Settlement Hall - Install Shed Floor	0	3,000	0	0	0
4719. Cassilis Hall - Rpl Curtains	0	0	0	0	10,000
Capital Expenditure	35,242	35,000	12,050	52,101	22,154
COMMUNITY CENTRES & HALLS	164,385	152,767	150,961	149,235	167,591





CULTURAL SERVICES		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS1 Advocate for, develop and implement programs, services and facilities for our ageing Community.</p> <p>G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.</p> <p>G2 CS6 Support existing education facilities and enhance learning opportunities.</p> <p>G2 CS7 Provide and support a broad range of sport, recreation, health and wellness programs to target age specific needs of residents including younger children, older children, adolescents, families, seniors and people with a disability.</p> <p>G2 CS8 Provide information and opportunities for everyone, especially those that are disadvantaged to participate fully in our Community life.</p> <p>G2 CS9 Value our heritage and cultural diversity, celebrating together and fostering creativity.</p> <p>G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p>		<p> Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Facilitate and cultural partnerships with the community. Work with target groups in the community to initiate culturally appropriate activities. Facilitation and management community cultural events and activities. Partnership to develop a sub regional Cultural Plan and implement Upper Hunter Shire Cultural Plan. 			
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> By promoting and financially supporting cultural activities in the Shire and encourage civic pride. By promoting citizenship and celebrating Australia Day and other national days as appropriate to Upper Hunter Shire community. 			
<p>THIS IS HOW WE MEASURE IT</p>		TARGET 2016/2017	TARGET 2017/2018
<p>Number of cultural community activities facilitated annually.</p>		>8	> 15
<p>STATEMENT OF COMMITMENT</p> <p>To support and encourage participation in cultural activities in our communities.</p>			



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
CULTURAL SERVICES					
OPERATING REVENUE					
0110. User Fees & Charges	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
0115. Grants	(8,000)	(6,000)	(3,075)	(3,152)	(3,231)
0140. Contributions	(36,500)	(36,500)	(36,500)	(36,500)	(36,500)
Operating Revenue	(71,500)	(69,500)	(66,575)	(66,652)	(66,731)
NON OPERATING REVENUE					
6076. F-19016.8522.6432 UHSC Public Arts	0	(10,000)	0	0	0
6239. F-19015.8513.6560 Kia Ora Music Camp	(1,700)	(2,005)	(2,055)	(2,107)	(2,159)
6287. F-19015.8511.6595 Naidoc Week	(1,600)	0	0	0	0
Non Operating Revenue	(3,300)	(12,005)	(2,055)	(2,107)	(2,159)
OPERATING EXPENDITURE					
0405. Grants / Donations Paid	21,830	32,050	22,050	22,050	22,050
0415. Utilities	800	800	820	841	862
0460. Community Programs & Events	37,700	40,520	39,483	40,470	41,482
0697. Kia Ora Music Camp	65,200	66,500	68,168	69,872	71,619
0980. Administration Overheads	6,449	6,509	6,672	6,839	7,009
2011. Australia Day	27,050	24,000	24,600	25,215	25,845
2012. Cultural Plan Development	2,000	1,400	5,800	6,600	6,300
2061. Citizenship Ceremonies	500	580	1,025	1,051	1,077
5151. Naidoc Week	6,100	6,000	6,150	6,304	6,461
5155. Reconciliation Week 2017	5,000	0	0	0	0
Operating Expenditure	172,629	178,359	174,767	179,240	182,705
CULTURAL SERVICES	97,829	96,854	106,137	110,482	113,815





MUSEUMS	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.</p> <p>G2 CS9 Value our heritage and cultural diversity, celebrating together and fostering creativity.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p> <p>G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p>	<p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p> <p> Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Enhancement and maintainance of current museum facilities in accordance with asset maintenance schedule and requests. 		
<p>THIS IS HOW WE PROVIDE IT</p> <p>By providing and maintaining suitable space for the display, preservation and storage of items of historical and cultural importance to the local areas.</p>		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Percentage of maintenance inspection carried out for each building per annum.</p>	<p>>95%</p>	<p>>95%</p>
<p>STATEMENT OF COMMITMENT</p> <ul style="list-style-type: none"> Museums are provided and maintained for the use of the community for social, recreational, educational and cultural activities. Facilities are functional and historic items are safely preserved, displayed and housed. 		



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
MUSEUMS					
NON OPERATING REVENUE					
0920. Depreciation	(29,085)	(29,086)	(29,086)	(29,086)	(29,086)
6229. F-19016.8522.6548 Museum Works	0	(5,000)	(4,000)	0	0
Non Operating Revenue	(29,085)	(34,086)	(33,086)	(29,086)	(29,086)
OPERATING EXPENDITURE					
0350. General Expenses	1,100	1,500	1,513	1,525	1,538
0415. Utilities	6,000	5,800	5,945	6,094	6,246
0530. Building Maintenance	4,200	7,600	7,790	7,985	8,184
0680. Depreciation	29,085	29,086	29,086	29,086	29,086
0980. Administration Overheads	7,283	7,421	7,607	7,797	7,992
Operating Expenditure	47,668	51,407	51,940	52,486	53,046
CAPITAL EXPENDITURE					
0787. Pioneer Cottage Building Improvements	0	0	0	0	5,000
1067. Scn Museum - Minor upgrade works	6,000	5,000	0	10,000	0
1172. Museum Disabled Access Improvement	0	0	10,000	0	0
Capital Expenditure	6,000	5,000	10,000	10,000	5,000
MUSEUMS	24,583	22,321	28,854	33,400	28,960



OTHER SPORT & RECREATION	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS1 Advocate for, develop and implement programs, services and facilities for our ageing Community.</p> <p>G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.</p> <p>G2 CS7 Provide and support a broad range of sport, recreation, health and wellness programs to target age specific needs of residents including younger children, older children, adolescents, families, seniors and people with a disability.</p> <p>G2 CS8 Provide information and opportunities for everyone, especially those that are disadvantaged to participate fully in our Community life.</p>	<p> Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <p> Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Promotion of sporting activities and healthy lifestyles within the Shire. • Strategies to increase people’s awareness of sporting organisations within the LGA. 		
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • By providing educational, recreational and sporting opportunities for residents and visitors. • By ensuring that Upper Hunter Shire residents and visitors have the opportunity to participate in a diverse range of passive recreational pursuits. 		
THIS IS HOW WE MEASURE IT	TARGET 2016/2017	TARGET 2017/2018
Number of Sports activity days in school holidays.	> 25	>25
Number of Sports Development and Participation Programs per annum.	>25	>25
Number of initiatives with Schools to encourage sports participation per annum.	>16	>16
<p>STATEMENT OF COMMITMENT</p> <p>Continued focus on increasing sports participation within the LGA.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
OTHER SPORT & RECREATION					
OPERATING REVENUE					
0115. Grants	(62,525)	(7,575)	(2,639)	(2,705)	(2,773)
Operating Revenue	(62,525)	(7,575)	(2,639)	(2,705)	(2,773)
NON OPERATING REVENUE					
6099. F-19016.8522.6431-Childrens Sports Prom	(55,940)	(57,297)	(58,729)	(60,198)	(61,703)
6289. F-19015.8511.6289 Disability Grant	(4,474)	0	0	0	0
6291. F-19015.8511.6599 Liveable Communities	0	(33,750)	0	0	0
Non Operating Revenue	(60,414)	(91,047)	(58,729)	(60,198)	(61,703)
OPERATING EXPENDITURE					
0301. Administration Costs	55,940	57,297	58,729	60,198	61,703
1324. Disability Grant Expenses	4,474	5,000	0	0	0
5085. Bike Week Expenses	2,525	2,575	2,639	2,705	2,773
5126. Liveable Communities Sports App	26,250	33,750	0	0	0
Operating Expenditure	89,189	98,622	61,369	62,903	64,476
NON OPERATING EXPENDITURE					
7291. T-19015.8511.6599 Liveable Communities	33,750	0	0	0	0
Non Operating Expenditure	33,750	0	0	0	0
OTHER SPORT & RECREATION	0	0	0	0	0



PARKS & GARDENS	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS1 Advocate for, develop and implement programs, services and facilities for our ageing Community.</p> <p>G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.</p> <p>G3 CS10 Advocate for, facilitate and support programs that protect and sustain our diverse environment for our future generations.</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p>	<div data-bbox="1451 347 1525 427"></div> <p>Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <div data-bbox="1451 483 1525 563"></div> <p>Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p> <div data-bbox="1451 619 1525 699"></div> <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • A parks and open space maintenance program across Council. • Upgrade or replace parks and playground equipment to meet safety standards. 		
<p>THIS IS HOW WE PROVIDE IT</p> <p>By providing quality open spaces, parks and reserves that are suitable and accessible for the community.</p>		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Percentage of Capital Works within budget and on time.</p>	<p>>90%</p>	<p>>90%</p>
<p>Number of justified complaints of unsatisfactory ground condition per annum.</p>	<p><10</p>	<p><10</p>
<p>STATEMENT OF COMMITMENT</p> <p>Maintain all Council's passive parks to agreed standards.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
PARKS & GARDENS					
OPERATING REVENUE					
0135. Capital Grants Received	0	(15,000)	0	(25,000)	0
0140. Contributions	0	0	0	(55,000)	0
Operating Revenue	0	(15,000)	0	(80,000)	0
NON OPERATING REVENUE					
0920. Depreciation	(120,089)	(120,089)	(120,089)	(120,089)	(120,089)
6043. F-19015.8510.6307 s94 Open Space Mwa	0	0	0	(10,000)	0
6074. F-19015.8510.6305 s94A Contributions	0	(15,000)	0	0	0
6288. F-19015.8511.6596 Paradise Park Toilets	(28,844)	0	0	0	0
Non Operating Revenue	(148,933)	(135,089)	(120,089)	(130,089)	(120,089)
OPERATING EXPENDITURE					
0301. Administration Costs	14,200	18,600	19,065	19,542	20,030
0415. Utilities	64,164	70,610	72,375	74,185	76,039
0515. Tree Maintenance/Management	75,920	60,000	61,500	63,038	64,613
0521. Passive Parks & Reserves	392,100	429,000	439,725	450,718	461,986
0680. Depreciation	120,089	120,089	120,089	120,089	120,089
0980. Administration Overheads	89,832	95,675	98,067	100,519	103,032
Operating Expenditure	756,305	793,974	810,821	828,089	845,789
CAPITAL EXPENDITURE					
0709. Tree Planting Scn	0	5,000	5,125	5,253	5,384
0802. Tree Planting Abn	0	2,000	2,050	2,101	2,154



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0803. Tree Planting Mwa	1,400	2,000	2,050	2,101	2,154
0804. Tree Planting Mdi	1,450	2,000	2,050	2,101	2,154
1246. Abn - Valley View Parks tables & shades	0	0	0	30,000	0
1248. Mwa - Apex Park Shade	0	30,000	0	0	0
1255. Wingen- Playground Equipment Stg 2	0	0	0	50,000	0
1257. Mwa- Rotary Park Upgrade lighting	0	0	0	10,000	0
4505. Playground Equipment upgrade	60,000	60,000	60,000	60,000	60,000
5201. Paradise Park Toilet	28,844	0	0	0	0
Capital Expenditure	91,694	101,000	71,275	161,557	71,846
PARKS & GARDENS	699,066	744,885	762,007	779,557	797,546



PUBLIC LIBRARIES	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.</p> <p>G1 CS4 Facilitate partnerships which create and support a safe, inclusive and caring Community.</p> <p>G2 CS6 Support existing education facilities and enhance learning opportunities.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p> <p>G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p> <p>G9 CS41 To participate and encourage regional coordination and planning between Councils and other organisations.</p>	<div data-bbox="1451 347 1525 424"></div> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities. <div data-bbox="1451 499 1525 576"></div> Upper Hunter Shire Council to support and provide community services which promote health wellbeing and the celebration of culture.	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Library services that meet the requirements of the Community. Management of library buildings and maintenance. Management of library agreement between the Upper Hunter Shire Council and Muswellbrook Shire Council. 		
<p>THIS IS HOW WE PROVIDE IT</p> <p>By providing an effective accessible library service for recreational and informational needs of the residents.</p>		
THIS IS HOW WE MEASURE IT	TARGET 2016/2017	TARGET 2017/2018
Number of loans per annum.	>43,000	>43,000
Number of Library members.	>3,900	>3,500
Number of visits per annum.	>58,500	>56,000
Loans per capita.	>2.6	>2.6
Operating costs per loan.	<\$14.00	<\$15.00
Operating costs per capita (13,754 population).	<\$45.85	<\$47.00
<p>STATEMENT OF COMMITMENT</p> <ul style="list-style-type: none"> To provide a high quality, accessible library facilities and services. To investigate opportunities to enhance library facilities. 		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
PUBLIC LIBRARIES					
OPERATING REVENUE					
0110. User Fees & Charges	(4,300)	(3,870)	(3,967)	(4,066)	(4,168)
0115. Grants	(80,752)	(82,311)	(347,080)	(4,081,507)	(82,482)
0130. Other Income	(4,500)	(4,700)	(4,818)	(4,938)	(5,061)
Operating Revenue	(89,552)	(90,881)	(355,864)	(4,090,511)	(91,711)
NON OPERATING REVENUE					
0920. Depreciation	(36,736)	(36,736)	(36,736)	(36,736)	(36,736)
6028. F-19016.8522.6467 Property Disposal	0	(35,000)	(700,000)	0	0
6084. F-19016.8522.6433 Library Improvements	(10,000)	0	0	0	0
6260. F-19015.8511.6575 Mwa Library	(70,000)	0	0	0	0
6274. F-19016.8522.6600 Pop up Library Project	0	(2,800)	0	0	0
Non Operating Revenue	(116,736)	(74,536)	(736,736)	(36,736)	(36,736)
OPERATING EXPENDITURE					
0301. Administration Costs	257,500	272,790	279,610	286,600	293,765
0350. General Expenses	147,686	153,700	157,543	161,481	165,518
0415. Utilities	23,200	23,410	23,995	24,595	25,210
0425. Cleaning Costs	22,850	22,630	23,196	23,776	24,370
0530. Building Maintenance	9,307	10,700	10,968	11,242	11,523
0680. Depreciation	36,736	36,736	36,736	36,736	36,736
0980. Administration Overheads	34,470	35,453	36,339	37,248	38,179
5019. Regional Library Contribution	71,000	71,000	72,775	74,594	76,459
5105. Local Priority Works	2,000	15,000	15,375	15,759	16,153



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5216. Collaboraton Activities	5,611	5,611	0	0	0
Operating Expenditure	610,360	647,030	656,536	672,031	687,914
NON OPERATING EXPENDITURE					
7397. T-19016.8522.6600 Pop up Library Project	13,000	0	0	0	0
7397. T-19016.8522.6600 Pop up Library Project	2,800	0	0	0	0
Non Operating Expenditure	15,800	0	0	0	0
CAPITAL EXPENDITURE					
1229. Additional Furniture	0	0	1,000	1,000	4,000
1234. Display Boards	1,900	0	0	0	0
1295. Mdi Extend staff/public amenities	0	0	0	0	6,000
4557. Redevelopment Mwa Library	100,000	0	85,000	0	0
4727. Pop Up Library Project	1,515	5,320	4,250	4,970	5,300
4806. Air Conditioners Upgrade	2,193	0	0	0	0
4823. Aberdeen Display Cabinet	0	1,500	0	0	0
4824. Murrurundi Furnishings Upgrade	0	2,000	0	0	0
4826. Scone Library Development	0	35,000	900,000	4,000,000	0
4829. Cassilis Library - Air Conditioning	0	0	6,000	0	0
4830. Technology Upgrades	0	0	0	0	5,000
4831. Youth Resources	0	0	3,000	2,000	1,500
Capital Expenditure	105,608	43,820	999,250	4,007,970	21,800
PUBLIC LIBRARIES	525,480	525,433	563,186	552,754	581,266



SPORTING GROUNDS & VENUES	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS1 Advocate for, develop and implement programs, services and facilities for our ageing Community.</p> <p>G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p> <p>G6 CS25 Provide inviting public spaces that are clean, green, properly maintained, well designed, encourage active participation, family friendly and accessible to all.</p> <p>G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p>	<div data-bbox="1451 347 1525 424"></div> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities. <div data-bbox="1451 483 1525 560"></div> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Maintained Sporting grounds and venues. Resources to seek grants for the development of sporting and recreational facilities through Government and private sources. 		
<p>THIS IS HOW WE PROVIDE IT</p> <p>By providing high-quality sporting grounds and venues suitable and accessible to all.</p>		
THIS IS HOW WE MEASURE IT	TARGET 2016/2017	TARGET 2017/2018
Percentage of capital works completed within budget and on time.	>90%	>90%
Number of justified complaints of unsatisfactory ground condition per annum.	<10	<10
<p>STATEMENT OF COMMITMENT</p> <p>All Council's sporting grounds and venues are maintained to agreed standards with the Community.</p>		



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
SPORTING GROUNDS & VENUES					
OPERATING REVENUE					
0110. User Fees & Charges	(172,542)	(3,567,900)	(249,098)	(50,325)	(51,583)
0112. White Park Horse Stalls Revenue	(61,500)	(30,500)	(31,263)	(32,044)	(32,845)
0115. Grants	(185,663)	(1,469,700)	(55,000)	(50,000)	(50,000)
0140. Contributions	(28,465)	0	(20,000)	0	0
Operating Revenue	(448,170)	(5,068,100)	(355,360)	(132,369)	(134,428)
NON OPERATING REVENUE					
0920. Depreciation	(367,168)	(367,168)	(367,168)	(367,168)	(367,168)
6028. F-19016.8522.6467 Property Disposal	0	(300,000)	0	0	0
6067. F-19015.8510.6308 s94 R&C Scn	(1,101)	0	0	0	0
6074. F-19015.8510.6305 s94A Contributions	0	0	0	(50,000)	(50,000)
6081. F-19015.8511.6341 Mwa Showground	(135,615)	0	0	0	0
6087. F-19016.8522.6476 Parks&Gardens C/o	(37,000)	0	0	0	0
6290. F19016.8522.6598 Mwa Skate Park	0	0	(20,000)	0	0
Non Operating Revenue	(540,884)	(667,168)	(387,168)	(417,168)	(417,168)
OPERATING EXPENDITURE					
0301. Administration Costs	10,500	16,000	16,400	16,810	17,230
0415. Utilities	263,000	239,730	245,723	251,866	258,163
0520. Sporting Grounds	599,702	592,500	607,313	622,495	638,058
0523. White Park Horse Stalls	44,500	48,500	49,713	50,955	52,229



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0680. Depreciation	367,168	367,168	367,168	367,168	367,168
0980. Administration Overheads	92,570	106,381	109,041	111,767	114,561
5084. Mobile Amenities	12,988	15,500	15,888	16,285	16,692
Operating Expenditure	1,390,428	1,385,779	1,411,244	1,437,346	1,464,101
NON OPERATING EXPENDITURE					
7099. T-19016.8522.6431 Childrens Sports Prom	46,638	46,900	48,074	49,274	50,506
7290. T19016.8522.6598 Mwa Skate Park	20,000	0	0	0	0
Non Operating Expenditure	66,638	46,900	48,074	49,274	50,506
CAPITAL EXPENDITURE					
0830. Scone Skate Park	0	0	0	100,000	100,000
0847. White Park Development	50,000	1,800,000	0	0	0
1084. Merriwa Skate Park	0	0	110,000	0	0
4109. Mwa Showground Upgrade	156,856	0	0	0	0
4508. Mwa Oval Upgrade	0	0	0	20,000	0
4715. Scone Golf Course Re-design	120,000	3,500,000	0	0	0
4795. Bill Rose Complex Upgrade	0	20,000	200,000	0	0
4796. Abn Cricket Nets	42,915	0	0	0	0
5213. Stable Doors	4,710	0	0	0	0
5215. Abn-St Andrews Reserve Amenities	110,455	0	0	0	0
5219. Murray Bain Oval Upgrade	40,000	0	0	0	0
Capital Expenditure	524,936	5,320,000	310,000	120,000	100,000
SPORTING GROUNDS & VENUES	992,948	1,017,411	1,026,790	1,057,083	1,063,011



SWIMMING POOLS		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G1 CS1 Advocate for, develop and implement programs, services and facilities for our ageing Community.</p> <p>G1 CS3 Advocate for, support and provide services and facilities for young people, children, families and people with a disability.</p> <p>G2 CS7 Provide and support a broad range of sport, recreation, health and wellness programs to target age specific needs of residents including younger children, older children, adolescents, families, seniors and people with a disability.</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p>		<p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p> <p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Swimming pools that are well maintained. Management of lease contracts for Scone and Murrurundi pools. Compliance with Water Safety legislation and Best Practice Guidelines. 			
<p>THIS IS HOW WE PROVIDE IT</p> <p>By providing recreational facilities for the Upper Hunter community, which are operated in a safe, efficient and effective manner.</p>			
THIS IS HOW WE MEASURE IT		TARGET 2016/2017	TARGET 2017/2018
Number of entries to Swimming Pools - Season Ticket holders.		>30,000	>32,000
Number of entries to Swimming Pools - Non-Season Ticket holders.		>12,000	>12,000
Number of entries to Swimming Pools - School Sports days.		>10,000	>12,000
<p>STATEMENT OF COMMITMENT</p> <p>Provide adequate facilities that are safe and friendly.</p>			



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
SWIMMING POOLS					
OPERATING REVENUE					
0110. User Fees & Charges	(29,674)	(28,000)	(28,700)	(29,418)	(30,153)
0135. Capital Grants Received	0	(22,500)	(22,500)	0	0
Operating Revenue	(29,674)	(50,500)	(51,200)	(29,418)	(30,153)
NON OPERATING REVENUE					
0920. Depreciation	(188,345)	(188,345)	(188,345)	(188,345)	(188,345)
6063. F-19016.8522.6464 Swimming Pool C/o	(72,387)	(25,000)	0	0	0
6067. F-19015.8510.6308 s94 R&C Scn	(3,303)	0	0	0	0
6074. F-19015.8510.6305 s94A Contributions	(30,000)	(22,500)	(30,000)	(15,000)	(30,000)
Non Operating Revenue	(294,035)	(235,845)	(218,345)	(203,345)	(218,345)
OPERATING EXPENDITURE					
0415. Utilities	79,511	78,200	80,155	82,159	84,213
0524. Scn Maintenance	24,050	27,000	27,675	28,367	29,076
0525. Mdi Maintenance	25,831	32,500	33,313	34,145	34,999
0526. Mwa Maintenance	36,438	49,000	50,225	51,481	52,768
0680. Depreciation	188,345	188,345	188,345	188,345	188,345
0698. Operating Costs	227,495	221,500	227,038	232,713	238,531
0980. Administration Overheads	37,014	39,017	39,992	40,992	42,017
Operating Expenditure	618,684	635,562	646,742	658,202	669,949



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CAPITAL EXPENDITURE					
1134. Mdi - Sand Filter Refurbishment	0	0	0	5,000	0
1144. Mdi - Valve Replacement & Plantroom Upg	0	5,000	10,000	0	10,000
1156. Mdi - Perimeter Fence Upg	9,000	0	0	0	0
4093. Mwa Shade Structure	0	0	45,000	0	0
4094. Scn - Valve Replacement in Plantroom	6,721	20,000	0	0	0
4102. Scn New Shade Covers	0	45,000	0	0	0
4166. Scn RLCIP3 - Pump Upgrade	6,371	0	0	0	0
4296. Mdi - Tile replacement & pool painting	45,318	0	0	0	0
4347. Scn - Sand Filter refurbishment	0	0	20,000	0	0
4348. Scn - Indoor Swimming/Rec Facility	0	0	0	10,000	20,000
4626. Mwa - New Chlorine Pump	3,350	0	0	0	10,000
4797. Power Upgrade Mdi Pool	8,240	0	0	0	0
5207. Demolition Old Squash Crt	39,900	0	0	0	0
Capital Expenditure	118,900	70,000	75,000	15,000	40,000
SWIMMING POOLS	413,875	419,217	452,197	440,440	461,451



4.5.12 Transport and Communication

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BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
TRANSPORT & COMMUNICATION					
OPERATING REVENUE					
Aerodrome	(84,695)	(5,325,954)	(5,680,495)	(230,273)	(257,530)
Bridges	(121,537)	(2,333,950)	(449,338)	(39,456)	(28,520)
Footpaths & Cycleways	(23,589)	0	(22,500)	(18,750)	(18,750)
RMS - State Roads	(3,495,600)	(3,141,000)	(3,219,525)	(3,300,013)	(3,382,513)
Roads - Local	(2,000,529)	(3,474,152)	(6,302,154)	(6,875,865)	(1,874,812)
Roads - Regional	(4,848,140)	(2,261,887)	(2,310,961)	(2,581,292)	(2,769,840)
Transport Ancillaries	(79,401)	(80,500)	(82,513)	(84,575)	(86,690)
Operating Revenue	(10,653,491)	(16,617,443)	(18,067,486)	(13,130,225)	(8,418,655)
NON OPERATING REVENUE					
Aerodrome	(204,443)	(1,850,105)	(2,576,923)	(321,923)	(301,923)
Bridges	(391,117)	(166,117)	(966,117)	(566,117)	(366,117)
Footpaths & Cycleways	(140,427)	(39,924)	(31,008)	(31,008)	(31,008)
Roads - Local	(724,397)	(1,030,132)	(578,284)	(578,284)	(578,284)
Roads - Regional	(2,500,419)	(2,973,637)	(2,990,784)	(2,785,576)	(2,310,488)
Transport Ancillaries	(236,926)	(487,409)	(1,052,460)	(2,625,926)	(2,175,926)
Non Operating Revenue	(4,197,729)	(6,547,324)	(8,195,576)	(6,908,834)	(5,763,746)
OPERATING EXPENDITURE					
Aerodrome	407,456	428,746	538,833	587,591	588,827
Bridges	862,692	860,664	855,920	866,664	859,243
Footpaths & Cycleways	76,008	106,008	107,883	109,805	111,775
RMS - State Roads	3,259,099	2,903,176	2,973,011	3,047,337	3,123,520



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Roads - Local	1,630,159	1,640,587	1,667,145	1,694,366	1,722,268
Roads - Regional	6,436,562	6,569,318	6,696,768	6,583,309	6,711,288
Transport Ancillaries	233,399	244,495	248,934	254,509	260,224
Operating Expenditure	12,905,375	12,752,994	13,088,494	13,143,582	13,377,145
NON OPERATING EXPENDITURE					
Aerodrome	30,056	19,257	278,689	166,593	174,189
Bridges	287,293	305,483	323,330	354,877	376,066
RMS - State Roads	236,501	237,824	246,514	252,676	258,993
Roads - Local	1,359,451	245,306	258,786	272,612	288,011
Transport Ancillaries	515,370	5,000	5,125	5,253	5,384
Non Operating Expenditure	2,428,671	812,870	1,112,444	1,052,011	1,102,644
CAPITAL EXPENDITURE					
Aerodrome	61,020	6,926,859	7,641,859	0	0
Bridges	278,000	2,275,000	1,200,000	400,000	200,000
Footpaths & Cycleways	245,737	80,000	140,500	71,013	71,538
Roads - Local	1,713,997	3,438,000	5,902,804	6,460,781	1,443,601
Roads - Regional	3,481,140	2,185,000	2,100,000	2,301,000	2,030,000
Transport Ancillaries	205,707	505,000	1,075,125	2,695,253	2,195,384
Capital Expenditure	5,985,601	15,409,859	18,060,288	11,928,047	5,940,523
TRANSPORT & COMMUNICATION	6,468,427	5,810,956	5,998,165	6,084,582	6,237,911



AERODROME		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G5 CS18 Encourage a diverse economy whilst promoting and preserving our agriculture and equine industries.</p> <p>G5 CS19 Encourage retail and commercial business to locate and prosper within our Shire.</p> <p>G5 CS20 Encourage and support innovative industry and a diversity of businesses that provide a range of services and employment opportunities for current and future generations.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G9 CS42 Provide timely and effective advocacy and leadership on key community issues and priorities.</p>		<p> Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p> <p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> A stronger economic base to attract and retain residents, particularly our young people.</p> <p> Increase focus on local business, shop occupation and revitalisation of the Town Centres.</p> <p> Increased and innovative tourism and visitor opportunities.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • An airport where regular and statutory inspections are undertaken and identified issues addressed promptly to meet Civil Aviation Safety Authority (CASA) requirements. • A well maintained airport, grounds and facilities. • An opportunity to attract additional air industries relocated to Scone Airport. 			
<p>THIS IS HOW WE PROVIDE IT</p> <p>By providing a CASA approved airport that caters for private and commercial aviation operators.</p>			
<p>THIS IS HOW WE MEASURE IT</p>		TARGET 2016/2017	TARGET 2017/2018
Number of aircraft movements (landings) per year.		>4,000	>8,000
Masterplan actions implemented.		New	30/6/2018
<p>STATEMENT OF COMMITMENT</p> <p>To provide an airport that meets the needs of existing and future aviation related industries.</p>			



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
AERODROME					
OPERATING REVENUE					
0110. User Fees & Charges	(84,695)	(101,644)	(156,185)	(230,273)	(257,530)
0115. Grants	0	(5,224,310)	(5,224,310)	0	0
0140. Contributions	0	0	(300,000)	0	0
Operating Revenue	(84,695)	(5,325,954)	(5,680,495)	(230,273)	(257,530)
NON OPERATING REVENUE					
0920. Depreciation	(161,923)	(161,923)	(161,923)	(161,923)	(161,923)
0940. Loan Funding Received	0	(1,670,000)	(2,415,000)	0	0
6058. F-19015.8511.6347 Airpark	0	(18,182)	0	0	0
6128. F-19016.8523.6439 Airport, Scn	(21,520)	0	0	(160,000)	(140,000)
6162. F-19015.8511.6511 Airport	(21,000)	0	0	0	0
Non Operating Revenue	(204,443)	(1,850,105)	(2,576,923)	(321,923)	(301,923)
OPERATING EXPENDITURE					
0301. Administration Costs	21,375	21,945	22,494	23,056	23,632
0354. Operational Costs	58,234	63,954	65,553	67,192	68,871
0415. Utilities	18,400	21,032	21,558	22,097	22,649
0610. Aerodrome Facility Maintenance	62,484	71,926	68,349	72,308	76,928
0680. Depreciation	161,923	161,923	161,923	161,923	161,923
0980. Administration Overheads	48,746	53,373	54,707	56,075	57,477
6903. Loan - Aerodrome	36,294	34,593	33,077	31,615	29,765
6904. Loan-Airport Redevelopment	0	0	111,172	153,326	147,581
Operating Expenditure	407,456	428,746	538,833	587,591	588,827



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

NON OPERATING EXPENDITURE					
6903. Loan - Aerodrome	17,556	19,257	20,774	22,235	24,085
6904. Loan-Airport Redevelopment	0	0	97,915	144,358	150,104
7128. T-19016.8523.6439 Airport, Scn	12,500	0	160,000	0	0
Non Operating Expenditure	30,056	19,257	278,689	166,593	174,189
CAPITAL EXPENDITURE					
0810. Airport Taxiway Project	20,000	822,518	822,518	0	0
1115. Airport - Drainage Works	0	1,000,000	0	0	0
1116. Airport - Lighting Upgrade	0	0	400,000	0	0
1262. Airport Terminal Building	4,000	0	0	0	0
4098. Perimeter Fencing Upgrade	0	0	100,000	0	0
4736. Landscaping	0	0	100,000	0	0
4739. Airport - Carparking	0	0	150,000	0	0
4812. Airport Security	0	25,000	0	0	0
4813. Airport - AWIS	0	10,000	0	0	0
4814. Airport - Fuel System	0	0	500,000	0	0
5137. Airport Parking Project	0	0	500,000	0	0
5160. Seal Aprons	21,520	2,602,530	2,602,530	0	0
5217. Airport Buildings	15,500	2,466,811	2,466,811	0	0
Capital Expenditure	61,020	6,926,859	7,641,859	0	0
AERODROME	209,394	198,803	291,963	201,988	203,563



BRIDGES - LOCAL	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G3 CS10 Advocate for, facilitate and support programs that protect and sustain our diverse environment for our future generations.</p> <p>G7 CS27 Maintain and upgrade the road network and bridges.</p> <p>G7 CS28 Increased Community engagement and updates on infrastructure planning, road priorities, works and improvements.</p> <p>G7 CS29 Advocate, facilitate and/or provide traffic management and public transport facilities to meet the needs of the Community</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p> <p>G9 CS42 Provide timely and effective advocacy and leadership on key community issues and priorities.</p>	<div data-bbox="1451 347 1525 427"></div> <p>Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <div data-bbox="1451 483 1525 563"></div> <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <div data-bbox="1451 619 1525 699"></div> <p>Upper Hunter Shire has improved and well maintained roads and bridges.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Well maintained Councils bridge network. Preventative maintenance work with increased effectiveness. 		
<p>THIS IS HOW WE PROVIDE IT</p> <p>By undertaking bridge maintenance and construction works to Council standards and specifications, so as to improve safety and minimise future expenses.</p>		
<p>THIS IS HOW WE MEASURE IT</p> <p>Inspect timber bridges annually on Local Roads.</p> <p>Number of justifiable complaints received concerning condition of bridge network.</p> <p>Percentage of capital works completed.</p>	<p>TARGET 2016/2017</p> <p>>90%</p> <p><10</p> <p>>90%</p>	<p>TARGET 2017/2018</p> <p>>90%</p> <p><20</p> <p>>90%</p>
<p>STATEMENT OF COMMITMENT</p> <ul style="list-style-type: none"> All bridges to be inspected and maintained in accordance with industry standards and specifications. 		



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
BRIDGES					
OPERATING REVENUE					
0115. Grants	(121,537)	(2,333,950)	(449,338)	(39,456)	(28,520)
Operating Revenue	(121,537)	(2,333,950)	(449,338)	(39,456)	(28,520)
NON OPERATING REVENUE					
0920. Depreciation	(166,117)	(166,117)	(166,117)	(166,117)	(166,117)
0940. Loan Funding Received	0	0	(400,000)	0	0
6224. F-19015.8512.6544 LIRS Brdg Unspent	(225,000)	0	0	0	0
6294. F-19015.8512.6601 SRV Unspent Loan	0	0	(400,000)	(400,000)	(200,000)
Non Operating Revenue	(391,117)	(166,117)	(966,117)	(566,117)	(366,117)
OPERATING EXPENDITURE					
0301. Administration Costs	29,500	18,500	18,963	19,437	19,922
0387. LIRS 1 Bridge Loan	59,467	50,695	42,015	33,029	23,269
0389. Bridges Loan	85,787	81,766	78,181	74,727	70,355
0401. Middlebrook Bridge Loan	0	0	0	15,400	14,865
0545. Bridge & Culvert Maintenance (Sealed)	257,000	275,000	281,875	288,922	296,145
0680. Depreciation	166,117	166,117	166,117	166,117	166,117
0980. Administration Overheads	221,453	230,617	236,382	242,292	248,349
0991. LIRS 2 Bridge Loan	43,368	37,969	32,387	26,741	20,220
Operating Expenditure	862,692	860,664	855,920	866,664	859,243



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NON OPERATING EXPENDITURE					
0387. LIRS 1 Bridge Loan	155,677	164,448	173,128	182,114	191,875
0389. Bridges Loan	41,496	45,517	49,102	52,556	56,928
0401. Middlebrook Bridge Loan	0	0	0	13,460	13,995
0991. LIRS 2 Bridge Loan	90,120	95,518	101,100	106,747	113,268
Non Operating Expenditure	287,293	305,483	323,330	354,877	376,066
CAPITAL EXPENDITURE					
4138. Middlebrook Bridge	53,000	2,275,000	0	0	0
4767. Omadale Brook Bridge	0	0	800,000	0	0
4789. Rouchel Rd Causeways Upgrade	0	0	0	200,000	100,000
4870. Dry Creek Road Causeways	0	0	100,000	0	0
4871. Murulla Street Causeway Upgrade	0	0	100,000	0	0
4872. Upper Dartbrook Road Causeway Upgrade	0	0	0	0	100,000
4888. Cullingral Road Causeway	0	0	200,000	200,000	0
5118. LIRS - Sandy Creek Bridge	225,000	0	0	0	0
Capital Expenditure	278,000	2,275,000	1,200,000	400,000	200,000
BRIDGES	915,331	941,080	963,795	1,015,968	1,040,672



FOOTPATHS AND CYCLEWAYS		COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p> <p>G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p>		 Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> Ongoing assessment of cycleways and paved footpaths in accordance with Council's Maintenance and Inspection Policy. Well maintained cycleways, paved and unpaved footpaths. 		 Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.	
<p>THIS IS HOW WE PROVIDE IT</p> <p>Providing and maintaining a cycleway / footpath network that will contribute to the accessibility, safety and amenity of streets in Council's towns and villages.</p>		 Increase focus on local business, shop occupation and revitalisation of the Town Centres.	
THIS IS HOW WE MEASURE IT		TARGET 2016/2017	TARGET 2017/2018
Percentage of network rated as in satisfactory condition.		>90%	>90%
Percentage of capital works completed.		>90%	>90%
Number of justifiable complaints received concerning unsafe conditions.		<10	<10
<p>STATEMENT OF COMMITMENT</p> <p>To provide and maintain a safe cycleway and footpath network across Council.</p>			



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
FOOTPATHS & CYCLEWAYS					
OPERATING REVENUE					
0115. Grants	(9,000)	0	0	0	0
0140. Contributions	(14,589)	0	(22,500)	(18,750)	(18,750)
Operating Revenue	(23,589)	0	(22,500)	(18,750)	(18,750)
NON OPERATING REVENUE					
0920. Depreciation	(31,008)	(31,008)	(31,008)	(31,008)	(31,008)
6089. F-19015.8510.6313 Cycleways, Scn	(16,873)	0	0	0	0
6167. F-19016.8523.6514 Footpaths, Scn	(50,000)	0	0	0	0
6228. F-19015.8510.6539 Moobi Rd Cycleway	0	(8,916)	0	0	0
6285. F-19015.8513.6593 Strathearn Footpath	(42,546)	0	0	0	0
Non Operating Revenue	(140,427)	(39,924)	(31,008)	(31,008)	(31,008)
OPERATING EXPENDITURE					
0560. Footpath/Cycleway Maintenance	45,000	75,000	76,875	78,797	80,767
0680. Depreciation	31,008	31,008	31,008	31,008	31,008
Operating Expenditure	76,008	106,008	107,883	109,805	111,775
CAPITAL EXPENDITURE					
1182. Ftpth - Pages River Walk, Mdi	10,000	10,000	10,000	0	0
4080. Ftpth - Mwa CBD	32,428	0	0	0	0
4083. Ftpth - Graeme St (McQueen to	0	0	60,000	0	0
4087. Ftpth - Graeme St,	0	0	0	50,000	50,000
4327. Kerb Ramp Upgrade	2,500	20,000	20,500	21,013	21,538



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4351. Fpth - Gundy Rd (Strathearn)	32,000	0	0	0	0
4352. Scn - Moobi Rd Cycleway	0	50,000	50,000	0	0
4704. Scn-Satur Rd Cycleway extension	107,693	0	0	0	0
4793. Scn-Satur Rd Cycleway Stage 2	29,896	0	0	0	0
4803. Fpth - Kelly St (near Thoroughbred)	31,220	0	0	0	0
Capital Expenditure	245,737	80,000	140,500	71,013	71,538
FOOTPATHS & CYCLEWAYS	157,729	146,084	194,875	131,060	133,555







RMS - STATE ROADS	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p> <p>G9 CS41 To participate and encourage regional coordination and planning between Councils and other organisations.</p> <p>G9 CS42 Provide timely and effective advocacy and leadership on key community issues and priorities.</p>	<p> Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <p> Upper Hunter Shire has improved and well maintained roads and bridges.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Undertake maintenance and construction works on State Highway No.27 (Golden Highway). • Actively pursue work orders to improve the quality of the Golden Highway and maximise the safety of the road users. 		
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • Remain a core service provider to the RMS. • Provide a value for money service to the RMS. 		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Average days after end of month contract claim lodged with RMS.</p>	<p><7</p>	<p><7</p>
<p>Percentage of operational maintenance and works orders projects completed.</p>	<p>>95%</p>	<p>>95%</p>
<p>STATEMENT OF COMMITMENT</p> <p>As per RMS Road Maintenance Council Contract works schedule.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
RMS - STATE ROADS					
OPERATING REVENUE					
0110. User Fees & Charges	(3,481,000)	(3,141,000)	(3,219,525)	(3,300,013)	(3,382,513)
0130. Other Income	(14,600)	0	0	0	0
Operating Revenue	(3,495,600)	(3,141,000)	(3,219,525)	(3,300,013)	(3,382,513)
OPERATING EXPENDITURE					
0502. General Contract Works RMS	547,000	541,000	554,525	568,388	582,598
0503. Individual Priced Work Orders	2,344,000	2,230,000	2,285,750	2,342,894	2,401,466
0980. Administration Overheads	121,499	124,176	124,536	127,650	130,841
4573. Scone NE Hwy Bypass Costs	14,600	0	0	0	0
4624. Emergency & Incident Response	232,000	8,000	8,200	8,405	8,615
Operating Expenditure	3,259,099	2,903,176	2,973,011	3,047,337	3,123,520
NON OPERATING EXPENDITURE					
7003. T-19016.8523.6445 Special Projects	236,501	237,824	246,514	252,676	258,993
Non Operating Expenditure	236,501	237,824	246,514	252,676	258,993
RMS - STATE ROADS	0	0	0	0	0



ROADS – LOCAL	COMMUNITY PRIORITIES
<p>COMMUNITY STRATEGIES</p> <p>G3 CS10 Advocate for, facilitate and support programs that protect and sustain our diverse environment for our future generations.</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G7 CS27 Maintain and upgrade the road network and bridges.</p> <p>G7 CS28 Increased Community engagement and updates on infrastructure planning, road priorities, works and improvements.</p> <p>G7 CS29 Advocate, facilitate and/or provide traffic management and public transport facilities to meet the needs of the Community</p> <p>G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council’s activities and services.</p> <p>G9 CS42 Provide timely and effective advocacy and leadership on key community issues and priorities.</p>	<p> A stronger economic base to attract and retain residents, particularly our young people.</p> <p> Increase focus on local business, shop occupation and revitalisation of the Town Centres.</p> <p> Upper Hunter Shire has improved and well maintained roads and bridges.</p> <p> Protect the natural environment.</p>
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • A well maintained urban, rural sealed and unsealed road networks. • Increase effectiveness of preventative maintenance work as part of maintenance management works practices. • Construction and quality specifications for road construction. 	
<p>THIS IS HOW WE PROVIDE IT</p> <p>Undertake roads maintenance and construction works to Council standards and specifications, so as to improve road safety and minimise future expenses.</p>	



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THIS IS HOW WE MEASURE IT	TARGET 2016/2017	TARGET 2017/2018
Percentage of length of sealed pavement network (460kms) inspected.	>90%	>90%
Percentage of length of gravel unsealed pavement network (1,154kms) inspected.	>90%	>90%
Percentage of capital works projects on budget.	>90%	>90%
Percentage of capital works projects completed on time.	>90%	>90%
Length of unsealed grading completed (kms).	>970km	>970km
Length of local road sealed network resealed (kms).	>26kms	>26km
STATEMENT OF COMMITMENT		
<ul style="list-style-type: none"> All roads will be inspected and maintained in accordance with industry standards and specifications. 		



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
ROADS - LOCAL					
OPERATING REVENUE					
0115. Grants	(4,688,133)	(2,215,387)	(2,150,986)	(2,460,318)	(2,527,841)
0130. Other Income	(3,384)	(2,000)	(2,050)	(2,101)	(2,154)
0140. Contributions	(156,623)	(44,500)	(157,925)	(118,873)	(239,845)
Operating Revenue	(4,848,140)	(2,261,887)	(2,310,961)	(2,581,292)	(2,769,840)
NON OPERATING REVENUE					
0920. Depreciation	(1,659,078)	(1,659,109)	(1,659,109)	(1,659,109)	(1,659,109)
6003. F-19016.8523.6445 Special Projects	0	0	(200,000)	(200,000)	(200,000)
6050. F-19016.8517.6409 FAG	0	(934,878)	0	0	0
6092. F-19015.8511.6346 R2R Projects	(339,451)	0	0	0	0
6129. F-19016.8523.6492 Roadworks	(155,000)	0	0	0	0
6130. Cont from Waste Management	(122,500)	(125,000)	(128,125)	(131,328)	(134,611)
6170. F-19015.8510.6316 Cressfield Rd	(3,890)	0	0	0	0
6175. Cont from Quarry Operations	(61,500)	(62,000)	(63,550)	(65,139)	(66,767)
6177. F-19016.8523.6453 Scn-Reseals &	0	(192,650)	0	0	0
6225. F-19015.8512.6545 LIRS Urb	(159,000)	0	0	0	0
6294. F-19015.8512.6601 SRV Unspent	0	0	(940,000)	(730,000)	(250,000)
Non Operating Revenue	(2,500,419)	(2,973,637)	(2,990,784)	(2,785,576)	(2,310,488)
OPERATING EXPENDITURE					
0301. Administration Costs	200,500	200,000	205,000	210,125	215,378
0388. LIRS 1 Urban Rds Loan	54,673	46,608	38,628	30,366	21,393
0540. Rural Rds (Sealed) Maintenance	648,081	732,000	750,300	769,058	788,284
0542. Rural Rds (Unsealed) Maintenance	1,875,000	2,011,000	2,061,275	2,112,807	2,165,627



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0543. Urban Rds (Sealed) Maintenance	475,199	525,000	538,125	551,578	565,368
0544. Urban Rds (Unsealed) Maintenance	34,500	31,000	31,775	32,569	33,384
0558. Rural Rds Gravel Resheets	560,000	400,000	410,000	170,250	230,756
0680. Depreciation	1,659,078	1,659,109	1,659,109	1,659,109	1,659,109
0980. Administration Overheads	886,800	927,190	970,645	1,021,099	1,012,066
0993. LIRS 2 Urban Rds Loan	42,731	37,411	31,911	26,348	19,923
Operating Expenditure	6,436,562	6,569,318	6,696,768	6,583,309	6,711,288
NON OPERATING EXPENDITURE					
0388. LIRS 1 Urban Rds Loan	143,127	151,191	159,171	167,433	176,407
0993. LIRS 2 Urban Rds Loan	88,796	94,115	99,615	105,179	111,604
7050. T-19016.8517.6409 FAG	934,878	0	0	0	0
7196. T-19016.8523.6453 Scn-Reseals &	192,650	0	0	0	0
Non Operating Expenditure	1,359,451	245,306	258,786	272,612	288,011
CAPITAL EXPENDITURE					
0834. Timor Rd, Mdi	100,000	0	100,000	0	100,000
0857. R2R Susan St, Scn K&G	0	380,000	0	0	0
0861. R2R Timor Crawney Rd Resheet	0	0	100,000	0	0
0864. R2R Sydney St, Scn K&G	300,000	0	0	0	0
0869. R2R Kars Springs Rd Resheet	0	100,000	0	0	0
0870. R2R Upper Dartbrook Rd Resheet	0	100,000	0	0	0
0884. Glenbawn Rd Rehabilitation	0	0	0	100,000	0
0891. R2R - Moobi Rd Resheet	0	100,000	0	0	0
1020. R2R Kelly St Scn K&G(Eveleigh to Forbes)	0	100,000	0	0	0
1191. Yarrawonga Rd Upg	100,000	0	0	0	0
1283. Urban Rd Reseals	363,727	330,000	360,000	350,000	390,000
1284. Rural Rd Reseals	408,498	630,000	650,000	600,000	690,000
1301. Starrs Crossing Bridge & Approaches	4,000	0	0	0	0



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1327. R2R Hunter Rd S bend reconstruction	355,000	345,000	0	0	0
1328. R2R Adelaide St Mdi Stormwater	170,000	0	0	0	0
1329. R2R Timor Rd reconstruction (Whaylons)	350,000	0	0	0	0
1330. R2R Oxford Rd Scn Stormwater	0	100,000	100,000	0	0
4250. R2R Segenhoe St, Abn	578,480	0	0	0	0
4357. Rotherwood Rd Mwa Gravel Resheet	86,943	0	0	0	0
4359. Pembroke Rd, Mwa Gravel Resheet	100,000	0	0	0	0
4360. Hunter Rd, Ellerston Gravel Resheet	0	0	0	150,000	0
4361. Middle Creek Rd, Mwa Gravel Resheet	0	0	0	100,000	100,000
4362. Poly Fogal Rd, Hunter Spr Gravel Resheet	0	0	0	0	100,000
4434. Gundy Road K&G (Park to Waverly)	0	0	140,000	0	0
4631. Hunter Rd Rehabilitation	0	0	100,000	100,000	100,000
4717. Ollerton Rd	3,278	0	0	0	0
4734. Muffet St Reconstruction	158,000	0	0	0	0
4770. R2R Campbell St (Graeme to Upper Cam)	0	0	0	250,000	0
4772. R2R Tullong Rd Rehab (0.4Km-0.9km)	0	0	0	221,000	300,000
4787. Abn-Cnr Campbell & St Andrews St	60,801	0	0	0	0
4861. Village Streets Initial Seal	0	0	50,000	0	50,000
4867. Vennechar St Mwa - K&G Replace	0	0	0	130,000	0
4868. Abn - Segenhoe St / NE Hwy Intersection	0	0	200,000	0	0
4894. Comiala Road Rehabilitation	0	0	300,000	300,000	0
5110. LIRS - Timor Rd	17,263	0	0	0	0
5146. R2R Glenbawn Road	159,000	0	0	0	0
5221. R2R Upper Dartbrook Rehabilitation	166,150	0	0	0	0
5221. R2R Upper Dartbrook Rehabilitation	0	0	0	0	200,000
Capital Expenditure	3,481,140	2,185,000	2,100,000	2,301,000	2,030,000
ROADS - LOCAL	3,928,594	3,764,100	3,753,809	3,790,053	3,948,971



ROADS - REGIONAL

COMMUNITY PRIORITIES

COMMUNITY STRATEGIES

- G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.
- G7 CS27 Maintain and upgrade the road network and bridges.
- G7 CS28 Increased Community engagement and updates on infrastructure planning, road priorities, works and improvements.
- G7 CS29 Advocate, facilitate and/or provide traffic management and public transport facilities to meet the needs of the Community
- G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.
- G8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.
- G9 CS42 Provide timely and effective advocacy and leadership on key community issues and priorities.

THIS IS WHAT WE PROVIDE

- A well maintained regional urban rural sealed and unsealed road networks.
- Increased effectiveness of preventative maintenance work as part of maintenance management works practices.
- A venue to continue to lobby for increased road funding.
- Construction and quality specifications for road construction.

THIS IS HOW WE PROVIDE IT

Undertake roads and bridge maintenance and construction works to Councils standards and specifications so as to improve road safety and minimise future expenses.

THIS IS HOW WE MEASURE IT

- Percentage of length of regional networks road pavement (174kms) inspected.
- Percentage of regional Bridges & Major Culverts (45) inspected annually.
- Percentage of capital works completed.
- Length of regional road network resealed.



Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.



Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.



A stronger economic base to attract and retain residents, particularly our young people.



Upper Hunter Shire has improved and well maintained roads and bridges.

**TARGET
2016/2017**

**TARGET
2017/2018**

>90%

>90%

>90%

>90%

>90%

>90%

>15kms

>15kms

STATEMENT OF COMMITMENT

- All roads and bridges to be inspected and maintained in accordance with industry standards and specifications.



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
ROADS - REGIONAL					
OPERATING REVENUE					
0115. Grants	(1,568,529)	(1,558,152)	(2,070,154)	(1,643,865)	(1,642,812)
0135. Capital Grants Received	(432,000)	(1,916,000)	(4,232,000)	(5,232,000)	(232,000)
Operating Revenue	(2,000,529)	(3,474,152)	(6,302,154)	(6,875,865)	(1,874,812)
NON OPERATING REVENUE					
0920. Depreciation	(522,467)	(578,284)	(578,284)	(578,284)	(578,284)
6003. F-19016.8523.6445 Special Projects	0	(400,000)	0	0	0
6092. F-19015.8511.6346 R2R Projects	(13,778)	0	0	0	0
6158. F-19016.8523.6456 MR105 Moonan	(188,152)	(51,848)	0	0	0
Non Operating Revenue	(724,397)	(1,030,132)	(578,284)	(578,284)	(578,284)
OPERATING EXPENDITURE					
0545. Bridge & Culvert Maintenance	10,000	11,000	11,275	11,557	11,846
0579. Regional Rds Maintenance	597,047	642,000	658,050	674,501	691,364
0619. Emergency Work - Cassilis Fire - Feb	3,638	0	0	0	0
0649. Permanent Restoration - Cassilis Fire	102,777	0	0	0	0
0680. Depreciation	522,467	578,284	578,284	578,284	578,284
0980. Administration Overheads	394,230	409,303	419,536	430,024	440,775
Operating Expenditure	1,630,159	1,640,587	1,667,145	1,694,366	1,722,268



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CAPITAL EXPENDITURE					
0757. MR105 - Moonan Cutting	163,778	120,000	0	0	0
0759. MR358 Widening & Initial Seal	200,000	2,200,000	4,000,000	5,000,000	0
0775. Regional Rd Guardrail Replacement	25,403	40,000	40,000	40,000	40,000
0776. R2R MR62-Owens Gap Reconstruction	15,000	300,000	853,554	0	0
1023. R2R MR105 Gundy Rd Rehabilitation	0	0	0	400,000	0
1285. Regional Rd Reseals	308,000	430,000	461,250	472,781	484,601
4432. MR105 Rehab 1.5km to 2.3km	135,690	0	0	0	0
4698. R2R MR358 Sealed Road rehabilitation	160,114	0	0	0	0
4732. MR105 2.3Km - 3.1km	232,000	0	0	0	0
4733. MR105 13km - 14km	474,012	116,000	0	0	0
4771. R2R Hunter Rd (MR105 0.8 km- 1.3km)	0	232,000	0	0	0
4773. MR105 Repair Works	0	0	316,000	232,000	316,000
4860. Repair Program Works MR62	0	0	232,000	316,000	232,000
5222. R2R MR 62 Halls Creek	0	0	0	0	371,000
Capital Expenditure	1,713,997	3,438,000	5,902,804	6,460,781	1,443,601
ROADS & BRIDGES - REGIONAL	619,230	574,303	689,511	700,999	712,774



TRANSPORT ANCILLARIES	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>C7 CS27 Maintain and upgrade the road network and bridges.</p> <p>C7 CS28 Increased Community engagement and updates on infrastructure planning, road priorities, works and improvements.</p> <p>C7 CS29 Advocate, facilitate and/or provide traffic management and public transport facilities to meet the needs of the Community</p> <p>C8 CS33 Utilise emerging innovative communication technologies and techniques to increase awareness of Council's activities and services.</p> <p>C9 CS42 Provide timely and effective advocacy and leadership on key community issues and priorities.</p>	<div data-bbox="1451 347 1525 427"></div> <p>Rural lifestyle and Country feel are valued and protected and the Upper Hunter Shire remains quiet, safe, healthy and welcoming.</p> <div data-bbox="1451 483 1525 563"></div> <p>Well maintained, safe, reliable and additional infrastructure, including sporting fields, parks, family and cultural facilities.</p> <div data-bbox="1451 619 1525 699"></div> <p>Upper Hunter Shire Council is an effective and efficient organisation, focusing on community engagement, action and response.</p> <div data-bbox="1451 754 1525 834"></div> <p>Upper Hunter Shire has improved and well maintained roads and bridges.</p> <div data-bbox="1451 890 1525 970"></div> <p>Increase focus on local business, shop occupation and revitalisation of the Town Centres.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Management support to the Traffic Committee. • Inspection and maintenance of traffic and street signs and pavement markings. • Assessment of street trees and road side furniture in accordance with Council's Maintenance and Inspection Policy. • Implement Town Revitalisation Plans. 		
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • By promoting traffic and pedestrian safety by the provision and maintenance of regulatory and advisory signage and pavement markings. • By maintaining street furniture. 		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Percentage of traffic signs/markings maintained in good condition.</p>	<p>>90%</p>	<p>>90%</p>
<p>Percentage of capital works completed.</p>	<p>>90%</p>	<p>>90%</p>
<p>STATEMENT OF COMMITMENT</p> <ul style="list-style-type: none"> • Signs will be changed on an average of 15 year cycle and pavement markings will be repainted as required. • Transport service assets will be maintained to acceptable standards. 		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
TRANSPORT ANCILLARIES					
OPERATING REVENUE					
0110. User Fees & Charges	(3,455)	(3,500)	(3,588)	(3,677)	(3,769)
0115. Grants	(71,000)	(72,000)	(73,800)	(75,645)	(77,536)
0140. Contributions	(4,946)	(5,000)	(5,125)	(5,253)	(5,384)
Operating Revenue	(79,401)	(80,500)	(82,513)	(84,575)	(86,690)
NON OPERATING REVENUE					
0920. Depreciation	(25,926)	(25,926)	(25,926)	(25,926)	(25,926)
6062. F-19016.8523.6443 Farram Ln, Scn	(45,000)	(11,483)	0	0	0
6124. F-19016.8523.6449 CBD Upgrade Mwa	(125,000)	(100,000)	0	0	0
6136. F-19016.8523.6455 Town Revitalisation	(30,000)	(350,000)	(26,534)	0	0
6271. F-19016.8523.6584 CBD Upgrade Mdi	(11,000)	0	0	0	0
6294. F-19015.8512.6601 SRV Unspent Loan	0	0	(1,000,000)	(2,600,000)	(2,150,000)
Non Operating Revenue	(236,926)	(487,409)	(1,052,460)	(2,625,926)	(2,175,926)
OPERATING EXPENDITURE					
0547. Road Furniture Maintenance	726	1,200	1,230	1,261	1,292
0548. Signs & Marking - Local roads	35,000	40,000	41,000	42,025	43,076
0549. Parking Area Maintenance	8,745	9,250	9,481	9,718	9,961
0559. Traffic Facilities (Block Grant) Exp	28,767	32,000	31,775	32,569	33,384
0562. Bus Shelter Maintenance	2,451	6,000	6,150	6,304	6,461
0680. Depreciation	25,926	25,926	25,926	25,926	25,926
0980. Administration Overheads	131,784	130,119	133,372	136,706	140,124
Operating Expenditure	233,399	244,495	248,934	254,509	260,224



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

NON OPERATING EXPENDITURE					
7124. T-19016.8523.6449 MWA Main Street Upgrade	100,000	0	0	0	0
7136. T-19016.8523.6455 Town Revitalisation	410,424	0	0	0	0
7276. T-19015.8510.6589 S94 Transport Inf	4,946	5,000	5,125	5,253	5,384
Non Operating Expenditure	515,370	5,000	5,125	5,253	5,384
CAPITAL EXPENDITURE					
0747. Bus Shelter Capital Works	2,233	0	0	0	0
0749. CBD & Street Furniture	0	20,000	0	0	0
0753. Town Revitalisation - Scone	40,000	100,000	280,000	2,050,000	2,000,000
0775. Regional Rd Guardrail Replacement	43,185	40,000	40,000	40,000	40,000
1192. Town Revitalisation - Merriwa	25,000	100,000	400,000	100,000	50,000
4078. Farram Lane Construction	45,000	40,000	0	0	0
4079. Street Signs	0	5,000	5,125	5,253	5,384
4339. Town Revitalisation - Murrurundi	11,000	100,000	250,000	250,000	50,000
4563. Banner Pole Systems	39,289	0	0	0	0
4815. Town Revitalisation - Aberdeen	0	100,000	100,000	250,000	50,000
Capital Expenditure	205,707	505,000	1,075,125	2,695,253	2,195,384
TRANSPORT ANCILLARIES	638,149	186,586	194,211	244,514	198,377



4.5.13 Water Services

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Murrurundi	227
Scone/Aberdeen	229



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets


BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
WATER SUPPLIES					
OPERATING REVENUE					
Merriwa/Cassilis Water	(649,652)	(604,339)	(619,447)	(634,934)	(650,807)
Murrurundi Water	(683,142)	(3,448,782)	(8,334,354)	(2,294,035)	(458,389)
Scone/Aberdeen Water	(4,043,568)	(4,517,011)	(4,349,770)	(6,405,214)	(7,115,344)
Operating Revenue	(5,376,362)	(8,570,132)	(13,303,571)	(9,334,183)	(8,224,541)
NON OPERATING REVENUE					
Merriwa/Cassilis Water	(160,308)	(248,439)	(160,308)	(160,308)	(160,308)
Murrurundi Water	(701,983)	(1,651,666)	(818,363)	(786,886)	(562,107)
Scone/Aberdeen Water	(878,367)	(1,476,969)	(698,367)	(2,854,528)	(3,550,086)
Non Operating Revenue	(1,740,658)	(3,377,074)	(1,677,038)	(3,801,722)	(4,272,501)
OPERATING EXPENDITURE					
Merriwa/Cassilis Water	520,128	528,828	538,041	547,484	557,164
Murrurundi Water	510,894	453,176	462,017	515,586	523,326
Scone/Aberdeen Water	2,953,070	2,965,165	3,006,283	3,049,148	3,090,954
Operating Expenditure	3,984,092	3,947,169	4,006,340	4,112,218	4,171,444
NON OPERATING EXPENDITURE					
Merriwa/Cassilis Water	213,332	12,000	149,464	135,707	140,551
Murrurundi Water	5,000	848,886	28,572	45,999	47,600
Scone/Aberdeen Water	951,751	341,945	1,008,752	314,797	328,419
Non Operating Expenditure	1,170,083	1,202,831	1,186,788	496,503	516,570



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CAPITAL EXPENDITURE					
Merriwa/Cassilis Water	76,500	311,950	92,250	112,050	113,400
Murrurundi Water	869,231	3,798,386	8,662,128	2,519,336	449,570
Scone/Aberdeen Water	1,017,114	2,686,870	1,033,102	5,895,797	7,246,057
Capital Expenditure	1,962,845	6,797,206	9,787,480	8,527,183	7,809,027
WATER SUPPLIES	0	0	0	0	0



WATER SERVICES	COMMUNITY PRIORITIES	
<p>COMMUNITY STRATEGIES</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p> <p>G6 CS26 Provide safe and reliable water and sewerage services to meet the demands of current and future generations.</p> <p>G9 CS41 To participate and encourage regional coordination and planning between Councils and other organisations.</p> <p>G9 CS42 Provide timely and effective advocacy and leadership on key community issues and priorities.</p>	 <p>Reliable and safe water supply.</p>	
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Supply and maintenance of reticulated potable water supplies. • A water quality monitoring service to safeguard the public health as per NSW Health requirements. • Asset replacement and renewal program. • Continued investigations into requirements to ensure that an adequate water supply can be maintained into the future. • An Integrated Water Cycle Management strategy (IWCM). 		
<p>THIS IS HOW WE PROVIDE IT</p> <p>By providing an adequate and secure potable water supply to recognised standards in defined areas on a cost effective basis.</p>		
<p>THIS IS HOW WE MEASURE IT</p>	<p>TARGET 2016/2017</p>	<p>TARGET 2017/2018</p>
<p>Percentage of capital works completed.</p>	<p>>90%</p>	<p>>90%</p>
<p>Number of complaints of poor water quality (per Annum).</p>	<p><5</p>	<p><5</p>
<p>Asset renewal as a percentage of depreciation.</p>	<p>>100%</p>	<p>>100%</p>
<p>STATEMENT OF COMMITMENT</p> <p>To provide a suitable water supply that meets the demands of the users and the requirements of the Australian Drinking Water Guidelines.</p>		



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
WATER - MERRIWA / CASSILIS					
OPERATING REVENUE					
0100. Rates & Charges	(165,078)	(151,921)	(155,719)	(159,612)	(163,602)
0110. User Fees & Charges	(429,774)	(396,718)	(406,636)	(416,802)	(427,222)
0115. Grants	(7,000)	(7,200)	(7,380)	(7,565)	(7,754)
0120. Interest & Investment Income	(40,800)	(41,000)	(42,025)	(43,076)	(44,153)
0132. Private Works Revenue	0	(500)	(513)	(525)	(538)
0140. Contributions	(7,000)	(7,000)	(7,175)	(7,354)	(7,538)
Operating Revenue	(649,652)	(604,339)	(619,447)	(634,934)	(650,807)
NON OPERATING REVENUE					
0920. Depreciation	(160,308)	(160,308)	(160,308)	(160,308)	(160,308)
6047. F-29016.8524.6484 Bal Water Fund Mwa	0	(88,131)	0	0	0
Non Operating Revenue	(160,308)	(248,439)	(160,308)	(160,308)	(160,308)
OPERATING EXPENDITURE					
0680. Depreciation	160,308	160,308	160,308	160,308	160,308
0980. Administration Overheads	102,740	106,220	108,876	111,597	114,387
2001. Administration	4,000	4,700	4,818	4,938	5,061
2002. Engineering & Supervision	25,500	28,000	28,700	29,418	30,153
2004. Mains	69,150	64,500	66,113	67,765	69,459
2005. Reservoirs	22,500	26,500	27,163	27,842	28,538
2006. Pumping Stations	54,630	59,000	60,475	61,987	63,537
2007. Water Treatment	71,500	72,200	74,005	75,855	77,752
2008. Water Other	9,800	7,000	7,175	7,354	7,538



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2009. Private Works	0	400	410	420	431
Operating Expenditure	520,128	528,828	538,041	547,484	557,164
NON OPERATING EXPENDITURE					
7051. T-29016.8524.6484 Bal Mwa/Cassilis	201,332	0	137,289	123,353	128,013
7052. T-29016.8510.6321 s64 Mwa Water	7,000	7,000	7,175	7,354	7,538
7081. Cont to Loan Repayments	5,000	5,000	5,000	5,000	5,000
Non Operating Expenditure	213,332	12,000	149,464	135,707	140,551
CAPITAL EXPENDITURE					
2014. Mains	0	0	0	0	34,450
2025. Mwa - Meter Replacements	18,000	8,200	8,200	8,500	8,950
4374. Mwa - Langley St Bore Pump No2 Replace	40,500	0	0	0	0
4673. Mwa - Bore Pump No.1 Replace	0	35,000	0	0	0
4675. Cassilis - Bore Pump Replace & Pipe Impr	5,000	19,500	0	0	0
4676. Cassilis - Bore Pump No.2 Replace	0	17,000	0	0	0
4677. Mwa - Treatment Plant Minor Renewals	13,000	0	12,000	60,000	0
4678. Mwa/Cass - Minor Reservoir Repairs	0	30,000	40,000	0	70,000
4681. Mwa - Mains Marquet St (Blaxland-Roach)	0	30,000	0	0	0
4682. Mwa - Mains Gooch St	0	31,200	0	0	0
4683. Mwa - Mains Langly St (near Gooch)	0	0	0	10,400	0
4691. Cass - Bore Land Purchase	0	45,000	0	0	0
4779. Mwa - Mains Golden Hwy Bridge	0	31,050	0	0	0
4780. Mwa - Mains Blaxland St (Venn. to Marq.)	0	0	32,050	0	0
4781. Mwa - Mains Hall Rd (Venn. to Bow)	0	0	0	33,150	0
4859. Generator	0	65,000	0	0	0
Capital Expenditure	76,500	311,950	92,250	112,050	113,400
MERRIWA/CASSILIS WATER	0	0	0	0	0



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
WATER - MURRURUNDI					
OPERATING REVENUE					
0100. Rates & Charges	(183,988)	(183,776)	(188,370)	(193,080)	(197,907)
0110. User Fees & Charges	(191,154)	(207,384)	(212,569)	(217,883)	(223,330)
0115. Grants	(7,000)	(7,500)	(7,688)	(7,880)	(8,077)
0120. Interest & Investment Income	(26,000)	(25,000)	(25,625)	(26,266)	(26,922)
0135. Capital Grants Received	(275,000)	(3,023,122)	(7,898,052)	(1,846,826)	0
0140. Contributions	0	(2,000)	(2,050)	(2,101)	(2,154)
Operating Revenue	(683,142)	(3,448,782)	(8,334,354)	(2,294,035)	(458,389)
NON OPERATING REVENUE					
0920. Depreciation	(99,537)	(99,537)	(99,537)	(99,537)	(99,537)
0940. Loan Funding Received	0	(1,156,000)	0	0	0
6053. F-29016.8524.6483 Bal Water Fund Mdi	(602,446)	(396,129)	(718,826)	(687,349)	(462,570)
Non Operating Revenue	(701,983)	(1,651,666)	(818,363)	(786,886)	(562,107)
OPERATING EXPENDITURE					
0680. Depreciation	99,537	99,537	99,537	99,537	99,537
0945. Loan Repayments	0	0	0	44,507	42,959
0980. Administration Overheads	60,162	12,439	12,750	13,069	13,395
2001. Administration	4,600	2,000	2,050	2,101	2,154
2002. Engineering & Supervision	52,900	59,800	61,295	62,827	64,398
2003. Dams & Weirs	108,140	94,000	96,350	98,759	101,228
2004. Mains	81,255	82,700	84,768	86,887	89,059
2005. Reservoirs	20,150	21,000	21,525	22,063	22,615
2006. Pumping Stations	32,550	31,800	32,595	33,410	34,245



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

2007. Water Treatment	49,200	47,500	48,688	49,905	51,152
2008. Water Other	2,400	2,400	2,460	2,522	2,585
Operating Expenditure	510,894	453,176	462,017	515,586	523,326
NON OPERATING EXPENDITURE					
0945. Loan Repayments	0	0	0	38,898	40,446
7053. T-29016.8524.6483 Bal Mdi Water	0	841,886	21,522	0	0
7054. T-29016.8510.6322 s64 Mdi Water	0	2,000	2,050	2,101	2,154
7081. Cont to Loan Repayments	5,000	5,000	5,000	5,000	5,000
Non Operating Expenditure	5,000	848,886	28,572	45,999	47,600
CAPITAL EXPENDITURE					
2014. Mains	0	0	0	0	32,270
2015. Additional Reservoirs	0	0	0	500,000	400,000
2022. Scn/Mdi Pipeline	275,000	3,337,236	8,616,878	1,969,886	0
2026. Mdi - Meter Replacements	10,000	8,200	8,500	8,700	9,000
4388. Mdi-Mayne St Mains repl(Brook-Victoria)	91,550	0	0	0	0
4497. Electronic Key System Rosedale	0	15,000	0	0	0
4498. Reservoir repairs/replacement	0	7,500	7,750	8,050	8,300
4662. Mdi - Water Mains Ext - Bernard St	9,199	0	0	0	0
4663. Mdi - Water Mains Ext - Mount St	0	0	29,000	0	0
4774. Mdi - Mayne St Main (150m from Bernard)	29,500	0	0	0	0
4776. Mdi - Professional Row & Boyd St Main	0	30,450	0	0	0
4777. Mdi - Shield Lne & Muralla St Main	0	0	0	32,700	0
4801. RMS Water Main Crossing - Mayne St Mdi	318,982	0	0	0	0
4802. Mdi - Water Treatment Plant	95,000	400,000	0	0	0
5803. Mdi - Link dead end water mains	40,000	0	0	0	0
Capital Expenditure	869,231	3,798,386	8,662,128	2,519,336	449,570
MURRURUNDI WATER	0	0	0	0	0



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
WATER - SCONE / ABERDEEN					
OPERATING REVENUE					
0100. Rates & Charges	(950,321)	(903,307)	(974,254)	(998,611)	(1,023,576)
0110. User Fees & Charges	(2,863,547)	(3,028,954)	(3,104,678)	(3,182,295)	(3,261,852)
0115. Grants	(27,000)	(399,250)	(28,700)	(29,418)	(30,153)
0120. Interest & Investment Income	(162,000)	(166,000)	(170,150)	(174,404)	(178,764)
0132. Private Works Revenue	(6,700)	(4,500)	(4,613)	(4,728)	(4,846)
0135. Capital Grants Received	0	0	(52,000)	(2,000,000)	(2,600,000)
0140. Contributions	(34,000)	(15,000)	(15,375)	(15,759)	(16,153)
Operating Revenue	(4,043,568)	(4,517,011)	(4,349,770)	(6,405,214)	(7,115,344)
NON OPERATING REVENUE					
0920. Depreciation	(698,367)	(698,367)	(698,367)	(698,367)	(698,367)
6055. F-29016.8524.6482 Bal Scn/Abn Water	0	(250,852)	0	(1,821,661)	(2,851,719)
6056. F-29016.8510.6320 s64 Scn Water	(180,000)	0	0	(500,000)	0
Non Operating Revenue	(878,367)	(949,219)	(698,367)	(3,020,028)	(3,550,086)
OPERATING EXPENDITURE					
0680. Depreciation	698,367	698,367	698,367	698,367	698,367
0945. Loan Repayments	237,784	226,488	216,598	207,180	195,396
0980. Administration Overheads	597,479	682,610	699,675	717,167	735,096
2001. Administration	68,690	72,500	74,313	76,170	78,075
2002. Engineering & Supervision	314,000	294,000	301,350	308,884	316,606
2004. Mains	407,950	402,500	412,563	422,877	433,448
2005. Reservoirs	77,880	59,500	60,988	62,512	64,075
2006. Pumping Stations	320,400	304,500	312,113	319,915	327,913



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2007. Water Treatment	118,500	118,500	121,463	124,499	127,612
2008. Water Other	106,520	101,000	103,525	106,113	108,766
2009. Private Works	5,500	4,000	4,100	4,203	4,308
2019. Rainwater Tank Rebates	0	1,200	1,230	1,261	1,292
Operating Expenditure	2,953,070	2,965,165	3,006,283	3,049,148	3,090,954
NON OPERATING EXPENDITURE					
0945. Loan Repayments	145,649	156,945	166,835	176,253	188,037
7055. T-29016.8524.6482 Bal Scn/Abn	659,602	0	705,167	0	0
7056. T-29016.8510.6320 s64 Scn/Abn	34,000	15,000	15,375	15,759	16,153
7081. Cont to Loan Repayments	25,000	25,000	25,000	25,000	25,000
7230. Cont to Corporate Services	0	40,000	41,000	42,025	43,076
7254. Cont to Communications	32,500	0	0	0	0
7259. Cont to Grant Officer	10,000	10,000	10,000	10,000	10,000
7280. Surplus Dividend to General Fund	15,000	15,000	15,375	15,759	16,153
7283. Cont to UH Sustainability	30,000	30,000	30,000	30,000	30,000
7295. Cont to Stormwater	0	50,000	0	0	0
Non Operating Expenditure	951,751	341,945	1,008,752	314,797	328,419
CAPITAL EXPENDITURE					
1105. Scn/Abn - Minor Reservoir Repairs	93,500	45,000	100,000	45,000	46,400
2027. Scn/Abn - Meter Replacements	65,800	101,270	103,802	106,397	109,057
2028. UV & Chlorination	20,000	1,065,000	0	0	0
2030. Scone WTP	0	0	130,000	5,000,000	6,500,000
4039. St Aubins St, Scn - Major Mains	183,363	0	350,000	0	0
4181. Telemetry Upgrade	0	10,000	11,000	12,000	13,000
4213. Scn - Main St Main (L'pool to St	93,140	0	0	0	0
4219. Scn - Minor Main & Service	0	45,000	46,400	48,100	50,400



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4526. Abn - Moray St (Segenhoe to	0	0	0	83,000	0
4527. Scn -Guernsey St (St Aubins to Mount	0	0	155,000	0	0
4529. Abn-McQueen St (Gordon to St	51,393	0	0	0	0
4531. Abn-St Andrews St (Campbell to	0	0	0	100,000	0
4532. Scn - Sydney St (Main to Waverly St)	153,300	0	0	0	0
4534. Scn - Waverly St (Birrell to Susan St)	0	0	0	60,000	0
4535. Abn- Kyuga St (Moray St to Graham	0	0	0	95,000	0
4565. Scn - Water Valve Replacement	59,697	0	0	0	0
4667. Scn - Highzone Pump Station	33,500	0	80,000	0	0
4668. Scn - Togar Pump Station Renewal	90,000	100,000	0	0	0
4669. Abn - Reservoir No.3 Replace Ctr	0	42,000	0	0	0
4670. Scn/Abn - Low Lift Pump Station	0	0	0	75,000	0
4671. Scn/Abn-Security Fence @ East Side	14,532	0	0	0	0
4672. Abn - Replace High Tower Tank &	0	76,500	0	0	0
4687. Abn - Highzone Pump Station	0	30,000	0	0	0
4709. Update S64 Plans	21,000	0	0	0	0
4745. Scn Barton St (Resi to Barton St)	0	0	0	0	482,200
4746. Scn St Aubins St (Kelly St underbore)	0	350,000	0	0	0
4748. Scn Barton St (Susan to Birrell)	0	230,000	0	0	0
4749. Scn Kelly & Liverpool St (post office)	61,820	82,100	0	0	0
4750. Scn Park St & Gundy Rd Intersection	0	200,000	0	0	0
4757. Scn Valve & Hydrant Replacement	0	30,000	30,900	31,800	45,000
4758. Scn Gundy Rd (Barton to Kilgallin)	0	0	0	184,500	0
4759. Scn Bore/Well Refurbishments	0	35,000	26,000	55,000	0
4760. Scone Highzone pump upgrade	0	35,000	0	0	0
4783. Equipment Replacement	13,264	0	0	0	0
4794. IWCM	32,805	25,000	0	0	0



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4850. Reservoir tee connect-Mdi Pipeline	0	120,000	0	0	0
4859. Generator	0	65,000	0	0	0
4900. Scn Mains Replace (Muffett &	30,000	0	0	0	0
Capital Expenditure	1,017,114	2,686,870	1,033,102	5,895,797	7,246,057
SCONE/ABERDEEN WATER	0	0	0	0	0



4.5.14 Sewer Services

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BUDGET SUMMARY	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
SEWERAGE SERVICES					
OPERATING REVENUE					
Merriwa Sewerage	(360,118)	(608,109)	(1,347,187)	(381,491)	(430,662)
Murrurundi Sewerage	(381,668)	(392,779)	(402,598)	(412,663)	(422,980)
Scone/Aberdeen Sewerage	(2,327,498)	(2,388,898)	(2,448,417)	(2,509,425)	(2,571,958)
Operating Revenue	(3,069,284)	(3,389,786)	(4,198,203)	(3,303,580)	(3,425,600)
NON OPERATING REVENUE					
Merriwa Sewerage	(98,426)	(153,582)	(251,348)	(1,086,949)	(118,727)
Murrurundi Sewerage	(250,041)	(250,041)	(250,041)	(255,236)	(250,041)
Scone/Aberdeen Sewerage	(573,776)	(1,682,776)	(2,298,942)	(960,171)	(563,776)
Non Operating Revenue	(922,243)	(2,086,399)	(2,800,331)	(2,302,356)	(932,544)
OPERATING EXPENDITURE					
Merriwa Sewerage	358,797	360,691	367,535	374,549	420,240
Murrurundi Sewerage	455,680	473,083	478,659	484,375	490,233
Scone/Aberdeen Sewerage	1,904,964	1,936,808	1,971,134	2,006,318	2,042,382
Operating Expenditure	2,719,441	2,770,582	2,817,328	2,865,242	2,952,855
NON OPERATING EXPENDITURE					
Merriwa Sewerage	28,250	5,000	5,000	44,041	38,649
Murrurundi Sewerage	124,242	101,737	93,981	5,525	134,788
Scone/Aberdeen Sewerage	484,734	436,866	81,125	82,278	385,504
Non Operating Expenditure	637,226	543,603	180,106	131,844	558,942



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CAPITAL EXPENDITURE					
Merriwa Sewerage	71,497	396,000	1,226,000	1,049,850	90,500
Murrurundi Sewerage	51,787	68,000	80,000	178,000	48,000
Scone/Aberdeen Sewerage	511,576	1,698,000	2,695,100	1,381,000	707,848
Capital Expenditure	634,860	2,162,000	4,001,100	2,608,850	846,348
SEWERAGE SERVICES	0	0	0	0	0



SEWER SERVICES	COMMUNITY PRIORITIES
<p>COMMUNITY STRATEGIES</p> <p>G3 CS10 Advocate for, facilitate and support programs that protect and sustain our diverse environment for our future generations.</p> <p>G3 CS11 Encourage and support active Community participation within our Community to care for our environment and provide for a sustainable future.</p> <p>G4 CS15 Plan, facilitate and provide for a changing population for current and future generations.</p> <p>G4 CS16 Provide efficient and effective waste and recycling services and support improved waste minimisation and recycling practices.</p> <p>G6 CS24 Provide for replacement, improvement and additional Community and open space infrastructure through investment, best practice and risk management.</p> <p>G8 CS30 Effectively and efficiently manage the business of Council, while encouraging an open and participatory Council with an emphasis on transparency, Community engagement, action and response.</p> <p>G9 CS42 Provide timely and effective advocacy and leadership on key community issues and priorities.</p>	 <p>Reliable and safe water supply.</p>  <p>Increase focus on local business, shop occupation and revitalisation of the Town Centres.</p>
<p>THIS IS WHAT WE PROVIDE</p> <ul style="list-style-type: none"> • Well maintained sewer network systems. • Improved effluent quality for discharge and recycling. • Elimination of discharge of fats and greases into the reticulation system. • Reduced infiltration and inflow into reticulation system. • Sewerage schemes to meet licence requirements. • Ongoing approval and inspection process for trade waste management across the shire. 	
<p>THIS IS HOW WE PROVIDE IT</p> <ul style="list-style-type: none"> • By maintaining sewerage systems for the transportation and treatment of sewage to meet licence requirements. • By implementing long-term asset replacement strategy. 	



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THIS IS HOW WE MEASURE IT	TARGET 2016/2017	TARGET 2017/2018
Percentage of capital works completed.	>90%	>90%
Licence renewal completed.	30/06/2017	30/6/2018
Asset renewal as a percentage of depreciation.	>85%	>100%
STATEMENT OF COMMITMENT <ul style="list-style-type: none"> • Continue to provide efficient Sewerage systems for Scone/Aberdeen, Murrurundi and Merriwa that meet both the health standards and the demands of the users. • Legislative reporting and license requirements are met as required. • To provide an efficient sewerage system for Cassilis. 		



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
SEWERAGE - MERRIWA					
OPERATING REVENUE					
0100. Rates & Charges	(298,062)	(303,299)	(310,881)	(318,654)	(366,254)
0110. User Fees & Charges	(37,556)	(33,810)	(34,655)	(35,522)	(36,410)
0115. Grants	(5,500)	(251,000)	(981,150)	(6,304)	(6,461)
0120. Interest & Investment Income	(19,000)	(20,000)	(20,500)	(21,013)	(21,538)
Operating Revenue	(360,118)	(608,109)	(1,347,187)	(381,491)	(430,662)
NON OPERATING REVENUE					
0920. Depreciation	(86,949)	(86,949)	(86,949)	(86,949)	(86,949)
0940. Loan Funding Received	0	0	0	(1,000,000)	0
6040. F-39016.8525.6487 Bal Sewer Fund Mwa	(11,477)	(66,633)	(164,399)	0	(31,778)
Non Operating Revenue	(98,426)	(153,582)	(251,348)	(1,086,949)	(118,727)
OPERATING EXPENDITURE					
0680. Depreciation	86,949	86,949	86,949	86,949	86,949
0948. Cassilis Sewer Loan	0	0	0	0	38,501
0980. Administration Overheads	67,983	69,642	71,383	73,168	74,997
3002. Engineering & Supervision	6,250	6,500	6,663	6,829	7,000
3004. Sewer Mains	10,163	11,200	11,480	11,767	12,061
3006. Pumping Stations	35,900	36,500	37,413	38,348	39,307
3007. Sewer Treatment	126,050	122,500	125,563	128,702	131,919
3008. Sewer Other	320	400	410	420	431
3011. Sewer - CCTV Works	18,182	20,000	20,500	21,013	21,538
5031. Trade Waste	7,000	7,000	7,175	7,354	7,538
Operating Expenditure	358,797	360,691	367,535	374,549	420,240



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NON OPERATING EXPENDITURE					
0948. Cassilis Sewer Loan	0	0	0	0	33,649
7039. T-39016.8510.6325 s64 Mwa Sewer	(1,750)	0	0	0	0
7040. T-39016.8525.6487 Bal Mwa Sewer	0	0	0	39,041	0
7081. Cont to Loan Repayments	5,000	5,000	5,000	5,000	5,000
7190. Cont to Depot Trade Waste System Maint	25,000	0	0	0	0
Non Operating Expenditure	28,250	5,000	5,000	44,041	38,649
CAPITAL EXPENDITURE					
1162. Mwa -Sewer Relining	32,718	48,000	48,000	48,000	48,000
4198. Mwa - Nutrient Reduction Study	0	15,000	0	0	0
4401. Mwa - STP Inlet Upgrade Screens	28,779	0	0	0	0
4465. Mwa - Manhole replace/improvement	10,000	15,000	15,000	15,000	15,000
4466. Mwa - STP Renewals	0	25,000	0	26,850	27,500
4467. Mwa - Pump Station Mag Flow Meters	0	0	20,000	0	0
4468. Mwa - Sewer Dig Up Repair Junctions/Pipe	0	48,000	48,000	0	0
4572. Cassilis Sewer Scheme	0	245,000	1,095,000	960,000	0
Capital Expenditure	71,497	396,000	1,226,000	1,049,850	90,500
MERRIWA SEWERAGE	0	0	0	0	0



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
SEWERAGE - MURRURUNDI					
OPERATING REVENUE					
0100. Rates & Charges	(301,300)	(316,379)	(324,288)	(332,396)	(340,706)
0110. User Fees & Charges	(19,868)	(18,900)	(19,373)	(19,857)	(20,353)
0115. Grants	(6,500)	(7,000)	(7,175)	(7,354)	(7,538)
0120. Interest & Investment Income	(54,000)	(50,000)	(51,250)	(52,531)	(53,845)
0140. Contributions	0	(500)	(513)	(525)	(538)
Operating Revenue	(381,668)	(392,779)	(402,598)	(412,663)	(422,980)
NON OPERATING REVENUE					
0920. Depreciation	(250,041)	(250,041)	(250,041)	(250,041)	(250,041)
6042. F-39016.8525.6486 Bal Sewer Fund Mdi	0	0	0	(5,195)	0
Non Operating Revenue	(250,041)	(250,041)	(250,041)	(255,236)	(250,041)
OPERATING EXPENDITURE					
0680. Depreciation	250,041	250,041	250,041	250,041	250,041
0980. Administration Overheads	67,983	69,642	71,383	73,168	74,997
3002. Engineering & Supervision	15,500	14,500	14,863	15,234	15,615
3004. Sewer Mains	10,650	17,500	17,938	18,386	18,846
3006. Pumping Stations	22,750	22,000	22,550	23,114	23,692
3007. Sewer Treatment	51,300	70,000	71,750	73,544	75,382
3008. Sewer Other	320	300	308	315	323
3011. Sewer - CCTV Works	20,636	22,600	23,165	23,744	24,338
5031. Trade Waste	6,500	6,500	6,663	6,829	7,000
Operating Expenditure	445,680	473,083	478,659	484,375	490,233



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NON OPERATING EXPENDITURE					
7041. T-39016.8510.6324 s64 Mdi Sewer	0	500	513	525	538
7042. T-39016.8525.6486 Bal Mdi Sewer	119,242	96,237	88,468	0	129,250
7081. Cont to Loan Repayments	5,000	5,000	5,000	5,000	5,000
Non Operating Expenditure	124,242	101,737	93,981	5,525	134,788
CAPITAL EXPENDITURE					
3017. Mdi - STP Renewals	0	0	0	30,000	0
4423. Mdi - Sewer Mains Replacement	0	0	32,000	100,000	0
4469. Mdi - Replace 10 Gatic Manhole Lids	18,991	0	0	0	0
4470. Mdi - Pump Station Mag Flow Meter	0	20,000	0	0	0
4536. Mdi - Sewer relining inc digups	32,796	48,000	48,000	48,000	48,000
Capital Expenditure	51,787	68,000	80,000	178,000	48,000
MURRURUNDI SEWERAGE	0	0	0	0	0



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	REVISED BUDGET 2016/17	2017/18 OPERATIONAL PLAN	2018/19 BUDGET	2019/20 BUDGET	2020/21 BUDGET
SEWERAGE - SCONE / ABERDEEN					
OPERATING REVENUE					
0100. Rates & Charges	(1,944,903)	(2,031,503)	(2,082,291)	(2,134,348)	(2,187,707)
0110. User Fees & Charges	(197,439)	(187,275)	(191,957)	(196,756)	(201,675)
0115. Grants	(27,000)	(27,500)	(28,188)	(28,892)	(29,614)
0120. Interest & Investment Income	(129,000)	(129,500)	(132,738)	(136,056)	(139,457)
0132. Private Works Revenue	(2,036)	0	0	0	0
0140. Contributions	(27,120)	(13,120)	(13,245)	(13,373)	(13,504)
Operating Revenue	(2,327,498)	(2,388,898)	(2,448,417)	(2,509,425)	(2,571,958)
NON OPERATING REVENUE					
0920. Depreciation	(563,776)	(563,776)	(563,776)	(563,776)	(563,776)
6044. F-39016.8525.6485 Bal Sewer Fund Scn	0	0	(1,035,166)	(176,395)	0
6045. F-39016.8510.6323 s64 Scn Sewer	(10,000)	(1,119,000)	(700,000)	(220,000)	0
Non Operating Revenue	(573,776)	(1,682,776)	(2,298,942)	(960,171)	(563,776)
OPERATING EXPENDITURE					
0680. Depreciation	563,776	563,776	563,776	563,776	563,776
0980. Administration Overheads	342,205	364,532	373,645	382,986	392,561
3002. Engineering & Supervision	236,639	245,000	251,125	257,403	263,838
3004. Sewer Mains	136,500	130,000	133,250	136,581	139,996
3006. Pumping Stations	136,750	144,000	147,600	151,290	155,072
3007. Sewer Treatment	404,850	370,900	380,173	389,677	399,419
3008. Sewer Other	2,600	2,600	2,665	2,732	2,800
3009. Private Works	2,036	0	0	0	0



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3011. Sewer - CCTV Works	57,608	95,000	97,375	99,809	102,305
5031. Trade Waste	22,000	21,000	21,525	22,063	22,615
Operating Expenditure	1,904,964	1,936,808	1,971,134	2,006,318	2,042,382
NON OPERATING EXPENDITURE					
7044. T-39016.8525.6485 Bal Scn/Abn Sewer	398,234	356,866	0	0	302,044
7045. T-39016.8510.6323 s64 Scn/Abn Sewer	19,000	5,000	5,125	5,253	5,384
7081. Cont to Loan Repayments	25,000	25,000	25,000	25,000	25,000
7230. Cont to Corporate Services	0	40,000	41,000	42,025	43,076
7254. Cont to Communications	32,500	0	0	0	0
7259. Cont to Grant Officer	10,000	10,000	10,000	10,000	10,000
Non Operating Expenditure	484,734	436,866	81,125	82,278	385,504
CAPITAL EXPENDITURE					
1210. Scn - Update Water Reuse Mgt Plan	0	50,000	0	0	0
3016. Scn - STP Renewals	40,768	0	0	0	35,000
4017. Scn - Aberdeen St Pump Stn Upg	86,354	0	0	0	0
4400. Abn - STP Renewals	0	0	0	0	50,000
4473. Scn - Sewer Relining Plus Dig Ups	115,696	224,000	224,000	184,000	200,000
4475. Scn - Manhole	20,658	40,000	0	27,000	0
4476. Scn - Minor Mains Upgrade & Repairs	0	170,000	150,000	150,000	400,000
4480. Scn - Moobi Rd SPS Upgrade Pump	25,000	75,000	0	0	0
4489. Scn - New STP	10,000	1,119,000	2,321,100	1,000,000	0
4492. Scn - Joan St SPS Mag Flow Meter	2,152	0	0	0	22,848
4648. Abn - SPS 1 Upgrade	0	0	0	20,000	0
4649. Abn - SPS 2 Upgrade	0	20,000	0	0	0
4709. Update S64 Plans	10,000	0	0	0	0
4718. Scn - STP Leachate Testing	14,100	0	0	0	0



PART 4.5 - Operational Plan 2017/2018 - Activity Budgets

4792. Scn - Abn St Sewer Relining	17,106	0	0	0	0
4794. IWCM	32,805	0	0	0	0
5209. Scn-Kingdon St emergency renewal	63,969	0	0	0	0
5210. Scn-Moobi Rd emergency renewal	62,683	0	0	0	0
5218. Scn - Mooney Valley CI Main Ext	10,285	0	0	0	0
Capital Expenditure	511,576	1,698,000	2,695,100	1,381,000	707,848
SCONE/ABERDEEN SEWERAGE	0	0	0	0	0



4.6 Restricted Assets, All Funds

	2017 REVISED BUDGET AS AT 31/05/17	DPOP TFRS TO	DPOP TFRS FROM	PROJECTED BALANCE 30/6/2018
EXTERNAL RESTRICTIONS				
DEVELOPER CONTRIBUTIONS				
HOUSING AND COMMUNITY				
19015.8510.6586 S94 PLAN MGMT & ADMIN	0	300	0	300
RECREATION AND CULTURE				
19015.8510.6305 s94A CONTRIBUTIONS	65,792	60,000	(55,500)	70,292
19015.8510.6307 OPEN SPACE (MWA)	4,525	0	0	4,525
19015.8510.6585 S94 REC & OPEN SPACE FACILITIES	1,979	7,500	0	9,479
19015.8510.6586 S94 COMMUNITY & CULTURAL FACILITIES	417	2,000	0	2,417
TRANSPORT AND COMMUNICATION				
19015.8510.6310 NANDOWRA RD CONSTRUCTION	13,154	0	0	13,154
19015.8510.6311 CARPARKING, SCN	4,347	0	0	4,347
19015.8510.6313 CYCLEWAYS, SCN	41,737	0	0	41,737
19015.8510.6315 PARADISE LANE, MDI	5,568	0	0	5,568
19015.8510.6317 ROSSGOLE RD CONSTRUCTIONS	3,627	0	0	3,627
19015.8510.6318 YARRANDI RD CONSTRUCTION	4,296	0	0	4,296
19015.8510.6468 BANOOL RD CONSTRUCTION	4,510	0	0	4,510
19015.8510.6481 MOOBI ROAD CONSTRUCTION	1,580	0	0	1,580
19015.8510.6539 MOOBI RD CYCLEWAY	8,916	0	(8,916)	0
19015.8510.6589 S94 TRANSPORT INFRASTRUCTURE	4,946	5,000	0	9,946



PART 4 - Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018

WATER FUND				
29016.8510.6320 s64 - ABN/SCN WATER	938,068	15,000	0	953,068
29016.8510.6321 s64 - MWA WATER	62,704	7,000	0	69,704
29016.8510.6322 s64 - MDI WATER	96,061	2,000	0	98,061
SEWER FUND				
39016.8510.6323 s64 - ABN/SCN SEWER	1,921,890	5,000	(1,119,000)	807,890
39016.8510.6324 s64 - MDI SEWER	36,162	500	0	36,662
39016.8510.6325 s64 - MWA SEWER	57,272	0	0	57,272
TOTAL DEVELOPER CONTRIBUTIONS	3,277,551	104,300	(1,183,416)	2,198,435
UNEXPENDED GRANTS				
COMMUNITY SERVICES AND EDUCATION				
19015.8511.6558 YTH SERVICES CASP	3,000	0	0	3,000
19015.8511.6582 YTH SERVICES EIPP	7,900	0	(7,900)	0
SOLID WASTE MANAGEMENT				
19015.8511.6592 WEIGHBRIDGES	135,000	0	0	135,000
OTHER SPORTS AND REC				
19015.8511.6599 LIVEABLE COMMUNITIES	33,750	0	(33,750)	0
RECREATION AND CULTURE				
19015.8511.6505 LIBRARY LOCAL PRIORITIES	13,000	0	0	13,000
TOTAL UNEXPENDED GRANTS	192,650	0	(41,650)	151,000
OTHER EXTERNAL RESTRICTIONS				
OTHER				
19015.8512.6348 WOOLWORTHS BLISTERS - KELLY ST, SCN	6,261	0	0	6,261
19015.8512.6349 DOMESTIC WASTE MANAGEMENT	383,621	0	(29,640)	353,981
19015.8512.6350 BONDS & DEPOSITS	16,875	0	0	16,875
49016.8512.6351 RESIDENTS BONDS, GUMMUN PLACE HOSTEL	670,726	0	0	670,726
TOTAL OTHER EXTERNAL RESTRICTIONS	1,077,483	0	(29,640)	1,047,843

PART 4 - Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018

CONTRIBUTIONS				
OTHER				
19015.8513.6352 BOOMERANG YOUTH GROUP, SCN	1,981	0	0	1,981
19015.8513.6357 SCONE GARDEN RAMBLE GARDENERS	4,664	0	0	4,664
COMMUNITY SERVICES AND EDUCATION				
19015.8513.6537 FDC FUNDRAISING	1,800	0	0	1,800
19015.8513.6560 KIA ORA MUSIC CAMP	20,169	0	(2,005)	18,164
ECONOMIC AFFAIRS				
19015.8513.6360 UPPER HUNTER VALLEY MUSEUM OF RURAL LIFE COMMITTEE	126	0	0	126
19015.8513.6469 MERRIWA BUSINESS SIGNAGE	431	0	0	431
TOTAL CONTRIBUTIONS	29,171	0	(2,005)	27,166
BALANCE OF WATER & SEWER FUNDS				
WATER FUND				
29016.8524.6482 BAL. WATER FUND ABN/SCN	4,643,523	0	(778,602)	3,864,921
29016.8524.6483 BAL. WATER FUND MDI	71,440	841,886	(396,129)	517,197
29016.8524.6484 BAL. WATER FUND MWA/CASSILIS	1,561,737	0	(88,131)	1,473,606
29016.8512.6458 RURAL WATER SCHEME LEASE REVENUE	24,397	0	0	24,397
TOTAL WATER FUND	6,301,097	841,886	(1,262,862)	5,880,121
SEWER FUND				
39016.8525.6485 BAL. SEWER FUND ABN/SCN	2,996,004	356,866	0	3,352,870
39016.8525.6486 BAL. SEWER FUND MDI	2,064,325	96,237	0	2,160,562
39016.8525.6487 BAL. SEWER FUND MWA	619,371	0	(66,633)	552,738
TOTAL SEWER FUND	5,679,700	453,103	(66,633)	6,066,170
TOTAL EXTERNAL RESTRICTIONS	16,557,652	1,399,289	(2,586,206)	15,370,735

PART 4 - Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018

INTERNAL RESTRICTIONS				
ADMINISTRATION				
GENERAL				
19016.8514.6372 OFFICE EQUIPMENT	27,500	0	(20,000)	7,500
19016.8514.6373 COUNCIL ADMIN BUILDINGS	225,785	0	(7,500)	218,285
19016.8514.6376 COMMUNITY WATCH	401	0	0	401
19016.8514.6377 PROV FOR EMPLOYEE LEAVE ENTITLEMENTS	1,861,238	50,000	0	1,911,238
19016.8514.6378 INFORMATION SYSTEMS	156,000	0	(64,000)	92,000
FLEET AND DEPOT MANAGEMENT				
19016.8514.6383 FLEET REPLACEMENT	2,225,534	0	(921,003)	1,304,531
19016.8514.6512 DEPOT GROUNDWATER MONITORING	52,012	0	0	52,012
19016.8514.6384 TRADE WASTE AUDIT	90,514	0	(25,000)	65,514
TECHNICAL SUPPORT SERVICES				
19016.8514.6547 KEY AUDIT	7,678	0	(7,678)	0
TOTAL ADMINISTRATION	4,646,662	50,000	(1,045,181)	3,651,481
COMMUNITY SERVICES AND EDUCATION				
AGED CARE				
19016.8515.6391 ILUs LIVERPOOL LODGE, MDI	112,535	835	0	113,370
19016.8515.6392 ILUs MERRIWA	59,892	531	0	60,423
49016.8515.6393 WORKING FUNDS, GUMMUN PLACE, MWA	369,681	0	(29,196)	340,485
49016.8515.6358 HOSTEL AUXILLIARY FUNDS	25,035	5,500	(10,000)	20,535
CHILD CARE				
19016.8515.6394 FAMILY DAY CARE	0	2,774	0	2,774
19016.8515.6395 UH EARLY LEARNING CENTRE (ELC)	171,358	0	(49,750)	121,608
19016.8515.6489 OUT OF SCHOOL HOURS	10,047	0	(1,221)	8,826
19016.8515.6494 ELC PARENT GROUP FUNDRAISING	3,441	0	0	3,441
TOTAL COMMUNITY SERVICES & EDUCATION	751,989	9,640	(90,167)	671,462

PART 4 - Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018

ECONOMIC AFFAIRS				
ECONOMIC PROMOTION				
19016.8516.6504 ECONOMIC PROMOTION PROJECTS	6,250	0	(6,250)	0
19016.8516.6519 MDI FRONTIER FESTIVAL	4,304	0	0	4,304
CAMPING GROUNDS & CARAVAN PARKS				
19016.8516.6471 CAMPING GROUNDS	74,296	0	(74,296)	0
REAL ESTATE DEVELOPMENT				
19016.8516.6401 MEDICAL CENTRE, SCN	105,141	10,552	0	115,693
RESIDENTIAL PROPERTIES				
19016.8516.6402 BOTTLEBRUSH PLACE UNITS	47,993	3,220	0	51,213
19016.8516.6403 OTHER COUNCIL RESIDENCES	19,105	0	(10,000)	9,105
19016.8516.6404 FORMER YHA BUILDING, SEGENHOE	14,634	13,788	0	28,422
TOURISM & AREA PROMOTION				
19016.8516.6406 FESTIVAL OF THE FLEECES	7,989	0	0	7,989
19016.8516.6498 TOURISM PROJECTS	27,412	0	(25,673)	1,739
OTHER				
19016.8516.6408 SALEYARDS	24,602	74,564	0	99,166
19016.8516.6583 SALEYARDS LOAN FUND	5,492	0	(5,000)	492
19016.8516.6557 FORMER MWA ASSETS	156,039	0	0	156,039
TOTAL ECONOMIC AFFAIRS	493,257	102,124	(121,219)	474,162
GENERAL PURPOSE REVENUE				
19016.8517.6409 FINANCIAL ASSISTANCE GRANTS PREPAID	2,323,790	0	(2,323,790)	0
TOTAL GENERAL PURPOSE REVENUES	2,323,790	0	(2,323,790)	0



PART 4 - Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018

GOVERNANCE				
COUNCIL SERVICES				
19016.8518.6410 COUNCIL ELECTIONS	30,000	25,000	0	55,000
TOTAL GOVERNANCE	30,000	25,000	0	55,000
HOUSING & COMMUNITY AMENITIES				
OTHER WASTE MANAGEMENT				
19016.8519.6412 OTHER WASTE	754,370	0	(27,360)	727,010
TOWN PLANNING				
19016.8519.6416 FLOODPLAIN MGT - VOLUNTARY PURCHASE	88,619	0	0	88,619
19016.8519.6417 FLOODPLAIN MGT	10,735	0	(10,735)	0
19016.8519.6491 TOWN PLANNING	14,310	0	(25,000)	(10,690)
CEMETERY				
19016.8519.6420 CEMETERY WORKS	13,110	0	(13,110)	0
HOUSING - LOW INCOME				
19016.8519.6421 LOW INCOME HOUSING	11,195	1,080	0	12,275
TOTAL HOUSING & COMMUNITY AMENITIES	892,339	1,080	(76,205)	817,214
MINING, MANUFACTURING & CONSTRUCTION				
QUARRIES				
19016.8520.6422 GRAVEL PIT REHABILITATION	241,812	20,849	0	262,661
TOTAL MINING, MANUFACTURING & CONSTRUCTION	241,812	20,849	0	262,661
RECREATION & CULTURE				
SPORTING GROUNDS				
19016.8522.6463 INDOOR SPORTS CENTRE FEASIBILITY	10,000	0	0	10,000
19016.8522.6429 BILL ROSE SPORTS COMPLEX AMENITIES	54,691	0	0	54,691
19016.8522.6598 MWA SKATE PARK UPGRADE	20,000	0	0	20,000



PART 4 - Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018

SWIMMING POOLS				
19016.8522.6464 POOLS C/O WORKS	25,000	0	(25,000)	0
OTHER SPORTS AND REC				
19016.8522.6431 CHILDREN'S SPORTS PROMOTIONS	22,932	46,900	(57,297)	12,535
CULTURAL ACTIVITIES				
19016.8522.6432 UHSC PUBLIC ARTS PROJECTS	10,000	0	(10,000)	0
19016.8522.6548 MUSEUM WORKS	9,000	0	(5,000)	4,000
PUBLIC LIBRARIES				
19016.8522.6600 POP UP LIBRARY PROJECT	2,800	0	(2,800)	0
PUBLIC HALLS & COMMUNITY BUILDINGS				
19016.8522.6434 PUBLIC HALLS	56,000	0	(15,000)	41,000
19016.8522.6438 PRE SCHOOL, SCN	7,000	0	0	7,000
19016.8522.6467 PROPERTY DISPOSAL	1,118,334	0	(335,000)	783,334
19016.8522.6553 OLD COURT THEATRE	2,585	0	0	2,585
TOTAL RECREATION AND CULTURE	1,338,342	46,900	(450,097)	935,145
TRANSPORT & COMMUNICATION				
AERODROMES				
19016.8523.6439 AIRPORT, SCN	376,453	0	(18,182)	358,271
TRANSPORT ANCILLARIES				
19016.8523.6443 FARRAM LN, SCN	11,483	0	(11,483)	0
19016.8523.6444 STREET LIGHTING	45,891	0	(20,000)	25,891
19016.8523.6449 MWA MAIN STREET UPGRADE	100,000	0	(100,000)	0
19016.8523.6455 TOWN REVITALISATION	463,424	0	(350,000)	113,424
ROADS & BRIDGES				
19016.8523.6445 SPECIAL PROJECTS	328,642	237,824	(400,000)	166,466
19016.8523.6446 SPECIAL PROJECTS - LAND DEVELOPMENT	(1,254,534)	106,397	0	(1,148,137)
19016.8523.6447 BRIDGE RESERVE	50,000	0	0	50,000



PART 4 - Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018

19016.8523.6453 SCN - RESEALS & RESHEETS	192,650	0	(192,650)	0
19016.8523.6456 MR105 MOONAN CUTTING	51,848	0	(51,848)	0
TOTAL TRANSPORT & COMMUNICATION	365,857	344,221	(1,144,163)	(434,085)
TOTAL INTERNAL RESTRICTIONS	11,084,048	599,814	(5,250,822)	6,433,040
TOTAL RESTRICTIONS	27,641,700	1,999,103	(7,837,028)	21,803,775



4.7 Net Current Assets Before and After Restrictions - 2017/18 - 2020/21

GENERAL FUND	BALANCES AT 30/6/16 (AUD FIN STAT) \$'000	REVISED FORECAST BALANCE AS AT 30/6/17 \$'000	PROPOSED BALANCE AS AT 30/6/18 \$'000	PROPOSED BALANCE AS AT 30/6/19 \$'000	PROPOSED BALANCE AS AT 30/6/20 \$'000	PROPOSED BALANCE AS AT 30/6/21 \$'000
Cash & Investments (current & non-current)	10,807	11,487	6,765	14,075	9,483	7,348
Receivables	4,103	4,100	4,100	4,100	4,200	4,200
Prepayments & Other Debtors	167	180	180	180	180	180
Inventory	507	450	450	450	450	450
Real Estate	2,200	2,173	2,050	1,926	1,803	1,705
TOTAL CURRENT ASSETS	17,784	18,390	13,545	20,731	16,116	13,883
Payables	3,336	2,800	2,700	2,600	2,400	2,300
Provisions (Employee Leave Entitlements)	4,643	4,400	4,400	4,400	4,400	4,400
Less liabilities greater than 12 months	(4,052)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)
TOTAL CURRENT LIABILITIES	3,927	3,300	3,200	3,100	2,900	2,800
NET CURRENT ASSET POSITION	13,857	15,090	10,345	17,631	13,216	11,083
Restriction on Cash & Investments						
- External	2,581	1,465	1,402	8,402	4,581	1,889
- Internal	8,138	11,084	6,469	6,778	6,003	6,556
TOTAL RESTRICTIONS	10,719	12,549	7,871	15,180	10,584	8,445
NET CURRENT ASSETS FORECAST AFTER ALL RESTRICTIONS	3,138	2,541	2,474	2,451	2,632	2,638

Note: Net Current assets excludes current portion of borrowing as full cash repayments are reflected in forward budgets.



PART 4 - Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018

WATER FUND	BALANCES AT 30/6/16 (AUD FIN STAT) \$'000	REVISED FORECAST BALANCE AS AT 30/6/17 \$'000	PROPOSED BALANCE AS AT 30/6/18 \$'000	PROPOSED BALANCE AS AT 30/6/19 \$'000	PROPOSED BALANCE AS AT 30/6/20 \$'000	PROPOSED BALANCE AS AT 30/6/21 \$'000
Cash & Investments	7,288	7,407	7,011	7,180	4,485	1,325
Receivables	718	500	500	500	500	500
Inventory	364	280	280	280	280	280
Other	8,380	8,187	7,791	7,960	5,265	2,105
TOTAL CURRENT ASSETS	8,380	9,063	9,194	9,363	6,503	3,343
Payables	294	300	300	300	300	300
Provisions	246	250	250	250	250	250
TOTAL CURRENT LIABILITIES	540	550	550	550	550	550
NET CURRENT ASSET POSITION	7,840	7,637	7,241	7,410	4,715	1,555
Restriction on Cash & Investments						
- s64 Contributions	1,236	1,097	1,121	1,145	671	696
- RWS Funds held	24	24	24	24	24	24
NET CURRENT ASSETS FORECAST AFTER ALL RESTRICTIONS	6,580	6,516	6,096	6,241	4,020	835

Note: Net Current assets excludes current portion of borrowing as full cash repayments are reflected in forward budgets.



PART 4 - Delivery Program 2017/2018-2020/2021 and Operational Plan 2017/2018

SEWER FUND	BALANCES AT 30/6/16 (AUD FIN STAT) \$'000	REVISED FORECAST BALANCE AS AT 30/6/17 \$'000	PROPOSED BALANCE AS AT 30/6/18 \$'000	PROPOSED BALANCE AS AT 30/6/19 \$'000	PROPOSED BALANCE AS AT 30/6/20 \$'000	PROPOSED BALANCE AS AT 30/6/21 \$'000
Cash & Investments	7,168	7,681	6,954	5,149	4,792	5,197
Receivables	203	180	180	180	180	180
Inventory	77	70	70	70	70	70
TOTAL CURRENT ASSETS	7,448	7,931	7,204	5,399	5,042	5,447
Payables	147	100	100	100	100	100
Provisions	246	250	250	250	250	250
TOTAL CURRENT LIABILITIES	393	350	350	350	350	350
NET CURRENT ASSET POSITION	7,055	7,581	6,854	5,049	4,692	5,097
Restriction on Cash & Investments - s64 Contributions	2,006	2,015	902	207	-	-
NET CURRENT ASSETS FORECAST AFTER ALL RESTRICTIONS	5,049	5,566	5,952	4,842	4,692	5,097

Note: Net Current assets excludes current portion of borrowing as full cash repayments are reflected in forward budgets.





PART 5

Fees and Charges 2017/2018

Part 5 Fees and Charges 2017/2018

FEES & CHARGES PRICING POLICY

The following details provide a statement of the types of fees proposed to be charged by Council and the amount of such fee. This is in accordance with Section 404(1) of the Local Government Act 1993. Also, included in the list of fees and charges is a fee type. The fee types are described as follows:

Fee Type A

This is a fee charged under relevant legislation. Council is unable to vary the amount of these fees. (s 610)

Fee Type B

This is generally an indicative fee which is recommended by the Local Government and Shires Association of NSW and Department of Local Government. This is done to maintain as much as possible a comparative fee for all Councils. It relates particularly to the supply of property and zoning certificates. (s 609)

Fee Type C

These fees are for hire of Council premises and facilities. They have generally been reviewed by Council officers to gain the current market value for lease properties on the commercial market.

Fee Type D

These are fees and charges generally for documents and minor services provided by the Council. In most cases, the amount fixed represents a minimal fee and is designed to basically cover the cost of materials and other fixed costs in providing the information.

Fee Type E

This fee sets out to try and recover full cost of goods and services provided.



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PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
AERODROME (Scone)							
ANNUAL FEES							
Shire Resident based Micro & Ultralight	Landing fee per Micro & Ultralight per annum	NA	300.00	-300.00	-100.00%	E	Y
Scone based Helicopter	Landing fee per Helicopter per annum	NA	300.00	-300.00	-100.00%	E	Y
Scone based Commercial Aircraft Usage Fee	Per aircraft per annum (all aircraft types)						
	0 - 1,599kg PA	NA	700.00	-700.00	-100.00%	E	Y
	1,600 - 5,699kg PA	NA	1,300.00	-1,300.00	-100.00%	E	Y
	5,700 - 14,999kg PA	NA	1,700.00	-1,700.00	-100.00%	E	Y
	> 15,000kg PA	NA	2,100.00	-2,100.00	-100.00%	E	Y
Shire base aircraft usage fee	Per tonne or part there of / per landing						
	0 - 599kg	8.25	NA	8.25	100.00%	E	Y
	600 - 1599kg	8.80	NA	8.80	100.00%	E	Y
	1600 - 5699kg	9.35	NA	9.35	100.00%	E	Y
	5700 - 14999kg	11.00	NA	11.00	100.00%	E	Y
	> 15,000kg	12.50	NA	12.50	100.00%	E	Y
Pays Air Service Warbirds Usage Fee	All Warbirds operated by Pays Air Services	500.00	500.00	0.00	0.00%	E	Y
<p>Shire based aircraft is defined as: Any aircraft that is hangared within the Upper Hunter Shire area.</p> <p>Commercial aircraft is defined as: Any aircraft that is used in operating a business and, all aircraft used for pilot training.</p>							
CASUAL CHARGES							
Aircraft - up to 10,000 kg	Landing fee - per tonne or part there of / per landing (\$17.00 minimum)	NA	17.00	-17.00	-100.00%	E	Y
Aircraft - over 10,000 kg	Landing fee - per tonne or part there of / per landing (\$20.00 minimum)	NA	20.00	-20.00	-100.00%	E	Y
Ultra light	Landing fee	NA	10.00	-10.00	-100.00%	E	Y
Helicopters	Landing fee	NA	7.00	-7.00	-100.00%	E	Y

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Aircraft Usage Fee	Per tonne or part there of / per landing						
	0 - 599kg	16.50	NA	16.50	100.00%	E	Y
	600 - 1599kg	17.60	NA	17.60	100.00%	E	Y
	1600 - 5699kg	18.70	NA	18.70	100.00%	E	Y
	5700 - 14999kg	22.00	NA	22.00	100.00%	E	Y
	> 15,000kg	25.00	NA	25.00	100.00%	E	Y
Casual aircraft parking fee per day (24 hours). Note the 1st 8 hours is FREE	per day - under 10,000kgs MTOW		0.00	0.00	0.00%	E	Y
	per day - 10,000kgs MTOW and over		0.00	0.00	0.00%	E	Y
Casual aircraft parking fee per day (24 hours). Note the 1st 8 hours is FREE	Per Day						
<i>PCN advice and inspection for aircraft with PCN in excess of 15 and tyre pressure in excess of 1200kpa.</i>							
PCN advice and inspection following pavement concession per landing and take-off - After hours call out		600.00	NA	NA	NA	E	Y
Parachuting operations - landing fees - Per 1000kgs MTOW		NA	17.00	-17.00	-100.00%	E	Y
- Per parachutist (including instructors)		NA	11.00	-11.00	-100.00%	E	Y
AIRPORT ANNUAL LICENSE AGREEMENT							
Annual agreement for access to the airport		200.00	0.00	200.00	100.00%	E	Y
EXEMPT FROM CHARGES							
Careflight, Child Flight, Angel Flight, Air Ambulance, Westpac Helicopter		0.00	0.00	0.00	0.00%	E	Y
Touchdowns for training purposes - all aircrafts		0.00	0.00	0.00	0.00%	E	Y
AIR HANDLING SYSTEMS							
Inspection/registration of premises with water cooling towers and other types of regulated air handling systems capable of harbouring Legionella bacteria. Per System		150.00	145.00	5.00	3.45%	E	N
Each Additional System		41.00	40.00	1.00	2.50%	E	N

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
ART SHOW (Merriwa)							
Entry fee - Paintings		20.00	20.00	0.00	0.00%	E	Y
Entry fee - Photographs		10.00	10.00	0.00	0.00%	E	Y
BUSINESS PAPERS							
Agenda papers - per month - hard copy		NA	NA	NA	NA	D	N
Agenda papers - per annum - hard copy		NA	NA	NA	NA	D	N
Minutes - per month or pa - hard copy		NA	NA	NA	NA	D	N
CAMPING GROUNDS							
MOONAN FLAT CAMPING GROUND							
Daily	(per person without power)	10.00	10.00	0.00	0.00%	E	Y
	(per person with power)	15.00	13.00	2.00	15.38%	E	Y
Weekly	(per site without power)	75.00	75.00	0.00	0.00%	E	Y
	(per site with power)	90.00	90.00	0.00	0.00%	E	Y
Special events - Daily rate	(per person with power)	20.00	20.00	0.00	0.00%	E	Y
	(per person without power)	15.00	15.00	0.00	0.00%	E	Y
STEWARTS BROOK RECREATION RESERVE							
Daily	(per site without power)	10.00	10.00	0.00	0.00%	E	Y
Weekly	(per site without power)	55.00	50.00	5.00	10.00%	E	Y
WHITE PARK - SEE WHITE PARK SECTION							
CARAVAN PARK (Merriwa)							
Powered sites - per day (Children under 14 free)	1 or 2 persons, over 14 years	22.00	20.00	2.00	10.00%	E	Y
	Extra person	5.00	5.00	0.00	0.00%	E	Y
Non-powered sites - per day (Children under 14 free)	1 or 2 persons, over 14 years	15.00	15.00	0.00	0.00%	E	Y
	Extra person	5.00	5.00	0.00	0.00%	E	Y

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Cabin - per day (Children under 14 free)	1 or 2 persons, over 14 years	50.00	50.00	0.00	0.00%	E	Y
	Extra person	5.00	5.00	0.00	0.00%	E	Y
Bulk booking of park	Flat fee	220.00	210.00	10.00	4.76%	E	Y
	Per person	5.00	5.00	0.00	0.00%	E	Y
	Security deposit	120.00	120.00	0.00	0.00%	E	Y
Refundable Key Deposit		18.00	18.00	0.00	0.00%	E	N
Washing Machine Hire		1.00	1.00	0.00	0.00%	E	Y
CEMETERIES							
	Interment/Pre-purchase Permit for Burial/Reservation	285.00	275.00	10.00	3.64%	B	N
	Plaque Purchase	At cost + 20%	At cost + 20%			E	Y
	Plaque handling and placement	300.00	300.00	0.00	0.00%	E	Y
	Permission to erect headstone/masonry work	85.00	85.00	0.00	0.00%	E	Y
	Transfer right of burial	65.00	50.00	15.00	30.00%	E	Y
COLUMBARIUM	Purchase or pre-purchase of Niche	450.00	420.00	30.00	7.14%	E	Y
	Vase	150.00	120.00	30.00	25.00%	E	Y
	Ashes interment and tree planting	930.00	900.00	30.00	3.33%	E	Y

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
GENERAL CEMETERY	Purchase or pre-purchase of 2.4 x 1.2m plot	780.00	750.00	30.00	4.00%	E	Y
	Interment - when requested for Council to complete - in any cemetery					E	Y
	Single depth	580.00	550.00	30.00	5.45%	E	Y
	Double depth	700.00	675.00	25.00	3.70%	E	Y
	Re-opening second interment	430.00	400.00	30.00	7.50%	E	Y
	Perpetual maintenance - Merriwa area only	Not Available	Not Available			E	Y
	Ashes - interment in existing plot	300.00	At cost +20%	NA	NA	E	Y
LAWN CEMETERY	Purchase or pre-purchase of single depth - 2.4 x 1.2 plot - includes perpetual maintenance	1,400.00	1,350.00	50.00	3.70%	E	Y
	Purchase or pre-purchase of double depth - 2.4 x 1.2 plot - includes perpetual maintenance	1,500.00	1,450.00	50.00	3.45%	E	Y
	Interment - when requested for Council to complete - in any cemetery						
	Single depth	580.00	550.00	30.00	5.45%	E	Y
	Double depth	700.00	675.00	25.00	3.70%	E	Y
	Re-opening second interment	430.00	400.00	30.00	7.50%	E	Y
CERTIFICATES							
BUILDING CERTIFICATE (S149D) - (FROM 1/8/04)							
Residential - per dwelling unit		250.00	250.00	0.00	0.00%	A	N
Other	- less than 200 m2	250.00	250.00	0.00	0.00%	A	N
	- 200 - 2000 m2	250.00	250.00	0.00	0.00%	A	N
	- (plus \$0.50 per each additional m2)	0.50	0.50	0.00	0.00%	A	N
	- more than 2000 m2	1,165.00	1,165.00	0.00	0.00%	A	N
	- (plus \$0.075 per each additional m2)	0.08	0.08	0.00	0.00%	A	N
Reinspection for building certificates		90.00	90.00	0.00	0.00%	A	N
Additional copies of building certificate		13.00	13.00	0.00	0.00%	A	N

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Certified copy of a document, map or plan - each	53.00	53.00	0.00	0.00%	A	N
Compliance inspection certificate (Critical Point Inspections, i.e.. pre-commencement, internal drainage, footings/piers, slab/piers, frame, wet areas, external drainage, stormwater, occupation)	140.00	138.00	2.00	1.45%	E	Y
Drainage inspections - excl those associated with a Council approved Construction Certificate	140.00	138.00	2.00	1.45%	E	N
Certificate Section 121ZP(EPAA)	90.00	88.00	2.00	2.27%	E	N
Certificate 735(a) (LGA)	90.00	88.00	2.00	2.27%	E	N
CONSTRUCTION CERTIFICATE / COMPLYING DEVELOPMENT CERTIFICATE (APPROVALS)						
Value of development up to \$10,000	188.00	185.00	3.00	1.62%	E	Y
Exceeding \$10,001 up to \$1,000,000	188.00	185.00	3.00	1.62%	E	Y
PLUS an additional \$2.00 for each \$1,000 (or part of \$1,000) of the estimated costs exceeding \$10,000						
Exceeding \$1,000,001 - quote to be confirmed by Director of Environmental & Customer Services	Quote	Quote	NA	NA	E	Y
Occupation Certificate	120.00	118.00	2.00	1.69%	E	Y
Construction/Occupation certificate - private certifier	36.00	36.00	0.00	0.00%	A	N
Amended Construction Certificate - Modification to a Construction Certificate	120.00	118.00	2.00	1.69%	E	Y
- Resubmission of a Construction Certificate following previous refusal	50% of original fee	50% of original fee			E	Y
AMENDED COMPLYING DEVELOPMENT CERTIFICATE						
Modification to a Complying Development certificate	115.00	115.00	0.00	0.00%	E	Y
Resubmission of a Complying Development Certificate following previous refusal	50% of original fee	50% of original fee	NA	NA	E	Y
Essential Services compliance certificate	33.00	32.00	1.00	3.13%	E	Y
Existing holdings search for building entitlement	66.00	65.00	1.00	1.54%	E	N
Planning certificate - s149 certificate combined from 2016/17	133.00	133.00	0.00	0.00%	A	N
- Additional urgency fee, if certificate is required within 48 hrs	92.00	90.00	2.00	2.22%	E	N
Rating certificate - s603 certificate under Local Government Act 1993	80.00	75.00	0.00	0.00%	A	N
- Additional urgency fee, if certificate is required within 48 hrs	92.00	90.00	2.00	2.22%	E	N

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
SUBDIVISION CERTIFICATES							
Boundary Adjustment		142.00	140.00	2.00	1.43%	E	N
Consolidation		142.00	140.00	2.00	1.43%	E	N
Subdivision (2 lots)		142.00	140.00	2.00	1.43%	E	N
Subdivision (3 lots)		265.00	260.00	5.00	1.92%	E	N
Subdivision (4 lots)		393.00	385.00	8.00	2.08%	E	N
Subdivision (5 lots)		500.00	490.00	10.00	2.04%	E	N
Subdivision (6 lots or more)		642.00	630.00	12.00	1.90%	E	N
Compliance Certificate - associated with follow up site inspection **Where associated subdivision works are unsatisfactory a follow up site inspection may be required. This will attract an additional fee of \$140.		140.00	135.00	5.00	3.70%	E	Y
CHILDCARE SERVICES							
UHSC CHILDREN'S SERVICES - Child Care Benefit and 50% Child Care Rebate fee assistance is available to all eligible families - Contact 13 61 50							
Record / Information Administration fee - per hour	"Calculated in 15 minute increments (no charge under 15 minutes)"	60.00	60.00	0.00	0.00%	E	Y
FAMILY DAY CARE (FDC) - No Enrolment or Annual Enrolment fee							
In Home Child Care Family Application fee	per family	150.00	0.00	150.00	100.00%	E	N
Parent administration levy	per child per hour	1.60	1.50	0.10	6.67%	E	N
Educator Contribution	per Educator per week	22.00	21.00	1.00	4.76%	E	N
Playgroup fee	per child in attendance	3.00	3.00	0.00	0.00%	E	N
Prospective Educator Registration	(Initial registration. Non Refundable. Determined according to competency assessment)	100 - 375	100 - 375			E	Y
Relief/Dual Educator Registration	(Initial registration. Non Refundable. Determined according to competency assessment)	50 - 187.50	50 - 187.50			E	Y
Educator Assistant Registration	(Initial registration. Non-refundable)	nil	nil				



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
FDC EDUCATOR REMUNERATION							
Care Security Payment	refundable	Up to 2 weeks full fees	Up to 2 weeks full fees			E	Y
Standard Core Hours (any care between 8am - 6pm Mon to Fri)	minimum to maximum per child per hour	7.25 - 15.50	7.10 - 15.00			E	Y
Casual Care	minimum to maximum per child per hour	7.25 - 20.50	7.10 - 20.00			E	Y
Out of Core Hours (before 8am / after 6pm Mon to Fri)	minimum to maximum per child per hour	7.25 - 23.25	7.10 - 20.00			E	Y
Weekend	minimum to maximum per child per hour	7.25 - 23.25	7.10 - 22.50			E	Y
Public Holiday	minimum to maximum per child per hour	7.25 - 31.00	7.10 - 25.00			E	Y
Meals	minimum to maximum per meal	1.00 - 10.00	1.00 - 10.00			E	Y
Travel	minimum to maximum per trip OR Max per applicable ATO rates/KM	1.00 - 5.00	1.00 - 5.00			E	Y
Laundry	minimum to maximum per rinse/wash	1.00 - 5.00	1.00 - 5.00			E	Y
Nappies / Wipes	minimum to maximum per change	0.20 - 1.00	0.20 - 1.00			E	Y
Early arrival / late collection penalty	per 15 minutes or part thereof / per child	5.00 - 20.00	5.00 - 20.00			E	Y
Late payment penalty	Maximum per child per day	5.00 - 20.00	5.00 - 20.00			E	Y
IN HOME CHILDCARE (IHC) - Specific eligibility criteria apply - please contact the office for more information 6540 1151							
Family Induction administration fee	one-off fee to cover induction and administration of registration/application	50.00				E	N
Parent Administration Levy	per child per hour	0.95				E	N
Educator Levy	per child per hour	0.65				E	N
Educator late attendance record fee	per attendance record for attendances submitted later than midday on Monday of each week	25.00				E	N
Educator Attendance Record administration fee	Annual fee, that can be paid every 3 months, 6 months, or yearly. Non-refundable.	170.00				E	N
IHC EDUCATOR REMUNERATION							
Standard Hours (any care between 7am - 8pm Monday to Friday)	minimum to maximum per hour - up to 4 children	26.65 - 31.80				E	Y

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Non-standard Hours (before 7am / after 8pm Monday to Friday)	minimum to maximum per hour - up to 4 children	31.80 - 37.00				E	Y
Overnight Care (a discounted rate while children are asleep)	Flat rate - up to 4 children. If a child is up at 5am, rate is calculated to non-standard rate	77.00				E	Y
Weekend Care	minimum to maximum per hour - up to 4 children	36.80 - 42.05				E	Y
Public Holiday	minimum to maximum per hour - up to 4 children	36.80 - 42.05				E	Y
	Additional children per child per hour	5.15	\$5.00	0.15	3.00%	E	Y
OUT OF SCHOOL HOURS SERVICE (SOOSH) - No Enrolment , Annual Enrolment or charges on Public Holidays							
Vacation Care (per day)	Per day session	50.00	48.00	2.00	4.17%	E	N
Before School Care - permanent	per session - when care is booked for a regular attendance	21.00	20.00	1.00	5.00%	E	N
Before School Care - casual	per session - when care is booked from week to week as needed	22.50	21.50	1.00	4.65%	E	N
After School Care - permanent	per session - when care is booked for a regular attendance	25.50	24.50	1.00	4.08%	E	N
After School Care - casual	per session - when care is booked from week to week as needed	28.00	27.00	1.00	3.70%	E	N
Late penalty (BSC, ASC and Vacation Care)	per child per 15 minutes or part thereof for collection after 6pm/service closing penalty charges do NOT attract CCB/CCR	15.00	15.00	0.00	0.00%	E	N
EARLY LEARNING CENTRE (ELC) - No Enrolment , Annual Enrolment or charges on Public Holidays							
Daily Fees Nursery (Rainbows)	Public Holiday charge removed	98.50	92.00	6.50	7.07%	E	N
Daily Fees Pre Kindy (Moonbeams)	Public Holiday charge removed	96.50	90.50	6.00	6.63%	E	N
Daily Fees Preschool (Starbrights)	Public Holiday charge removed	92.00	86.50	5.50	6.36%	E	N
Late penalty (BSC, ASC and Vacation Care)	per child per 15 minutes or part thereof for collection after 6pm/service closing penalty charges do NOT attract CCB/CCR	15.00	0.00			E	N
Laundering charge (bed linen, loan hat etc)	per item per day laundering is needed	1.00	0.00			E	N
CIRCUS (on Council owned land)							
Large circus operations which may include exotic animals	Rent - up to 2 nights	550.00	500.00	50.00	10.00%	E	N
	Rent - each subsequent night	300.00	250.00	50.00	20.00%	E	N
	Tent fees - per night	100.00	75.00	25.00	33.33%	E	N
	Refundable Security Deposit	550.00	520.00	30.00	5.77%	E	N

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Small circus operations which may include only human skills and small domestic animals such as dogs and horses etc.	Rent - up to 2 nights	350.00	300.00	50.00	16.67%	E	N
	Rent - each subsequent night	150.00	130.00	20.00	15.38%	E	N
	Refundable Security Deposit	350.00	310.00	40.00	12.90%	E	N
COMMUNITY BUS (Merriwa)							
General users charge per km		1.70	1.65	0.05	3.03%	C	Y
Day Care/Senior Citizens (Around Merriwa town, return trip)		2.55	2.50	0.05	2.00%	C	Y
Cleaning deposit (refundable)		100.00	100.00	0.00	0.00%	C	N
COMMUNITY PLAN							
Copy available for purchase		0.00	33.00	-33.00	-100.00%	D	N
Copy available in the Abn, Mdi, Mwa, Cassilis and Scn libraries for review		0.00	0.00	0.00	0.00%	D	N
COMMUNITY PROFILE							
Copy available for purchase		0.00	33.00	-33.00	-100.00%	D	N
Copy available in the Abn, Mdi, Mwa, Cassilis and Scn libraries for review		0.00	0.00	0.00	0.00%	D	N
COMPANION ANIMALS							
Registration Fee (s95 Companion Animals Act 1998)	Desexed	53.00	53.00	0.00	0.00%	A	N
	Desexed - owned by an eligible pensioner	22.00	22.00	0.00	0.00%	A	N
	Not desexed	195.00	195.00	0.00	0.00%	A	N
	Not desexed - owned by an eligible pensioner	195.00	195.00	0.00	0.00%	A	N
	Not desexed - kept by a recognised breeder	53.00	53.00	0.00	0.00%	A	N
	Desexed animal sold by eligible pound or shelter	26.50	26.50	0.00	0.00%	A	N
	Assistance animals	0.00	0.00	0.00	0.00%	A	N
	Greyhounds, working dogs and other - refer to the Companion Animal Regulations	0.00	0.00	0.00	0.00%	A	N
Dangerous dog enclosure Certificate of Compliance		150.00	150.00	0.00	0.00%	A	N



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Microchip fee in advance for impounded animals	Per animal by Council staff	45.00	45.00	0.00	0.00%	E	Y
	Per animal on special microchipping days	25.00	25.00	0.00	0.00%	E	Y
	Per animal by Veterinarian	POA	POA			E	Y
Impounding fees	Release fee - first day or part thereof	55.00	55.00	0.00	0.00%	E	N
	Second & subsequent release	55.00	55.00	0.00	0.00%	E	N
	Release fee - each subsequent day or part thereof	25.00	25.00	0.00	0.00%	E	N
	Treating sick or injured animals	Actual	Actual	NA	NA	E	N
	Surrender of companion animal for disposal (delivered by owner)	70.00	65.00	5.00	7.69%	E	N
	Surrender of companion animal with litter under 6 months	80.00	55.00	25.00	45.45%	E	N
	(Additional fees for pick up beyond 10 km radius from Aberdeen, Merriwa, Murrurundi or Scone based on time & km travelled)	At cost	At cost	NA	NA	E	N
Sale of companion animal - under six months		0.00	30.00	-30.00	-100.00%	E	N
Sale of companion animal - other		0.00	35.00	-35.00	-100.00%	E	N
Traps hire (refundable security deposit)		100.00	100.00	0.00	0.00%	E	N
COMMUNITY CONNECT SERVICES (CCS)							
Advertising	- Front and back cover of The Links	82.00	80.00	2.00	2.50%	E	Y
	- Inside The Links	42.00	40.00	2.00	5.00%	E	Y
Computer access - Adult (per half hour)		3.80	3.60	0.20	5.56%	D	Y
Computer access - Adult (per hour)		5.80	5.60	0.20	3.57%	D	Y
Computer access - Children (per half hour)		2.70	2.60	0.10	3.85%	D	Y
Computer access - Children (per hour)		4.40	4.20	0.20	4.76%	D	Y
Computer access - Quick Jump (15 minutes)		2.00	2.00	0.00	0.00%	D	Y
Computer access - Student in School Holidays (2hr block)		6.00	5.00	1.00	20.00%	D	Y
CD writer staff assisted (per hour)		45.00	44.00	1.00	2.27%	D	Y
One-on-one tuition (per hour)		62.00	60.00	2.00	3.33%	D	Y



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
BLACK & WHITE PRINTING (SEE PHOTOCOPYING)						
Scanning - staff assisted (per page)	1.20	1.10	0.10	9.09%	D	Y
Disks & CDs CD-R	4.50	4.30	0.20	4.65%	D	Y
Disks & CDs CD-W	6.50	6.40	0.10	1.56%	D	Y
DATA PROJECTOR						
Per day	65.00	65.00	0.00	0.00%	D	Y
Minimum 3 hours	40.00	40.00	0.00	0.00%	D	Y
Refundable Security Deposit	100.00	100.00	0.00	0.00%	D	N
DIGITAL CAMERA						
Four hours hire	32.00	30.00	2.00	6.67%	D	Y
Eight hours hire	57.00	55.00	2.00	3.64%	D	Y
Refundable Security Deposit	100.00	100.00	0.00	0.00%	D	N
FACSIMILES						
To send Australia first page (then \$0.80 per page thereafter)	2.60	2.60	0.00	0.00%	D	Y
To send overseas first page (then \$0.80 per page thereafter)	6.30	6.30	0.00	0.00%	D	Y
To receive (per page)	1.00	1.00	0.00	0.00%	D	Y
LAMINATING						
Business card size	2.30	2.20	0.10	4.55%	D	Y
A4 size	3.80	3.70	0.10	2.70%	D	Y
A3 size	5.50	5.30	0.20	3.77%	D	Y
Foils	3.70	3.60	0.10	2.78%	D	Y
PHOTOCOPYING						
A4 (RC) paper (per page) (B & W)	0.55	0.55	0.00	0.00%	D	Y
A4 (RC) paper dbl sided (per page) (B & W)	0.80	0.80	0.00	0.00%	D	Y
A4 own paper (per page) (B & W)	0.45	0.45	0.00	0.00%	D	Y
A4 paper double sided (per page) (B & W) own paper	0.70	0.70	0.00	0.00%	D	Y
A4 (RC) paper (per page) (Colour)	1.40	1.30	0.10	7.69%	D	Y

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
A4 (RC) paper (per page) (Part Colour)	1.40	1.30	0.10	7.69%	D	Y
A4 (RC) paper double sided (part colour)(per page)	2.70	2.60	0.10	3.85%	D	Y
A3 (RC) paper double sided(B & W) (per page)	2.10	2.00	0.10	5.00%	D	Y
A3 (RC) paper double sided (colour)(per page)	2.60	2.50	0.10	4.00%	C	Y
A3 (RC) single sided (B&W)(per page)	1.30	1.20	0.10	8.33%	D	Y
A3 (RC) Single sided (Colour)(per page)	2.60	2.60	0.00	0.00%	E	Y
Bulk photocopy over 50 sheets (per 50 pages)S/S	17.00	16.00	1.00	6.25%	E	Y
Bulk photocopy over 50 sheets (per 50 pages) D/S	25.00	23.00	2.00	8.70%	D	Y
Bulk photocopy over 50 sheets (per 50 pages) -Colour	65.00	62.00	3.00	4.84%	D	N
Bulk photocopy over 50 sheets (per 50 pages) -Colour D/S	110.00	105.00	5.00	4.76%	D	Y
TRAINING ROOM HIRE (ROOM HIRE INCLUDES TRAINING FACILITIES)						
Commercial (per hour)	45.00	45.00	0.00	0.00%	D	Y
Community groups (per hour)	16.00	16.00	0.00	0.00%	D	Y
- half day	30.00	26.00	4.00	15.38%	D	Y
- full day	40.00	38.00	2.00	5.26%	D	Y
TYPING						
Per hour - customer to provide content & layout	46.00	45.00	1.00	2.22%	D	Y
Work involving layout and design (brochures etc.)	Per quote	Per quote	NA	NA	D	Y
PRINTING						
Colour Inkjet Printing A4 photo printing						
- text only A4	1.10	1.10	0.00	0.00%	D	Y
- text & graphics A4	4.30	4.20	0.10	2.38%	D	Y
Laminating - Own sheets						
- A4	1.80	1.70	0.10	5.88%	D	Y
- A3	2.90	2.80	0.10	3.57%	D	Y
Printing - Own Paper						
- A4 B&W single sided	0.50	0.50	0.00	0.00%	D	Y
- A4 B&W double sided	1.00	1.00	0.00	0.00%	D	Y
- A4 double side colour	2.00	2.00	0.00	0.00%	D	Y
- A4 colour single sided	1.40	1.40	0.00	0.00%	D	Y

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DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
DEVELOPMENT APPLICATIONS						
<i>For development involving the erection of a building other than a dwelling house, the carrying out of work or the demolition of a work or a building.</i>						
Up to \$5000	110.00	110.00	0.00	0.00%	A	N
\$5,000 - \$ 50,000 plus an additional \$3 for each \$1,000 (or part of \$1,000) of the estimated cost.	170.00	170.00	0.00	0.00%	A	N
\$50,001 - \$250,000 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) of the estimated cost.	352.00	352.00	0.00	0.00%	A	N
\$ 250,001 - \$ 500,000 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	1,160.00	1,160.00	0.00	0.00%	A	N
\$ 500,001 - \$ 1,000,000 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	1,745.00	1,745.00	0.00	0.00%	A	N
\$ 1,000,001 - \$ 10,000,000 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1m.	2,615.00	2,615.00	0.00	0.00%	A	N
More than \$ 10,000,000 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10m.	15,875.00	15,875.00	0.00	0.00%	A	N
Rainwater tanks up to 25,000 litres in capacity for existing dwellings	0.00	0.00	0.00	0.00%	A	N
A) DEP'T PLANNING FEE FOR DAS EXCEEDING \$50,000						
<i>$P=0.64 \times E - 5 / 1,000$ where P represents the \$ to be set aside, expressed in \$ rounded down to the nearest \$, and E represents the estimated cost of development expressed in \$ rounded up to the nearest thousand.</i>						
Erection of a dwelling house with an estimated value of \$100,000 or less	455.00	455.00	0.00	0.00%	A	N
Other, for example, not involving the erection of a building, the carrying out of work or the subdivision of land.	285.00	285.00	0.00	0.00%	A	N
Advertising signs (for 1 only)	285.00	285.00	0.00	0.00%	A	N
plus for each additional sign (if any)	93.00	93.00	0.00	0.00%	A	N



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
B) SUBDIVISIONS/CONSOLIDATIONS/BOUNDARY ADJUSTMENT							
For development involving the subdivision of land.							
New roads		665.00	665.00	0.00	0.00%	A	N
	plus each additional lot	65.00	65.00	0.00	0.00%	A	N
No new roads		330.00	330.00	0.00	0.00%	A	N
	plus each additional lot	53.00	53.00	0.00	0.00%	A	N
Strata title		330.00	330.00	0.00	0.00%	A	N
	plus each additional lot	65.00	65.00	0.00	0.00%	A	N
C) ADVERTISING							
Development Application advertising/notification fee		130.00	127.00	3.00	2.36%	E	N
Notice fees - when required for the development:							
	- Advertised development	1,105.00	1,105.00	0.00	0.00%	A	N
	- Designated development	2,220.00	2,220.00	0.00	0.00%	A	N
	- Prohibited development	1,105.00	1,105.00	0.00	0.00%	A	N
When an environmental planning instrument requires notice to be given (other than developments above). Council will refund so much of the fee paid.		1,105.00	1,105.00	0.00	0.00%	A	N
In addition to any other fees payable, a maximum fee of \$920 is payable for designated development.		920.00	920.00	0.00	0.00%	A	N
<i>Despite the provisions of Fees for Development Applications there is a minimum fee of \$555 for designated development.</i>							
E) INTEGRATED DEVELOPMENT							
An additional fee per approval body		140.00	140.00	0.00	0.00%	A	N
A further fee for the referral and provision of advice in respect to the general terms of approval to be granted by Council, per approval body.		320.00	320.00	0.00	0.00%	A	N
What if two or more fees are applicable to a single development application?							
<i>If two or more fees are applicable to a single development application (such as to subdivide land and erect a building on one or more lots created by the subdivision), the maximum fee payable for the development is the sum of those fees.</i>							



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
F) MODIFICATION OF A CONSENT FOR LOCAL DEVELOPMENT						
Application under s96 (1) EP&A Act (maximum)	71.00	71.00	0.00	0.00%	A	N
Application under s96 (1A) or S96 AA (1) EP&A Act, \$645 or, 50% of original DA fee, which ever is the lesser.	645.00	645.00	0.00	0.00%	A	N
Application under s96 (2) or S96 AA (1) EP&A Act: If the original application fee was less than \$100.00, 50% of that fee, or In the case of a development application that involves the erection of a dwelling house of \$100,000 or less	190.00	190.00	0.00	0.00%	A	N
In all other cases:						
Up to \$5000	55.00	55.00	0.00	0.00%	A	N
\$5001 - \$ 250,000 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	85.00	85.00	0.00	0.00%	A	N
\$ 250,001 - \$ 500,000 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	500.00	500.00	0.00	0.00%	A	N
\$ 500,001 - \$ 1,000,000 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	712.00	712.00	0.00	0.00%	A	N
\$ 1,000,001 - \$ 10,000,000 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1m.	987.00	987.00	0.00	0.00%	A	N
More than \$ 10,000,000 plus an additional \$0.27 for each \$1,000 (or part of (\$1,000) by which the estimated cost exceeds \$10m	4,737.00	4,737.00	0.00	0.00%	A	N
<i>NB an additional amount of not more than \$665 if notice of the application is required under s96 (2) of the Act. Council will refund so much of the additional amount as is not spent in giving the notice under s96 (2) of the Act.</i>						
F)(I) REQUEST FOR A REVIEW OF A DETERMINATION UNDER SECTION 82A(3) OF THE ACT						
In the case of a development that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of that fee, or	50% of DA fee	50% of DA fee				
In the case of a development application that involves the erection of a dwelling house of \$100,000 or less	190.00	190.00	0.00	0.00%	A	N
In all other cases: Up to \$5000	55.00	55.00	0.00	0.00%	A	N
\$5001 - \$ 250,000 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	85.00	85.00	0.00	0.00%	A	N
\$ 250,001 - \$ 500,000 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	500.00	500.00	0.00	0.00%	A	N

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
\$ 500,001 - \$ 1,000,000	plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	712.00	712.00	0.00	0.00%	A	N
\$ 1,000,001 - \$ 10,000,000	plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1m.	987.00	987.00	0.00	0.00%	A	N
More than \$ 10,000,000	plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10m	4,737.00	4,737.00	0.00	0.00%	A	N
<p><i>NB an additional amount of not more than \$620 if notice of the application is required under s96 (2) of the Act. Council will refund so much of the additional amount as is not spent in giving the notice under s96 (2) of the Act.</i></p>							
F)(II) REQUEST FOR A REVIEW OF A DETERMINATION UNDER SECTION 82B OF THE ACT							
If the estimated costs of the development is less than \$100,000		55.00	55.00	0.00	0.00%	A	N
If the estimated costs of the development is \$100,000 or more and less than or equal to \$1,000,000		150.00	150.00	0.00	0.00%	A	N
If the estimated costs of the development is more than \$1,000,000		250.00	250.00	0.00	0.00%	A	N
EXCEPTIONS TO DEVELOPMENT							
G) STANDARDS (CLAUSE 4.6 OF UHLEP 2013)							
Referral to Department of Planning (variation >10% of Council standard delegated authority)		140.00	140.00	0.00	0.00%	A	N
plus Concurrence Fee (if required)		320.00	320.00	0.00	0.00%	A	N
H) DEVELOPMENT CONTRIBUTIONS							
<p><i>(As per section 94EB of the Environmental Planning and Assessment Act 1989 for development consents granted before 27th March 2017 refer to the former S94 and S64 Development Plans for contributions structure)</i></p>							
S94 - ALL RESIDENTIAL DEVELOPMENT AND SUBDIVISION (R1, R5, B2 AND B4 ZONES WITHIN 10KM RADIUS OF SCONE & ABERDEEN) THREE BEDROOM (+) DWELLING / LOT							
Recreation and Open Space Facilities		1,266.95	1,266.95	0.00	0.00%	E	N
Community and Cultural Facilities		640.00	640.00	0.00	0.00%	E	N
Transport Infrastructure		1,294.57	1,294.57	0.00	0.00%	E	N
Plan Management and Administration		29.35	29.35	0.00	0.00%	E	N
Car Parking in lieu of the provision of off-street car parking		9,239.86	9,239.86	0.00	0.00%	E	N
Extractive Industry		Refer to S94 Plan	Refer to S94 Plan	0.00	0.00%	E	N



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DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
S64 - CONTRIBUTIONS PER EQUIVALENT TENEMENT							
Water	Cassilis	1,690.00	1,660.00	30.00	1.81%	E	N
	Merriwa	7,125.00	7,000.00	125.00	1.79%	E	N
	Murrurundi	7,125.00	7,000.00	125.00	1.79%	E	N
	Scone/Aberdeen	7,125.00	7,000.00	125.00	1.79%	E	N
Sewerage	Cassilis	0.00	0.00	0.00	0.00%	E	N
	Merriwa	2,340.00	2,300.00	40.00	1.74%	E	N
	Murrurundi	2,340.00	2,300.00	40.00	1.74%	E	N
	Scone/Aberdeen	10,995.00	10,800.00	195.00	1.81%	E	N
S94 - A LEVY CONTRIBUTIONS							
<i>Levy contributions are based on a percentage of the estimated cost of development & CPI indexed.</i>							
All development where the proposed cost of carrying out the development is less than \$100,000.		0.00%	0.00%	0.00	0.00%	E	N
All development where the estimated cost of carrying out the development is greater than \$100,000 and up to \$200,000.		0.50%	0.50%	0.00	0.00%	E	N
All development where the estimated cost of carrying out the development is greater than \$200,000.		1.0%	1.0%	0.00	0.00%	E	N
OTHER FEES AND CHARGES							
Fire safety inspection fee		165.00	165.00	0.00	0.00%	E	N
Objection to application of Regulations and Local Policies (s82 LG Act)		295.00	295.00	0.00	0.00%	E	N
Rezoning Applications/Planning Proposal - additional permitted uses and where the proposal does not create the potential for subdivision and additional lots.		2,000.00	2,000.00	0.00	0.00%	E	N
Rezoning Application/Planning Proposal - where the proposed minimum lot size would allow for up to 3 additional lots		5,000.00	5,000.00	0.00	0.00%	E	N
Rezoning Applications/Planning Proposal - where the proposed minimum lot size would allow for more than 3 additional lots:							
Initial Lodgement of Planning Proposal application		4,000.00	4,000.00	0.00	0.00%	E	N
Council support and referral to Department of Planning (gateway)		3,000.00	3,000.00	0.00	0.00%	E	N
Following gateway approval and lodgement of final documents for exhibition		3,000.00	3,000.00	0.00	0.00%	E	N

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DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Development consent list - per month	37.00	36.00	1.00	2.78%	E	Y
Development consent list - per annum	184.00	180.00	4.00	2.22%	E	Y
Bushfire Attack Level Risk Assessment Certificate	375.00	375.00	0.00	0.00%	E	Y
Flood Risk Certificate	60.00	58.00	2.00	3.45%	E	Y
Flood information	194.00	190.00	4.00	2.11%	E	Y
88B Variation	138.00	135.00	3.00	2.22%	E	Y
Hoarding Application (Type A) - Maximum of 4 weeks	115.00	114.00	1.00	0.88%	E	Y
- Renewal (every 4 weeks there after)	56.00	56.00	0.00	0.00%	E	Y
Search of building/development approvals - Per hour	80.00	0.00	80.00	100.00%	E	Y
APPROVALS UNDER S68 LGA						
Install manufactured home, moveable dwelling on land	340.00	335.00	5.00	1.49%	E	N
Sewerage and stormwater drainage work in conjunction with DA, CC or CDC lodged with Council plus an additional \$25.00 for each closet proposal	178.00	175.00	3.00	1.71%	E	N
Sewerage and stormwater drainage work not in conjunction with DA, CC or CDC lodged with Council plus an additional \$25.00 for each closet proposal	235.00	230.00	5.00	2.17%	E	N
ONSITE SEWER MANAGEMENT						
Application to install, construct, modify onsite sewer management systems up to 10 persons - includes preliminary inspection	235.00	233.00	2.00	0.86%	E	N
Application to install, construct, modify a commercial onsite sewer management systems greater than 10 persons - includes preliminary inspection	390.00	380.00	10.00	2.63%	E	N
Approval to operate - residential (annual) - refer to Revenue Policy	57.00	55.00	2.00	3.64%	E	N
Approval to operate - Commercial (annual) - refer to Revenue Policy	57.00	55.00	2.00	3.64%	E	N
Inspection fee per system (Additional and re inspections)	57.00	55.00	2.00	3.64%	E	N
Inspection fee of primary system at request of owner/solicitor, etc.	140.00	137.00	3.00	2.19%	E	N
MISCELLANEOUS APPROVALS UNDER SECTION 68 LGA						
Use community land	168.00	165.00	3.00	1.82%	E	N
Swing hoist goods over road	275.00	270.00	5.00	1.85%	E	N

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
General approvals not mentioned above	225.00	220.00	5.00	2.27%	E	N
Inspections associated with approvals	140.00	138.00	2.00	1.45%	E	N
APPROVALS UNDER SECTION 138 ROADS ACT						
In conjunction with DA, CC or CDC lodged with Council	80.00	80.00	0.00	0.00%	E	N
Not in conjunction with DA, CC, or CDC (charities exempt)	185.00	185.00	0.00	0.00%	E	N
Inspections associated with approvals	140.00	138.00	2.00	1.45%	E	N
GOVERNMENT INFORMATION PRIVATE ACCESS (GIPA)						
Standard application - each	30.00	30.00	0.00	0.00%	A	N
Non-standard application - per hour	30.00	30.00	0.00	0.00%	A	N
Search fee - per hour	30.00	30.00	0.00	0.00%	A	N
Internal review	40.00	40.00	0.00	0.00%	A	N
HALL HIRE						
ABERDEEN COMMUNITY HALL						
Hire of building - per day	17.00	16.00	1.00	6.25%	C	Y
Hire of building - per half-day (minimum charge)	12.00	11.00	1.00	9.09%	C	Y
Refundable Security Deposit - casual user, no alcohol	30.00	30.00	0.00	0.00%	E	N
Refundable Security Deposit - casual user, with alcohol	260.00	260.00	0.00	0.00%	E	N
Refundable Security Deposit - regular user	NA	NA	0.00	0.00%	E	N
CASSILIS COMMUNITY CENTRE						
Main Hall (per day)	44.00	42.00	2.00	4.76%	C	Y
Supper room (per day)	38.00	37.00	1.00	2.70%	C	Y
Hall & Supper Room (per day)	63.00	61.00	2.00	3.28%	C	Y
Toy box Hire (per person)	Gold Coin	Gold Coin	0.00	0.00%	C	Y
Kitchen (no cutlery or crockery) (per day)	45.00	44.00	1.00	2.27%	C	Y
Kitchen - Commercial Use (per day)	79.00	77.00	2.00	2.60%	C	Y



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DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Cutlery & Crockery	38.00	37.00	1.00	2.70%	C	Y
Tables (each)	17.00	16.50	0.50	3.03%	C	Y
Chairs (each)	5.70	5.60	0.10	1.79%	C	Y
Refundable Security Deposit - tables & chairs	280.00	280.00	0.00	0.00%	C	N
Rehearsals	12.00	11.50	0.50	4.35%	C	Y
Overnight Auction storage charges	65.00	64.00	1.00	1.56%	C	Y
Refundable Security Deposit - hall use	330.00	330.00	0.00	0.00%	E	N
<i>Condition of hire - incorporated bodies, sporting clubs or associations of any kind must provide their own public liability insurance (\$10 million).</i>						
MERRIWA OFFICE						
Not for profit organisations	0.00	0.00	0.00	0.00%	C	Y
Chambers/Meeting Room (per day)	120.00	120.00	0.00	0.00%	C	Y
Chambers/Meeting Room (per hour)	20.00	20.00	0.00	0.00%	C	Y
Kitchen use (per hour)	13.00	13.00	0.00	0.00%	C	Y
SCONE OFFICE						
Not for profit organisations	0.00	0.00	0.00	0.00%	C	Y
Chambers (per hour)	22.00	20.00	2.00	10.00%	C	Y
Barry Rose Committee Room (per hour)	16.00	15.00	1.00	6.67%	C	Y
Use of video and/or teleconferencing facilities - (first hour)	60.00	55.00	5.00	9.09%	C	Y
- (each additional hour)	18.00	17.00	1.00	5.88%	C	Y
Committee Room No.2 (per hour)	16.00	15.00	1.00	6.67%	C	Y
Use of video and/or teleconferencing facilities (first hour)	60.00	55.00	5.00	9.09%	C	Y
(each additional hour)	18.00	17.00	1.00	5.88%	C	Y
Training Room (per hour)	33.00	30.00	3.00	10.00%	C	Y
Kitchen use (per hour)	14.00	13.00	1.00	7.69%	C	Y
Interview Room No. 1 (per hour)	14.00	13.00	1.00	7.69%	C	Y



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DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
MERRIWA SCHOOL OF ARTS						
Main Hall (per day)	85.00	84.00	1.00	1.19%	C	Y
Main Hall (1/2 day) - minimum charge	40.00	39.00	1.00	2.56%	C	Y
Main Hall (per hour)					C	Y
Supper room (per day)	44.00	43.00	1.00	2.33%	C	Y
Hall & Supper Room (per day)	94.00	92.00	2.00	2.17%	C	Y
Small Room at rear	29.00	28.00	1.00	3.57%	C	Y
Kitchen (no cutlery or crockery) (per day)	90.00	89.00	1.00	1.12%	C	Y
Kitchen - Commercial Use (no cutlery or crockery (per day)	120.00	118.00	2.00	1.69%	C	Y
Cutlery & Crockery	44.00	43.00	1.00	2.33%	C	Y
Tables (each)	17.00	16.50	0.50	3.03%	C	Y
Chairs (each)	5.70	5.60	0.10	1.79%	C	Y
Refundable Security Deposit - tables & chairs	260.00	260.00	0.00	0.00%	C	N
Rehearsals	12.50	12.00	0.50	4.17%	C	Y
Overnight Auction storage charges	65.00	64.00	1.00	1.56%	C	Y
Non refundable reservation fee/Cancellation fee	60.00	59.00	1.00	1.69%	E	Y
Refundable Security Deposit - hall use	360.00	360.00	0.00	0.00%	E	N
<i>Condition of hire - incorporated bodies, sporting clubs or associations of any kind must provide their own public liability insurance (\$10 million).</i>						
MURRURUNDI RSL HALL						
Retail Sales - per day	300.00	295.00	5.00	1.69%	C	Y
Balls, Markets, Birthdays, Dances, Shows, Weddings, Concerts - per day	150.00	148.00	2.00	1.35%	C	Y
Exhibits, Fashion Parades, Displays, Classes (commercial) per day	75.00	74.00	1.00	1.35%	C	Y
Use by non-profit organisations - Shire based	0.00	0.00	0.00	0.00%	C	Y
School Functions including rehearsals	0.00	0.00	0.00	0.00%	C	Y
Pre-School Kindergarten - per week	10.00	10.00	0.00	0.00%	C	Y
Refundable Security & Key Deposit - no alcohol	105.00	105.00	0.00	0.00%	E	N



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Refundable Security & Key Deposit - with alcohol	220.00	220.00	0.00	0.00%	E	N
Minimum hourly rate	19.00	18.00	1.00	5.56%	C	Y
<i>Condition of hire - incorporated bodies, sporting clubs or associations of any kind must provide their own public liability insurance (\$10 million).</i>						
OLD COURT THEATRE (SCONE)						
Daily use	145.00	140.00	5.00	3.57%	C	Y
Half day use	80.00	75.00	5.00	6.67%	C	Y
Per hour	13.00	0	13.00	100%	C	Y
Refundable Security Deposit - hall use	200.00	200.00	0.00	0.00%	E	N
SENIOR CITIZENS CENTRE (SCONE)						
Small meeting room - community groups, per hour	9.50	9.00	0.50	5.56%	C	Y
Small meeting room - other organisations, per hour	13.00	12.00	1.00	8.33%	C	Y
Large meeting room - community groups, per hour	12.00	11.00	1.00	9.09%	C	Y
Large meeting room - other organisations, per hour	16.00	15.00	1.00	6.67%	C	Y
Large entertainment area - community groups, per hour	13.00	12.00	1.00	8.33%	C	Y
Large entertainment area - other organisations, per hour	21.00	20.00	1.00	5.00%	C	Y
SETTLEMENT HALL (20KM SOUTH WEST OF MERRIWA)						
Party Hire	65.00	63.00	2.00	3.17%	C	Y
Meeting Hire	37.00	36.00	1.00	2.78%	C	Y
B & S Ball or Ute Muster	550.00	525.00	25.00	4.76%	C	Y
Toy box Hire (per person)	Gold Coin	Gold Coin	0.00	0.00%	C	Y
Refundable Security Deposit - party hire	200.00	200.00	0.00	0.00%	E	N
Refundable Security Deposit - B & S Ball or Ute Muster	550.00	550.00	0.00	0.00%	E	N
Refundable Cleaning Bond for meetings	40.00	40.00	0.00	0.00%	E	N
<i>Condition of hire - incorporated bodies, sporting clubs or associations of any kind must provide their own public liability insurance (\$10 million).</i>						
SCONE YOUTH CLUB (HALL AT REAR) - HALL HIRE						
Hire of building - casual user, per day	25.00	21.00	4.00	19.05%	C	Y
Hire of building - casual user, per half-day	15.00	10.50	4.50	42.86%	C	Y

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Hire of building - casual user, per night	20.00	20.00	0.00	0.00%	C	Y
Hire of building - regular user, per day	20.00	16.00	4.00	25.00%	C	Y
Hire of building - regular user, per half-day	12.50	10.00	2.50	25.00%	C	Y
Hire of building - business user (per hour)	30.00	30.00	0.00	0.00%	C	Y
Refundable Security Deposit - casual user, no alcohol	100.00	30.00	70.00	233.33%	E	N
Refundable Security Deposit - regular user	15.00	15.00	0.00	0.00%	E	N
Little Rascals Playgroup, per session	0.00	0.00	0.00	0.00%	C	Y
<i>Condition of hire - incorporated bodies, sporting clubs or associations of any kind must provide their own public liability insurance (\$10 million).</i>						
SCONE YOUTH CLUB (KITCHEN/MEETING AREA IN NEW BUILDING)						
Hire of building - casual user, per day	35.00	32.00	3.00	9.38%	C	Y
Hire of building - casual user, per half-day	25.00	22.00	3.00	13.64%	C	Y
Hire of building - casual user, per night	25.00	22.00	3.00	13.64%	C	Y
Hire of building - regular user, per day	30.00	22.00	8.00	36.36%	C	Y
Hire of building - regular user, per half-day	13.00	10.50	2.50	23.81%	C	Y
Hire of building - business user, per hour	30.00	30.00	0.00	0.00%	C	Y
HORSE BOXES						
Permanent hire - weekly-bedding not included	24.00	22.00	2.00	9.09%	E	Y
Store room hire - weekly-bedding not included	16.00	14.00	2.00	14.29%	E	Y
Overnight hire-bedding not included	18.00	16.00	2.00	12.50%	E	Y
Overnight hire - bedding included (reused up to 3 times) - must be cleaned before exit	32.00	30.00	2.00	6.67%	E	Y
Club/Committee hire - per day/night up to three days-bedding not included	16.00	12.00	4.00	33.33%	E	Y
Club/Committee hire - weekly over 3 days	38.00	36.00	2.00	5.56%	E	Y
<i>Discounts for Club/Committee hire will only apply when bulk bookings and stall allocations are carried out by Club/Committee secretaries, etc.</i>						



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Horse sales - per day/night (additional commission is paid, see below)	18.00	16.00	2.00	12.50%	E	Y
Bedding - All Users						
Type and cost of material (i.e. rice husks/wood shavings) subject to availability. Approximately \$20 per bag of materials	Cost + 20%	Cost +20%	NA	NA	E	Y
Cleaning fee	70.00	55.00	15.00	27.27%	E	Y
HORSE SALES - COMMISSIONS						
Horse sales - commission calculated on gross of the sale value (excl GST), then GST is added to the base commission value	1% + GST	1% + GST	NA	NA	E	Y
HOSTEL						
Refundable Accommodation Deposits (RAD) (formerly Accommodation Bonds)			5,000.00	2.38%	E	N
<i>Daily Access Payments (DAP) -RAD times Maximum Daily Interest Rate(MDIR) divided by 365 . Note MDIR fixed by Dept. Health & ageing quarterly.</i>						
Annual Retention amount (Maximum set by Dept. of Health & Ageing)(Pre 30 June 2014 entry)	3,972.00	3,972.00	0.00	0.00%	E	N
Residents Fees (max set by the Department of Health & Ageing)	Set by DHA	Set by DHA	NA	NA	E	N
IMPOUNDED ARTICLES - EG CARS, TROLLEYS, SIGNS ETC.						
CONVEYANCE OF IMPOUNDED ARTICLE TO POUND - LABOUR AND PLANT						
Refer to Council's "labour & plant hire rates"	Refer PW Rates	Cost+10%	NA	NA	E	N
Storage of an impounded article Per Item	40.00	40.00	0.00	0.00%	E	N
Notice advising the owner of an impounded item	40.00	40.00	0.00	0.00%	E	N
Advertising of article/vehicle prior to sale, where necessary and when the owner not known.	140.00	140.00	0.00	0.00%	E	N
IMPOUNDED STOCK						
Conveyance of impounded stock to pound or other approved site (See "labour hire rates" and "plant hire rates")	Refer PW Rates	Cost+10%	NA	NA	E	N
Temporary facility hire	Refer PW Rates	Cost+10%	NA	NA	E	N
Stock vehicle equipment charge per hour	23.00	22.00	1.00	4.55%	E	N



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Charge for loss or trespassing of stock per incident		Refer PW Rates	Cost+10%	NA	NA	E	N
Notice advising the owner of impounded stock		36.00	36.00	0.00	0.00%	E	N
Advertising of stock prior to sale, where necessary and when the owner not known.		140.00	140.00	0.00	0.00%	E	N
SUSTENANCE AND MAINTENANCE							
Small animal (sheep, goat, pig etc.) - per head per day		43.00	42.00	1.00	2.38%	E	N
Large animal (horse, cow etc.) - per head per day		53.00	52.00	1.00	1.92%	E	N
INDEPENDENT LIVING UNITS							
Murrurundi Liverpool Lodge units, Murrurundi Liverpool Lodge cottage, Merriwa Bettington & Vennacher Sts Units (variable rate based on 27% max pension in March each year to a max charge of local market rental for similar accommodation.		Variable	Variable			C	N
Merriwa Langley St Low Income Units rented through Upper Hunter Homeless Support (dependent on income)		Variable	Variable			C	N
INSPECTION, LICENCE AND REGISTRATION FEES							
Caravan Parks (per site) Licence		8.50	8.50	0.00	0.00%	E	N
Public halls inspection		NA	NA				
Combined inspection - Schools (i.e. places of public entertainment and food shop)		185.00	185.00	0.00	0.00%	E	N
Footpath Trading Licence (charities exempt) annual fee per article incl chair, table, A frames, etc.		42.00	42.00	0.00	0.00%	E	N
Footpath Trading Licence (charities exempt) annual fee per business for two or more articles.		84.00	84.00	0.00	0.00%	E	N
HEALTH PREMISES							
<i>General: includes Food shops, Mobile vending, Bed & Breakfast, Hairdressers, Barbers, Beauty Salons etc.</i>							
<i>Skin Penetration Premises: includes Hairdressers, Tattooists, Barbers, Beauty Salons, Chemists etc. who perform body piercing.</i>							
Annual Administration Fee (Food Shops)	- Charitable organisation food stalls	0.00	0.00	0.00	0.00%	E	N
	- Temporary Food Stall	72.00	71.00	1.00	1.41%	E	N
	- Incident only (P4)*	100.00	91.00	9.00	9.89%	E	N
	- Medium Risk (P3)*	140.00	NA		0.00%	E	N
	- High Risk (P1-2)*	200.00	132.00	68.00	51.52%	E	N

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Application Fee (Other)	- General (Hairdressers etc)	72.00	71.00	1.00	1.41%	E	N
	- Skin Penetration Premises	72.00	71.00	1.00	1.41%	E	N
Inspection Fees	- General (other than Food Shops)	100.00	91.00	9.00	9.89%	E	N
	- Skin Penetration Premises	150.00	91.00	59.00	64.84%	E	N
Inspection Fees - Food Shops * as per Food Authority classification	- Charitable organisations	0.00	0.00	0.00	0.00%	E	N
	- Temporary Food Stalls	91.00	90.00	1.00	1.11%	E	N
	- Incident only (P4)*	150.00	126.00	24.00	19.05%	E	N
	- Medium Risk (P3)*	150.00	n/a		0.00%	E	N
	- High Risk (P1-2)*	180.00	167.00	13.00	7.78%	E	N
	- Reinspection fee (after 2nd inspection if deemed necessary)	170.00	167.00	3.00	1.80%	E	N
	Water carters licence	135.00	132.00	3.00	2.27%	E	N
	Water sampling - private (exclusive of water analysis costs)	135.00	132.00	3.00	2.27%	E	N
	Public pool inspection and water testing	150.00	NA		0.00%	E	N
LABOUR HIRE RATES (PRIVATE WORKS RATES)							
<i>Estimate per hour including on-costs. This information is provided to assist in determining costs where the services of a Council officer are involved.</i>							
	Engineering assessment - senior engineer	250.00	200.00	50.00	25.00%	E	Y
	Engineering assessment - engineer	175.00	150.00	25.00	16.67%	E	Y
	Health and building assessment	165.00	155.00	10.00	6.45%	E	Y
	Supervisor - Normal Time (7am - 4pm Mon-Fri) (New)	100.00	0.00	100.00	100.00%	E	Y
	Supervisor - Overtime (all other times) (New)	140.00	0.00	140.00	100.00%	E	Y
	Plant operator - Normal Time (7am - 4pm Mon-Fri)	70.00	60.00	10.00	16.67%	E	Y
	Plant operator - Overtime (all other times)	100.00	90.00	10.00	11.11%	E	Y
	Rate and administrative enquiries	90.00	85.00	5.00	5.88%	E	Y
	Labourer	60.00	50.00	10.00	20.00%	E	Y
	Other labour is at cost plus an administrative overhead and GST.						

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
LAMINATING (AT COUNCIL ADMINISTRATION BUILDINGS)						
Business card size	5.00	4.50	0.50	11.11%	E	Y
A4 size	6.00	5.50	0.50	9.09%	E	Y
A3 size	10.00	9.00	1.00	11.11%	E	Y
LIBRARY SERVICES						
<i>Some fees are set in conjunction with Muswellbrook Ccl as part of joint Library Service</i>						
BORROWERS						
Reciprocal Borrowers	FREE	FREE	NA	NA		
Non Residential Borrowers (Refundable Deposit)	25.00	25.00	0.00	0.00%	E	N
FAX MACHINE						
Sending - for the first page	2.60	2.55	0.05	1.96%	E	Y
Sending - for each additional page	2.05	2.05	0.00	0.00%	E	Y
Receiving - for the first page	2.05	2.05	0.00	0.00%	E	Y
Receiving - for each additional page	2.05	2.05	0.00	0.00%	E	Y
Overseas- sending & receiving	6.30	6.15	0.15	2.44%	E	Y
LAMINATING						
Sized Pouch 60mm x 95mm Per Card	2.15	2.10	0.05	2.38%	E	Y
Sized Pouch 216mm x 303mm Per A4	3.75	3.70	0.05	1.35%	E	Y
Sized Pouch - 203mm x 426mm Per A3	5.35	5.30	0.05	0.94%	E	Y
LOST AND DAMAGED MATERIAL						
Where information on the purchase cost is available, the replacement cost will be that price, plus a processing fee of	7.15	7.00	0.15	2.14%	E	N
Where purchase price is unavailable the cost shall be the default fee from UHRL database, plus	7.15	7.00	0.15	2.14%	E	N
Borrowers Cards and Barcode Labels (per card)	2.70	2.65	0.05	1.89%	E	N
Adult Non -Fiction	63.25	62.00	1.25	2.02%	E	N
Adult Fiction	63.25	62.00	1.25	2.02%	E	N

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Adult Paper backs	34.50	33.80	0.70	2.07%	E	N
Large Print	57.00	56.00	1.00	1.79%	E	N
Compact Discs	37.75	37.00	0.75	2.03%	E	N
Junior Non-Fiction	40.00	39.20	0.80	2.04%	E	N
Young Adult and Junior Fiction	23.35	22.90	0.45	1.97%	E	N
Young Adult and Junior Paperbacks	17.20	16.90	0.30	1.78%	E	N
Easies	34.50	33.80	0.70	2.07%	E	N
Magazines	11.60	11.40	0.20	1.75%	E	N
Videos	34.50	33.80	0.70	2.07%	E	N
Posters	13.90	13.60	0.30	2.21%	E	N
CD-ROM	40.00	39.20	0.80	2.04%	E	N
DVD	43.35	42.50	0.85	2.00%	E	N
ILL Jackets	2.70	2.65	0.05	1.89%	E	N
CD/DVD Cases	2.70	2.65	0.05	1.89%	E	N
OVERDUES						
Per Item per day immediately it is overdue	NA	NA	NA	NA	E	N
Processing Fee from second notice	4.20	4.10	0.10	2.44%	E	N
Replacement cost from third notice	Variable replacement cost	Variable replacement cost	NA	NA		
PHOTOCOPYING						
B/W, per copy - A4	0.55	0.55	0.00	0.00%	E	Y
Colour, per copy - A4, (At HQ only)	1.35	1.30	0.05	3.85%	E	Y
B/W, per copy - A3	1.85	1.85	0.00	0.00%	E	Y
Colour, per copy - A3, (At HQ only)	2.60	2.55	0.05	1.96%	E	Y



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
PUBLIC ACCESS COMPUTERS - INCL. WORD PROCESSING							
Booking Fee	Per Hour	0.00	0.00	0.00	0.00%	E	Y
	Per Half Hour	0.00	0.00	0.00	0.00%	E	Y
	Per 15 minutes	0.00	0.00	0.00	0.00%	E	Y
PRINTING (BRANCH CHARGES)							
	Per A4 Page of Text	0.55	0.55	0.00	0.00%	E	Y
	Per A4 Page of Graphics/pictures- Colour	1.35	1.30	0.05	3.85%	E	Y
BOOK RESERVATIONS							
All books held in the Upper Hunter Library Network to be reserved	Per request	0.00	0.00	0.00	0.00%	E	Y
Inter-Library Loan Requests	Per request	6.30	6.20	0.10	1.61%	E	Y
Inter-Library Loan Requests	Pensioners and School/ Uni Students, per request	3.15	3.10	0.05	1.61%	E	Y
ILRS Charges passed on when Library charged	Per Request	17.50	17.30	0.20	1.16%	E	Y
Digital Readers	e-reader Hire	FREE	FREE	NA	NA	E	Y
	Replacement Fee	200.00	200.00	200.00	100.00%	E	Y
LOCAL ENVIRONMENT PLAN							
Upper Hunter LEP 2013 Document		36.50	36.00	0.50	1.39%	E	N
Upper Hunter LEP 2013 Maps (per sheet)		6.10	6.00	0.10	1.67%	E	N
Development control plan (per chapter)		10.00	10.00	0.00	0.00%	E	N
PHOTOCOPYING & PRINTING (ADMINISTRATION OFFICES)							
A4 size, B&W	per copy single sided	0.95	0.90	0.05	5.56%	D	Y
	per copy double sided	1.15	1.10	0.05	4.55%	D	Y
	per 50 copies	21.00	20.00	1.00	5.00%	D	Y
	per 50 copies double sided	29.00	28.00	1.00	3.57%	D	Y
A4 size, Colour	per copy single sided (text & graphics)	3.70	3.60	0.10	2.78%	D	Y
	per copy single sided (heavy graphics)	9.80	9.50	0.30	3.16%	D	Y



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DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
	per 50 copies (text & graphics)	82.00	80.00	2.00	2.50%	D	Y
	per 50 copies (heavy graphics)	220.00	210.00	10.00	4.76%	D	Y
A3 size, B&W	per copy single sided	1.50	1.40	0.10	7.14%	D	Y
	per copy double sided	2.40	2.30	0.10	4.35%	D	Y
	per 50 copies	29.00	28.00	1.00	3.57%	D	Y
	per 50 copies double sided	37.00	35.00	2.00	5.71%	D	Y
A3 size, Colour	per copy single sided (text & graphics)	6.40	6.20	0.20	3.23%	D	Y
	per copy single sided (heavy graphics)	18.00	17.00	1.00	5.88%	D	Y
	per 50 copies (text & graphics)	145.00	140.00	5.00	3.57%	D	Y
	per 50 copies (heavy graphics)	360.00	350.00	10.00	2.86%	D	Y
PLAN COPYING (PLOTTER)							
All Size Scan & Print B&W	per copy	13.50	13.00	0.50	3.85%	D	Y
All Size Scan & Print Colour	per copy	26.00	25.00	1.00	4.00%	D	Y
All Size Scan Only	per copy	10.50	10.00	0.50	5.00%	D	Y
A2 size, B&W	per copy	5.80	5.50	0.30	5.45%	D	Y
A1 size, B&W	per copy	10.50	10.00	0.50	5.00%	D	Y
A0 size, B&W	per copy	13.50	13.00	0.50	3.85%	D	Y
PLANT HIRE RATES (PRIVATE WORKS RATES)							
<i>Idle and travelling time are charged at the rate of hire. All plant is hired with an operator. These rates are for 'normal' time (7am - 4pm Mon - Fri). For hire outside these hours add \$35 per hour for penalty rates. Rates are subject to variation.</i>							
Per Hour							
	Backhoe	140.00	135.00	5.00	3.70%	E	Y
	Dozer	275.00	245.00	30.00	12.24%	E	Y
	Excavator	175.00	165.00	10.00	6.06%	E	Y
	Grader	175.00	170.00	5.00	2.94%	E	Y
	Loader - rubber tyred	150.00	135.00	15.00	11.11%	E	Y

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DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Prime Mover & Float	- per hour	150.00	135.00	15.00	11.11%	E	Y
	- per km both ways	2.65	2.55	0.10	3.92%	E	Y
Roller		150.00	125.00	25.00	20.00%	E	Y
Skid Steer Loader		135.00	125.00	10.00	8.00%	E	Y
Tractor and Slasher		150.00	125.00	25.00	20.00%	E	Y
Mower	- per hour	80.00	0.00	80.00	100.00%	E	Y
Utility	- per hour	75.00	70.00	5.00	7.14%	E	Y
	- per km both ways	1.00	0.85	0.15	17.65%	E	Y
Truck (2 - 9 tonne Tipper and Crew Cab)	- per hour	85.00	75.00	10.00	13.33%	E	Y
	- per km both ways	1.10	1.00	0.10	10.00%	E	Y
Truck (10 - 13 tonne Tippers)	- per hour	100.00	90.00	10.00	11.11%	E	Y
	- per km both ways	1.50	1.45	0.05	3.45%	E	Y
Truck and Dog (25 tonne)	- per hour	150.00	110.00	40.00	36.36%	E	Y
	- per km both ways	1.50	1.45	0.05	3.45%	E	Y
Water Snorter (pipe cleaner)		80.00	72.00	8.00	11.11%	E	Y
Water Tanker/Water Cart	- per hour	120.00	105.00	15.00	14.29%	E	Y
	- per km both ways	1.50	1.45	0.05	3.45%	E	Y
Grading Crew (already on site) - **Includes grader, roller and water cart		445.00	400.00	45.00	11.25%	E	Y
Tar Patching Truck (includes 2 operators)	- per hour	300.00	280.00	20.00	7.14%	E	Y
	- per km both ways	1.50	1.45	0.05	3.45%	E	Y
Street sweeper		200.00	150.00	50.00	33.33%	E	Y
Hire of Generator		250.00	0.00	250.00	100.00%	E	Y
Hire of Generator Refundable Security Deposit		250.00	250.00	0.00	0.00%	E	N
Hire of shower/toilet block Refundable Security Deposit		250.00	230.00	20.00	8.70%	E	N
Hire of Mobile Shower/Toilet block - per event		250.00	230.00	20.00	8.70%	E	Y
Idle and travelling time are charged at the rate of hire. (Note, all plant is hired with an operator)		Commercial Rates	Commercial Rates	NA	NA	E	Y

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
RATE ENQUIRIES						
Search fee - per hour	82.00	80.00	2.00	2.50%	E	Y
Search fee - per hour (overtime)	115.00	110.00	5.00	4.55%	E	Y
Search fee - minimum fee	55.00	50.00	5.00	10.00%	E	Y
Computer listing of assessments/ratepayers	135.00	130.00	5.00	3.85%	D	N
Sales register (valuers only)	72.00	70.00	2.00	2.86%	D	N
Map Info document						
- thematically coloured maps, each	93.00	90.00	3.00	3.33%	D	Y
- black and white maps, each	78.00	75.00	3.00	4.00%	D	Y
- in addition, a search fee applies	31.00	30.00	1.00	3.33%	D	Y
Exponaire Maps (Not owners)	7.50	7.00	0.50	7.14%	D	Y
Valuation search (valuers only)	6.50	6.00	0.50	8.33%	D	Y
Valuation listings (valuers only)	225.00	220.00	5.00	2.27%	D	N
Inspection of Notices of Sale (valuers only)	5.00	5.00	0.00	0.00%	D	N
Interest on overdue rates and charges (including water usage charges)	7.50%	8.00%	-8.00%	-100.00%	A	N
Court attendance (staff) - see Labour Hire Rates	Various	Various	NA	NA	E	Y
Legal fees - as set out by Court House	At Cost	At Cost	NA	NA	E	Y
ROADS & STREETS						
Bore site - rent per annum	250.00	250.00	0.00	0.00%	E	N
Footpath opening fee - Minimum	125.00	120.00	5.00	4.17%	E	N
Footpath/road opening fee - Restoration	Refer PW Rate	Refer PW Rate			E	N
Refundable Security Deposit - road opening	750.00	750.00	0.00	0.00%	E	N
Gravel road opening fee	250.00	250.00	0.00	0.00%	E	N
Sealed road opening fee - Minimum	400.00	400.00	0.00	0.00%	E	N
Grids and gates - application fee, inspection and advertising	1,100.00	1,100.00	0.00	0.00%	E	N
Kerb and Guttering (per lineal mtr - Max charge \$4,000)	210.00	210.00	0.00	0.00%	E	Y

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Paving for footpath and cycleways (per lineal mtr - Max charge \$4,000)		130.00	130.00	0.00	0.00%	E	Y
Inspection of levels for layback & driveway construction		230.00	200.00	30.00	15.00%	E	N
Local facility sign - annual charge		65.00	65.00	0.00	0.00%	E	Y
Local facility sign - initial charge		220.00	210.00	10.00	4.76%	E	Y
Permanent closure & transfer of land title		Refer PW Rate	Refer PW Rate	NA	NA	E	N
Advertising permanent closure (minimum charge, actual costs charged)		465.00	450.00	15.00	3.33%	E	N
Temporary Closure - advertising & signage		Refer PW Rate	Refer PW Rate	NA	NA	E	N
Traffic Control Plans		Refer PW Rate	Refer PW Rate	NA	NA	E	Y
Roads Repairs		Refer PW Rate	Refer PW Rate	NA	NA	E	Y
Roads Ancillary	- Install Kerb & Gutter	Refer PW Rate	Refer PW Rate	NA	NA	E	Y
	- Install Footpath	Refer PW Rate	Refer PW Rate	NA	NA	E	Y
	- Saw cutting	Refer PW Rate	Refer PW Rate	NA	NA	E	Y
Gutter Crossings/Pipe Entrances	Inspection fee when Council not contractor	230.00	230.00	0.00	0.00%	E	N
	Reinspection fee	230.00	230.00	0.00	0.00%	E	N
ROAD MATERIALS							
Gravel - (ex pit stockpile) per Tonne	1m ³ = 2 tonne	18.00	16.50	1.50	9.09%	E	Y
Premix - (ex bin) per Tonne	1m ³ = 2.4 tonne	325.00	305.00	20.00	6.56%	E	Y
Road metal 7mm Aggregate - (ex bin) per Tonne	1m ³ = 2.2 tonne	135.00	120.00	15.00	12.50%	E	Y
Emulsion - per litre (minimum 200L) Subject to variation throughout the year due to variations in oil prices)		2.60	2.40	0.20	8.33%	E	Y
RURAL ADDRESSING							
Supply rural address plate for new subdivisions & dwellings		150.00	150.00	0.00	0.00%	E	Y
Replacement or additional plates		50.00	50.00	0.00	0.00%	E	Y



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
SALEYARDS							
Cattle Sold - Vendor	Cattle per head	8.40	7.00	1.40	20.06%	E	Y
Cattle Sold - Agent	Cattle per head	3.25	2.70	0.55	20.19%	E	Y
Cattle Passed in	Cattle per head	8.40	7.00	1.40	20.06%	E	Y
Special Scan and/or Weigh	Cattle per head	6.00	4.00	2.00	50.00%	E	Y
Issue of emergency NLIS tags (each)	Cattle per head	26.00	26.00	0.00	0.00%	E	Y
Hire of portable scanner	Cattle per head	2.00	2.00	0.00	0.00%	E	Y
Transit cattle yard fee	Cattle per head per day	1.00	1.00	0.00	0.00%	E	Y
Sale cattle yard fee (to be charged after 4pm 2 days post sale day)	Cattle per head per day	1.00	1.00	0.00	0.00%	E	Y
Use of yards for assessing schools	per day	80.00	80.00	0.00	0.00%	E	Y
New agents entry licence fee	Per new agent	7,500.00	7,300.00	200.00	2.74%	E	Y
Truck Wash	per minute	0.85	0.85	0.00	0.00%	E	Y
	minimum charge	NA	10.00	-10.00	-100.00%	E	Y
	Issue of truck wash key	55.00	55.00	0.00	0.00%	E	Y
Signage (fence panels/buildings)	Large (greater than 3sqm)	520.00	510.00	10.00	1.96%	E	Y
	Medium (>1sqm less than 3sqm)	370.00	360.00	10.00	2.78%	E	Y
	Small (less than 1sqm)	220.00	210.00	10.00	4.76%	E	Y
Destruction of beast	per head	40.00	40.00	0.00	0.00%	E	Y
Dead beast removal - weekdays 7.30 to 3.30	Transport & waste disposal fees	380.00	370.00	10.00	2.70%	E	Y
Dead beast removal - weekdays - after hours	Transport & waste disposal fees	600.00	410.00	190.00	46.34%	E	Y
Dead beast removal - Saturdays	Transport & waste disposal fees	600.00	510.00	90.00	17.65%	E	Y
Dead beast removal - Sundays and Public Holidays	Transport & waste disposal fees	620.00	610.00	10.00	1.64%	E	Y
Replacement Induction Card	Per card	50.00	0.00	0.00	0.00%	E	Y
Dried Manure Sales	m3	40.00	0.00	0.00	0.00%	E	Y
Exempt from fees: Beef Bonanza							



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
SEWERAGE - ABERDEEN, MURRURUNDI, SCONE, MERRIWA						
Connection fee	Refer PW Rate	Refer PW Rate	NA	NA	E	N
Sewerage inspection (per inspection)	155.00	150.00	5.00	3.33%	E	N
Septic Waste Disposal						
- first 3 kilolitres (minimum charge)	51.00	50.00	1.00	2.00%	E	N
- each kilolitre thereafter per load	14.00	13.00	1.00	7.69%	E	N
Sewer Junction or Sewer Mains Location Onsite Works including equipment	Refer PW Rate	Refer PW Rate	NA	NA	E	N
RECYCLED SEWERAGE EFFLUENT (KL) REFER WATER SUPPLY						
Liquid Trade Waste						
Application for discharge license (Category 1)	315.00	310.00	5.00	1.61%	E	N
Application for discharge license (Category 2 & 3)	750.00	737.00	13.00	1.76%	E	N
Re-Inspection Fee (As part of application process)	160.00	155.00	5.00	3.23%	E	N
Environmental audit inspection fee (where not compliant on reinspection)	195.00	190.00	5.00	2.63%	E	N
Application for renewal of a lapsed agreement where there is not change in Approval Conditions	270.00	265.00	5.00	1.89%	E	N
Variation to agreement	120.00	115.00	5.00	4.35%	E	N
Charges for non-compliance per kl	18.00	17.00	1.00	5.88%	E	N
Excess Mass Charges for Category C Discharges (large volumes) per kg						
Aluminium	1.00	0.75	0.25	33.33%	E	N
Ammonia (asN)	3.00	2.30	0.70	30.43%	E	N
Arsenic	78.00	76.40	1.60	2.09%	E	N
Barium	38.50	38.20	0.30	0.79%	E	N
Biochemical Oxygen Demand (BOD)	82.00	80.00	2.00	2.50%	E	N
Boron	82.00	80.00	2.00	2.50%	E	N
Bromine	16.00	15.30	0.70	4.58%	E	N
Cadmium	360.00	355.00	5.00	1.41%	E	N



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Chloride	No Charge	No charge	0.00	0.00%	E	N
Chlorinated Hydrocarbons	39.00	38.20	0.80	2.09%	E	N
Chlorinated Phenolics	1,555.00	1,530.00	25.00	1.63%	E	N
Chlorine	1.75	1.55	0.20	12.90%	E	N
Chromium	26.00	25.45	0.55	2.16%	E	N
Cobalt	16.00	15.55	0.45	2.89%	E	N
Copper	16.00	15.55	0.45	2.89%	E	N
Cyanide	78.00	76.40	1.60	2.09%	E	N
Fluoride	4.00	3.80	0.20	5.26%	E	N
Formaldehyde	1.75	1.50	0.25	16.67%	E	N
Oil & Grease (Total O and G)	1.75	1.40	0.35	25.00%	E	N
Herbicides / Defoliant	775.00	765.00	10.00	1.31%	E	N
Iron	1.75	1.55	0.20	12.90%	E	N
Lead	39.00	38.20	0.80	2.09%	E	N
Lithium	8.00	7.65	0.35	4.58%	E	N
Manganese	8.00	7.65	0.35	4.58%	E	N
Mercurians	78.00	76.40	1.60	2.09%	E	N
Mercury	2,585.00	2,545.00	40.00	1.57%	E	N
Methylene Blue Active Substances (MBAS)	1.00	0.80	0.20	25.00%	E	N
Molybdenum	1.00	0.80	0.20	25.00%	E	N
Nickel	26.00	25.45	0.55	2.16%	E	N
Nitrogen (as TKN - Total Kjeldahl Nitrogen)	0.25	0.20	0.05	25.00%	E	N
Organo arsenic Compounds	775.00	765.00	10.00	1.31%	E	N
Pesticides General (excludes organochlorins and organophosphates)	775.00	765.00	10.00	1.31%	E	N
Petroleum Hydrocarbons (non-flammable)	2.75	2.55	0.20	7.84%	E	N
Phenolic Compounds (non-chlorinated)	7.75	7.35	0.40	5.44%	E	N



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Phosphorous (Total P)	1.75	1.55	0.20	12.90%	E	N
Polynuclear Aromatic Hydrocarbons (PAHs)	16.00	15.55	0.45	2.89%	E	N
Selenium	55.00	53.75	1.25	2.33%	E	N
Silver	2.50	2.10	0.40	19.05%	E	N
Sulphate (SO4)	0.25	0.15	0.10	66.67%	E	N
Sulphide	1.75	1.55	0.20	12.90%	E	N
Sulphite	1.75	1.70	0.05	2.94%	E	N
Suspended Solids (SS)	1.25	1.00	0.25	25.00%	E	N
Thiosulphate	0.50	0.35	0.15	42.86%	E	N
Tin	8.00	7.65	0.35	4.58%	E	N
Total Dissolved Solids (TDS)	0.25	0.15	0.10	66.67%	E	N
Uranium	8.00	7.65	0.35	4.58%	E	N
Zinc	16.00	15.56	0.44	2.83%	E	N
SEWERAGE PLANS						
Alterations to plans	138.00	135.00	3.00	2.22%	E	N
Copy of prepaid plan (Water/Drainage diagram)	56.00	55.00	1.00	1.82%	D	N
SPORTING FIELDS USER FEES						
Issue of keys to sporting bodies (refundable)	40.00	40.00	0.00	0.00%	E	Y
Commercial Users (max 15 participants)	400.00	375.00	25.00	6.67%	E	Y
<i>Where a user group is not listed below a fee is determined on a case by case basis.</i>						
MERRIWA SHOWGROUND						
Other functions/sports where no gate charge (as per sports oval)	65.00	60.00	5.00	8.33%	E	Y
Refundable Security Deposit	255.00	255.00	0.00	0.00%	E	N
Fees for lights / power usage (casual hire)	75.00	65.00	10.00	15.38%	E	Y



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DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
ROSEDALE COMPLEX, MURRURUNDI						
Rosedale ground users combined annual usage fee	1,375.00	1,300.00	75.00	5.77%	E	Y
Rough riding or campdraft (arena/day) - (for non-profit groups)	230.00	220.00	10.00	4.55%	E	Y
- (for profit groups)	650.00	620.00	30.00	4.84%	E	Y
Ground User Fees for Clover Leaf Cruisers	650.00	620.00	30.00	4.84%	E	Y
ROSEDALE COMPLEX - DESIGNATED AREAS						
Whole area (excluding campdraft & rodeo arenas) - per day	265.00	250.00	15.00	6.00%	E	Y
Per designated area - per day	200.00	190.00	10.00	5.26%	E	Y
WHITE PARK, SCONE						
Arena Use:-						
Rough riding or campdraft (arena/day) - (for non-profit groups)	230.00	220.00	10.00	4.55%	E	Y
- (for profit groups)	650.00	620.00	30.00	4.84%	E	Y
Dressage arena - (per horse, per day or part thereof)	22.00	20.00	2.00	10.00%	E	Y
Designated Areas:-						
Whole area (excluding campdraft & rodeo arenas) - per day	275.00	260.00	15.00	5.77%	E	Y
Per designated area, or part thereof (Attachment 2) - per day	210.00	200.00	10.00	5.00%	E	Y
Hire of chutes (per event)	2,900.00	2,800.00	100.00	3.57%	E	Y
HORSE EVENTS						
Aberdeen Pony club	650.00	620.00	30.00	4.84%	E	Y
Aberdeen Bushman's and Roughriders Association (Annual)	420.00	400.00	20.00	5.00%	E	Y
Merriwa Jump Club	650.00	NA	650.00	100.00%	E	Y
Merriwa Pony Club	650.00	620.00	30.00	4.84%	E	Y
Merriwa PAH & I Exhibition and Bushmen's Carnival (Annual)	420.00	400.00	20.00	5.00%	E	Y
Murrurundi Pony Club	650.00	620.00	30.00	4.84%	E	Y
Scone Campdraft & Rodeo Association	440.00	420.00	20.00	4.76%	E	Y
Scone Grammar Horse Sports	355.00	340.00	15.00	4.41%	E	Y



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DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Scone Jump Club	650.00	NA	650.00	100.00%	E	Y
Scone Pony Club	650.00	620.00	30.00	4.84%	E	Y
Upper Hunter Dressage Club Scone	1,200.00	1,120.00	80.00	7.14%	E	Y
Upper Hunter Team Penning	650.00	620.00	30.00	4.84%	E	Y
Camping - associated with horse shows etc. - overnight, per powered site	30.00	25.00	5.00	20.00%	E	Y
SPORTS GROUNDS						
Hire of Council ground for non sporting events eg family fun day	75.00	70.00	5.00	7.14%	E	Y
Hire of Council ground for sporting event not included in annual Sports Association fees (per ground)	110.00	100.00	10.00	10.00%	E	Y
Refundable Bond for Carnivals etc.	600.00	600.00	0.00	0.00%	E	N
Personal Trainer (Max of six weeks) (per site)	80.00	65.00	15.00	23.08%	E	Y
Personal Trainer (Annual Fee) (per site)	380.00	375.00	5.00	1.33%	E	Y
OTHER SPORTS ASSOCIATED FEES						
Austag teams (all locations) - Scone, Aberdeen, Merriwa and Murrurundi	260.00	250.00	10.00	4.00%	E	Y
Aberdeen Golf Club	Lease	Lease	NA	NA	E	Y
Aberdeen Junior Cricket	400.00	380.00	20.00	5.26%	E	Y
Aberdeen Junior Rugby League	620.00	600.00	20.00	3.33%	E	Y
Aberdeen Little Athletics	520.00	500.00	20.00	4.00%	E	Y
Aberdeen Senior Rugby League	2,650.00	2,600.00	50.00	1.92%	E	Y
Aberdeen Fire & Rescue Storage Shed and Practice Ground	110.00	100.00	10.00	10.00%	E	Y
Aberdeen Tennis	620.00	600.00	20.00	3.33%	E	Y
Merriwa Junior Rugby League & Netball	620.00	600.00	20.00	3.33%	E	Y
Merriwa Little Athletics	380.00	375.00	5.00	1.33%	E	Y
Merriwa Senior Cricket	420.00	400.00	20.00	5.00%	E	Y
Merriwa Senior Rugby League	1,250.00	1,200.00	50.00	4.17%	E	Y
Merriwa Tennis	620.00	600.00	20.00	3.33%	E	Y
Merriwa Touch Football Association - combined comp	770.00	750.00	20.00	2.67%	E	Y



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DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Murrurundi Senior Cricket	420.00	400.00	20.00	5.00%	E	Y
Murrurundi Sheep Dog Workers Assoc	360.00	340.00	20.00	5.88%	E	Y
Murrurundi Junior Cricket	150.00	150.00	0.00	0.00%	E	Y
Murrurundi Senior Rugby League	1,200.00	1,150.00	50.00	4.35%	E	Y
Murrurundi Touch Football Association - Junior comp	520.00	500.00	20.00	4.00%	E	Y
Murrurundi Touch Football Association - Senior comp	2,900.00	2,850.00	50.00	1.75%	E	Y
Murrurundi Tennis	620.00	600.00	20.00	3.33%	E	Y
Scone Athletics Association	800.00	750.00	50.00	6.67%	E	Y
Scone Basketball Association	950.00	900.00	50.00	5.56%	E	Y
Scone Golf Club	Lease	Lease	NA	NA	E	Y
Scone Junior Cricket	1,050.00	1,000.00	50.00	5.00%	E	Y
Scone Junior Hockey	620.00	600.00	20.00	3.33%	E	Y
Scone Junior Rugby League	1,250.00	1,200.00	50.00	4.17%	E	Y
Scone Junior Soccer	2,000.00	1,950.00	50.00	2.56%	E	Y
Scone Netball Association	2,000.00	1,950.00	50.00	2.56%	E	Y
Scone Rugby Union	430.00	400.00	30.00	7.50%	E	Y
Scone Senior Cricket (Upper Hunter)	1,725.00	1,650.00	75.00	4.55%	E	Y
Scone Senior Hockey	1,475.00	1,400.00	75.00	5.36%	E	Y
Scone Senior Rugby League	2,675.00	2,600.00	75.00	2.88%	E	Y
Scone Soccer Club	2,865.00	2,850.00	15.00	0.53%	E	Y
Scone Tennis Club	1,300.00	1,250.00	50.00	4.00%	E	Y
Scone Touch Football Association - Junior comp	1,775.00	1,725.00	50.00	2.90%	E	Y
Scone Touch Football Association - senior comp	6,000.00	5,900.00	100.00	1.69%	E	Y
ALL SCHOOLS WITHIN SHIRE - PER ANNUM						
All schools < 250 students within Shire - per annum	400.00	375.00	25.00	6.67%	E	Y
All schools > 250 and < 500 students within Shire - per annum	525.00	500.00	25.00	5.00%	E	Y
All schools >500 students within Shire - per annum	725.00	700.00	25.00	3.57%	E	Y

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DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N	
SWIMMING POOL ACT							
Pool Posters	25.00	25.00	0.00	0.00%	E	Y	
Swimming pool inspection fee	150.00	150.00	0.00	0.00%	A	N	
Swimming pool re-inspection fee	100.00	100.00	0.00	0.00%	A	N	
SWIMMING POOL ENTRANCE FEES ALL SWIMMING POOLS (SCONE, MURRURUNDI & MERRIWA)							
Carers for Learner to Swim Classes	FREE	FREE	0.00	0.00%	E	Y	
Companion Card holder	FREE	FREE	0.00	0.00%	E	Y	
Casual entry	4.20	4.00	0.20	5.00%	E	Y	
Spectator	2.00	2.00	0.00	0.00%	E	Y	
School sport	2.50	2.30	0.20	8.70%	E	Y	
Pensioner	2.50	2.30	0.20	8.70%	E	Y	
Pensioner Pass - per season (access to all UHSC Pools)	85.00	75.00	10.00	13.33%	E	Y	
Adult Pass - per season (access to all UHSC Pools)	145.00	132.00	13.00	9.85%	E	Y	
Family Pass - per season (access to all UHSC Pools)	275.00	265.00	10.00	3.77%	E	Y	
Child Pass (2 - 16 yrs inclusive) - per season (access to all UHSC Pools)	100.00	95.00	5.00	5.26%	E	Y	
Pool hire (eg carnivals/special events)	160.00	150.00	10.00	6.67%	E	Y	
TENDER DOCUMENTS							
Copies where value of tender less than \$150,000;	- Electronic copy	0.00	0.00	0.00	0.00%	E	N
	- Hard copy	145.00	140.00	5.00	3.57%	E	N
Copies where value of tender greater than \$150,000;	- Electronic copy	0.00	0.00	0.00	0.00%	E	N
	- Hard copy	270.00	260.00	10.00	3.85%	E	N
TRAFFIC CONTROL DEVICE HIRE							
Refundable Security Deposit	320.00	320.00	0.00	0.00%	E	N	
Barricades including legs (each)	Per Event (Max 1 week)	10.00	10.00	0.00	0.00%	E	Y
Flashing lights including batteries (each)	Per Event (Max 1 week)	30.00	30.00	0.00	0.00%	E	Y

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Signs (each)	Per Event (Max 1 week)	60.00	60.00	0.00	0.00%	E	Y
VISITOR CENTRES							
Bike Hire	Security Deposit	50.00	50.00	0.00	0.00%	E	N
	Hourly hire rate (including helmet and hair net)	5.00	5.00	0.00	0.00%	E	Y
	Two Hour hire (including helmet and hair net)	7.50	7.50	0.00	0.00%	E	Y
	Three Hour hire (including helmet and hair net)	10.00	10.00	0.00	0.00%	E	Y
	Full Day (up to 8 hours)	20.00	30.00	-10.00	-33.33%	E	Y
	Family Day Hire (2 adults and 2 children)	50.00	50.00	0.00	0.00%	E	Y
	Baby seat/tag along/kidie trailer (flat fee)	10.00	10.00	0.00	0.00%	E	Y
	Weekly hire rate (including helmet and hair net)	80.00	0.00	80.00	100.00%	E	Y
Site Fee for Markets	1 Site - UHCT Members	20.00	NA	NA	NA	E	Y
	1 Site - Non-Members	25.00	NA	NA	NA	E	Y
	2 Sites - UHCT Members	30.00	NA	NA	NA	E	Y
	2 Sites - Non-Members	35.00	NA	NA	NA	E	Y
WASTE DISPOSAL							
For residents within collection district only including replacement bins: Mobile garbage bin (MGB) (Red or Yellow Lid)		125.00	125.00	0.00	0.00%		Y
WASTE MANAGEMENT - TIPPING FEES (UHSC LGA ONLY) WASTE FROM OUTSIDE OF LGA WILL NOT BE ACCEPTED							
WASTE FACILITIES WITH A WEIGHBRIDGE (PER TONNE)							
Asbestos - penalty and cover fees may also apply		305.00	300.00	5.00	1.67%	E	Y
Clean asphalt: No coal tar		100.00		100.00	100.00%	E	Y
Clean mixed bricks, tiles, concrete		175.00		175.00	100.00%	E	Y
Compacted Waste		275.00	270.00	5.00	1.85%	E	Y
Concrete - non structural: No rebar with minimal reinforcement. Max size 500mm		27.00	25.00	2.00	8.00%	E	Y
Concrete - Structural: With rebar or significant reinforcement. Max size 500mm		355.00	350.00	5.00	1.43%	E	Y
Construction & Demolition		205.00	200.00	5.00	2.50%	E	Y

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES	2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Ferrous and non ferrous steel (needs treatment/sorting)	255.00	250.00	5.00	2.00%	E	Y
Ferrous and non ferrous steel (clean and sorted)	27.00	25.00	2.00	8.00%	E	Y
Green Waste: Sorted - Tree prunings, straw - max branch diam 100mm	138.00	135.00	3.00	2.22%	E	Y
Green Waste: Sorted - Lawn clippings	50.00		50.00	100.00%	E	Y
Mixed Waste/Compacted Commercial	230.00	225.00	5.00	2.22%	E	Y
Soil - Virgin Excavated Natural Materail (VEHM): clean uncontaminated soils	118.00	115.00	3.00	2.61%	E	Y
Stumps/trunks (=>1 metre)	POA	POA	0.00	0.00%	E	Y
OTHER WASTE (FACILITY WITH WEIGHBRIDGE)						
Battery	FREE	FREE	0.00	0.00%	E	Y
Recyclables sorted glass/plastic/metal containers. Commercial loads not accepted.	FREE	FREE	0.00	0.00%	E	Y
Matresses	30.00		30.00	100.00%	E	Y
Car bodies	75.00	75.00	0.00	0.00%	E	Y
Dead animals						
- dog/cat	25.00	24.00	1.00	4.17%	E	Y
- large dog/sheep/goat/pig	42.00	40.00	2.00	5.00%	E	Y
- cattle/horse (Aberdeen Only) - requiring burial	235.00	230.00	5.00	2.17%	E	Y
- callout for burial and cover	255.00	250.00	5.00	2.00%	E	Y
Electrical waste (ewaste) Commercial/non residential	FREE	FREE	0.00	0.00%	E	Y
Electrical waste (ewaste) UHSC residents	FREE	FREE	0.00	0.00%	E	Y
Refrigerators/air conditioners						
- with no degassing certificate	26.00	25.00	1.00	4.00%	E	Y
- with degassing certificate	6.50	5.00	1.50	30.00%	E	Y
Tyres - Off Rim						
(No commercial disposals)						
- car	26.00	24.00	2.00	8.33%	E	Y
- small truck / large 4WD	62.00	60.00	2.00	3.33%	E	Y
- truck	123.00	120.00	3.00	2.50%	E	Y
- tractor/loader	150.00	150.00	0.00	0.00%	E	Y
Oil by volume.	FREE	FREE	0.00	0.00%	E	Y
Rural Tip Ticket 52 x 240 litre plus 1 trailer load.	600.00	500.00	100.00	20.00%	E	Y



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
WASTE FACILITIES WITHOUT A WEIGHBRIDGE							
Soil - Virgin Excavated Natural Materail (VEHM): clean uncontaminated soils	Small Vehicles						
	A - Car/Station Wagon	8.20	8.00	0.20	2.50%	E	Y
	B - Van/Ute/Trailer (6x4, single axle)	39.00	37.50	1.50	4.00%	E	Y
	B1- Trailer - dual axle	43.00	42.00	1.00	2.38%	E	Y
	Open Trucks						
	C - Single rear axle, two rear wheels (or 4 small rear)	255.00	250.00	5.00	2.00%	E	Y
	D - Single rear axle, with four normal size wheels	585.00	575.00	10.00	1.74%	E	Y
	E - Tandem rear axle (bogie drive)	965.00	950.00	15.00	1.58%	E	Y
	F - Twin steer with twin rear axles	970.00	950.00	20.00	2.11%	E	Y
	G - Tipping semi trailer	1,580.00	1,550.00	30.00	1.94%	E	Y
Green Waste (Sorted - Tree prunings, straw)	Small Vehicles						
	A - Car/Station Wagon	8.20	8.00	0.20	2.50%	E	Y
	B - Van/Ute/Trailer (6x4, single axle)	27.00	26.00	1.00	3.85%	E	Y
	B1- Trailer - dual axle	38.00	37.00	1.00	2.70%	E	Y
	Open Trucks						
	C - Single rear axle, two rear wheels (or 4 small rear)	105.00	102.00	3.00	2.94%	E	Y
	D - Single rear axle, with four normal size wheels	180.00	175.00	5.00	2.86%	E	Y
	E - Tandem rear axle (bogie drive)	470.00	460.00	10.00	2.17%	E	Y
	F - Twin steer with twin rear axles	690.00	675.00	15.00	2.22%	E	Y
	G - Tipping semi trailer	730.00	710.00	20.00	2.82%	E	Y
Green Waste: Lawn clippings - up to single axle trailer	11.00		11.00	100.00%	E	Y	
Stumps/trunks (=>1 metre)	POA	POA	0.00	0.00%	E	Y	



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Construction & Demolition C&D - General - timber, framing, no steel	Small Vehicles						
	A - Car/Station Wagon	10.00	9.00	1.00	11.11%	E	Y
	B - Van/Ute/Trailer (6x4, single axle)	57.00	50.00	7.00	14.00%	E	Y
	B1- Trailer - dual axle	59.00	57.00	2.00	3.51%	E	Y
	Open Trucks						
	C - Single rear axle, two rear wheels (or 4 small rear)	230.00	225.00	5.00	2.22%	E	Y
	D - Single rear axle, with four normal size wheels	585.00	575.00	10.00	1.74%	E	Y
	E - Tandem rear axle (bogie drive)	1,525.00	1,500.00	25.00	1.67%	E	Y
	F - Twin steer with twin rear axles	1,780.00	1,750.00	30.00	1.71%	E	Y
	G - Tipping semi trailer	3,055.00	3,000.00	55.00	1.83%	E	Y
Concrete - non structural: No rebar with minimal reinforcement. Max size 500mm (based on EPA conversion rates)	Small Vehicles						
	A - Car/Station Wagon	7.50	7.50	0.00	0.00%	E	Y
	B - Van/Ute/Trailer (6x4, single axle)	8.00	7.50	0.50	6.67%	E	Y
	B1- Trailer - dual axle	8.50	8.00	0.50	6.25%	E	Y
	Open Trucks						
	C - Single rear axle, two rear wheels (or 4 small rear)	26.00	24.50	1.50	6.12%	E	Y
	D - Single rear axle, with four normal size wheels	72.00	69.00	3.00	4.35%	E	Y
	E - Tandem rear axle (bogie drive)	184.00	178.50	5.50	3.08%	E	Y
	F - Twin steer with twin rear axles	200.00	190.25	9.75	5.12%	E	Y
	G - Tipping semi trailer	390.00	375.00	15.00	4.00%	E	Y



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Concrete - Structural: With rebar or significant reinforcement. Max size 500mm (based on EPA conversion rates)	Small Vehicles						
	A - Car/Station Wagon	21.50	21.00	0.50	2.38%	E	Y
	B - Van/Ute/Trailer (6x4, single axle)	108.00	105.00	3.00	2.86%	E	Y
	B1- Trailer - dual axle	113.00	110.00	3.00	2.73%	E	Y
	Open Trucks						
	C - Single rear axle, two rear wheels (or 4 small rear)	350.00	343.00	7.00	2.04%	E	Y
	D - Single rear axle, with four normal size wheels	982.00	966.00	16.00	1.66%	E	Y
	E - Tandem rear axle (bogie drive)	2,540.00	2,499.00	41.00	1.64%	E	Y
	F - Twin steer with twin rear axles	2,710.00	2,663.50	46.50	1.75%	E	Y
	G - Tipping semi trailer	5,350.00	5,250.00	100.00	1.90%	E	Y
Metal Ferrous and non ferrous steel (needs treatment/sorting)	Small Vehicles						
	A - Car/Station Wagon	15.50	15.00	0.50	3.33%	E	Y
	B - Van/Ute/Trailer (6x4, single axle)	77.00	75.00	2.00	2.67%	E	Y
	B1- Trailer - dual axle	112.00	110.00	2.00	1.82%	E	Y
	Open Trucks						
	C - Single rear axle, two rear wheels (or 4 small rear)	250.00	245.00	5.00	2.04%	E	Y
	D - Single rear axle, with four normal size wheels	700.00	690.00	10.00	1.45%	E	Y
	E - Tandem rear axle (bogie drive)	1,825.00	1,785.00	40.00	2.24%	E	Y
	F - Twin steer with twin rear axles	1,935.00	1,902.50	32.50	1.71%	E	Y
	G - Tipping semi trailer	3,825.00	3,750.00	75.00	2.00%	E	Y



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Ferrous and non ferrous steel (clean and sorted)	Small Vehicles						
	A - Car/Station Wagon	7.50	7.00	0.50	7.14%	E	Y
	B - Van/Ute/Trailer (6x4, single axle)	8.00	7.50	0.50	6.67%	E	Y
	B1- Trailer - dual axle	8.50	8.00	0.50	6.25%	E	Y
	Open Trucks						
	C - Single rear axle, two rear wheels (or 4 small rear)	26.00	24.50	1.50	6.12%	E	Y
	D - Single rear axle, with four normal size wheels	72.00	69.00	3.00	4.35%	E	Y
	E - Tandem rear axle (bogie drive)	185.00	178.50	6.50	3.64%	E	Y
	F - Twin steer with twin rear axles	198.00	190.25	7.75	4.07%	E	Y
	G - Tipping semi trailer	390.00	375.00	15.00	4.00%	E	Y
Asbestos	Small Vehicles						
	A - Car/Station Wagon	22.00	21.00	1.00	4.76%	E	Y
	B - Van/Ute/Trailer (6x4, single axle)	107.00	105.00	2.00	1.90%	E	Y
	B1- Trailer - dual axle	118.00	115.00	3.00	2.61%	E	Y
	Open Trucks						
	C - Single rear axle, two rear wheels (or 4 small rear)	357.00	350.00	7.00	2.00%	E	Y
	D - Single rear axle, with four normal size wheels	980.00	965.00	15.00	1.55%	E	Y
	E - Tandem rear axle (bogie drive)	2,540.00	2,500.00	40.00	1.60%	E	Y
	F - Twin steer with twin rear axles	2,700.00	2,665.00	35.00	1.31%	E	Y
	G - Tipping semi trailer	4,700.00	4,625.00	75.00	1.62%	E	Y
Penalty for not declaring and wrapping asbestos	255.00	250.00	5.00	2.00%	E	Y	
Burial Fee (additional charge per day)	245.00	238.00	7.00	2.94%	E	Y	



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
Mixed Waste Mixed Waste (Compacted Commercial & Industrial / Municipal)	Small Vehicles						
	A - Car/Station Wagon	13.50	13.00	0.50	3.85%	E	Y
	B - Van/Ute/Trailer (6x4, single axle)	47.00	45.00	2.00	4.44%	E	Y
	B1- Trailer - dual axle	62.00	60.00	2.00	3.33%	E	Y
	MGB - per mobile garbage bin	14.50	13.00	1.50	11.54%	E	Y
	Open Trucks						
	C - Single rear axle, two rear wheels (or 4 small rear)	164.00	160.00	4.00	2.50%	E	Y
	D - Single rear axle, with four normal size wheels	265.00	260.00	5.00	1.92%	E	Y
	E - Tandem rear axle (bogie drive)	865.00	850.00	15.00	1.76%	E	Y
	F - Twin steer with twin rear axles	1,320.00	1,300.00	20.00	1.54%	E	Y
Compacted Waste	G - Tipping semi trailer	1,525.00	1,500.00	25.00	1.67%	E	Y
	H - single steer with single rear axle	635.00	625.00	10.00	1.60%	E	Y
	I - single steer with tandem rear axle	1,525.00	1,500.00	25.00	1.67%	E	Y
	J - twin steer with tandem rear axles	2,030.00	2,000.00	30.00	1.50%	E	Y
	K - Waste Transfer Truck	4,670.00	4,600.00	70.00	1.52%	E	Y
Other Waste	Battery	FREE	FREE	0.00	0.00%	E	Y
	Recyclables sorted glass/plastic/metal containers commercial loads not accepted	FREE	FREE	0.00	0.00%	E	Y
	Matresses	30.00		30.00	100.00%	E	Y
	Car bodies	75.00	75.00	0.00	0.00%	E	Y
	Dead animals - dog/cat	25.00	24.00	1.00	4.17%	E	Y
	- large dog/sheep/goat/pig	42.00	40.00	2.00	5.00%	E	Y
	-cattle/horse (Aberdeen Only) requiring burial	235.00	230.00	5.00	2.17%	E	Y
	- Callout for burial and cover	255.00	250.00	5.00	2.00%	E	Y
Electrical waste (ewaste) Commercial/non residential	FREE	FREE	0.00	0.00%	E	Y	



PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
	Electrical waste (ewaste) UHSC residents	FREE	FREE	0.00	0.00%	E	Y
	Refrigerators/air conditioners - with no degassing certificate	26.00	25.00	1.00	4.00%	E	Y
	- with degassing certificate	6.50	5.00	1.50	30.00%	E	Y
	Tyres - Off Rim (No commercial disposals) - car	26.00	24.00	2.00	8.33%	E	Y
	- small truck / large 4WD	62.00	60.00	2.00	3.33%	E	Y
	- truck	123.00	120.00	3.00	2.50%	E	Y
	- tractor/loader	150.00	150.00	0.00	0.00%	E	Y
	Oil by volume	FREE	FREE	0.00	0.00%	E	Y
	Rural Tip Ticket 52 x 240 litre plus 1 trailer load	500.00	500.00	0.00	0.00%	E	Y
Skip bins (Commercial & Industrial / Municipal) - 150kg/M3	up to 2m3	57.00	55.00	2.00	3.64%	E	Y
	2m3 to 3m3	80.00	78.00	2.00	2.56%	E	Y
	3m3 to 4m3	108.00	105.00	3.00	2.86%	E	Y
	4m3 to 6m3	165.00	160.00	5.00	3.13%	E	Y
	6m3 to 8m3	215.00	210.00	5.00	2.38%	E	Y
Sales Sale of Items (plus \$50 hour loader fee if required)	Shredded Mulch (m3)	22.00	22.00	0.00	0.00%	E	Y
	Straw (m3)	FREE	25.00	0.00	0.00%	E	Y
	Tip shop	POA	POA	0.00	0.00%	E	Y
<p><i>The NSW Government charges a levy of \$79.60 per tonne for all waste disposed of at any licensed landfill site, including Upper Hunter Landfills. Council collects this levy within the fees and charges outlined above and passes the levy collection to the EPA.</i></p>							
Issue of weighbridge certificate	Vehicles up to and including 3 tonne	23.90	23.90	0.00	0.00%	E	Y
	Each tonne over 3 tonne	2.30	2.30	0.00	0.00%	E	Y
WATER SUPPLY							
Connections	- 20mm including meter (standard)	1,045.00	1,030.00	15.00	1.46%	E	N
	- 25 mm including meter	1,475.00	1,450.00	25.00	1.72%	E	N
	- 32 mm including meter	3,525.00	3,470.00	55.00	1.59%	E	N
	- 40 mm including meter	4,365.00	4,300.00	65.00	1.51%	E	N

PART 5 - Fees and Charges Schedule - 1 July 2017 to 30 June 2018

DESCRIPTION OF FEES AND CHARGES		2017/18 \$	2016/17 \$	CHANGE (\$)	CHANGE (%)	FEE TYPE	GST Y/N
	- 50 mm including meter	4,975.00	4,900.00	75.00	1.53%	E	N
	- Non standard connections	PW Rates	PW Rates	NA	NA	E	N
	- Road crossings required	5,350.00	5,250.00	100.00	1.90%	E	N
	- Reduction or increasing connection sizes	PW Rates	PW Rates	NA	NA	E	N
Meter testing (refundable if defective)		175.00	170.00	5.00	2.94%	E	N
Water meter reading fee		82.00	80.00	2.00	2.50%	E	N
Re-reading of meter (refundable if original reading error)		102.00	100.00	2.00	2.00%	E	N
Disconnection of meter		PW Rates	PW Rates	NA	NA	E	N
Replacement of meter damaged by ratepayer		PW Rates	PW Rates	NA	NA	E	N
Water standpipe - Refundable key deposit		87.00	85.00	2.00	2.35%	E	N
Water standpipe - water (per kilolitre) - (minimum charge \$15 per load)		3.50	3.30	0.20	6.06%	E	N
Effluent water standpipe - annual licence fee		66.00	65.00	1.00	1.54%	E	N
Effluent water standpipe - effluent water (per kilolitre)		2.50	2.00	0.50	25.00%	E	N
Fire Flow test		315.00	310.00	5.00	1.61%	E	N
Water inspection (per inspection)		155.00	150.00	5.00	3.33%	E	N
Water Mains Location	Onsite works including equipment	PW Rates	PW Rates	NA	NA	E	N
Testing Max/Min Pressure supplied (at property service line only)	Onsite works including equipment	PW Rates	PW Rates	NA	NA	E	N
YOUTH SERVICES							
Entry Fees	Annual membership	10.00	10.00	0.00	0.00%	D	Y
	Members - per session	NA	NA	0.00	0.00%	D	Y
	Non-members - per session	1.00	1.00	0.00	0.00%	D	Y



Attachments - Rate Category Maps

